

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/28/2017 9:52:04 PM
To: Bowman, Liz [Bowman.Liz@epa.gov]
Subject: FW: Draft FR notices for energy EO
Attachments: FR Notice.CPP 3-22 6 pm clean.docx; ATT00001.htm; FR Notice.CPP 3-22 6 pm RLSO.docx; ATT00002.htm; FR Notice.CPS 3-22 7 pm clean.docx; ATT00003.htm; FR Notice.CPS 3-22 7 pm RLSO.docx; ATT00004.htm; FR Notice.oilandgas 3-17 7 pm.docx; ATT00005.htm

I will come by and walk you through these.

These were submitted to OFR (Office of the Federal Register) today.

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ENVIRONMENTAL PROTECTION AGENCY

40 CFR Part 60

[FRL-XXXX-XX-XXX]

Notice of Review of the Clean Power Plan

AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice.

SUMMARY: The U.S. Environmental Protection Agency (EPA) announces that it is reviewing and, if appropriate will initiate proceedings to suspend, revise or rescind the Clean Power Plan, found at 40 CFR Part 60 subpart UUUU.

FOR FURTHER INFORMATION CONTACT:

NAME, U.S. Environmental Protection Agency, ADDRESS, telephone (xxx)xxx-xxxx. Email:.

SUPPLEMENTARY INFORMATION: By this notice, EPA announces it is reviewing the Clean Power Plan, 80 Fed. Reg. 64662 (Oct. 23, 2015) (CPP), including the accompanying Legal Memorandum, and, if appropriate, will as soon as practicable and consistent with law, initiate proceedings to suspend, revise or rescind this rule. The CPP established emission guidelines for state plans to limit carbon dioxide emissions from existing fossil fuel-fired power plants.

BACKGROUND

The CPP was promulgated under the authority of section 111 of the Clean Air Act. 42 U.S.C. 7411. Section 111 of the Clean Air Act authorizes the EPA to issue nationally applicable New Source Performance Standards (NSPS) limiting air pollution from “new sources” in source categories that cause or contribute to air pollution that may reasonably be anticipated to endanger public health or welfare. 42 U.S.C. Section 7411(b)(1). Under this authority, the EPA had long regulated new fossil fuel-fired power plants to limit air pollution other than carbon dioxide, including particulate matter (PM); nitrogen oxides (NOx) and sulfur dioxide (SO2). See 40 CFR Part 60 subparts D, Da. In 2015, the EPA issued a rule setting carbon dioxide emissions limits for certain fossil fuel-fired power plants. Standards of Performance for Greenhouse Gas Emissions From New, Modified, and Reconstructed Stationary Sources: Electric Generating Units (New Source Rule), 80 Fed. Reg. 64510 (Oct. 23, 2015) Under certain circumstances, when the EPA issues standards under section 111(b), the EPA has the authority under section 111(d) to prescribe regulations under which each State is to submit a plan to establish standards of performance for existing sources within a listed source category for pollutants for which new source standards have been promulgated under section 111(b) for that source category, subject to certain exclusions. The EPA relied on that authority to issue the CPP, the first time states were

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required to submit plans specifically designed to limit carbon dioxide emissions from existing fossil fuel-fired power plants. As part of the promulgation of the CPP, EPA prepared a legal memorandum that supplemented the legal analysis provided by the Agency in the preamble to the final CPP.

Due to concerns about EPA's legal authority and record, 26 states and a number of other parties sought judicial review of the CPP in the D.C. Circuit. *State of West Virginia v. EPA*, No. 15-1363 (and consolidated cases) (D.C. Cir.). On February 9, 2016, the Supreme Court stayed implementation of the CPP pending judicial review. Following full merits briefing, oral argument was held before the D.C. Circuit, sitting *en banc*, on September 27, 2016. This case is currently pending in the D.C. Circuit.

INITIATION OF REVIEW OF CPP

President Trump has issued an Executive Order to promote the clean and safe development of our Nation's vast energy resources, while avoiding regulatory burdens that unnecessarily encumber energy production, constrain economic growth, and prevent job creation. It announces that the policy of the United States is for agencies to review existing regulations potentially burdening the development of domestic energy resources and appropriately suspend, revise, or rescind regulations that unduly burden the development of domestic energy resources beyond the degree necessary to protect the public interest or otherwise comply with the law. The Executive Order also states that it is the policy of the United States to take appropriate actions, to the extent permitted by law, to promote clean air and clean water while also respecting the proper roles of Congress and the states. The Executive Order specifically directs EPA to review and, if appropriate, initiate proceedings to suspend, revise or rescind the CPP (including the accompanying Legal Memorandum).

Today, the EPA announces that, consistent with the Executive Order, it is initiating its review of the CPP, including the accompanying legal memorandum, and providing advanced notice of forthcoming proposed rulemakings consistent with the Executive Order. If EPA's review suggests that EPA should suspend, revise or rescind these rules, EPA's review will be followed by a rulemaking process that will be transparent, follow proper administrative procedures, include appropriate engagement with the public, employ sound science, and be firmly grounded in the law.

As part of the review of the CPP that EPA is initiating today, EPA will be reviewing the compliance dates that were set in the CPP. Under the Supreme Court's stay of the CPP, states and other interested parties have not been required or expected to work towards meeting the compliance dates set in the CPP. Indeed, some compliance dates have passed or will likely pass while the CPP continues to be stayed. For these reasons, the compliance dates in the CPP will need to be re-evaluated. Once EPA completes its review and decides what further action to take on the CPP, EPA will ensure that any and all remaining compliance dates will be reasonable and appropriate in light of the Supreme Court stay of the CPP and other factors.

The EPA has inherent authority to reconsider past decisions and to rescind or revise a decision to the extent permitted by law and supported by a reasoned explanation. *FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 515 (2009 ("Fox")); *Motor Vehicle Manufacturers Ass'n of the*

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Ex. 5 - Deliberative Process

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United States, Inc., et al, v. State Farm Mutual Automobile Insurance Co., et al, 463 U.S. 29, 42 (1983) (“*State Farm*”). The Clean Air Act authorizes EPA to reconsider its rulemakings. 42 U.S.C. § 7607(b)(1), (d)(7)(B). Additionally, EPA’s interpretations of statutes it administers “are not carved in stone” but must be evaluated “on a continuing basis,” *Chevron U.S.A. Inc. v. NRDC, Inc.*, 467 U.S. 837, 857-58 (1984), for example, “in response to . . . a change in administrations.” *National Cable & Telecommunications Ass’n v. Brand X Internet Services*, 545 U.S. 967, 991. Importantly, such a revised decision need not be based upon a change of facts or circumstances. A revised rulemaking based “on a reevaluation of which policy would be better in light of the facts” is “well within an agency’s discretion,” and “[a] change in administration brought about by the people casting their votes is a perfectly reasonable basis for an executive agency’s reappraisal of the costs and benefits of its programs and regulations.” *National Ass’n of Home Builders v. EPA* 682 F.3d 1032, 1038 & 1043 (D.C. Cir. 2012) (citing *Fox*, 556 U.S. at 514-15; quoting *State Farm*, 463 U.S. at 59 (Rehnquist, J., concurring in part and dissenting in part)).

In conducting this review, EPA will follow the principles and policies set forth in the Executive Order. The Agency will reevaluate whether this rule is appropriately grounded in EPA’s statutory authority and is consistent with the rule of law, or whether alternative approaches would be more consistent with the statute. EPA will review whether this rule or alternative approaches appropriately protect human health and the environment and support economic growth and job creation. EPA will review whether this rule or alternative approaches appropriately maintain the diversity of reliable energy resources and encourage the production of domestic energy sources to achieve energy independence and security. EPA will assess whether this rule or alternative approaches would appropriately promote cooperative federalism and respect the authority and powers that are reserved to the States. EPA will assess this rule and alternative approaches to determine whether they will provide benefits that substantially exceed their costs. In taking any actions subsequent to this review, EPA will use its appropriated funds and agency resources wisely by firmly grounding in the statute its actions to protect the environment.

Dated: March XX, 2017.

E. Scott Pruitt
Administrator

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ENVIRONMENTAL PROTECTION AGENCY

40 CFR Part 60

[FRL-XXXX-XX-XXX]

Notice of Review of the Clean Power Plan

AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice.

SUMMARY: The U.S. Environmental Protection Agency (EPA) announces that it is reviewing and, if appropriate will initiate proceedings to suspend, revise or rescind the Clean Power Plan, found at 40 CFR Part 60 subpart UUUU.

FOR FURTHER INFORMATION CONTACT:

NAME, U.S. Environmental Protection Agency, ADDRESS, telephone (xxx)xxx-xxxx. Email:.

SUPPLEMENTARY INFORMATION: By this notice, EPA announces it is reviewing the Clean Power Plan, 80 Fed. Reg. 64662 (Oct. 23, 2015) (CPP), including the accompanying Legal Memorandum, and, if appropriate, will as soon as practicable and consistent with law, initiate proceedings to suspend, revise or rescind this rule. The CPP established emission guidelines for state plans to limit carbon dioxide emissions from existing fossil fuel-fired power plants.

BACKGROUND

The CPP was promulgated under the authority of section 111 of the Clean Air Act. 42 U.S.C. 7411. Section 111 of the Clean Air Act authorizes the EPA to issue nationally applicable New Source Performance Standards (NSPS) limiting air pollution from “new sources” in source categories that cause or contribute to air pollution that may reasonably be anticipated to endanger public health or welfare. 42 U.S.C. Section 7411(b)(1). Under this authority, the EPA had long regulated new fossil fuel-fired power plants to limit air pollution other than carbon dioxide, including particulate matter (PM); nitrogen oxides (NOx) and sulfur dioxide (SO2). See 40 CFR Part 60 subparts D, Da. In 2015, the EPA issued a rule setting carbon dioxide emissions limits for certain fossil fuel-fired power plants. Standards of Performance for Greenhouse Gas Emissions From New, Modified, and Reconstructed Stationary Sources: Electric Generating Units Carbon Pollution Standards for New, Modified and Reconstructed Power Plants (New Source Rule) (CPS), 80 Fed. Reg. 64510 (Oct. 23, 2015) Under certain circumstances, when the EPA issues standards under section 111(b), the EPA has the authority under section 111(d) to prescribe regulations under which each State is to submit a plan to establish standards of performance for existing sources within a listed source category for pollutants for which new source standards have been promulgated under section 111(b) for that source category, subject to

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certain exclusions. The EPA relied on that authority to issue the CPP, the first time states were required to submit plans specifically designed to limit carbon dioxide emissions from existing fossil fuel-fired power plants. As part of the promulgation of the CPP, EPA prepared a legal memorandum that supplemented the legal analysis provided by the Agency in the preamble to the final CPP.

Due to concerns about EPA's legal authority and record, 26 states and a number of other parties sought judicial review of the CPP in the D.C. Circuit. *State of West Virginia v. EPA*, No. 15-1363 (and consolidated cases) (D.C. Cir.). On February 9, 2016, the Supreme Court stayed implementation of the CPP pending judicial review. Following full merits briefing, oral argument was held before the D.C. Circuit, sitting *en banc*, on September 27, 2016. This case is currently pending in the D.C. Circuit.

INITIATION OF REVIEW OF CPS AND CPP

President Trump has issued an Executive Order to promote the clean and safe development of our Nation's vast energy resources, while avoiding regulatory burdens that unnecessarily encumber energy production, constrain economic growth, and prevent job creation. It announces that the policy of the United States is for agencies to review existing regulations potentially burdening the development of domestic energy resources and appropriately suspend, revise, or rescind regulations that unduly burden the development of domestic energy resources beyond the degree necessary to protect the public interest or otherwise comply with the law. The Executive Order also states that it is the policy of the United States to take appropriate actions, to the extent permitted by law, to promote clean air and clean water while also respecting the proper roles of Congress and the states. The Executive Order specifically directs EPA to review and, if appropriate, initiate proceedings to suspend, revise or rescind the CPP (including the accompanying Legal Memorandum).

Today, the EPA announces that, consistent with the Executive Order, it is initiating its review of the CPP, including the accompanying legal memorandum, and providing advanced notice of forthcoming proposed rulemakings consistent with the Executive Order. If EPA's review suggests that EPA should suspend, revise or rescind these rules, EPA's review will be followed by a rulemaking process that will be transparent, follow proper administrative procedures, include appropriate engagement with the public, employ sound science, and be firmly grounded in the law.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

appropriate in light of the Supreme Court stay of the CPP and other factors

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The EPA has inherent authority to reconsider past decisions and to rescind or revise a decision to the extent permitted by law and supported by a reasoned explanation. *FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 515 (2009 (“*Fox*”)); *Motor Vehicle Manufacturers Ass’n of the United States, Inc., et al. v. State Farm Mutual Automobile Insurance Co., et al.*, 463 U.S. 29, 42 (1983) (“*State Farm*”). The Clean Air Act authorizes EPA to reconsider its rulemakings. 42 U.S.C. § 7607(b)(1), (d)(7)(B). Additionally, EPA’s interpretations of statutes it administers “are not carved in stone” but must be evaluated “on a continuing basis,” *Chevron U.S.A. Inc. v. NRDC, Inc.*, 467 U.S. 837, 857-58 (1984), for example, “in response to . . . a change in administrations.” *National Cable & Telecommunications Ass’n v. Brand X Internet Services*, 545 U.S. 967, 991. Importantly, such a revised decision need not be based upon a change of facts or circumstances. A revised rulemaking based “on a reevaluation of which policy would be better in light of the facts” is “well within an agency’s discretion,” and “[a] change in administration brought about by the people casting their votes is a perfectly reasonable basis for an executive agency’s reappraisal of the costs and benefits of its programs and regulations.” *National Ass’n of Home Builders v. EPA*, 682 F.3d 1032, 1038 & 1043 (D.C. Cir. 2012) (citing *Fox*, 556 U.S. at 514-15; quoting *State Farm*, 463 U.S. at 59 (Rehnquist, J., concurring in part and dissenting in part)).

In conducting this review, EPA will follow the principles and policies set forth in the Executive Order. The Agency will reevaluate whether this rule is appropriately grounded in EPA’s statutory authority and is consistent with the rule of law, or whether alternative approaches would be more consistent with the statute. EPA will review whether this rule or alternative approaches appropriately protect human health and the environment and support economic growth and job creation. EPA will review whether this rule or alternative approaches appropriately maintain the diversity of reliable energy resources and encourage the production of domestic energy sources to achieve energy independence and security. EPA will assess whether this rule or alternative approaches would appropriately promote cooperative federalism and respect the authority and powers that are reserved to the States. EPA will assess this rule and alternative approaches to determine whether they will provide benefits that substantially exceed their costs. In taking any actions subsequent to this review, EPA will use its appropriated funds and agency resources wisely by firmly grounding in the statute its actions to protect the environment.

Dated: March XX, 2017.

E. Scott Pruitt
Administrator

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ENVIRONMENTAL PROTECTION AGENCY

40 CFR Part 60

[FRL-XXXX-XX-XXX]

Notice of Review of the Standards of Performance for Greenhouse Gas Emissions From New, Modified, and Reconstructed Stationary Sources: Electric Generating Units

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AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice.

SUMMARY: The U.S. Environmental Protection Agency (EPA) announces that it is reviewing and, if appropriate will initiate proceedings to suspend, revise or rescind the Standards of Performance for Greenhouse Gas Emissions From New, Modified, and Reconstructed Stationary Sources: Electric Generating Units, found at 40 CFR Part 60, subpart TTTT..

FOR FURTHER INFORMATION CONTACT:

NAME, U.S. Environmental Protection Agency, ADDRESS, telephone (xxx)xxx-xxxx. Email:.

SUPPLEMENTARY INFORMATION: By this notice, EPA announces it is reviewing the Standards of Performance for Greenhouse Gas Emissions From New, Modified, and Reconstructed Stationary Sources: Electric Generating Units (New Source Rule), 80 Fed. Reg. 64510 (Oct. 23, 2015) and, if appropriate, will as soon as practicable and consistent with law, initiate proceedings to suspend, revise or rescind this rule. The New Source Rule established national emission standards to limit carbon dioxide emissions from new fossil fuel-fired power plants.

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Ex. 5 - Deliberative Process

BACKGROUND

The New Source Rule was promulgated under the authority of section 111 of the Clean Air Act, 42 U.S.C. 7411. Section 111 of the Clean Air Act authorizes the EPA to issue nationally applicable New Source Performance Standards (NSPS) limiting air pollution from “new sources” in source categories that cause or contribute to air pollution that may reasonably be anticipated to endanger public health or welfare. 42 U.S.C. Section 7411(b)(1). Under this authority, the EPA had long regulated new fossil fuel-fired power plants to limit air pollution other than carbon dioxide, including particulate matter (PM); nitrogen oxides (NOx) and sulfur dioxide (SO2). See 40 CFR Part 60 subparts D, Da. In the New Source Rule, the EPA for the first time used section 111(b) to limit carbon dioxide emissions from new power plants.

Due to concerns about EPA’s legal authority and record, 24 states and a number of other parties sought judicial review of the New Source Rule in the U.S. Court of Appeals for the District of

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Columbia. *State of North Dakota v. EPA*, No. 15-1381 (and consolidated cases) (D.C. Cir.). The case has been fully briefed, and oral argument in the D.C. Circuit is currently scheduled for April 17, 2017.

INITIATION OF REVIEW OF NEW SOURCE RULE AND CPP

President Trump has issued an Executive Order to promote the clean and safe development of our Nation's vast energy resources, while avoiding regulatory burdens that unnecessarily encumber energy production, constrain economic growth, and prevent job creation. It announces that the policy of the United States is for agencies to review existing regulations potentially burdening the development of domestic energy resources and appropriately suspend, revise, or rescind regulations that unduly burden the development of domestic energy resources beyond the degree necessary to protect the public interest or otherwise comply with the law. The Executive Order also states that it is the policy of the United States to take appropriate actions, to the extent permitted by law, to promote clean air and clean water while also respecting the proper roles of Congress and the states. The Executive Order specifically directs EPA to review and, if appropriate, initiate proceedings to suspend, revise or rescind the New Source Rule.

Today, the EPA announces that, consistent with the Executive Order, it is initiating its review of the New Source Rule and providing advanced notice of forthcoming proposed rulemakings consistent with the Executive Order. If EPA's review suggests that EPA should suspend, revise or rescind this rule, EPA's review will be followed by a rulemaking process that will be transparent, follow proper administrative procedures, include appropriate engagement with the public, employ sound science, and be firmly grounded in the law.

The EPA has inherent authority to reconsider past decisions and to rescind or revise a decision to the extent permitted by law and supported by a reasoned explanation. *FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 515 (2009 ("Fox")); *Motor Vehicle Manufacturers Ass'n of the United States, Inc., et al. v. State Farm Mutual Automobile Insurance Co., et al.*, 463 U.S. 29, 42 (1983) ("*State Farm*"). The Clean Air Act authorizes EPA to reconsider its rulemakings. 42 U.S.C. § 7607(b)(1), (d)(7)(B). Additionally, EPA's interpretations of statutes it administers "are not carved in stone" but must be evaluated "on a continuing basis," *Chevron U.S.A. Inc. v. NRDC, Inc.*, 467 U.S. 837, 857-58 (1984), for example, "in response to . . . a change in administrations." *National Cable & Telecommunications Ass'n v. Brand X Internet Services*, 545 U.S. 967, 991. Importantly, such a revised decision need not be based upon a change of facts or circumstances. A revised rulemaking based "on a reevaluation of which policy would be better in light of the facts" is "well within an agency's discretion," and "[a] change in administration brought about by the people casting their votes is a perfectly reasonable basis for an executive agency's reappraisal of the costs and benefits of its programs and regulations." *National Ass'n of Home Builders v. EPA* 682 F.3d 1032, 1038 & 1043 (D.C. Cir. 2012) (citing *Fox*, 556 U.S. at 514-15; quoting *State Farm*, 463 U.S. at 59 (Rehnquist, J., concurring in part and dissenting in part)).

In conducting this review, EPA will follow the principles and policies set forth in the Executive Order. The Agency will reevaluate whether this rule is appropriately grounded in EPA's statutory authority and is consistent with the rule of law, or whether alternative approaches would be more consistent with the statute. EPA will review whether this rule or alternative

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approaches appropriately protect human health and the environment and support economic growth and job creation. EPA will review whether this rule or alternative approaches appropriately maintain the diversity of reliable energy resources and encourage the production of domestic energy sources to achieve energy independence and security. EPA will assess whether this rule or alternative approaches would appropriately promote cooperative federalism and respect the authority and powers that are reserved to the States. EPA will assess this rule and alternative approaches to determine whether they will provide benefits that substantially exceed their costs. In taking any actions subsequent to this review, EPA will use its appropriated funds and agency resources wisely by firmly grounding in the statute its actions to protect the environment.

Dated: March XX, 2017.

E. Scott Pruitt
Administrator

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ENVIRONMENTAL PROTECTION AGENCY

40 CFR Part 60

[FRL-XXXX-XX-XXX]

Notice of Review of the **Ex. 5 - Deliberative Process**
Ex. 5 - Deliberative Process

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AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice.

SUMMARY: The U.S. Environmental Protection Agency (EPA) announces that it is reviewing and, if appropriate will initiate proceedings to suspend, revise or rescind the **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process found at 40 CFR Part 60, subpart TTTT..

FOR FURTHER INFORMATION CONTACT:

NAME, U.S. Environmental Protection Agency, ADDRESS, telephone (xxx)xxx-xxxx Email:

SUPPLEMENTARY INFORMATION: By this notice, EPA announces it is reviewing the

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

80 Fed. Reg. 64510

(Oct. 23, 2015) -and, if appropriate, will as soon as practicable and consistent with law, initiate proceedings to suspend, revise or rescind this rule. The **Ex. 5 - Deliberative Process** established national emission standards to limit carbon dioxide emissions from new fossil fuel-fired power plants.

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Ex. 5 - Deliberative Process

BACKGROUND

The **Ex. 5 - Deliberative Process** was promulgated under the authority of section 111 of the Clean Air Act. 42 U.S.C. 7411. Section 111 of the Clean Air Act authorizes the EPA to issue nationally applicable New Source Performance Standards (NSPS) limiting air pollution from “new sources” in source categories that cause or contribute to air pollution that may reasonably be anticipated to endanger public health or welfare. 42 U.S.C. Section 7411(b)(1). Under this authority, the EPA had long regulated new fossil fuel-fired power plants to limit air pollution other than carbon dioxide, including particulate matter (PM); nitrogen oxides (NOx) and sulfur dioxide (SO2). See 40 CFR Part 60 subparts D, Da. In the **Ex. 5 - Deliberative Process** the EPA for the first time used section 111(b) to limit carbon **Ex. 5 - Deliberative Process** from new power plants.

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Due to concerns about EPA's legal authority and record, 24 states and a number of other parties sought judicial review of the Ex. 5 - Deliberative Process in the U.S. Court of Appeals for the District of Columbia. *State of North Dakota v. EPA*, No. 15-1381 (and consolidated cases) (D.C. Cir.). The case has been fully briefed, and oral argument in the D.C. Circuit is currently scheduled for April 17, 2017.

INITIATION OF REVIEW OF Ex. 5 - Deliberative Process AND CPP

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President Trump has issued an Executive Order to promote the clean and safe development of our Nation's vast energy resources, while avoiding regulatory burdens that unnecessarily encumber energy production, constrain economic growth, and prevent job creation. It announces that the policy of the United States is for agencies to review existing regulations potentially burdening the development of domestic energy resources and appropriately suspend, revise, or rescind regulations that unduly burden the development of domestic energy resources beyond the degree necessary to protect the public interest or otherwise comply with the law. The Executive Order also states that it is the policy of the United States to take appropriate actions, to the extent permitted by law, to promote clean air and clean water while also respecting the proper roles of Congress and the states. The Executive Order specifically directs EPA to review and, if appropriate, initiate proceedings to suspend, revise or rescind the Ex. 5 - Deliberative Process.

Today, the EPA announces that, consistent with the Executive Order, it is initiating its review of the Ex. 5 - Deliberative Process and providing advanced notice of forthcoming proposed rulemakings consistent with the Executive Order. If EPA's review suggests that EPA should suspend, revise or rescind this rule, EPA's review will be followed by a rulemaking process that will be transparent, follow proper administrative procedures, include appropriate engagement with the public, employ sound science, and be firmly grounded in the law.

The EPA has inherent authority to reconsider past decisions and to rescind or revise a decision to the extent permitted by law and supported by a reasoned explanation. *FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 515 (2009 ("Fox")); *Motor Vehicle Manufacturers Ass'n of the United States, Inc., et al. v. State Farm Mutual Automobile Insurance Co., et al.*, 463 U.S. 29, 42 (1983) ("*State Farm*"). The Clean Air Act authorizes EPA to reconsider its rulemakings. 42 U.S.C. § 7607(b)(1), (d)(7)(B). Additionally, EPA's interpretations of statutes it administers "are not carved in stone" but must be evaluated "on a continuing basis," *Chevron U.S.A. Inc. v. NRDC, Inc.*, 467 U.S. 837, 857-58 (1984), for example, "in response to . . . a change in administrations." *National Cable & Telecommunications Ass'n v. Brand X Internet Services*, 545 U.S. 967, 991. Importantly, such a revised decision need not be based upon a change of facts or circumstances. A revised rulemaking based "on a reevaluation of which policy would be better in light of the facts" is "well within an agency's discretion," and "[a] change in administration brought about by the people casting their votes is a perfectly reasonable basis for an executive agency's reappraisal of the costs and benefits of its programs and regulations." *National Ass'n of Home Builders v. EPA* 682 F.3d 1032, 1038 & 1043 (D.C. Cir. 2012) (citing *Fox*, 556 U.S. at 514-15; quoting *State Farm*, 463 U.S. at 59 (Rehnquist, J., concurring in part and dissenting in part)).

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In conducting this review, EPA will follow the principles and policies set forth in the Executive Order. The Agency will reevaluate whether this rule is appropriately grounded in EPA's statutory authority and is consistent with the rule of law, or whether alternative approaches would be more consistent with the statute. EPA will review whether this rule or alternative approaches appropriately protect human health and the environment and support economic growth and job creation. EPA will review whether this rule or alternative approaches appropriately maintain the diversity of reliable energy resources and encourage the production of domestic energy sources to achieve energy independence and security. EPA will assess whether this rule or alternative approaches would appropriately promote cooperative federalism and respect the authority and powers that are reserved to the States. EPA will assess this rule and alternative approaches to determine whether they will provide benefits that substantially exceed their costs. In taking any actions subsequent to this review, EPA will use its appropriated funds and agency resources wisely by firmly grounding in the statute its actions to protect the environment.

Dated: March XX, 2017.

E. Scott Pruitt
Administrator

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ENVIRONMENTAL PROTECTION AGENCY

40 CFR Part 60

[FRL-XXXX-XX-XXX]

Notice of Review of the 2016 Oil and Gas New Source Performance Standards for New, Modified and Reconstructed Sources

AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice.

SUMMARY: The U.S. Environmental Protection Agency (EPA) announces it is reviewing the 2016 Oil and Gas New Source Performance Standards, found at 40 CFR Part 60 subpart OOOOa, and, if appropriate, will initiate proceedings to suspend, revise or rescind this rule.

FOR FURTHER INFORMATION CONTACT:

NAME, U.S. Environmental Protection Agency, ADDRESS, telephone (xxx)xxx-xxxx. Email:.

SUPPLEMENTARY INFORMATION: By this notice, EPA announces it is reviewing the 2016 Oil and Gas New Source Performance Standards (the Rule) 81 Fed. Reg. 35,824 (June 3, 2016), and, if appropriate, will initiate proceedings to suspend, revise, or rescind it.

Section 111 of the Clean Air Act authorizes the EPA to issue nationally applicable New Source Performance Standards (NSPS) limiting air pollution from “new sources” in source categories that cause or contribute to air pollution that may reasonably be anticipated to endanger public health or welfare. 42 U.S.C. Section 7411(b)(1). Under this authority, the EPA had regulated sulfur dioxide emissions from natural gas processing and volatile organic chemicals (VOCs) from a number of equipment and operations at oil and gas facilities. 40 CFR part 60 subpart OOOO. In 2016, the EPA updated these standards by promulgating the Rule, which updated the NSPS to require methane reductions from previously regulated sources and also to limit methane and VOCs from other types of new oil and gas facilities that had not previously been regulated under section 111.

Several state and industry petitioners challenged the Rule in the U.S. Court of Appeals for the District of Columbia. The litigation includes allegations that EPA acted arbitrarily and capriciously, and in excess of statutory authority. *See, e.g., West Virginia v. EPA*, 16-1264, State Petitioners Nonbinding Statement of the Issues to be Raised. The cases are pending before the court. Many of these parties also submitted petitions for reconsideration of the Rule to EPA. The Agency has not yet acted on these petitions.

INITIATION OF REVIEW OF THE RULE

President Trump has issued an Executive Order to facilitate the development of U.S. energy resources, including oil and gas, and to reduce unnecessary regulatory burdens associated with the development of those resources. It announces that the policy of the United States is for agencies to review existing regulations potentially burdening the development of domestic energy resources and appropriately suspend, revise, or rescind regulations that unduly burden the development of US energy resources beyond the degree necessary to protect the public interest or otherwise comply with the law. The Executive Order also states that it is the policy of the United States to take appropriate actions, to the extent permitted by law, to promote clean air and clean water while also respecting the proper roles of Congress and the states. This Executive Order specifically directs EPA to review and, if appropriate, initiate proceedings to suspend, revise or rescind the Rule.

Today, the EPA announces that, consistent with the Executive Order, it is initiating its review of this Rule and providing advanced notice of forthcoming proposed rulemakings consistent with the Executive Order. If EPA's review suggests that EPA should suspend, revise or rescind this Rule, EPA's review will be followed by a rulemaking process that will be transparent, follow proper administrative procedures, include appropriate engagement with the public, employ sound science, and be firmly grounded in the law.

The EPA has inherent authority to reconsider past decisions and to rescind or revise a decision to the extent permitted by law and supported by a reasoned explanation. *FCC v. Fox Television Stations, Inc.*, 556 U.S. 502, 515 (2009 (“*Fox*”)); *Motor Vehicle Manufacturers Ass’n of the United States, Inc., et al. v. State Farm Mutual Automobile Insurance Co., et al.*, 463 U.S. 29, 42 (1983) (“*State Farm*”). The Clean Air Act authorizes EPA to reconsider its rulemakings. 42 U.S.C. § 7607(b)(1), (d)(7)(B). Additionally, EPA's interpretations of statutes it administers “are not carved in stone” but must be evaluated “on a continuing basis,” *Chevron U.S.A. Inc. v. NRDC, Inc.*, 467 U.S. 837, 857-58 (1984), for example, “in response to . . . a change in administrations.” *National Cable & Telecommunications Ass’n v. Brand X Internet Services*, 545 U.S. 967, 991. Importantly, such a revised decision need not be based upon a change of facts or circumstances. A revised rulemaking based “on a reevaluation of which policy would be better in light of the facts” is “well within an agency’s discretion,” and “[a] change in administration brought about by the people casting their votes is a perfectly reasonable basis for an executive agency’s reappraisal of the costs and benefits of its programs and regulations.” *National Ass’n of Home Builders v. EPA*, 682 F.3d 1032, 1038 & 1043 (D.C. Cir. 2012) (citing *Fox*, 556 U.S. at 514-15; quoting *State Farm*, 463 U.S. at 59 (Rehnquist, J., concurring in part and dissenting in part)).

In conducting this review, EPA will follow the principles and policies set forth in the Executive Order. The Agency will reevaluate whether the Rule is appropriately grounded in EPA's statutory authority and is consistent with the rule of law, or whether alternative approaches would be more consistent with the statute. EPA will review whether the Rule or alternative approaches appropriately protect human health and the environment and support economic growth and job creation. EPA will review whether the Rule or alternative approaches appropriately maintain the diversity of reliable energy resources and encourage the production of

domestic energy sources to achieve energy independence and security. EPA will assess whether the Rule or alternative approaches would appropriately promote cooperative federalism and respect the authority and powers that are reserved to the States. EPA will assess the Rule and alternative approaches to determine whether they will provide benefits that substantially exceed their costs. In taking any actions subsequent to this review, EPA will use its appropriated funds and agency resources wisely by firmly grounding in the statute its actions to protect the environment.

Dated: March XX, 2017.

E. Scott Pruitt
Administrator

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/27/2017 6:28:22 PM
To: Dravis, Samantha [dravis.samantha@epa.gov]; Brown, Byron [brown.byron@epa.gov]; Bolen, Brittany [bolen.brittany@epa.gov]; Bennett, Tate [Bennett.Tate@epa.gov]; Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]; Greenwalt, Sarah [greenwalt.sarah@epa.gov]; Hupp, Sydney [hupp.sydney@epa.gov]; Hupp, Millan [hupp.millan@epa.gov]; Hale, Michelle [hale.michelle@epa.gov]; Fotouhi, David [fotouhi.david@epa.gov]; Schwab, Justin [schwab.justin@epa.gov]; Freire, JP [Freire.JP@epa.gov]; Bowman, Elizabeth [bowman.elizabeth@epa.gov]
Subject: Copy of Admin Directory March 2017.xlsx
Attachments: Copy of Draft Copy of Admin Directory March 2017.xlsx

I wanted to ensure you have folks contacts.

PHONE LIST:	MARCH 2017				
Employee	Title	Main	Direct	Cell	Fax
OFFICE OF THE ADMINISTRATOR (AO)					
PRUITT, SCOTT	Administrator	564-4700	n/a	n/a	202-501-1450
HALE, MICHELLE	Executive Assistant	564-4700	564-1430	Ex. 6 - Personal Privacy	202-501-1450
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274		202-501-1450
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356		202-501-1470
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782		202-501-1470
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771		202-501-1470
JACKSON, RYAN	Chief of Staff	564-6999	564-0731		202-501-1338
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866		202-501-1338
DICKERSON, AARON	Staff Assistant	564-6999	564-1783		202-501-1338
HUPP, SYDNEY	Special Assistant to the Chief of Staff	564-4700	564-3679		202-501-1450
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748		202-501-1450
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082		202-501-1480
BROWN, BRYON	Deputy Chief of Staff for Policy	564-1225	564-1456		202-501-1480
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084		202-501-1480
ALLEN, REGINALD	Assistant Deputy Chief of Staff	564-0444	564-1029		202-564-2744
BENTON, DON	Senior White House Advisor	564-4711	564-3019		202-501-1470
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097		202-501-1328
GREENWALT, SARAH	Senior Advisor	n/a	564-1722		n/a
GUNASEKARA, AMANDA	Senior Policy Advisor	n/a	564-2314		n/a
BENNETT, ELIZABETH	Senor Advisor	n/a	564-1460		n/a
WAGNER, KENNETH	Senior Advisor for Regional/State Affairs	n/a	564-1988		n/a
CONNORS, SANDRA	Senior Advisor	n/a	564-4231		n/a
DAVIS, PATRICK	Special Assistant to the Administrator	n/a	564-3103		n/a
KONKUS, JOHN	Special Assistant to the Administrator	n/a	564-2187		n/a
ERICKSEN, DOUG	Special Assistant to the Administrator	n/a	564-3131		n/a
DAVIS, GAIL	Travel Coordinator	n/a	564-1444		202-501-0320
JENKINS, DONNA	Staff Assistant	n/a	564-6959		202-501-0289
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016		202-501-1903
WEESE, ERIC	PSD Security Detail	n/a	564-6515		n/a
SPECIAL ASSISTANTS (AO)					
KNAPP, KRISTIEN	OAR, OITA, OGC, OP	564-4724	564-3277	Ex. 6 - Personal Privacy	n/a
THREET, DEREK	OW, OCFO, OEI, OECA, OIG	564-4724	564-1409		n/a
FONSECA, SILVINA	OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-1955		n/a
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308		n/a

Home	Office
	OFFICE OF THE ADMINISTRATOR (AO)
Ex. 6 - Personal Privacy	OFFICE OF THE ADMINISTRATOR (AO)
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	OFFICE OF PUBLIC AFFAIRS (OPA)
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OFFICE OF PUBLIC AFFAIRS (OPA)					
HULL, GEORGE	Acting Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474
GRAY, DORIS	Program Specialist	564-8368	564-0649	n/a	202-501-1474
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474
FERGUSON, LINCOLN	Speechwriter	564-8368	564-1935	202-309-6537	202-501-1474
WILCOX, JAHAN	Strategic Communications Advisor	564-8368	n/a	n/a	202-501-1474
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474
VALENTINE, JULIA	Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474
VACANT	Deputy Associate Administrator	564-8368	n/a	n/a	202-501-1474
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849	n/a	202-501-1474
DEWEY, AMY	Special Assistant	564-8368	564-7816	n/a	202-501-1474
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)					
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490
BRENNAN, TOM	Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490
VACANT	Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303	n/a	202-501-1474
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)					
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519
BANGERTER, LAYNE	Deputy Associate Administrator	564-5200	564-0468	202-816-0919	202-501-1519
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786	n/a	202-501-1519
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486	n/a	202-501-1545
OFFICE OF HOMELAND SECURITY (OHS)					
KLING, DAVID	Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026
BROWN, CAROLINE	Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026
OFFICE OF POLICY (OP)					
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	202-816-9265	202-501-1688
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845	n/a	202-501-1688
SUGIYAMA, GEORGE	Deputy Associate Administrator	564-4332	564-3054	202-379-8463	202-501-1688
KREUTZER, DAVID	Deputy Associate Administrator	564-4332	564-3113	202-384-8061	202-501-1688
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688
KIME, ROBIN	Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688
VACANT	Special Assistant	564-4332	n/a	n/a	202-501-1688

(OA) PROGRAM OFFICES					
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)					
ETZEL, RUTH	Director	564-2188	566-1530	202-763-5107	202-564-2733
REED, KHESHA	Associate Director	564-2188	566-0594	202-407-0507	202-564-2733
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	n/a	202-564-2733
HACKEL, ANGELA	Director, Program Implementation and Coordination Division	564-2188	566-2977	202-765-3945	202-564-2733
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733
OFFICE OF CIVIL RIGHTS (OCR)					
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	n/a	202-501-1836
VACANT	Deputy Director	564-7272	n/a	n/a	202-501-1836
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	n/a	202-501-1836
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836
OFFICE OF EXECUTIVE SECRETARIAT (OEX)					
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-821-9993	202-501-1903
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817
OFFICE OF ADMINISTRATIVE AND EXECUTIVE SERVICES (OAES)					
ALLEN, REGINALD	Director	564-0444	564-1029	202-306-2879	202-564-2744
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744
CUSCINO, GLEN	Chief of Resource Management	564-0444	566-1906	202-527-4988	202-564-2744
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	n/a	202-564-2744
SCIENCE ADVISORY BOARD (SAB)					
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202 731-6423	202-233-0643
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	n/a	202-233-0643
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)					
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-573-2645	202-566-0266
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	n/a	202-566-0266

	OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
	OFFICE OF CIVIL RIGHTS (OCR)	
Ex. 6 - Personal Privacy	OFFICE OF CIVIL RIGHTS (OCR)	
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	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
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ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233
BELL, MATTHEW	Special Assistant	564-4600	564-3282	n/a	202-564-0233
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	n/a	202-564-0233
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233
OFFICE OF AIR AND RADIATION (OAR)					
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408
VACANT	Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	n/a	202-564-1408
ATKINSON, EMILY	Office Manager	564-7404	564-1850	727-385-8064	202-564-1408
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168	n/a	202-564-1408
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	n/a	202-564-1408
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	n/a	202-564-1408
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)					
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	n/a	202-564-0801
VACANT	Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512
MARSHALL, VENUS	Scheduler	564-2902	564-8375	n/a	202-564-0801
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771
GREAVES, HOLLY	Senior Advisor to CFO	564-1152	564-3028	202-379-8507	202-501-0771
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	n/a	202-501-0771
WILSON, RITA	Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771
VACANT	Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771

	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
Ex. 6 - Personal Privacy	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
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	OFFICE OF THE ADMINISTRATOR (AO)	
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	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	
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OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842
VACANT	Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842
MILES, ERIN	Chief of Staff	564-2440	564-2038	n/a	202-501-3842
BAILEY, ETHEL	Program Specialist	564-2440	564-5149	n/a	202-501-3842
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334	n/a	202-501-3842
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622
LARSEN, ELENA	Chief of Staff	564-6665	566-2965	202-355-5189	202-501-1622
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622
GROGARD, MEAGAN	Senior Policy Advisor	564-6665	564-6812	n/a	202-501-1622
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622
JACKS, SUSAN	Program Specialist	564-6665	564-2235	n/a	202-501-1622
JONES, TAWAUNNA	Staff Assistant/Scheduler	564-6665	564-6077	n/a	202-501-1622
OFFICE OF GENERAL COUNSEL (OGC)					
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777
VENEY, CARLA	Program Specialist	564-8040	564-1619	n/a	202-564-1777
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438
VACANT	Deputy General Counsel	564-8064	n/a	n/a	202-501-1438
JONES, GAIL	Program Specialist	564-8064	564-0952	n/a	202-501-1438
SCHWAB, JUSTIN	Deputy General Counsel	564-8064	564-3135	202-380-5646	202-501-1428
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772
OFFICE OF INSPECTOR GENERAL (OIG)					
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-579-0084	202-566-0857
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)					
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407
LEE, PASCALE	Staff Assistant	564-6600	564-1340	n/a	202-565-2407
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	n/a	202-565-2407
VACANT	Director for AIEO	564-0303	n/a	n/a	202-565-2407
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407
VACANT	Staff Assistant	564-0303	n/a	n/a	202-565-2407

Ex. 6 - Personal Privacy	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
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	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
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	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
	OFFICE OF GENERAL COUNSEL (OGC)
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	OFFICE OF GENERAL COUNSEL (OGC)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)

OFFICE OF RESEARCH AND DEVELOPMENT (ORD)					
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	n/a	202-565-2430
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	n/a	202-565-2430
SJOGREN, MYA	Special Assistant	564-6620	564-2213	n/a	202-565-2430
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)					
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207
HILL, TERESA	Staff Assistant	566-0200	566-0184	n/a	202-566-0207
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a	n/a
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	n/a	202-566-0207
OFFICE OF WATER (OW)					
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	n/a	202-564-0488

Ex. 6 - Personal Privacy	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
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	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF WATER (OW)
	OFFICE OF WATER (OW)
	OFFICE OF WATER (OW)
	OFFICE OF WATER (OW)
	OFFICE OF WATER (OW)
	OFFICE OF WATER (OW)
	REGIONAL CONTACTS
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
MCCABE, CATHERINE R.	Acting Regional Administrator	212-637-5000	212-637-5025	202-368-6454	212-637-5024
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024
MUGDAN, WALTER	Acting Deputy Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia					
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901
VACANT	Chief of Staff	215-814-2900	n/a	n/a	215-814-2901
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	312-515-9827	312-353-1120
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155

	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
Ex. 6 - Personal Privacy	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas

REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam					
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809

	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
817-797-5592	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
n/a	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
214-739-3269	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
n/a	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
214-739-3269	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
n/a	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
n/a	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
n/a	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
816-453-0189	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
n/a	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
720-255-6653	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
303-938-8736	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
n/a	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
301-922-7845	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
510-531-7975	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
510-528-3159	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
650-302-5685	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
415-717-2875	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
425-776-6185	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
n/a	
n/a	
206-549-4926	
919-225-1247	
206-898-8831	
206-455-1668	

PHONE LIST:	March 2017				
Name	Title	Main	Direct	Cell	Fax
OFFICE OF THE ADMINISTRATOR (AO)					
PRUITT, SCOTT	Administrator	564-4700	564-1580	n/a	202-501-1450
HALE, MICHELLE	Executive Assistant	564-4700	564-1430	202-365-7446	202-501-1450
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274	202-713-8593	202-564-1450
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748	202-380-7561	n/a
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356	202-253-5864	202-501-1470
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782	202-253-5235	202-501-1470
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771	202-507-3630	202-501-1470
JACKSON, RYAN	Chief of Staff	564-6999	564-0731	202-379-8986	202-564-1338
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866	202-380-6522	202-501-1338
DICKERSON, AARON	Staff Assistant	564-6999	564-1783	202-689-4794	202-501-1338
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082	202-236-8656	202-501-1480
ALLEN, REGINALD	Asst to Deputy Chief of Staff	564-0444	564-1029	202-306-2879	202-564-2744
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084	n/a	202-501-1480
BENTON, DON	Senior White House Advisor	564-4711	564-3019	202-379-6901	202-501-1470
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097	202-380-7967	202-501-1328
CONNORS, SANDRA	Senior Advisor	n/a	564-4231	202-8417603	n/a
DAVIS, PATRICK	Senior Advisor	n/a	564-3103	202-380-8341	n/a
SCHNARE, DAVID	Transition Team	n/a	564-3073	202-380-5426	n/a
SUGIYAMA, GEORGE	Transition Team	n/a	564-3054	202-379-8463	n/a
BANGERTER, LAYNE	Transition Team	n/a	564-0468	202-816-0919	n/a
SCHWAB, JUSTIN	Transition Team	n/a	564-3135	202-380-5646	n/a
KREUTZER, DAVID	Transition Team	n/a	564-3113	202-384-8061	n/a
ERICKSEN, DOUG	Transition Team	n/a	564-3131	202-379-6084	n/a
DAVIS, GAIL	Travel Coordinator	564-1225	564-1444	202-329-4566	202-501-0320
JENKINS, DONNA	Staff Assistant	n/a	564-6959	202-222-5129	202-501-0289
WEESE, ERIC	PSD Security Detail	n/a	564-6515	202-263-9118	n/a
SPECIAL ASSISTANTS (AO)					
KNAPP, KRISTIEN	OAR, OITA	564-4724	564-3277	202-379-8531	202-564-1408
THREET, DEREK	OW, OCFO, OEI	564-4724	564-1409	919-530-0643	202-501-1470
NAPLES, EILEEN	OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-7057	202-731-6858	202-501-1428
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308	202-740-0169	202-501-1470
HAUTAMAKI, JARED	OECA, OGC, IG	564-4724	564-4229	n/a	202-501-1428

Ex. 6 - Personal Privacy

OFFICE OF PUBLIC AFFAIRS (OPA)					
HULL, GEORGE	Acting Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474
KONKUS, JOHN	Special Assistant to the Administrator	564-8368	564-2187	202-365-9250	202-501-1474
GRAY, DORIS	Program Specialist	564-8368	564-0649	n/a	202-501-1474
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879	202-253-7056	202-501-1474
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790	202-631-6957	202-501-1474
VALENTINE, JULIE	Acting Director Office of Media Relations	564-8368	564-2663	202-740-1336	202-501-1474
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145	202-439-1558	202-501-1474
VACANT	Deputy Associate Administrator	564-8368	n/a	n/a	202-501-1474
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849	n/a	202-501-1474
DEWEY, AMY	Special Assistant	564-8368	564-7816	n/a	202-501-1474
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)					
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	703-581-9300	202-501-1490
BRENNAN, TOM	Chief of Staff	564-8443	564-6953	703-581-9300	202-501-1490
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a	n/a	202-501-1490
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a	n/a	202-501-1490
VACANT	Special Assistant for Public Engagement	564-8443	n/a	n/a	n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303	n/a	202-501-1474
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)					
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358	703-581-5814	202-501-1519
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786	n/a	202-501-1519
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486	n/a	202-501-1545
OFFICE OF HOMELAND SECURITY (OHS)					
KLING, DAVID	Associate Administrator	564-6978	564-0317	202-494-7798	202-501-0026
BROWN, CAROLINE	Program Analyst	564-6978	564-2893	540-220-1499	202-501-0026
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971	202-836-1883	202-501-0026
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954	202-731-6078	202-501-0026
OFFICE OF POLICY (OP)					
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	202-816-9265	202-501-1688
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845	n/a	202-501-1688
VACANT	Deputy Associate Administrator	564-4332	n/a	n/a	202-501-1688
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964	202-306-2479	202-501-1688
POOLE, JACQUELINE	Staff Assistant/Scheduler	564-4332	566-2670	n/a	202-501-1688
KIME, ROBIN	Chief of Staff	564-4332	564-6587	202-345-3544	202-501-1688
VACANT	Special Assistant	564-4332	n/a	n/a	202-501-1688

Ex. 6 - Personal Privacy

(OA) PROGRAM OFFICES	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
SCIENCE ADVISORY BOARD (SAB)	
SCIENCE ADVISORY BOARD (SAB)	
SCIENCE ADVISORY BOARD (SAB)	
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
OFFICE OF ADMINISTRATION AND RESOURCES	
MANAGEMENT (OARM)	
OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
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OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
OFFICE OF AIR AND RADIATION (OAR)	
OFFICE OF AIR AND RADIATION (OAR)	
OFFICE OF AIR AND RADIATION (OAR)	
OFFICE OF AIR AND RADIATION (OAR)	
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OFFICE OF AIR AND RADIATION (OAR)	
OFFICE OF AIR AND RADIATION (OAR)	
OFFICE OF AIR AND RADIATION (OAR)	
OFFICE OF CHEMICAL SAFETY AND POLLUTION	
PREVENTION (OCSPP)	
OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
OFFICE OF THE ADMINISTRATOR (AO)	
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	

(OA) PROGRAM OFFICES					
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)					
ETZEL, RUTH	Director	564-2188	566-1530	202-763-5107	202-564-2733
REED, KHESHA	Associate Director	564-2188	566-0594	202-407-0507	202-564-2733
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	n/a	202-564-2733
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733
OFFICE OF CIVIL RIGHTS (OCR)					
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	n/a	202-501-1836
VACANT	Deputy Director	564-7272	n/a	n/a	202-501-1836
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	n/a	202-501-1836
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836
OFFICE OF EXECUTIVE SECRETARIAT (OEX)					
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-821-9993	202-501-1903
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1903
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)					
ALLEN, REGINALD	Director	564-0444	564-1029	202-306-2879	202-564-2744
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744
CUSCINO, GLEN	Chief or Resource Management	564-0444	566-1906	202-527-4988	202-564-2744
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	n/a	202-564-2744
SCIENCE ADVISORY BOARD (SAB)					
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202 731-6423	202-233-0643
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	n/a	202-233-0643
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)					
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-573-2645	202-566-0266
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	n/a	202-566-0266
ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233
BELL, MATTHEW	Special Assistant	564-4600	564-3282	n/a	202-564-0233
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	n/a	202-564-0233
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233
OFFICE OF AIR AND RADIATION (OAR)					
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408
VACANT	Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	n/a	202-564-1408
ATKINSON, EMILY	Office Manager	564-7404	564-1850	727-385-8064	202-564-1408
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168	n/a	202-564-1408
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	n/a	202-564-1408
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	n/a	202-564-1408
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)					
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	n/a	202-564-0801
VACANT	Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512
MARSHALL, VENUS	Scheduler	564-2902	564-8375	n/a	202-564-0801
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771
GREAVES, HOLLY	Senior Advisor	564-1152	564-3028	202-379-8507	202-501-0771
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	n/a	202-501-0771

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OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
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OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)

WILSON, RITA	Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771
VACANT	Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842
VACANT	Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842
MILES, ERIN	Chief of Staff	564-2440	564-2038	n/a	202-501-3842
BAILEY, ETHEL	Program Specialist	564-2440	564-5149	n/a	202-501-3842
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334	n/a	202-501-3842

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OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
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OFFICE OF GENERAL COUNSEL (OGC)
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OFFICE OF INSPECTOR GENERAL (OIG)
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OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
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OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
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OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
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OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
OFFICE OF WATER (OW)
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OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622
GROGARD, MEAGAN	Special Assistant	564-6665	564-6812	n/a	202-501-1622
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622
JACKS, SUSAN	Program Specialist	564-6665	564-2235	n/a	202-501-1622
JONES, TAWAUNNA	Staff Assistant	564-6665	564-6077	n/a	202-501-1622
OFFICE OF GENERAL COUNSEL (OGC)					
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777
VENEY, CARLA	Program Specialist	564-8040	564-1619	n/a	202-564-1777
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438
VACANT	Deputy General Counsel	564-8064	n/a	n/a	202-501-1438
JONES, GAIL	Program Specialist	564-8064	564-0952	n/a	202-501-1438
VACANT	Deputy General Counsel	564-8064	n/a	n/a	202-501-1428
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772
OFFICE OF INSPECTOR GENERAL (OIG)					
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-579-0084	202-566-0857
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)					
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407
LEE, PASCALE	Staff Assistant	564-6600	564-1340	n/a	202-565-2407
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	n/a	202-565-2407
VACANT	Director for AIEO	564-0303	n/a	n/a	202-565-2407
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407
VACANT	Staff Assistant	564-0303	n/a	n/a	202-565-2407
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)					
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	n/a	202-565-2430
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	n/a	202-565-2430
SJOGREN, MYA	Special Assistant	564-6620	564-2213	n/a	202-565-2430
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)					
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207
HILL, TERESA	Staff Assistant	566-0200	566-0184	n/a	202-566-0207
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a	n/a
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	n/a	202-566-0207
OFFICE OF WATER (OW)					
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	n/a	202-564-0488

REGIONAL CONTACTS	
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont	
REGION 1 Boston - Connecticut, Maine, New Hampshire,	Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire,	Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire,	Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire,	Rhode Island, Vermont
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington	

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
MUGDAN, WALTER	Acting Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024
SCHAAF, ERIC	Acting Deputy Regional Administrator	212-637-5000	212-637-3107	646-369-0031	212-637-5024
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia					
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901
VACANT	Chief of Staff	215-814-2900	n/a	n/a	215-814-2901
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	312-287-0518	312-353-1120
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam					
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588
KAO, JESSICA	Chief of Staff	415-947-8702	415-972-3922	415-297-6243	415-947-3588
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809

PHONE LIST:	
Pruitt, Scott	
ANDERSON, DENISE	
FLYNN, MIKE	
BURTON, TAMIKA	
REEDER, JOHN	
WILLIS, SHARNETT	
CONNORS, SANDRA	
ALLEN, REGINALD	
BENTON, DON	
SCHNARE, DAVID	
GREAVES, HOLLY	
SUGIYAMA, GEORGE	
BANGERTER, LAYNE	
SCHWAB, JUSTIN	
DAVIS, PATRICK	
KREUTZER, DAVID	
ERICKSEN, DOUG	
KONKUS, JOHN	
DICKERSON, AARON	
MUNOZ, CHARLES	
WILLIS, SHARNETT	
JONES, KNOLYN	
BURLEY, VERONICA	
DAVIS, GAIL	
JENKINS, DONNA	
WOODWARD, CHERYL	
WEESE, ERIC	
KNAPP, KRISTIEN	
THREET, DEREK	
NAPLES, EILEEN	
BURDEN, SUSAN	
HAUTAMAKI, JARED	
OFFICE OF EXTERNAL AFFAIRS AND ENVIRONMENTAL EDUCATION (OEAE)	
HULL, GEORGE	
GRAY, DORIS	
GRANTHAM, NANCY	
HULL, GEORGE	
VALENTINE, JULIE	
SOWELL, SARAH	
VACANT	
VACANT	
BRENNAN, TOM	
BRENNAN, TOM	
VACANT	
VACANT	
VACANT	
STEWART, SHERRY	
RICHARDSON, ROBIN	
RICHARDSON, ROBIN	
SCALES, WUANISHA	
WILKES, QUIANNA	
KLING, DAVID	
BROWN, CAROLINE	
CARABALLO, MARIO	
WILLIAMS, STEVEN	
OFFICE OF POLICY, ECONOMICS, AND INNOVATION (OPEI)	
KENNY, SHANNON	
VACANT	
KENNY, SHANNON	
POOLE, JACQUELINE	
KIME, ROBIN	
VACANT	

March 2017										
OFFICE OF THE ADMINISTRATOR (AO)										
		Main	Direct	Cell	Fax	Home				
Administrator		564-4700	564-2928	202-368-6454	202-501-1450					
Staff Assistant		564-4711	564-1782	202-253-5235	202-501-1470					
Acting Deputy Administrator		564-4711	343-9356	202-253-5864	202-501-1470					
Staff Assistant		564-4711	564-4771	202-507-3630	202-501-1470					
Acting Chief of Staff		564-1225	564-6082	202-236-8656	202-501-1480					
Staff Assistant		564-6999	564-7866	202-380-6522	202-501-1480					
Senior Advisor		n/a	564-4231	n/a	n/a					
Acting Deputy Chief of Staff		564-0444	564-1029	202-306-2879	202-564-2744					
Senior White House Advisor		564-4711	564-3019	202-379-6901	202-501-1470					
Transition Team		n/a	564-3073	202-380-5426	n/a					
Transition Team		n/a	564-3028	202-379-8507	n/a					
Transition Team		n/a	564-3054	202-379-8463	n/a					
Transition Team		n/a	564-0468	202-816-0919	n/a					
Transition Team		n/a	564-3135	202-380-5646	n/a					
Transition Team		n/a	564-3103	202-380-8341	n/a					
Transition Team		n/a	564-3113	202-384-8061	n/a					
Transition Team		n/a	564-3131	202-379-6084	n/a					
Transition Team		n/a	564-2187	202-365-9250	n/a					
Staff Assistant		564-6999	564-1783	202-689-4794	202-501-1338					
White House Liaison		564-7960	564-3097	202-380-7967	202-501-1328					
Staff Assistant		564-7960	564-7866	202-380-6522	202-501-1328					
Staff Assistant		564-4700	564-6262	n/a	202-501-1450					
Staff Assistant		564-1225	564-7084	n/a	202-501-1480					
Travel Coordinator		564-1225	564-1444	202-329-4566	202-501-0320					
Staff Assistant		n/a	564-6959	202-222-5129	202-501-0289					
Staff Assistant		564-7719	564-1274	202-713-8593	202-564-2889					
PSD Security Detail		n/a	564-6515	202-263-9118	n/a					
SPECIAL ASSISTANTS (AO)										
		Main	Direct	Cell	Fax					
OAR, OITA		564-4724	564-3277	202-379-8531	202-564-1408					
OW, OCFO, OEI		564-4724	564-1409	919-530-0643	202-501-1470					
OLEM, OARM, OHS , EAB, OSBP, OCR		564-4724	564-7057	202-731-6858	202-501-1428					
OCSPP; ORD; SAB; OCHP		564-4724	564-6308	202-740-0169	202-501-1470					
OECA, OGC, IG		564-4724	564-4229	n/a	202-501-1428					
OFFICE OF PUBLIC AFFAIRS (OPA)										
		Main	Direct	Cell	Fax					
Acting Associate Administrator		564-8368	564-0790	202-631-6957	202-501-1474					
Staff Assistant		564-8368	564-0649	n/a	202-501-1474					
Acting Press Secretary		564-8368	564-6879	202-253-7056	202-501-1474					
Acting Principal Deputy Associate Administrator		564-8368	564-0790	202-631-6957	202-501-1474					
Acting Director Office of Media Relations		564-8368	564-2663	202-740-1336	202-501-1474					
Director, Internal Communications		564-8368	564-0145	202-439-1558	202-501-1474					
Deputy Associate Administrator		564-8368	n/a	n/a	202-501-1474					
Deputy Press Secretary		564-8368	n/a	n/a	202-501-1474					
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)										
		Main	Direct	Cell	Fax					
Acting Associate Administrator		564-8443	564-6953	703-581-9300	202-501-1490					
Chief of Staff		564-8443	564-6953	703-581-9300	202-501-1490					
Director of Public Engagement and Environmental Education		564-8443	n/a	n/a	202-501-1490					
Deputy Director of Public Engagement and Public Health Based Initiatives		564-8443	n/a	n/a	202-501-1490					
Special Assistant for Public Engagement		564-8443	n/a	n/a	n/a					
Program Specialist		564-8443	564-4303	n/a	202-501-1474					
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)										
		Main	Direct	Cell	Fax					
Acting Associate Administrator		564-5200	564-3358	703-581-5814	202-501-1519					
Principal Deputy Associate Administrator		564-5200	564-3358	703-581-5814	202-501-1519					
Staff Assistant		564-5200	564-2786	n/a	202-501-1519					
Staff Assistant		564-7178	564-2486	n/a	202-501-1545					
OFFICE OF HOMELAND SECURITY (OHS)										
		Main	Direct	Cell	Fax					
Associate Administrator		564-6978	564-0317	202-494-7798	202-501-0026					
Program Analyst		564-6978	564-2893	540-220-1499	202-501-0026					
Deputy Associate Administrator		564-6978	564-6971	202-836-1883	202-501-0026					
Senior Intel Advisor		564-6978	564-6954	202-731-6078	202-501-0026					
OFFICE OF POLICY (OP)										
		Main	Direct	Cell	Fax					
Acting Associate Administrator		564-4332	566-2964	202-306-2479	202-501-1688					
Deputy Associate Administrator		564-4332	n/a	n/a	202-501-1688					
Principal Deputy Associate Administrator		564-4332	566-2964	202-306-2479	202-501-1688					
Staff Assistant/Scheduler		564-4332	566-2670	n/a	202-501-1688					
Chief of Staff		564-4332	564-6587	202-345-3544	202-501-1688					
Special Assistant		564-4332	n/a	n/a	202-501-1688					

Ex. 6 - Personal Privacy

ETZEL, RUTH
REED, KHESHA
CURTIS, MELLASONDA
FOOS, BRENDA
LAWRENCE, TANYA
VACANT
WHICKUM, CHERYL
BACHLE, LAURA
DARDEN, CYNTHIA
LANCASTER, TINA
HOPE, BRIAN
WASHINGTON, VALERIE
HOPE, BRIAN
GAINES, CYNTHIA
LIVINGSTON, KEITH
NEWTON, JONATHAN
FERRIS, LENA
ALLEN, REGINALD
LESPERANCE, TWANNA
CUSCINO, GLEN
McDUFFIE, CHARMAINE
ZARBA, CHRISTOPHER
SANZONE, STEPHANIE
BENJAMIN-SIRMONS, DENISE
ROGERS, JOAN
DENT, BRIDGETTE

(OA) PROGRAM OFFICES						
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)						
	Main	Direct	Cell	Fax	Home	
Director	564-2188	566-1530	202-763-5107	202-564-2733	Ex. 6 - Personal Privacy	
Associate Director	564-2188	566-0594	202-407-0507	202-564-2733		
Scheduler	564-2188	566-9971	n/a	202-564-2733		
Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-222-5527	202-564-2733		
OFFICE OF CIVIL RIGHTS (OCR)						
	Main	Direct	Cell	Fax		
Acting Director	564-7272	564-2916	n/a	202-501-1836		
Deputy Director	564-7272	n/a	n/a	202-501-1836		
Staff Assistant	564-7272	564-4366	n/a	202-501-1836		
Acting Assistant Director	564-7272	564-2468	n/a	202-501-1836		
Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	n/a	202-501-1836		
Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	n/a	202-501-1836		
OFFICE OF EXECUTIVE SECRETARIAT (OEX)						
	Main	Direct	Cell	Fax		
Acting Director	564-7311	564-8212	202-821-9993	202-501-1903		
Staff Assistant	564-7311	564-1016	202-596-0244	202-501-1903		
Deputy Director	564-7311	564-8212	202-821-9993	202-501-1903		
Correspondence Team Leader	564-7311	564-1788	n/a	202-501-1817		
CMS System Administrator	564-7311	564-9962	202-536-7357	202-501-1903		
Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-536-7894	202-501-1903		
Acting Records Specialist	564-7311	564-8831	n/a	202-501-1817		
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)						
	Main	Direct	Cell	Fax		
Director	564-0444	564-1029	202-306-2879	202-564-2744		
Chief of Administrative Management Staff	564-0444	564-0419	202-360-3007	202-564-2744		
Chief or Resource Management	564-0444	566-1906	202-527-4988	202-564-2744		
Staff Assistant	564-0444	564-7492	n/a	202-564-2744		
SCIENCE ADVISORY BOARD (SAB)						
	Main	Direct	Cell	Fax		
Director	564-2221	564-0760	202 731-6423	202-233-0643		
Special Assistant	564-2221	564-2067	n/a	202-233-0643		
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)						
	Main	Direct	Cell	Fax		
Director	566-2075	564-6771	202-573-2645	202-566-0266		
Deputy Director	566-2075	564-6568	202-384-6614	202-566-0266		
Staff Assistant	566-2075	566-2819	n/a	202-566-0266		

VIZIAN, DONNA
WHEELER, KIM
COOPER, MARIAN
BELL, MATTHEW
SHOWMAN, JOHN
GANTT, MELLISSA
HITCHENS, LYNNANN
DUNHAM, SARAH
VACANT
SHAW, BETSY
VACANT
LOVING, SHANITA
ATKINSON, EMILY
WASHINGTON, YVETTE
LEWIS, JOSH
VACANT
CYRAN, CARISSA
CLELAND-HAMNETT, WENDY
WISE, LOUISE
MILHOUSE, GLORIA
VACANT
MARSHALL, VENUS
BLOOM, DAVID
OSBORNE, HOWARD K.
BENSON, SHEILA
WILSON, RITA
VACANT
STARFIELD, LAWRENCE
VACANT
COZAD, DAVID
MILES, ERIN
BAILEY, ETHEL
SHIFFMAN, CARI
BENITEZ-CLARK, ROWENA (TINA)
FINE, STEVEN
SIMON, HARVEY
JONES-PARA, LISA
GROGARD, MEAGAN
BEDNAR, GEORGIA
JACKS, SUSAN
JONES, TAWAUNNA
OFFICE OF THE INSPECTOR GENERAL (OIG)
MINOLI, KEVIN
VENEY, CARLA
PACKARD, ELISE
VACANT
JONES, GAIL
VACANT
PATRICK, MONIQUE
FUGH, JUSTINA
OFFICE OF THE INSPECTOR GENERAL (OIG)
ELKINS JR, ARTHUR
SHEEHAN, CHARLES
MASON, DARRYL

ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-4600	564-2533	646-369-0059	202-564-0233	
Program Specialist	564-4600	564-1877	202-875-9886	202-564-0233	
Chief of Staff	564-4600	564-0620	202-590-0431	202-564-0233	
Special Assistant	564-4600	564-3282	n/a	202-564-0233	
Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-510-3045	202-564-0233	
Staff Assistant	564-4600	564-6535	n/a	202-564-0233	
Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-617-0738	202-564-0233	
OFFICE OF AIR AND RADIATION (OAR)					
	Main	Direct	Cell	Fax	
Acting Assistant Administrator	564-7404	343-9140	202-236-1721	202-564-1408	
Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	n/a	202-564-1408	
Deputy Assistant Administrator	564-7400	564-1447	n/a	202-564-1408	
Senior Policy Advisor	564-7400	n/a	n/a	202-564-1408	
Staff Assistant	564-7400	564-4728	n/a	202-564-1408	
Office Manager	564-7404	564-1850	727-385-8064	202-564-1408	
SEE Employee	564-7404	564-6168	n/a	202-564-1408	
Chief of Staff	564-7400	564-2095	n/a	202-564-1408	
Senior Advisor for Congressional and International Issues	564-7400	n/a	n/a	202-564-1408	
Special Assistant	564-7400	564-5437	n/a	202-564-1408	
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)					
	Main	Direct	Cell	Fax	
Acting Assistant Administrator	564-2902	564-6745	202-329-9043	202-564-0801	
Deputy Assistant Administrator	564-2910	564-3715	202-379-6760	202-564-0801	
Program Specialist	564-2902	564-4206	n/a	202-564-0801	
Senior Policy Counsel	564-2910	n/a	n/a	202-564-0512	
Scheduler	564-2902	564-8375	n/a	202-564-0801	
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
	Main	Direct	Cell	Fax	
Acting Chief Financial Officer	564-1152	564-3513	202-369-7228	202-501-0771	
Acting Deputy Chief Financial Officer	564-1152	564-0346	202-578-3350	202-501-0771	
Technical Assistant	564-1151	564-3387	n/a	202-501-0771	
Program Specialist	564-1152	564-1156	240-273-6719	202-501-0771	
Associate Chief Financial Officer	564-1152	n/a	n/a	202-501-0771	
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
	Main	Direct	Cell	Fax	
Acting Assistant Administrator	564-2440	564-8179	202-505-0961	202-501-3842	
Deputy Assistant Administrator	564-2440	n/a	n/a	202-501-3842	
Acting Principal Deputy Assistant Administrator	564-2440	564-4861	n/a	202-501-3842	
Chief of Staff	564-2440	564-2038	n/a	202-501-3842	
Program Specialist	564-2440	564-5149	n/a	202-501-3842	
Special Assistant	564-2440	564-2898	202-832-3277	202-501-3842	
Staff Assistant	564-2440	564-3334	n/a	202-501-3842	
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
	Main	Direct	Cell	Fax	
Acting Chief Information Officer	564-6665	564-1487	301-448-5642	202-501-1622	
Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-302-4777	202-501-1622	
Senior Policy Advisor	564-6665	566-1157	202-384-2588	202-501-1622	
Special Assistant	564-6665	564-6812	n/a	202-501-1622	
Program Specialist	564-6665	564-9816	202-251-8468	202-501-1622	
Program Specialist	564-6665	564-2235	n/a	202-501-1622	
Staff Assistant	564-6665	564-6077	n/a	202-501-1622	
OFFICE OF GENERAL COUNSEL (OGC)					
	Main	Direct	Cell	Fax	
Acting General Counsel	564-8040	564-5551	202-297-6910	202-564-1777	
Program Specialist	564-8040	564-1619	n/a	202-564-1777	
Acting Principal Deputy General Counsel	564-8064	564-7729	202-768-1447	202-501-1438	
Deputy General Counsel	564-8064	n/a	n/a	202-501-1438	
Program Specialist	564-8064	564-0952	n/a	202-501-1438	
Deputy General Counsel	564-8064	n/a	n/a	202-501-1428	
Program Specialist	564-8064	564-5534	202-577-3565	202-564-1428	
Senior Counsel for Ethics	564-8064	564-1786	202-731-3631	202-564-1772	
OFFICE OF INSPECTOR GENERAL (OIG)					
	Main	Direct	Cell	Fax	
Inspector General	566-0847	566-0844	202-579-0084	202-566-0857	
Deputy Inspector General	566-0847	566-0394	202-329-8056	202-566-0857	
Special Assistant	566-0847	566-0871	202-302-4738	202-566-0857	

Ex. 6 - Personal Privacy

NISHIDA, JANE
STEWART, LAKITA
HILL, RANDY
LEE, PASCALE
DIEU, MARTIN
VACANT
WRIGHT, FELICIA
VACANT
KAVLOCK, ROBERT
PLOTKIN, VIKTORIYA
GENTRY, NATHAN
RODAN, BRUCE
SJOGREN, MYA
ROBBINS, CHRISTOPHER
MCPHERSON, MARK
BLACKBURN, ELIZABETH
BREEN, BARRY
BERGMAN, SHAWNA
BROOKS, BECKY
HILOSKY, NICK
HILL, TERESA
SIMON, NIGEL
VACANT
KENELY, CAROLINE
SHAPIRO, MIKE
BEST-WONG, BENITA
PECK, GREGORY
PENMAN, CRYSTAL
GUDE, KAREN
EDWARDS, CRYSTAL

OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)						
	Main	Direct	Cell	Fax	Home	
Acting Assistant Administrator	564-6600	564-1531	202-412-5393	202-565-2407		
Staff Assistant	564-6600	564-6458	202-352-6206	202-565-2407		
Deputy Assistant Administrator	564-6600	564-5474	202-253-6501	202-565-2407		
Staff Assistant	564-6600	564-1340	n/a	202-565-2407		
Chief of Staff	564-6600	564-6442	n/a	202-565-2407		
Director for AIEO	564-0303	n/a	n/a	202-565-2407		
Deputy Director for AIEO	564-0303	566-1886	n/a	202-565-2407		
Staff Assistant	564-0303	n/a	n/a	202-565-2407		
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)						
	Main	Direct	Cell	Fax		
Acting Assistant Administrator	564-6620	564-0225	919-599-0021	202-565-2430		
Special Assistant	564-6620	564-7318	n/a	202-565-2430		
Executive Assistant	564-6620	564-9084	410-440-9125	202-565-2430		
Associate Director for Science	564-6620	564-3331	n/a	202-565-2430		
Special Assistant	564-6620	564-2213	n/a	202-565-2430		
Acting Deputy Assistant Administrator for Management	564-6620	564-6141	919-360-3811	202-565-2430		
Special Assistant	919-541-3123	919-541-3123	n/a	202-565-2430		
Chief of Staff	564-6620	564-2192	202-436-2453	202-565-2430	Ex. 6 - Personal Privacy	
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)						
	Main	Direct	Cell	Fax		
Acting Assistant Administrator	566-0200	566-0187	202-302-0793	202-566-0207		
Chief of Staff (On Detail)	566-0200	564-3641	202-821-8687	202-566-0207		
Special Assistant	566-0200	566-2762	202-281-9653	202-566-0207		
Special Assistant	566-0200	566-1942	202-368-0724	202-566-0207		
Staff Assistant	566-0200	566-0184	n/a	202-566-0207		
Acting Principal Deputy Assistant Administrator	566-0200	564-6629	240-997-6319	202-566-0207		
Deputy Assistant Administrator	566-0200	n/a	n/a	n/a		
Management Assistant	566-0200	566-2235	n/a	202-566-0207		
OFFICE OF WATER (OW)						
	Main	Direct	Cell	Fax		
Acting Assistant Administrator	564-5700	564-0516	202-669-3462	202-564-0488		
Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-253-1794	202-564-0488		
Chief of Staff	564-5700	564-5778	202-494-4308	202-564-0488		
Program Specialist/Scheduler	564-5700	564-3318	n/a	202-564-0488		
Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	n/a	202-564-0488		
Scheduler	564-5700	564-1661	n/a	202-564-0488		

SZARO, DEB
LINDSAY, JANE
MORAFF, KEN
GUTRO, DOUG
MUGDAN, WALTER
GUTIERREZ, CLAUDIA
HICKEY, MAUREEN T
SCHAAF, ERIC
MEARS, MARY
RODRIGUES, CECIL
PURNELL, RHONDA
SEARFOSS, RENEE
VACANT
ARMSTEAD, JOHN
CORREA, LAURA
LEWIS, JACQUELINE
HEARD, ANNE
JONES-JOHNSON, SHEA
JOHNSON, BELINDA
LAPIERRE, KEN
BONNER, BRENDA
GHOSH, MITA
LINCOLN, LARRY
KAPLAN, ROBERT A
WILLIAMS, FELICIA
NEWTON, CHERYL
MARTINEZ, ISIDRA
KELLEY, JEFF
ROWAN, ANNE
COLEMAN, SAMUEL
WILLIAMS, ODESSA
GRAY, DAVID
WILLIAMS, ODESSA
GRAY, DAVID
CHU, ED
CACHO, JULIA
FLOURNOY, KAREN
PETERS, DANA
CAREY, CURTIS
THOMAS, DEBRA H.
BOHAN, SUZANNE J.
VARCOE, BETSY
MUTTER, ANDREW
STRAUSS, ALEXIS
JORDAN, DEBORAH
KAO, JESSICA
GAUDARIO, ABIGAIL
ZITO, KELLY
PIRZADEH, MICHELLE
OPALSKI, DAN
TYSON, LINDA
ERIKSON, LINDA
TYLER, KENDRA
KELLY, JOYCE
HOLSMAN, MARIANNE

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
	Main	Direct	Cell	Fax	Home
Acting Regional Administrator	617-918-1010	617-918-1011	857-202-1560	617-918-0011	
Executive Assistant	617-918-1010	617-918-1289	857-319-5308	617-918-0011	
Acting Deputy Regional Administrator	617-918-1010	617-918-1502	857-829-2447	617-918-0011	
Acting Public Affairs Director	617-918-1010	617-918-1021	857-829-8206	617-918-0101	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
Acting Regional Administrator	212-637-5000	212-637-5050	646-369-0058	212-637-5024	
Acting Chief of Staff	212-637-5000	212-637-5036	201-362-4935	212-637-5024	
Executive Assistant	212-637-5000	212-637-5035	917-921-6555	212-637-5024	
Acting Deputy Regional Administrator	212-637-5000	212-637-3107	646-369-0031	212-637-5024	
Public Affairs Director	212-637-3660	212-637-3673	646-369-0077	212-637-3561	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia					
Acting Regional Administrator	215-814-2900	215-814-2683	215-266-2960	215-814-2901	
Staff Assistant	215-814-2900	215-814-2188	215-327-0289	215-814-2901	
Executive Assistant	215-814-2900	215-814-2137	856-371-6215	215-814-2901	
Chief of Staff	215-814-2900	n/a	n/a	215-814-2901	
Acting Deputy Regional Administrator	215-814-2900	215-814-3127	215-316-1291	215-814-2901	
Staff Assistant	215-814-2900	215-814-2918	848-250-0029	215-814-2901	
Executive Assistant	215-814-2900	215-814-2037	267-314-1049	215-814-2901	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
Acting Regional Administrator	404-562-8357	404-562-8353	404-660-9298	404-562-9961	
Special Assistant	404-562-8357	404-562-8206	770-558-7404	404-562-9961	
Executive Assistant/Scheduler	404-562-8357	404-562-8343	n/a	404-562-9961	
Acting Deputy Regional Administrator	404-562-8357	404-562-8570	404-434-3205	404-562-9961	
Executive Assistant/Scheduler	404-562-8357	404-562-8348	404-406-2213	404-562-9961	
Chief of Staff	404-562-8357	404-562-9568	404-433-1456	404-562-9961	
Public Affairs Director	404-562-8327	404-562-8304	770-547-8925	404-562-8335	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
Acting Regional Administrator	312-886-3000	312-886-1499	312-287-0518	312-353-1120	
Administrative Officer/Executive Assistant	312-886-3000	312-353-5697	312-919-2137	312-353-1120	
Acting Deputy Regional Administrator	312-886-3000	312-353-6730	312-404-7213	312-353-1120	
Administrative Assistant	312-886-3000	312-353-4890	312-405-7234	312-353-1120	
Public Affairs Director	312-886-3000	312-353-1159	224-420-0357	312-353-1120	
Public Affairs Chief	312-886-3000	312-353-9391	312-296-0883	312-353-1155	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
Acting Regional Administrator	214-665-2100	214-665-3110	214-789-2016	214-665-6648	
Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	
Acting Deputy Regional Administrator	214-665-2200	214-665-8120	214-789-2619	214-665-2118	
Executive Assistant	214-665-2100	214-665-8307	214-683-2418	214-665-6648	
Public Affairs Director	214-665-2200	214-665-8120	214-789-2619	214-665-2118	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
Acting Regional Administrator	913-551-7006	913-551-7333	770-828-9364	913-551-7976	
Assistant/Scheduler	913-551-7006	913-551-7071	913-231-8830	913-551-7976	
Acting Deputy Regional Administrator	913-551-7006	913-551-7782	816-719-6379	913-551-7976	
Executive Office Manager	913-551-7006	913-551-7444	816-807-6332	913-551-7976	
Public Affairs Director	913-551-7003	913-551-7506	913-233-6308	913-551-7873	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
Acting Regional Administrator	303-312-6532	303-312-6298	303-518-0584	303-312-6882	
Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-829-0057	303-312-6882	
Staff Assistant	303-312-6532	303-312-6532	n/a	303-312-6882	
Public Affairs Director	303-312-6448	303-312-6448	720-520-3047	303-312-6961	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam					
Acting Regional Administrator	415-947-8702	415-972-3572	415-640-5478	415-947-3588	
Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-297-5237	415-947-3588	
Chief of Staff	415-947-8702	415-972-3922	415-297-6243	415-947-3588	
Secretary/Scheduler	415-947-8702	415-947-4238	415-297-4112	415-947-3588	
Public Affairs Director	415-947-8702	415-947-4306	415-760-9171	415-947-4409	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
Acting Regional Administrator	206-553-1234	206-553-1272	206-499-1927	206-553-1809	
Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-669-3627	206-553-1809	
Executive Assistant to the Regional Administrator	206-553-1234	n/a	n/a	206-553-1809	
Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-437-6906	206-553-1809	
Special Assistant	206-553-1234	206-553-0041	206-310-8915	206-553-1809	
Chief of Staff	206-553-1234	206-553-4026	206-617-4209	206-553-1809	
Public Affairs Director	206-553-1234	206-553-1237	206-450-5895	206-553-1809	

Ex. 6 - Personal Privacy

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/31/2017 11:29:25 PM
To: Freire, JP [Freire.JP@epa.gov]
CC: Bowman, Liz [Bowman.Liz@epa.gov]; Konkus, John [konkus.john@epa.gov]; Bolen, Brittany [bolen.brittany@epa.gov]; Wilcox, Jahan [wilcox.jahan@epa.gov]; Ferguson, Lincoln [ferguson.lincoln@epa.gov]
Subject: Re: FOR APPROVAL: media question

Good here.

Sent from my iPhone

On Mar 31, 2017, at 7:22 PM, Freire, JP <Freire.JP@epa.gov> wrote:

This is the final statement.

“Administrator Pruitt makes no apologies for having a candid dialogue about climate science and commonsense regulations that will protect our environment, without creating unnecessary regulatory burdens that kill jobs. In fact, differing views and opinions on scientific and technical matters is a legitimate and necessary part of EPA’s decision-making process, which is consistent with EPA’s Scientific Integrity Policy that was in place even during the Obama administration. The Administrator is focused on President Trump’s goal of returning the Agency to its core mission of partnering with our states to protect our nation’s air, land, and water.”

From: Bowman, Liz
Sent: Friday, March 31, 2017 7:20 PM
To: Freire, JP <Freire.JP@epa.gov>
Cc: Konkus, John <konkus.john@epa.gov>
Subject: Re: FOR APPROVAL: media question

Okay will do, thanks

Sent from my iPhone

On Mar 31, 2017, at 7:14 PM, Freire, JP <Freire.JP@epa.gov> wrote:

Go ahead

From: Bowman, Liz
Sent: Friday, March 31, 2017 7:14 PM
To: Freire, JP <Freire.JP@epa.gov>
Cc: Konkus, John <konkus.john@epa.gov>
Subject: Re: FOR APPROVAL: media question

Are you able to shoot this to those reporters or do you want me to? Happy to do it, if needed

Sent from my iPhone

On Mar 31, 2017, at 7:03 PM, Freire, JP <Freire.JP@epa.gov> wrote:

Great. This is where we're at.

Thanks all.

"Administrator Pruitt makes no apologies for having a candid dialogue about climate science and commonsense regulations that will protect our environment, without creating unnecessary regulatory burdens. In fact, differing views and opinions on scientific and technical matters is a legitimate and necessary part of EPA's decision-making process, which is consistent with EPA's Scientific Integrity Policy that was in place even during the Obama administration. The Administrator is focused on President Trump's goal of returning the Agency to its core mission of partnering with our states to protect our nation's air and water."

From: Gunasekara, Mandy
Sent: Friday, March 31, 2017 6:52 PM
To: Bowman, Liz <Bowman.Liz@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Konkus, John <konkus.john@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: FOR APPROVAL: media question

I switched around the second sentence, because I felt like "welcomed" made the Obama Administration sound like they were open to an honest debate about climate change, which despite that being the policy, they weren't. The fact that this is warranted or the subject of an inspector general investigation is absurd. Can we add that in? Maybe that's picking a fight, but seriously, this is the result of a politically driven agenda to silence a very important and ongoing debate, which unfortunately has been given credence by someone still at EPA.

From: Bowman, Liz
Sent: Friday, March 31, 2017 6:34 PM
To: Freire, JP <Freire.JP@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Konkus, John <konkus.john@epa.gov>
Cc: Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: FOR APPROVAL: media question

I like your edits here – I think this takes the high road and doesn't get into picking the battle with the employee. Byron/Mandy/Sam, are you guys okay with JP's updated statement? I just got another request from Politico on this story...

From: Freire, JP
Sent: Friday, March 31, 2017 6:14 PM
To: Brown, Byron <brown.byron@epa.gov>; Konkus, John <konkus.john@epa.gov>
Cc: Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: media question

Agree on checking in on that. But if it stands right now, we don't exactly forfeit the right to change it (just my two cents). It seems science isn't the only thing evolving.

My edits.

"Administrator Pruitt makes no apologies for having a candid dialogue about climate science and commonsense regulations that will protect our environment, without creating unnecessary regulatory burdens. In fact, differing views and opinions on scientific and technical matters is a legitimate and necessary part of EPA's decision-making process, which is consistent with EPA's Scientific Integrity Policy that was in place during the Obama administration. The Administrator is focused on President Trump's goal of returning the Agency to its core mission of partnering with our states to protect our nation's air and water."

I would like to address an employee taking it upon themselves to do this, but I don't know the policy/personnel approach, and I don't think it's appropriate to raise this person's profile further.

From: Brown, Byron
Sent: Friday, March 31, 2017 6:11 PM
To: Konkus, John <konkus.john@epa.gov>
Cc: Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Wilcox, Jahan <wilcox.jahan@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re: media question

You should check with RJ on whether discussion to reaffirm SI policy.

Sent from my iPhone

On Mar 31, 2017, at 6:09 PM, Konkus, John
<konkus.john@epa.gov> wrote:

Looping Mandy in, who is also working on something.

From: Bowman, Liz
Sent: Friday, March 31, 2017 6:07 PM
To: Brown, Byron <brown.byron@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Wilcox, Jahan <wilcox.jahan@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: media question

This is really helpful, thank you Bryon. JP, What do you think of the following response that Jahan and I drafted to take the focus away from the complaint and return it to what we are trying to do ... we can provide background/link to the policy highlighted...this language might be too strong, but maybe we can start from here?

“Administrator Pruitt makes no apologies for having an open dialogue about climate science and common sense regulations that will protect our environment, without creating unnecessary regulatory burdens. The Administrator is focused on the Administration’s goal of returning the Agency to its core mission of partnering with our states to protect our nation’s air and water.”

From: Brown, Byron
Sent: Friday, March 31, 2017 5:45 PM
To: Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>
Cc: Wilcox, Jahan <wilcox.jahan@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: media question

I have not heard about the request to the IG or its referral to the Scientific Integrity Officer.

For background, EPA historically has had Principles of Scientific Integrity on the books. One of the principles states that EPA should welcome differing views and opinions on scientific and technical matters as a legitimate and necessary part of EPA's decision-making process. During the early part of the Obama Administration, there was a directive for agencies to issue a policy on scientific integrity. Here is a link to the EPA's Scientific Integrity Policy:

https://www.epa.gov/sites/production/files/2014-02/documents/scientific_integrity_policy_2012.pdf.

On page 4, it states, "Requires all Agency employees to act honestly and refrain from acts of scientific misconduct. Scientific misconduct includes fabrication, falsification, or plagiarism in proposing, performing, or reviewing scientific and research activities, or in the publication or reporting of these activities; scientific misconduct does not include honest error or differences of opinion."

From: Bowman, Liz

Sent: Friday, March 31, 2017 4:35 PM

To: Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>

Cc: Wilcox, Jahan <wilcox.jahan@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>

Subject: FW: media question

Does anyone know about this internal EPA investigation happening? This is the first we heard about it, following the media request for comment on the Reuters story below that just came out (at 430 pm on a Friday...)

Reuters

[EPA scientific integrity office reviewing Pruitt's comments on carbon](#)

By Emily Flitter | NEW YORK

The U.S. Environmental Protection Agency's scientific integrity watchdog is reviewing whether EPA chief Scott Pruitt violated the agency's policies when he said in a television interview he does not believe carbon dioxide is driving global climate change, according to an email seen by Reuters on Friday.

Lawyers for environmental group the Sierra Club had asked the EPA's Office of Inspector General to check whether Pruitt violated policy when he told a CNBC

interviewer on March 9, "I would not agree that it's a primary contributor to the global warming that we see."

The EPA Inspector General's office responded to the Sierra Club on Thursday in an email, saying it had referred the matter to the EPA's Scientific Integrity Officer, Francesca Grifo, for review.

"If after the SIO review, she concludes there is some aspect of the letter itself, or her findings or conclusions that she believes are appropriate for further consideration by the OIG, she will so notify the OIG," the email stated.

A spokesman for the EPA did not immediately respond to a request for comment, and efforts to reach Grifo were not immediately successful.

The EPA website says its scientific integrity policy requires EPA officials and staff to ensure the agency's work respects the findings of the broader scientific community.

An overwhelming majority of scientists think that carbon dioxide emissions from the burning of fossil fuels are a major contributor to global climate change, triggering sea level rise, droughts and more frequent violent storms.

The request by Sierra Club ramps up tension between the U.S. environmental movement and the administration of President Donald Trump, who has called global warming a hoax meant to weaken the U.S. economy and has packed his cabinet with people who question the science of climate change.

Grifo is a biologist who was hired by former President Barack Obama's administration. Before she joined the EPA in late 2013, she oversaw scientific integrity at the Union of Concerned Scientists, a non-partisan group advocating stronger environmental protections.

Pruitt, a former attorney general for Oklahoma, sued the EPA more than a dozen times over its regulations as top prosecutor for the oil and gas producing state.

(Reporting By Emily Flitter; Editing by Richard Valdmanis and Steve Orlofsky)

From: Wilcox, Jahan

Sent: Friday, March 31, 2017 4:29 PM

To: Freire, JP <Freire.JP@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Bowman, Liz

<Bowman.Liz@epa.gov>; Konkus, John

<konkus.john@epa.gov>

Subject: FW: media question

From: John Siciliano

[<mailto:jsiciliano@washingtonexaminer.com>]

Sent: Friday, March 31, 2017 4:27 PM

To: Wilcox, Jahan <wilcox.jahan@epa.gov>

Subject: media question

Any response to the Reuters story that just broke on
IG investigating Pruitt on scientific integrity?

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/15/2017 12:08:36 AM
To: Brown, Byron [brown.byron@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Schwab, Justin [schwab.justin@epa.gov]; Greenwalt, Sarah [greenwalt.sarah@epa.gov]; Greaves, Holly [greaves.holly@epa.gov]; Ferguson, Lincoln [ferguson.lincoln@epa.gov]; Konkus, John [konkus.john@epa.gov]
Subject: tomorrow
Attachments: 25_EPA_18_Embargoed.pdf

With being gone tomorrow we really need to tee up what we are going to do and place in the Register for the Energy Independence EO. We have the parts of it and I provided Justin and Sarah some suggestions today. That's the big, big next step.

Also, Thursday the budget comes out. It's not good.

Thumbnail is attached and what will actually come out. Holly is working on some messaging.

Principal messages:

- Preserves the Safe Drinking Water and Clean Water Act Revolving Loan Funds which is the top funding sources for water and sewer infrastructure in the country. For the first time in X years, this Administration's PB did not actually cut one or both of these critical infrastructure sources.
- The PB also maintains funding for establishing the WIFIA program. Initiated in WWRDA 2014, this program builds on the funding in the SRFs to enable communities not simply to repair and maintain but to grow its infrastructure for new economic development.
- So you know the cuts to the program offices are not across the board. They are targeted based on a line item judgment of what's necessary and what's not the core functions of EPA.

Here's the breakdown:

- 42% in cuts to OA
- 53% in cuts to OAR
- 9% in cuts to OARM
- 18% in cuts to OCFO
- 27% in cuts to Chem – however TSCA implementation is not cut at all
- 24% in cuts to OECA
- 35% in cuts to OEI
- 20% in cuts to OGC
- 25% in cuts to OIG
- 35% in cuts to Intl and Tribal
- 28% in cuts to OLEM
- 49% in cuts to ORD
- 23% in cuts to Water

We need to think messaging and, Samantha, JP is nearly here so we need to get him roped in. Will you contact him tomorrow to get his great head in this game too?

So you guys are the first to know we are making new changes and getting folks in their roles.

JP Freire, communications director for Senator Orrin Hatch will be joining the team as the Associate Administrator for Public Affairs. John Konkus will be the Deputy AA for Public Affairs. Two additional staff, Liz Bowman, director for issue advocacy for the American Chemistry Council, will also join the team as a Deputy AA for Public Affairs and Amy Graham, deputy comms director for Senator Shelley Moore Capito, will join us as the Deputy AA for Public Engagement. Jahan Wilcox will join us in strategic communications centering on social media and outreach.

Since I'm on a role I got good news tonight that Troy Lyons, director for congressional affairs for Hess Petroleum will be our AA for Congressional Affairs and Tate Bennett, director for governmental affairs for NRECA and former House staffer and McConnell staffer from Danville KY will be one of our principal Deputy AA for Congressional Affairs.

We will have everyone around the table soon.

So, I'm unsure if Pruitt will be there for the 8am, but I think we should meet tomorrow morning before he and I head to Andrews. We should plan on him being at the 8am. I could use all of you there tomorrow in the Administrator's office at 8am. Thanks.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency
(202) 564-6999



ENVIRONMENTAL PROTECTION AGENCY

The Environmental Protection Agency (EPA) is responsible for protecting human health and the environment. The budget for EPA reflects the success of environmental protection efforts, a focus on core legal requirements, the important role of the States in implementing the Nation's environmental laws, and the President's priority to ease the burden of unnecessary Federal regulations that impose significant costs for workers and consumers without justifiable environmental benefits. This would result in approximately 3,200 fewer positions. EPA would primarily support States and Tribes in their important role protecting air, land, and water in the 21st Century.

The President's 2018 Budget requests \$5.7 billion for the Environmental Protection Agency, a savings of \$2.6 billion, or 31 percent, from the 2017 annualized CR level.

The President's 2018 Budget:

- Provides robust funding for critical drinking and wastewater infrastructure. These funding levels further the President's ongoing commitment to infrastructure repair and replacement and would allow States, municipalities, and private entities to continue to finance high priority infrastructure investments that protect human health. The Budget includes \$2.3 billion for the State Revolving Funds, a \$4 million increase over the 2017 annualized CR level. The Budget also provides \$20 million for the Water Infrastructure Finance and Innovation Act program, equal to the funding provided in the 2017 annualized CR. This credit subsidy likely would be able to support more than \$1 billion in direct Federal loans.
- Discontinues funding for the Clean Power Plan, international climate change programs, climate change research and partnership grants, and related efforts—saving over \$100 million for the American taxpayer compared to 2017 annualized CR levels. Consistent with the President's America First Energy Plan, the Budget reorients EPA's air program to protect the air we breathe without unduly burdening the American economy.
- Reins in Superfund administrative costs and emphasizes efficiency efforts by funding the Hazardous Substance Superfund Account at \$762 million, \$330 million below the 2017 annualized CR level. The agency would prioritize the use of existing settlement funds to clean up hazardous waste sites and look for ways to remove some of the barriers that have delayed the program's ability to return sites to the community.
- Avoids duplication by concentrating EPA's enforcement of environmental protection violations on programs that are not delegated to States, while providing oversight to maintain consistency and assistance across State, local, and tribal programs. This reduces EPA's Office of Enforcement

and Compliance Assurance budget to at least \$419 million, which is \$129 million below the 2017 annualized CR level.

- Better targets EPA's Office of Research and Development (ORD) at a level of approximately \$250 million, which would result in a savings of \$233 million from the 2017 annualized CR level. ORD would prioritize activities that support decision-making related to core environmental statutory requirements, as opposed to extramural activities, such as providing STAR grants.
- Supports Categorical Grants, with \$597 million, a \$482 million reduction below 2017 annualized CR levels. These lower levels are in line with the broader strategy of streamlining environmental protection. This funding level eliminates or substantially reduces Federal investment in State environmental activities that go beyond EPA's statutory requirements.
- Eliminates funding for specific regional efforts such as the Great Lakes Restoration Initiative, the Chesapeake Bay, and other geographic programs. These geographic program eliminations are \$424 million lower than the 2017 annualized CR levels. The Budget returns the responsibility for funding local environmental efforts and programs to State and local entities, allowing EPA to focus on its highest national priorities.
- Eliminates more than 50 EPA programs, saving an additional \$347 million compared to the 2017 annualized CR level. Lower priority and poorly performing programs and grants are not funded, as well as duplicative functions that can be absorbed into other programs or that are State and local responsibilities. Examples of eliminations in addition to those previously mentioned include: Energy Star; Targeted Airshed Grants; the Endocrine Disruptor Screening Program; and infrastructure assistance to Alaska Native Villages and the Mexico Border.

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/31/2017 1:58:19 AM
To: Nishida, Jane [Nishida.Jane@epa.gov]
CC: Hale, Michelle [hale.michelle@epa.gov]; Hupp, Sydney [hupp.sydney@epa.gov]; Hupp, Millan [hupp.millan@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Brown, Byron [brown.byron@epa.gov]
Subject: Re: Administrator Follow Up on the G20 Meeting

Thanks so much, Jane.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 30, 2017, at 6:14 PM, Nishida, Jane <Nishida.Jane@epa.gov> wrote:

Ryan,

I am following up on the Administrator's request for information about the G-20 Leaders Summit in Hamburg, Germany on July 7-8, which was raised in the meeting with German State Secretary Flasbarth on March 28.

G-20 and G7 Leaders Summits

The President participates in the G-7 and G-20 Leaders Summits, and is typically accompanied by the Secretaries of State and Treasury since foreign affairs and finance are considered the core topics of the Summits. Other Cabinet officials are not part of the delegation for the Leaders Summits, but may attend separate G-7 and G-20 Ministerial Meetings.

- <!--[if !supportLists]--><!--[endif]-->Conversations with NSC staff indicate that they expect the delegation for the Leaders Summits to follow a similar path this year.
- <!--[if !supportLists]--><!--[endif]-->Germany is advancing a G-20 Action Plan on Climate and Energy focused primarily on implementation of the Paris Agreement, and German State Secretary Flasbarth is one of the key advocates for this plan.
- <!--[if !supportLists]--><!--[endif]-->However the NSC has advised Germany that it will not be possible to reach a consensus on G20 climate and energy plan, and therefore it will not be included in the Leaders Summit.
- <!--[if !supportLists]--><!--[endif]-->The NSC anticipates that to the extent any environment, climate and energy issue does comes up, it will be discussed at a general level.

Summit Dates:

- <!--[if !supportLists]--><!--[endif]-->G-20 Leaders Summit, July 7-8 in Hamburg, Germany
- <!--[if !supportLists]--><!--[endif]-->G-7 Leaders Summit, May 26-27 in Sicily, Italy

Relevant G-20 AND G-7 Ministerial Meetings

In addition to the Leaders Summits, the G-20 and G-7 convene Ministerial Meetings which occur before or after the Leaders Summits. The Ministerial Meetings are high level dialogues among the relevant G-7 and G-20 Ministers on issues that may be raised in Leaders Summits or other issues considered important.

- <!--[if !supportLists]--><!--[endif]-->There is a dedicated Environmental Ministerial in the G7, but there is no Environmental Ministerial in the G-20 (there has been Energy Ministerial in the past, but not this year).

- <!--[if !supportLists]--><!--[endif]-->EPA is involved at the staff level in the G7 environmental preparatory meetings which will culminate in the G7 Environment Ministerial to be held on June 11-12 in Bologna.
- <!--[if !supportLists]--><!--[endif]-->EPA is also involved at the staff level in the G20 preparatory meetings on relevant environment, climate and energy issues which may be raised in the Leaders Summit or other Ministerial Meetings.

Relevant G-20 Ministerials (in Germany)

- <!--[if !supportLists]--><!--[endif]-->Agriculture Ministers, 22 January in Berlin
- <!--[if !supportLists]--><!--[endif]-->Foreign Ministers, 16-17 February in Bonn
- <!--[if !supportLists]--><!--[endif]-->Finance Ministers, 17-18 March in Baden-Baden
- <!--[if !supportLists]--><!--[endif]-->Labor Ministers, 18-19 May in Bad Neuenahr
- <!--[if !supportLists]--><!--[endif]-->Health Ministers, 19-20 May in Berlin

Relevant G-7 Ministerials (in Italy)

- <!--[if !supportLists]--><!--[endif]-->Energy Ministers, 9-10 April in Rome
- <!--[if !supportLists]--><!--[endif]-->Foreign Affairs Ministers, 10-11 April in Lucca
- <!--[if !supportLists]--><!--[endif]-->Environment Ministers, 11-12 June in Bologna
- <!--[if !supportLists]--><!--[endif]-->Science Ministers, 28-29 September in Turin
- <!--[if !supportLists]--><!--[endif]-->Agriculture Ministers, 14-15 October in Bergamo
- <!--[if !supportLists]--><!--[endif]-->Health Ministers, 5-6 November in Milan

Given this information, I think the Administrator's time is best spent at the G7 Environment Ministerial Meeting. Let me know if you have questions or need more information.

Jane

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/29/2017 9:14:09 PM
To: Rees, Sarah [rees.sarah@epa.gov]; Bolen, Brittany [bolen.brittany@epa.gov]; Brown, Byron [brown.byron@epa.gov]
Subject: RE: One more "slam dunk" for FR queue

Proceed on this. Thank you.

I will review the others when I have a chance.

From: Rees, Sarah
Sent: Wednesday, March 29, 2017 3:21 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Subject: One more "slam dunk" for FR queue

Hi folks – this is another action that while wonky, is something that I think we can easily approve. Chevron has requested an alternative means of emission limitation for two facilities that are being constructed in TX. Basically these facilities are subject to numerous reg requirements that prescribe controls (emission limits). Chevron wants to use an alternative means of emission limitation (AMEL) at these new plants – this is a type of flare that exceeds the level of control that is required, but is not currently described in our regs. We agree with Chevron, but in order to approve this have to do it through notice and comment.

We need to have the AMEL finalized before the new facilities start up, so OAR would like to send these out now for notice and comment. I strongly recommend we proceed.

I've attached the far more verbose version below; let me know if you have any questions.

Cheers,
Sarah

FLR	Title	Description	OP Approval Deadline	Action Type
9960-13-OAR	Notice of Requests for Approval of an Alternative Means of Emission Limitation at Chevron Phillips Chemical Company LP	<p>Chevron Phillips Chemical Company has two new plants slated to begin operation in June 2017, a new ethylene plant in Baytown, Texas and a new polyethylene plant in Old Ocean, Texas. Both plants are subject to numerous NSPS and NESHAP rules. Chevron Phillips has requested an alternative means of emission limitation (AMEL) at their two new plants. Their multi-point ground flare (MPGF) will achieve a combustion efficiency of 99%, but its particular design cannot meet the velocity requirement in the NSPS and NESHAP General Provisions.</p> <p>In this 23-page notice, EPA provides public notice and solicits comment on the AMEL request from Chevron Phillips. EPA states that it believes that by complying with the AMEL the two plants achieve emissions</p>	3/21/2017 (internal deadline to meet June 2017 facility startup)	Notice for Public Comment

FLR	Title	Description	OP Approval Deadline	Action Type
		<p>reductions at least equivalent to those required under the applicable NSPS and NESHAP.</p> <p>The CAA New Source Performance Standards (NSPS) and National Emissions Standard for Hazardous Air Pollutants (NESHAP) often have requirements that emissions from regulated sources, such as vents on process equipment and tanks, be sent or directed to control devices capable of achieving destruction efficiencies of either 95% or 98% or be controlled by flares meeting the flare operating requirements contained in the NSPS and NESHAP General Provisions. CAA §111(h)(3) and §112(h)(3) allow EPA to permit the use of an alternative means of complying with an applicable standard if the requester demonstrates that the alternative achieves at least an equivalent reduction in emissions.</p> <p>There is no legal or statutory deadline. In order to issue a final AMEL approval before the slated June 2017 openings of the two plants, this notice must be published, a 30-day comment period will then take place, and then EPA must review and respond to comment (few if any are expected). Following EPA's approval (est. 5/30/2017), the State of Texas will also have to issue a determination.</p>		

Sarah L. Rees, Ph.D.

Director, Office of Regulatory Policy & Management

US EPA – Office of Policy

(202) 564-1986 (o) | Ex. 6 - Personal Privacy (m)

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/28/2017 3:18:24 PM
To: Jackson, Ryan [jackson.ryan@epa.gov]; Brown, Byron [brown.byron@epa.gov]
Subject: Climate Adaptation Team

I had the initial meeting with Joel Scheraga today about re-assigning the Climate Adaptation Team. He was very professional about it and handled himself very well.

Samantha Dravis
Senior Counsel / Associate Administrator for Policy
U.S. Environmental Protection Agency

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/27/2017 4:24:52 PM
To: Brown, Byron [brown.byron@epa.gov]
Subject: FW: Budget and Impacts on Office of Policy
Attachments: op fy18 impacts.docx; OP budget finds (002).docx

Importance: High

Can you help me push this along with Ryan since he indicated that you are helping with PresBud?

Thanks Byron!

From: Dravis, Samantha
Sent: Monday, March 27, 2017 11:50 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Greaves, Holly <greaves.holly@epa.gov>; 'bolen.brittany@epa.gov' <bolen.brittany@epa.gov>
Subject: Budget and Impacts on Office of Policy
Importance: High

Ryan,

Per our discussion on Friday, I have outlined some points about why I believe the current OCFO budget guidance would seriously impact the Office of Policy and inhibit priorities that we/Administrator Pruitt want to carry out. Specifically, the entire Integrated Environmental Strategies program was eliminated, and this would eliminate the office that puts together the quarterly reports, the lean program and the graphs and charts I presented to you this morning, as well as the new Sector Strategies program. **It is important to somehow signal to Congress that this program should not be eliminated if we want to continue this work.**

Additionally, with all of the EO's we have on regulatory reform and cost offsets, having severe cuts to ORPM (Sarah's shop) could really put us at a great disadvantage. I have outlined those points here and attached, you will see two documents: One on how these cuts will impact OP, and two, other programs and areas that I believe could be cut to preserve OP funding.

Thanks for your consideration, Ryan.

The Office of Policy's (OP) regulatory and economic functions could be maintained through the following adjustments to OCFO's FY18 guidance:

- Reduce **Science Advisory Board (SAB)** staffing in AO.
 - Staffing cut by only 2.9 FTE (13%) in OCFO guidance; 18.7 FTE remain.
 - SAB's current workload is reviewing **IRIS** and **climate** studies, both of which are eliminated in the budget. Far fewer panels will be needed under new budget.
 - Also, SAB uses panels with 20 members when 5 could often suffice.
- Reduce **Civil Rights** staffing in AO.
 - Staffing cut by only 6.1 FTE (10%) in OCFO guidance; 57.9 FTE remain.
 - The Title VI program was recently moved to OGC, and is not paid for out of these AO resources. Much of the work remaining in AO (e.g., processing employee requests for reasonable accommodation, EEO complaints) could be handled by Human Resources staff in OARM and across the agency.
- Reduce **Office of Research and Development** resources for Human Health Risk Assessment and Research in Air, Water and Chemical Safety and Sustainability.

- Together these programs still have over 700 staff and \$67M after current cuts – OP can use these S&T funds to do more pragmatic work in support of core regulatory work.
- Also, the Risk Assessment funds are used, in part, to develop “science policy” rather than science, instead of leaving risk management decisions to the Administrator’s team .

The other half of OP is leading the Agency’s work to streamline EPA permitting, create metrics for tracking the Agency’s progress in key areas, launch a new Sectors initiative, and help communities clean up their air, water and land while reviving their economies. This is eliminated under current OCFO guidance. **It is important not to signal to Congress that this area can be eliminated** if you want to continue these lines of work. OP’s work could be maintained through the following adjustments to OCFO’s FY18 guidance:

- Provide some of **ORD resources** for Sustainable and Healthy Communities to OP instead.
 - This ORD program retains 240 FTE and over \$15M after cuts; a small portion (10%) of this could fully fund OP work on-the-ground in communities and states – which is more cost-effective, results-oriented, and **community-driven** than ORD tools.
 - You could also fund some types of Environmental Justice work from this account.
- Reduce **OCFO resources** for Central Planning Budgeting and Finance. **OCFO received the smallest staff cut (11%) of any Program and only a tiny budget cut (6%).** With dramatic budget cuts, less staff and resources will be needed to manage budget.

Summary of Proposed Changes to OCFO Guidance dated March 21, 2017:

MOVE	FROM	TO
9 FTE	OA/EPM/Science Advisory Board	OA/EPM/Regulatory Economic Management Analysis
5 FTE	OA/EPM/Civil Rights and Title VI Compliance	OA/EPM/Regulatory Economic Management Analysis
10 FTE	ORD/S&T/Human Health Risk Assessment	OA/S&T/Human Health Risk Assessment
24 FTE \$1.1M	ORD/S&T/Sustainable and Healthy Communities	OA/S&T/Sustainable and Healthy Communities
24 FTE \$1M	OCFO/EPM/Central Planning Budgeting and Finance	OA/EPM/Integrated Environmental Strategies (or OA/EPM/Central Planning Budgeting and Finance)

Office of Policy FY18 Budget

- Under the current guidance from OCFO, the FY18 President’s Budget would **reduce OP’s regulatory and economics shops by 24 FTE**, dramatically reducing our capability to manage the Agency’s regulatory agenda and ensure the Administrator’s priorities are reflected.
- These offices were cut by nearly 50% during the previous Administration and any further cuts will make it near impossible to **deliver results under the new regulatory reform Executive Orders**. The budget guidance cites “decrease in new regulatory actions” as the justification for the cut; however, OP’s responsibilities will significantly increase due to the new EO requirements.
- OP’s ability to **track regulatory actions** has been severely diminished since the Bush Administration. OP’s ability to maintain the current level of tracking would be hampered by the current budget guidance and the newly requested increase in scope would be impossible.
- Under 2-for-1 EO, the **costs of all of our recent rules must be re-examined** in light of new OMB guidance – most of the Programs will not have the expertise, resources, or motivation to undertake this work on their own.
- OP is now obligated under the Murray Coal litigation to begin complying with Section 321 of the Clean Air Act by **“undertaking a continuous assessment of the employment impacts of the CAA” on individual facilities** – a new

and very resource-intensive endeavor. There is similar language in 3 other statutes (CWA, CERCLA, new TSCA) that we will also need to comply with. **In addition, EPA needs to make big improvements in our regulatory analysis requirements to better reflect job changes, competitiveness impacts, and economic impacts of regulations.**

- OP has statutory responsibilities under the Small Business Regulatory Enforcement Fairness Act and Congressional Review Act and legal responsibilities under many longstanding Executive Orders on rulemaking and economics. For example, OP drafts Economic Guidelines used in all EPA rulemakings.
- **The other half of the Office of Policy was eliminated in the FY18 Budget**, so OP cannot shift resources to maintain these core functions.
- **The half that was eliminated would have delivered:**
 - **new Sector Strategies Program;**
 - **streamlined Agency permitting processes for manufacturers (required by Pres. Memo);**
 - **on-the-ground assistance to communities to create jobs while cleaning up air/water/land;**
 - **reduced burden on States working with EPA by applying LEAN techniques (with ECOS).**

Where to find OP in the budget guidance:

- OP's regulatory and economics work is funded under the **"OA / EPM / Regulatory/Economic Management and Analysis"** program project.
- Most of OP's other work was funded under the **"OA / EPM / Integrated Environmental Strategies"** program project, which was eliminated.

OP also receives a very small amount of resources from two other program projects, both of which were cut: "OA / EPM / Brownfields" and "OA / EPM / S

Samantha Dravis
Senior Counsel / Associate Administrator for Policy
U.S. Environmental Protection Agency

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 - **reduced burden on States working with EPA by applying LEAN techniques (with ECOS).**

Where to find OP in the budget guidance:

- OP's regulatory and economics work is funded under the "**OA / EPM / Regulatory/Economic Management and Analysis**" program project.
- Most of OP's other work was funded under the "**OA / EPM / Integrated Environmental Strategies**" program project, which was eliminated.
- OP also receives a very small amount of resources from two other program projects, both of which were cut: "**OA / EPM / Brownfields**" and "**OA / EPM / Small Business Ombudsman**".

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/26/2017 10:25:00 PM
To: Brown, Byron [brown.byron@epa.gov]
Subject: FW: ARTBA Regulatory Issues
Attachments: Letter from Pete to EPA Admin Pruitt.pdf; ARTBA Regulatory Reform Issues 1-17.pdf

From: Franks, Dean [mailto:dfranks@artba.org]
Sent: Saturday, March 25, 2017 10:18 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: ARTBA Regulatory Issues

Ryan,

How are you? How's the new gig? Hope this message finds you well.

Wanted to pass along the attached. I think Pete's assistant sent this via mail, but wanted to make sure you saw this as well.

Also, whenever is convenient for y'all over the next few weeks, Pete would like to swing by and meet with you and the Administrator. Just let me know when works for you guys.

Thanks,

Dean

Dean Franks
Vice President, Congressional Relations
American Road and Transportation Builders Association
1219 28th Street, NW
Washington, DC 20007
(202) 289-4434
dfranks@artba.org



American Road
& Transportation
Builders Association

**Ripe For Reform:
Federal Regulatory Issues
Impacting Transportation Project Delivery**

January 2017



American Road
& Transportation
Builders Association

Ripe For Reform: Federal Regulatory Issues Impacting Transportation Project Delivery

January 2017

ARTBA's membership includes private and public sector professionals integral to the planning, designing, construction and maintenance of the nation's roadways, waterways, bridges, ports, airports, rail and transit systems. Our industry generates more than \$380 billion annually in U.S. economic activity and sustains more than 3.3 million American jobs. Above all, these transportation construction professionals are committed to delivering projects as safely, efficiently and timely as possible. However, numerous regulatory provisions, including many initiated or revised by the Obama Administration, have made these objectives more difficult to achieve on federal-aid projects. In carrying out a significant and needed increase in federal transportation investment, the Trump Administration also has the opportunity to improve these regulations and reverse counterproductive administrative actions of recent years. Lessening the transportation construction industry's unreasonable regulatory burden will maximize the value of the significant new dollars being invested in transportation improvement projects, unleash innovation in designing and building them, and take full advantage of job-creation possibilities.

On the following pages, there is a summary of these regulatory issues, their status and specific ways in which they affect the transportation construction industry.

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U.S. Department of Transportation (U.S. DOT)

Disadvantaged Business Enterprise (DBE) Program (49 C.F.R. Part 26)

The DBE program “is designed to remedy ongoing discrimination and the continuing effects of past discrimination in federally-assisted highway, transit, airport, and highway safety financial assistance transportation contracting markets nationwide.” At the same time, it is a key – and often perilous – area of compliance for contractors on federal-aid projects.

The Obama Administration made significant revisions to the DBE program, primarily through rulemakings completed in 2011 and 2014. In many respects, U.S. DOT has revised and interpreted the DBE rule in ways that tend to add project costs, increase risk for prime contractors and do little to demonstrably enhance opportunities for DBE firms. In practice, the administration has also selectively reversed the longstanding policy (originating in case law) of allowing state transportation agencies the flexibility to craft DBE programs based on their particular markets. The administration has offered little empirical justification for these rule changes and interpretations, beyond third-hand anecdotes.

Here are examples of issues to address in reforming implementation of the DBE program for the benefit of all parties:

- **DBE Program Goals** (49 C.F.R. Part 26, Subpart C) – For a state’s DBE program to work effectively, it is imperative to establish a DBE participation goal which accurately reflects the local market. In the case of its highway program, a state DOT often hires an outside consultant to conduct a disparity study. The state agency assesses the results and submits a DBE program goal to the Federal Highway Administration (FHWA). On occasion, the state DOT will be recommending a more realistic, lower-percentage DBE goal to better reflect the local market and its DBE capacity. However, via the 2014 DBE rule change and in practice, U.S. DOT has established a strong presumption against the downward adjustment of DBE goals, no matter how compelling the state agency’s case. The Department should change this practice and give more deference to state transportation agencies in this regard.
- **Good Faith Efforts** (49 C.F.R. §26.53 and Appendix A) – The DBE rule requires prime contractors to make “reasonable” efforts to meet a project’s DBE goal, while allowing prime contractors to reject DBE subcontractors if their quoted prices are “unreasonable.” However, the current U.S. DOT (and its predecessors) have never clarified or quantified the meaning of these important terms. Moreover, some states maintain unofficial – and illegal – policies of not granting good faith effort waivers for prime contractors who cannot meet DBE project goals for documented and legitimate reasons. The next U.S. DOT should ensure that all state transportation agencies follow the law in this regard. Moreover, the vagueness of this – and other aspects – of the DBE rule can result in inconsistent enforcement across the states, which in turn undercuts the credibility of the DBE program as a whole.

In a related issue, prime contractors must sometimes replace a DBE subcontractor who is not performing or has gone out of business. Despite the challenges in finding another available DBE subcontractor in the same discipline, often at a later stage of a project, U.S. DOT revised the rule in 2011 and 2014 to increase sanctions for prime contractors deemed not to follow these elusive good faith efforts requirements.

- **Counting the Purchasing of Materials and Leasing of Equipment (49 C.F.R. §26.55(a)(1))** – It is common industry practice for a subcontractor to purchase materials or lease equipment from the prime contractor on a project, particularly if the prime contractor offers the best price and/or represents one of the only options if the project is in a remote location. Under a longstanding interpretation of the current DBE rule, the value of these transactions does not count toward the DBE project goal. Despite compelling testimony from both prime contractors and DBE subcontractors on this issue, U.S. DOT declined to change this provision in its 2011 rulemaking. The Department should revisit this interpretation of the DBE rule and stop penalizing DBE subcontractors who are simply seeking the best prices for material and equipment.
- **Liability for Certifications** – Prime contractors should have a safe harbor when utilizing subcontractors who have been certified as DBEs by the appropriate public agencies. Unfortunately, when reviewing DBE certifications years later, some investigative authorities have actually held prime contractors criminally liable for improperly-certified DBEs. A potential DBE rule improvement would protect prime contractors in these situations.
- **Implementation of the DBE Rule** – U.S. DOT concluded an extensive revision of the rule in 2014, addressing approximately 30 different provisions. In some cases, U.S. DOT moderated draconian changes it had proposed at the beginning of the rulemaking in 2012. In practice, though, since the rule changes have taken effect, U.S. DOT has used the program review process at the state level to implement priorities not included in the final rule. Examples from particular states include requiring prime contractors to submit their DBE subcontractors at time of bid, making it more difficult to count credit for materials provided by DBE firms who are “regular-dealers,” and reclassifying the North American Industry Classification System (NAICS) code assignments for DBE firms, making them summarily ineligible for the DBE program. As noted, rather than a prescriptive approach intended to enforce policy priorities, U.S. DOT should allow states the flexibility to craft a DBE program reflecting their respective markets, within the parameters of the law.
- Other recent DBE program issues have involved (but have not been limited to) Prompt Payment and Retainage (49 C.F.R. §26.29), Counting of DBE Trucking Services (49 C.F.R. §26.55(d)) and Joint Checks and Retainage (see U.S. DOT’s “Official Questions and

Answers (Q&A's) Disadvantaged Business Enterprise Program Regulation (49 CFR 26)”). Guidance on these issues should better reflect standard industry practices.

Geographic-Based Hiring Preferences (2 C.F.R. Part 1201)

Federal law (23 U.S.C. §112) requires construction contracts on federal-aid projects to be awarded on a competitive, low-bid basis. For this reason, U.S. DOT has prohibited state and local transportation agencies from instituting hiring preferences for their contractors based on geography, economic status, or other categorizations. In March 2015, U.S. DOT announced that, based in part on a new legal opinion from the U.S. Department of Justice, it was proposing to end this prohibition through a formal rulemaking, and also instituting a pilot project through which the Federal Highway Administration (FHWA) and Federal Transit Administration (FTA) could consider and approve hiring preferences submitted by state and local agencies.

In reality, local hiring preferences can add to the cost of projects, as contractors must account in their bids for the increased risk of hiring untrained or unnecessary workers under these mandates. They raise serious safety concerns, in that contractors will likely need to hire individuals with inadequate training or self-awareness to safely function in a work zone. It is also likely that contractors would have to displace existing workers or break up work crews in favor of new workers qualified solely because of their place of residence.

An appropriations provision for FY2016, still in effect, put sensible limits on any hiring preferences, requiring a transportation agency to certify that it would not displace current workers or increase project costs, and that a qualified pool of local workers was available. The Office of Management and Budget (OMB) is now reviewing U.S. DOT’s proposed rule change allowing local hiring mandates. The new administration should return to the long-standing policy of prohibiting hiring preferences for the reasons stated above.

The transportation construction industry’s opposition to mandatory local hiring quotas should not be construed as resistance to creating employment opportunities in local communities. Through ongoing or project-specific partnerships, numerous contractors have worked successfully with public agencies and community groups to meet and exceed voluntary hiring goals of various types. This remains the best way to achieve the objectives that underlie the Obama Administration’s local hiring mandates.

Project Labor Agreements (PLAs) (Executive Order 13502)

In February 2009, the Obama Administration issued an executive order requiring project labor agreements (PLAs) on certain direct federally-funded construction projects, and encouraging their use on federal-aid projects. This action essentially reversed an executive order on this subject from the Bush (43) Administration. PLAs mandate the use of union labor on a construction project. The vast majority of ARTBA members – whether those utilizing a union or non-union workforce – oppose the mandating of PLAs. Among other shortcomings, these agreements can undermine existing collective bargaining agreements, create union jurisdiction

issues and limit competition among contractors, which can drive up costs. The incoming administration should reverse the Obama executive order on PLAs, prohibiting their use on federally-funded projects and discouraging their use on federal-aid projects.

Hours of Service (HOS) for Motor Carrier Operators (49 C.F.R. Part 395)

The hours of service rule, which limits driving on on-duty time for motor carrier operators, was intended to address fatigue in long-haul drivers. In contrast, transportation construction drivers are normally limited to a smaller geographic area, and typically do not spend many hours per day on the road. Over-application of the HOS rule to this industry often adds costs to projects by disrupting delivery of materials and efficient employment of personnel on the job site, particular problem when public agencies and motorists expect projects to be completed as quickly as possible. Congress and/or the Federal Motor Carrier Safety Administration (FMCSA) have exempted the drivers in many industries from aspects of the HOS rule, and in fact construction drivers benefit from some limited exemptions. FMCSA should work with the transportation construction industry to exempt its short-haul drivers from as much of the HOS rule as possible.

Measurement of Greenhouse Gas (GHG) Emissions from Transportation Projects (81 Fed. Reg. 23806 (2016); also 23 U.S.C. §150(c)) and Extraneous Policy Priorities

FHWA has proposed to measure and report greenhouse gas emissions from new transportation projects. The proposal is ostensibly part of larger performance measures required under the 2012 “Moving Ahead for Progress in the 21st Century” (MAP-21) surface transportation reauthorization law. In reality, though, FHWA’s proposal exceeds both the authority of the FHWA and the intent of MAP-21. Neither Congress nor the Obama Administration sought to include emission measurements in MAP-21’s performance management section, nor were such provisions included in MAP-21’s successor, the “Fixing America’s Surface Transportation” (FAST) Act, passed in December 2015. Both MAP-21 and the FAST Act passed both houses of Congress with broad bipartisan majorities.

In short, the intent of Congress on this issue is clear, but the current administration has sought to inject its policy policies priorities into the associated rulemaking. In California, assessing transportation projects through GHG emissions has led to permitting delays and required mitigations that have added costs and time to projects. Federal-aid project planning and delivery should only follow this model if it is Congress’ intention to do so. Since that is clearly not the case, the next administration should withdraw the proposed GHG measurement system and stay within the scope of current law.

Further, the GHG issue represents just one example of the Obama Administration’s attempting to further extraneous policy priorities through the rulemaking process and other activities. Although not directed to do so by Congress, the current administration has made discretionary funding decisions or created programs relating to its own priorities like “livability” or favoring one mode of transportation over another. The next administration should cease these rogue

activities and implement the federal transportation programs consistent with congressional intent.

Buy America (23 C.F.R. §635.410)

The Buy America law, dating to the early 1980's, requires that steel or iron components "permanently incorporated" in federal-aid highway projects be manufactured in the United States, subject to possible waivers and exemptions. The transportation construction industry acknowledges the important public policy rationale for this law, namely that federal-aid highway and transit investments should "support an entire supply chain of American companies and their employees."

In extreme cases, though, the administrative costs of ensuring Buy America compliance can outstrip the value of the products themselves, creating a net economic negative. FHWA is currently addressing these outlier scenarios through a rulemaking which would formalize two exemptions to these requirements, including for "miscellaneous steel or iron products" (such as nuts, bolts and tie wires). ARTBA supports these exemptions, as well as – generally speaking – a common sense interpretation of the Buy America rule, through which transportation construction contractors should not be unreasonably burdened to comply. An extreme interpretation of the rule – such as requiring Buy America documentation for products worth literally pennies apiece – can result in delays and administrative costs that far outweigh the value of the components in question. Besides the current rulemaking on the exemptions described above, FHWA has been exploring possible ways to update and "modernize" the rule, a process which started with an advance notice of proposed rulemaking in 2013. FHWA's current and future rulemaking on Buy America should seek to prevent outlier interpretations that undermine efficient delivery of transportation projects.

Proprietary Products (23 C.F.R. §635.411)

This decades-old regulation prohibits the expenditure of federal-aid highway funds on proprietary products. Since many new technologies — particularly those that mark a significant advance in quality, performance, or durability — incorporate intellectual property protected by patents or proprietary processes, this provision inevitably impedes the development and deployment of those same innovations that various Congressional and U.S.DOT/FHWA initiatives are intended to foster. The regulation does provide for limited exceptions to the general prohibition, and accordingly the FHWA issued guidance to its division administrators in 2011 confirming these opportunities to use patented or proprietary products on federal-aid projects. Unfortunately, a number of logistical and human factors stemming from this regulation continue to unnecessarily obstruct product innovations that could enhance the safety and efficiency of the U.S. surface transportation network. This includes inconsistent application of the rule across the states.

Ideally the proprietary products regulation should be repealed and states should be given the flexibility to decide whether or not to use proprietary products on federal-aid eligible projects.

Alternatively, FHWA should consult with other federal agencies (including the Department of Defense and NASA) to determine how they successfully strike a balance between ensuring competition while taking full advantage of innovations.

Corporate Average Fuel Economy (CAFE) Standards (42 U.S.C. §7521(a) and 49 U.S.C. 32,904(c))

Proposals to increase fuel efficiency without compensating the Highway Trust Fund for accompanying revenue loss would exacerbate the trust fund's current structural revenue deficit and erect an even bigger obstacle to transportation infrastructure improvements. In 2012, ARTBA submitted comments to the National Highway Traffic Safety Administration (NHTSA) and the Environmental Protection Agency noting the revenue loss to the Highway Trust Fund from NHTSA's proposed fuel economy standards would exceed \$70 billion over 15 years.

U.S. Environmental Protection Agency (EPA)

Waters of the United States (WOTUS) Rule (80 Fed. Reg. 37054 (2015))

The EPA and the United States Army Corps of Engineers (Corps) would greatly expand federal jurisdiction under the Clean Water Act (CWA). Under the rule, roadside ditches would be considered subject to federal jurisdiction if they filled with water (such as after a rainstorm). Transportation construction projects would face increased prospects of litigation and unnecessary delays due to greater permitting requirements. The rule is currently in litigation and has been stayed by a federal appellate court. ARTBA is part of a broad coalition opposing the rule.

Nationwide Permits (33 U.S.C. §1344(e)(1) and 81 Fed. Reg. 35,186 (2016))

Nationwide permits allow regulated industries to save time by not having to obtain individual permits for projects that "cause only minimal adverse environmental effects." Permission to operate under a nationwide permit is usually obtained in an average of 10 months, while individual permits can take over two years. Thus, an effective nationwide permit program is essential in reducing regulatory delay and keeping transportation construction projects moving. The WOTUS rule would drastically expand the jurisdiction of the Corps and EPA to require permitting for virtually any wet area, including roadside ditches. If implemented, it would decrease the amount of activities that qualify for nationwide permits and increase the need for time-consuming individual permits. While the WOTUS rule should not move forward (see the previous description), the Nationwide Permits program should be exempt from the rule if it does.

The transportation construction industry is also awaiting EPA's renewal of the Construction General Storm Water Permit, planned for 2017. In this new version, the EPA should reverse the recent trend of more prescriptive, onerous permitting, which adds costs and delays to projects.

National Ambient Air Quality Standards (NAAQS) (40 C.F.R. Part 50)

Under the Clean Air Act, the EPA must review NAAQS for six different pollutants every five years. NAAQS compliance is a particularly important issue for the transportation construction sector, as counties which do not meet Clean Air Act standards can have federal highway funds withheld. These funds are important to areas aiming to improve air quality through transportation improvements which ease congestion. Overall, EPA must reform the manner in which it reviews NAAQS. Local officials need some sense of predictability in order to develop long-range transportation plans to achieve emissions reduction goals. In many instances, counties are focusing on addressing existing NAAQS. Any additional changes to the standards are akin to “moving the goalposts in the middle of the game.”

Social Cost of Carbon (SCC) (79 Fed. Reg. 19777 (2014))

The SCC, which was developed in 2010 by a group of 13 federal agencies, is “an estimate of the monetized damages associated with an incremental increase in carbon in any given year.” Various organizations have raised concerns over the methods used in calculating SCC and whether or not SCC has undergone an adequate notice and comment process in prior agency rulemakings. The SCC as a measurement needs to be further defined before it is used in guidance and/or regulation. This could be accomplished by further study and additional opportunities for participation and comment by the regulated community.

U.S. Department of Labor (DOL)

Crystalline Silica Exposure (81 Fed. Reg. 16285 (2016))

In March 2016, the Occupational Safety and Health Administration (OSHA) issued new regulations that will significantly tighten the existing federal standard for allowable worker exposure to crystalline silica dust. The new rule, which was decades in the making, is based on outdated health data. In setting the new standard, OSHA has relied on studies from as far back as the 1930s. More recent data clearly shows silica exposure has been dramatically reduced under the existing standard. According to the Center for Disease Control (CDC), deaths due to silicosis have declined 93 percent over the past 39 years. The new rule is also based on faulty economic data. OSHA estimates compliance with the new rule will “only” cost the construction industry about \$659 million per year. However, an economic analysis of the proposed standard, conducted by Environomics, Inc. for the Construction Industry Safety Coalition (CISC), shows the industry burden will be nearly \$2.2 billion per year. The rule is currently being litigated in the federal courts. The compliance date for the construction industry is June 23, 2017. At a minimum, OSHA should extend this compliance date, preferably for at least one additional year, while reopening the rulemaking.

The Mine Safety and Health Administration (MSHA) is formulating a companion rule that is of equal concern to aggregates producers and other suppliers critical to the transportation construction industry. MSHA should carefully consider the industry viewpoint before releasing its version of the new rule.

Reporting and Recordkeeping (29 C.F.R. Part 1904)

In May 2016, OSHA issued a new rule requiring some employers to submit their injury and illness records electronically. The rule takes effect Jan. 1, 2017, and will allow OSHA to post these records online. The rule also prohibits employers from discouraging their workers from reporting an injury or illness. These “anti-discouragement” provisions became effective in August 2016. The new rule will couple this increased reporting with shorter reporting periods, which could present issues for employers when their employees do not report injuries or illnesses in a timely manner. Also, there may be potential confusion regarding what types of injuries OSHA will consider to be “reportable” depending on how a doctor prescribes treatment for minor injuries (e.g. over-the-counter remedies vs. prescriptions, etc.). The distinction between non-reportable first aid remedies and reportable injuries often hinge on the treatment as opposed to the severity of the injury. This proposed rule further complicates that distinction and the paired reporting requirement. In the new administration, OSHA should – at the very least – issue guidance addressing these practical concerns.

“Fair Play and Safe Workplaces” for Federal Contractors (Executive Order 13673 (2014))

In July 2014, President Obama signed an executive order requiring prospective federal contractors to disclose labor law violations and giving agencies guidance on how to consider labor violations when awarding federal contracts. In August 2016, after extensive input from the public, the Department of Labor (DOL) and the Federal Acquisition Regulatory Council (FAR Council) issued the final rules and guidance implementing the Executive Order. Under the rule, direct federal contractors bidding on solicitations of \$50 million or more would be required to disclose their violations of 14 different federal workplace health and safety laws. The final rule, which is to be phased in, ultimately will require disclosure of labor violations on solicitations of \$500,000 or more, will require subcontractors to disclose their labor violations, and will expand the reporting requirement to state law equivalents of the federal labor laws. Contractors will have to make additional reports every six months after a federal contract is awarded. The DOL contends the rule will ensure federal contractors comply with all necessary regulatory requirements. Concerned employers counter that the rule will “blacklist” them from federal awards for violations or even unsettled claims, which they do not have the ability to properly track. In October 2016, a federal court blocked implementation of the rule because of pending litigation. The new administration should withdraw the executive order and work cooperatively with federal contractors to address the underlying purposes of the new rule.

Overtime Revisions (81 Fed. Reg. 32,391 (2016))

New regulations will change the manner in which workers qualify for overtime pay. Currently, if a salaried employee earns more than \$23,660 per year, they can be exempted from overtime pay if their primary responsibilities fall into certain categories, such as managerial and administrative duties. The new rule will more than double the minimum yearly salary level for workers exempt from overtime pay to \$47,476, before their specific duties can be examined for an exemption. The rule also includes a mechanism to automatically adjust the salary threshold every three years based on the 40th percentile of wages in the lowest wage Census region. The first update will take place on January 1, 2020, with the new salary level being announced 150 days prior. A major concern is that the new minimum salary level for overtime exemption does not reflect geographic differences in average salary levels. In other words, the minimum salary in New York City is very likely to be much higher than it would be in Cheyenne, Wyoming. DOL should instead look to regional cost-of-living differences when setting the minimum salary threshold.

Paid Sick Leave (Executive Order 13706 (2015))

This Executive Order requires firms contracting directly with the federal government to provide their employees with at least seven (7) days of paid sick leave per year. This mandate is particularly difficult for transportation construction contractors, which often employ many seasonal or short-term workers. This order will also make prime contractors liable for violations by subcontractors, who may or may not have been working for that prime contractor at the time of the transgression. All of this contractor risk will likely result in increased costs on direct federal construction projects. The next administration should repeal the Executive Order or, at the very least, exempt construction firms because of the nature of their workforce.

Proposed Standards Improvement Project – Phase IV (29 CFR 1926)

Currently, various OSHA and FHWA regulations require transportation construction contractors to reference three different versions (from 1988, 2000 and 2009) of the Manual on Uniform Traffic Control Devices (MUTCD), a key document in ensuring safe design and construction of roadways. While OSHA has allowed employers to use the newer editions of the MUTCD, its underlying regulations cite the earlier versions. This conflict creates risk and uncertainty for contractors seeking to comply with MUTCD requirements in good faith. Updating OSHA's reference to the most current version of the MUTCD will alleviate much of that confusion. The National Committee on Uniform Traffic Control Devices (which includes ARTBA) has strongly recommended that OSHA update its regulations to rely solely on the most recent version of the MUTCD.

U.S. Department of the Interior (DOI)

Endangered Species Act/Critical Habitat (16 U.S.C. §1533)

Proper determination of “critical habitat” designation by the DOI is a very important issue for state and local governments, as well as businesses located in areas impacted by ESA activity. A determination of critical habitat can literally remove hundreds of miles from the possibility of any type of development. The U.S. Fish & Wildlife Service can even make this designation based on the “historical” presence of a species years in the past. In the transportation arena, the critical habitat designation is especially relevant as states promulgate transportation plans years, if not decades, in advance. If DOI summarily declares an area “off limits” through an overly broad critical habitat designation, then it can unnecessarily jeopardize carefully designed plans for economic development. At a minimum, all economic analysis necessary for a critical habitat determination should be based on the best data available and incorporate an area’s planned transportation improvements.

U.S. Equal Employment Opportunity Commission (EEOC)

Revisions to the EEO-1 Form (81 Fed. Reg. 45,479 (2016))

As part of the Obama Administration’s “equal pay” initiative, the EEOC announced revisions to EEO-1 form for employers of 100 or more. This form requires information on employees’ ethnicity, race and gender by job category. The EEOC will now require employers to include salary data as well. The pay data, EEOC has stated, will “be used to assess complaints of discrimination, focus investigations, and identify employers with existing pay disparities that might warrant further examination.” Generally speaking, the proposed EEO-1 revisions would unnecessarily increase the amount of data collected and the administrative burden on affected employers, while not yielding accurate, useful information for its stated purpose. The proposal also carries security and legal risks for the firms submitting the information. Employers of 100 or more must begin compliance on their 2017 EEO-1 forms, due by March 31, 2018.

White House Council on Environmental Quality (CEQ)

Greenhouse Gas (GHG) Reviews in NEPA (CEQ Guidance, "Final Guidance for Federal Departments and Agencies on Consideration of Greenhouse Gas Emissions and the Effects of Climate Change in National Environmental Policy Act Reviews," Aug. 1, 2016).

Congress passed the National Environmental Policy Act (NEPA) in 1969, long before GHGs and climate change were being looked at from a regulatory perspective. Consequently, the original statute does not include the proper regulatory mechanism for assessing these factors. NEPA was drafted to deal with present environmental issues and designed to account for the direct impacts of federal actions. For transportation projects, this means tangible effects on the environment, such as removal of wetlands and impacts to wildlife. Climate change impacts, however, are different. They are speculative and may not be realized until long after a project is completed. Therefore, CEQs attempts to include GHGs in NEPA reviews are beyond the scope and the purpose, and this policy should end.

ARTBA Staff Contacts

- Rich Juliano, Esq., Senior Vice President for Strategic Initiatives, (202) 289-4434 x. 206, rjuliano@artba.org
- Nick Goldstein, Esq., Vice President of Regulatory Affairs and Assistant General Counsel, (202) 289-4434 x. 207, ngoldstein@artba.org



**American Road &
Transportation Builders
Association**



February 27, 2017

The Honorable Scott Pruitt
United States Environmental Protection Agency
1200 Pennsylvania Ave., NW
Washington, DC 20460

Dear Administrator Pruitt,

Congratulations on your confirmation as Administrator for the United States Environmental Protection Agency. Our mutual friends at the Association of Oklahoma General Contractors have spoken glowingly about your qualifications since your nomination became public. I look forward to your leadership at EPA.

I wanted also to specifically applaud you for your remarks in the February 17 edition of the Wall Street Journal indicating your intent to curb the long-standing "sue and settle" practice at EPA. As an association that routinely protects our members' interests in the court system from the attacks of anti-growth organizations, ARTBA wholeheartedly agrees with your assertion that "There is a time and place to sometimes resolve litigation...[b]ut don't use the judicial process to bypass accountability," and that "[r]egulation through litigation is simply wrong."

To that end, I have attached a copy of a recent ARTBA report entitled "Ripe for Reform: Federal Regulatory Issues Impacting Transportation Project Delivery." The report outlines a number of areas for regulatory reform, including many at EPA, which ARTBA feels would greatly help President Trump achieve his stated goal of removing unnecessary rules and bolstering the American economy.

Again, congratulations and ARTBA looks forward to continuing to work with EPA towards achieving its mission while maintaining the proper balance between environmental protection and our nation's current and future economic needs.

Sincerely,

T. Peter Ruane
President & C.E.O

Enclosure



THE ARTBA BUILDING, 1219 28TH ST., N.W., WASHINGTON, D.C. 20007
Phone: (202) 289-4434 • Fax: (202) 289-4435 • Internet: www.artba.org

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Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/7/2017 6:07:06 PM
To: Brown, Byron [brown.byron@epa.gov]
Subject: FW: Draft CERA Remarks
Attachments: CERA Speech Outline.docx; CERA Speech Card.docx

This is not up to par. I am getting pulled into meeting after meeting – is there any way you can help review and edit, and after my next meeting I will jump back on this? If not, no worries.

From: Konkus, John
Sent: Tuesday, March 7, 2017 12:56 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Brown, Byron <brown.byron@epa.gov>
Subject: Draft CERA Remarks

First draft attached in both outline and card format.

CERA

THEME: We Can Achieve Energy Independence and Protect the Environment

F. Scott Fitzgerald: *Test of a first rate
mind to hold two opposing views...*

ENERGY/ENVIRONMENT NOT OPPOSED

- Government should stop pitting energy production against a healthy environment
- EPA / USA can be both pro-energy and pro-environment
- American people want both
- It's EPA's job to do both, to find balance

ACHIEVE BALANCE THROUGH PROCESS

- Process matters...
- Regulations make things regular
- Provide certainty...
- Avoid abuses of process
- Open, objective and transparent

FEDERALISM

- EPA sets national standards, but states are delegated authority
- EPA needs partner with states not merely vessels of federal will
- States are sometimes best regulators

F. Scott Fitzgerald: *You don't write to write, you write b/c you have something to say...*

ACT WITH A POSSITIVE PURPOSE

- Stop regulating to hurt business
- Regulate for certainty and balance
- Work with states and let them lead
- *Doing so will lead to...*
- Health American families
- Energy, growth and jobs

CLOSE: EPA ALREADY HELPING

- Two weeks on the job, already making progress...
- WOTUS action will help energy sector
- Section 402 discharge permits
- Oil and gas methane ICR withdrawn
- CPP action coming soon

Speech Outline

Energy and Environment Are Not Opposed

F. Scott Fitzgerald: The test of a first rate intelligence is the ability to hold two opposed ideas in the mind at the same time, and still retain the ability to function. In business we do this a lot. In government we don't do it often enough.

The government should stop pitting energy production against a clean and health environment.

American's need both and want both and we in fact have both.

Americans need to know that energy independence, jobs and a growing economy are not opposed to clean air, clean water and a healthy environment.

The EPA and the nation can be both pro-energy and pro-jobs. We don't have to choose between the two.

Our nation has done better than any nation in the world of protecting our natural resources and protecting our environment while respecting the economic growth and jobs our nation seeks to have.

That is the job of the EPA to protect the environment for American families and regulate as directed by Congress.

Achieve Balance Through Process

We achieve this balance by following process. Process matters.

Regulations ought to make things regular. Regulators exist to give certainty to those they regulate. Those that we regulate ought to know what's expected of them so that they can plan and allocate resources to comply.

The process we engage in to adopt regulations is very important. Because it sends a message that we take seriously our role of taking public comment and offering response and making informed decisions about how it's going to impact those in the market place to achieve the ends that we have in statute.

Avoid abuses of process. Avoid guidance in rulemaking. Avoid regulations through litigation. We need to be open and objective and transparent in how we do rulemaking and follow the law as we do so.

That will send a message to those we regulate. They will know what expected of them and can act accordingly.

Federalism Matters

EPA sets national standards but many states have been delegated authority to issue permits to implement clean water and clean air requirements. Requires close communication and cooperation with state partners – not an adversarial relationship.

We need to move away from DC-mindset that EPA has to have the lead in regulating because the states are unwilling or unable to carry out their responsibilities.

EPA Should Act With a Positive Purpose

Here's another quote from F. Scott Fitzgerald: "You don't write because you want to say something, you write because you have something to say."

EPA should regulate with purpose.

Our purpose is not to regulate for regulation's sake. We should not to regulate jobs away or purposefully hurt industry. Sometimes EPA doesn't have to regulate at all. Let the states lead.

Regulation done right can help you all create jobs because it provides certainty and strikes a balance so that American families are healthy and they can enjoy energy, economic growth and jobs.

Ways EPA Regulates Energy Sector

Tuesday of this week marked my two-week anniversary on the job at EPA. In that very short amount of time, we have already begun work to achieve what I described at the top of my remarks, balance between a clean and health environment and economic growth.

Clean Water Act:

Waters of the U.S. rulemaking – cuts across energy industry. We have already taken steps to implement the President's Executive Order to review this rule.

Section 402 discharge permits – EPA has granted 46 states (including all in Appalachia) authority to issue permits to discharge into waters of the U.S.

Effluent limit guidelines – EPA's 2015 ELG for coal-fired power plants will cost approximately \$480 million and one more factor that may lead to plant closures.

Water quality criteria – 2016 selenium water quality criterion expected to impact coal mining.

Section 404 fill permits – Army Corps administers the 404 permit program but scope depends on Waters of the U.S. rule.

Clean Air Act:

Several high-profile rules establishing New Source Performance Standards affect energy extraction and generation (Clean Power Plan, oil & gas methane) – this program historically was meant to fill gaps between other air quality programs, but the previous administration used it as a leading edge to reduce greenhouse gas emissions and move the country away from coal fired power plants.

National Ambient Air Quality Standards – states should have the lead in reaching these air quality standards.

Utilities face significant permitting requirements under the Prevention of Significant Deterioration (PSD) and Nonattainment New Source Review programs.

Title V operating permits are required to be updated every five years.

Hazardous air pollutants – Supreme Court ruled EPA had to consider costs as part of its mercury rule for power plants

Safe Drinking Water Act:

Underground injection control wells (disposal, enhanced oil recovery, hydraulic fracturing) – 34 states have primacy to operate full permit program, and remaining states split program authority with EPA.

RCRA:

Coal ash management rule – EPA will be working to implement the new statutory authority to for state and federal permit programs to regulate the disposal of coal ash from power plants. Coal ash can be recycled and it helps make concrete bridges, roads, and other infrastructure last longer.

Enforcement:

National enforcement initiatives for largest air pollution emitters, including coal fired power plants, and for extractive industries.

NEPA reviews:

Clean Air Act requires EPA to review and comment on the environmental impact of other agencies' NEPA reviews – such as FERC pipeline permits

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/7/2017 1:28:26 PM
To: Schnare, David [schnare.david@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Brown, Byron [brown.byron@epa.gov]
Attachments: 170301 - EO Energy Independence (1200).docx; ATT00001.txt

what are are looking at now.

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/19/2017 7:16:07 PM
To: Schwab, Justin [schwab.justin@epa.gov]
CC: Brown, Byron [brown.byron@epa.gov]
Subject: Re: Wyoming SIP/FIP

Authorization granted.

Turning down SIPs is not what we are about. It's important to get this started yesterday.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

> On Mar 19, 2017, at 3:04 PM, Schwab, Justin <schwab.justin@epa.gov> wrote:
>
> Ryan,
>
> Our people in OCIR and Region 8 are ***waiting for authorization to reach out,*** respectively, to Senator Barrasso and to the State of Wyoming to renew a dialogue on this issue. Region 8 in particular has a meeting coming up to meet with the state for general purposes, and it would be great if they could start dialogue on the FIP/SIP issue at or before that meeting.
>
> Several weeks ago, I briefed Rick Dearborn on this issue. My understanding was he was going to give us the go-ahead to reach out to the Senator and the State, but I have not heard back from him since our conference call a few weeks back.
>
> Rundown of the state of play and high-level options:
>
> My understanding is that as of March 3rd, a limited disapproval of Wyoming's SIP became effective.
>
> This disapproval addresses a very narrow issue:
>
> it constitutes a finding that Wyoming has not adequately demonstrated that its emissions of ozone and ozone precursors do not threaten the Denver metro area's ability to maintain compliance with the 2008 Ozone NAAQS standard.
>
> (This area of the Clean Air Act is known as "interstate transport" or the "good neighbor" provision, because it requires upwind states to address emissions within their borders that interfere with air quality in downwind states.)
>
> The most important thing to convey to the Senator, if he is not already aware, is that NOTHING happens immediately as a result of the disapproval. No additional burdens have been placed on Wyoming, its local governments, or its businesses.
>
> Instead, a 2-year clock has started ticking, within which the statute requires EPA either to approve another SIP submission, or to issue a FIP to address the inadequacies EPA found in Wyoming's prior submission.
>
> Even at the end of those 2 years, environmental groups would have to sue EPA again to compel it to issue a FIP. So it is really well over 2 years before anything will happen to Wyoming.
>
> In the interim, EPA is ready and willing to work with Wyoming to find the best solution to the issue.
>
> The easiest fix is for Wyoming to submit a new SIP, taking credit for emissions reductions that are already occurring (for example, due to other regulatory programs), assuming such can be found.
>
> Alternatively, EPA could revisit the calculations involved in the disapproval, although this may be the most difficult to construct a scientific/legal record that will withstand an inevitable judicial challenge from environmental groups.
>
> Or, EPA could revisit how it approaches these "interstate transport" issues at a more programmatic/nationwide level. This would require the most time and buy-in from internal and external players, but if successful, would be the most harmonious with Administrator Pruitt's overall philosophy and agenda.
>
> Please let me know if you have any questions or concerns, if our people are authorized to conduct outreach through the appropriate channels, or if you want to discuss further.
>
> Best,

>
> Justin
>
>
> Sent from my iPhone

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/25/2017 5:43:35 PM
To: Hupp, Millan [hupp.millan@epa.gov]; Ferguson, Lincoln [ferguson.lincoln@epa.gov]; Freire, JP [Freire.JP@epa.gov]
Subject: Millan, attached are the suggested points for tomorrow
Attachments: This Week Talkers 3-26-17 - FINAL.docx; ATT00001.txt

Can you provide to Pruitt and we can powwow with him before the appearance?

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

Interview: This Week with George Stephanopolous

Studio POC, Bill Lee: [[HYPERLINK "tel:\(918\)20760-7745" \t "_blank"](tel:(918)20760-7745)]

Oral Roberts University | GEB/ORU studios | 7777 S. Lewis Ave | Tulsa, 74171

Location entrance: South side of the Mabee Center at 81st and Lewis

Enter at the South security door labeled KGEB TV 53. Turn left to the security booth. Security will escort.

People have said that you are the greatest enemy of the EPA—you've sued the agency several times, have been very critical of it—and now you are running the agency. What is your vision for EPA? What do you say to people who think you shouldn't be there?

I think we can all agree that we want clean air, clean water, and a healthy environment. We also want a thriving economy that allows us to take care of the environment.

For too long, the EPA has lost focus on its core mission by pushing forward regulations that have hurt the economy with little benefit. J

By the last administration's own numbers, the Clean Power Plan, would have a marginal impact on rising sea levels—the equivalent of the thickness of only two sheets of paper.

So if I could summarize my view, it's this: Regulators have a serious impact on people's lives. As such, we need to take that seriously.

You've gotten into trouble in the past over comments on carbon dioxide and accusations that you are a climate denier. Do you believe in climate change? Do you think it's a hoax, the way the President has claimed?

George, the question here isn't whether there's climate change—there is—or even whether human beings contribute to it—of course we do.

The question is whether the EPA as a regulator can effectively address climate change without incurring a massive economic cost.

President Trump has been critical of EPA because it has lost focus of what it can realistically accomplish. This week we're going to do something about that.

Are you talking about an executive order to repeal the Clean Power Plan?

The President has promised this has been a long time coming, and we're going to do it this week. This isn't about a liberal or conservative agenda, but getting our regulations in line with what we can accomplish—my predecessor was asked whether we could produce real results with the Clean Power plan. And she replied that it didn't matter because the idea was to be a leader in the world.

We can't incur a \$292 billion cost to our nation's economy over 10 years, cause double-digit electricity price increase in 40 states, and have no impact on climate change. But that's what this has been.

So you're going after President Obama's legacy?

This isn't partisan. This is about fixing a mistaken approach to regulation, one that kills over a hundred thousand American jobs, one that the Supreme Court has halted in an unprecedented move, and one that the states, Congress, and even labor unions have criticized.

CO2/Climate Change Comments

ENTRY:

- I have been consistent with my comments and beliefs when it comes to climate change – in fact, it was addressed on more than one occasion during my confirmation hearing.
- I made it clear that I believe the climate is changing and that humans have some level of effect on climate change but there remains debate on causes and effect.

EXIT:

- Again, I feel strongly that there is legitimate and ongoing debate around the issue of climate change, and that is a debate that should be occurring.

EPA BUDGET

ENTRY:

The budget process is just that, a process. We're at the beginning of the process and I suspect the end will look different than the beginning.

The blueprint's overarching goal is about prioritizing border security, veterans' health care, and school choice, and easing regulatory burdens.

The blueprint helps refocus the Agency on being more effective, more focused, and less costly.

The blueprint reflects the President's priorities of preserving clean air and water as well as to ease the burden of costly regulations to industry.

EXIT:

EPA like every other agency in the federal government is going to be asked to tighten its belt – it was part of President Trump's campaign promise and it I believe it is something the American people want to see: less government spending.

We are going to be more fiscally responsible but still conduct our mission to protect clean air, water and land...period.

EMAILS/Ethics Complaint

ENTRY:

- We've provided unprecedented access into our lives.
 - Over six hours of testimony
 - Release of more than 7,000 pages of emails
 - Answered 1,300 additional questions

EXIT:

- In regards to the ethics complaint: check the source of where it coming from.
- This is not about information or transparency – this is about a lack of civility.

If asked: Did you or did you not use your personal email for official business as Attorney General?

- I'll make it clear: I used a personal me.com address to respond to or acknowledge receipt of emails from OAG staff. Those emails were in fact captured by the OAG server.

Possible Senate Run

- I find it humorous, I'm one month into the job and people are already discussing what's next.
- I can assure you my focus right now is solely on bringing the EPA back to its original mission which is protecting our environment, while eliminating job-killing regulations that hurts families and business owners.
- I do not have the time to be focused on anything else at this point, and as far as I'm concerned, Sen. Inhofe is doing a great job.

ObamaCare / Question: Do you have any comments about how President Donald Trump and GOP leaders yanked their bill to repeal Obamacare off the House floor on Friday? You can agree this was humiliating and a huge setback to the President?

- This healthcare bill would've eliminated the individual mandate tax on individuals who refuse to buy ObamaCare, which is something I have challenged while I was the Attorney General of Oklahoma.
- I oppose ObamaCare and hope we can find some way to provide people with relief.
- But my top focus has been the EPA. I'm focused on protecting the environment and eliminating job-killing regulations that hurts families and small business owners.

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/15/2017 9:16:46 PM
To: Konkus, John [konkus.john@epa.gov]
CC: Ferguson, Lincoln [ferguson.lincoln@epa.gov]
Subject: Re: URGENT - Reuters story on Sierra Club investigation letter - comment?

Yes

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 15, 2017, at 4:11 PM, Konkus, John <konkus.john@epa.gov> wrote:

We're getting more interest in this Sierra Club attack. Same request for comment this time from E&E and The Hill. Should we pop out the same comment we sent to Reuters?

"Administrator Pruitt's comments are perfectly in keeping with the scientific integrity policy. There is an ongoing scientific debate on climate change, its causes and its effects. That debate should be encouraged as the Administrator has done, not discouraged as Sierra Club is attempting to do."

From: Konkus, John
Sent: Wednesday, March 15, 2017 1:05 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: RE: URGENT - Reuters story on Sierra Club investigation letter - comment?

Thanks. I'll send it to her.

From: Jackson, Ryan
Sent: Wednesday, March 15, 2017 1:02 PM
To: Konkus, John <konkus.john@epa.gov>
Cc: Ferguson, Lincoln <ferguson.lincoln@epa.gov>
Subject: Re: URGENT - Reuters story on Sierra Club investigation letter - comment?

Good

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 15, 2017, at 12:13 PM, Konkus, John <konkus.john@epa.gov> wrote:

Chance here to push back with statement like this: "Administrator Pruitt's comments are perfectly in keeping with the scientific integrity policy. There is an ongoing scientific debate on climate change, its causes and its effect. That debate should be encouraged as the Administrator has done, not discouraged as Sierra Club is attempting to do."

From: Emily.Flitter@thomsonreuters.com [<mailto:Emily.Flitter@thomsonreuters.com>]
Sent: Wednesday, March 15, 2017 11:53 AM
To: Press <Press@epa.gov>
Subject: URGENT - Reuters story on Sierra Club investigation letter - comment?

Hi,

I'm a reporter for Reuters in New York writing a story today about the Sierra Club's letter to the EPA OIG yesterday asking the IG to investigate Administrator Pruitt's March 9 comments on CNBC. As you know, Mr. Pruitt said he did not believe carbon dioxide was a major contributor to climate change. The Sierra Club argues in its letter this is a violation of the EPA's 2012 Scientific Integrity Policy (https://www.epa.gov/sites/production/files/2014-02/documents/scientific_integrity_policy_2012.pdf). I'm writing a story describing this request for an investigation. Does the EPA have a comment, please? My deadline is ASAP. You can reach me at 646 281 6056.

Thanks and best regards,

Emily

Emily Flitter
Correspondent
Thomson Reuters
Phone: 1 646 223 6310
[@FlitterOnFraud](#)
thomsonreuters.com

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/15/2017 5:01:35 PM
To: Konkus, John [konkus.john@epa.gov]
CC: Ferguson, Lincoln [ferguson.lincoln@epa.gov]
Subject: Re: URGENT - Reuters story on Sierra Club investigation letter - comment?

Good

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

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Thanks and best regards,

Emily

Emily Flitter
Correspondent
Thomson Reuters
Phone: 1 646 223 6310
[@FlitterOnFraud](#)
thomsonreuters.com

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 2:30:03 AM
To: Hale, Michelle [hale.michelle@epa.gov]
CC: Ferguson, Lincoln [ferguson.lincoln@epa.gov]
Subject: Re: Lessons From "Founding Brothers" on Climate Change and Carbon Emissions

I think we show to him?

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 10:12 PM, Hale, Michelle <hale.michelle@epa.gov> wrote:

Sent from my iPhone

Begin forwarded message:

From: "Hope, Brian" <Hope.Brian@epa.gov>
Date: March 13, 2017 at 9:12:08 PM EDT
To: "Hale, Michelle" <hale.michelle@epa.gov>
Subject: FW: Lessons From "Founding Brothers" on Climate Change and Carbon Emissions

Hi, Michelle. Not sure if the Administrator would want to see this or not, but it is by far the most articulate and thoughtful email we've received following the CNBC interview (and we've gotten more than 1,300 of them). The writer is an EPA employee. I can print a clean copy tomorrow if you like. Just let me know. Thanks.

- <!--[if !supportLists]--><!--[endif]--> Brian

From: Jordan, Scott
Sent: Monday, March 13, 2017 11:44 AM
To: Pruitt, Scott <Pruitt.Scott@epa.gov>
Cc: Minoli, Kevin <Minoli.Kevin@epa.gov>; Schmidt, Lorie <Schmidt.Lorie@epa.gov>; Zenick, Elliott <Zenick.Elliott@epa.gov>
Subject: Lessons From "Founding Brothers" on Climate Change and Carbon Emissions

Administrator Pruitt –

Your description of Joseph Ellis's "Founding Brothers" in your introductory address in February inspired me to read it. (I had read Professor Ellis' book "The Quartet" over Christmas vacation and really enjoyed that book, and would recommend that to you if you have not already read it.)

I was particularly taken by the chapter called "The Silence," which covers the debates in Congress in 1790 over the issue of slavery, and how the debates on that issue parallel today's debates on climate change and carbon emissions.

As you will recall, Congress in 1790 did not act to end slavery, but different members of Congress had different reasons for letting slavery continue. Some members of Congress (in particular from Georgia and South Carolina) defended slavery and argued for the continuation of slavery based on the South's economic reliance on slavery and principles of states' rights. Other members of Congress (from Virginia and the North) recognized that the continuation of slavery was necessary to preserve the union and because there were no answers to the difficult issues of how slaveholders would be compensated (given that the cost would have been as high as \$140 million at a time when the entire federal budget was \$7 million) and what would happen to the freed slaves after emancipation (given that few at the time viewed freed slaves as entitled to equal rights or thought that white and black people could integrate into a single society).

In historical hindsight, we look poorly on those who thought that slavery was a good practice that ought to continue, but have some sympathy and even admiration for those who decided to let slavery continue in order to preserve the union and because there did not seem to be any way to end slavery immediately.

Today, the parallel is that there are different approaches taken by those who oppose stringent limits on carbon emissions: There are those who say that climate change is not a problem that needs to be addressed, while others counsel caution in addressing climate change because they recognize that steps to address carbon pollution need to be balanced against the costs on society as a whole and high burdens on specific segments of our citizens. I don't think there is much doubt that history will look poorly on those saying we can ignore climate change, and will look favorably on those who seek to address climate change in a balanced way that both takes steps to reduce carbon emissions while also recognizing that we have to protect the economic and community interests that would be impacted by carbon emission standards. As you say, we don't have to choose between environmental protection and economic growth. Indeed, the past 40+ years of environmental protection shows that the approach that balances environmental protection and economic growth achieves both in good measure.

Finally, to pick up a point from your address, we won't make any progress if we "put on our jerseys" – either denying climate change or ignoring the real economic and community impacts that carbon limits can have. But, if we shift the debate to what is the proper balance between providing environmental protection and ensuring economic prosperity for all – and in the process have some civil discourse and listen and learn from each other – we can find a good path forward.

Scott Jordan
Attorney-Advisor
Air and Radiation Law Office
Office of General Counsel
202-564-7508

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/25/2017 7:59:28 PM
To: Freire, JP [Freire.JP@epa.gov]

Sec. 4. *Review of the EPA's "Clean Power Plan" and Related Rules and Agency Actions.*

(a) The Administrator of the EPA shall immediately take all steps necessary to review the final rules set forth in subsections (b)(i) and (b)(ii) for consistency with the policy set forth in section 1 of this order and, if appropriate, shall, as soon as practicable and consistent with law, initiate proceedings to suspend, revise, or rescind these rules. In addition, the Administrator shall immediately take all steps necessary to review the proposed rule set forth in subsection (b)(iii), and, if appropriate, shall, as soon as practicable and consistent with law, consider revising or withdrawing the proposed rule.

(b) This section applies to the following final or proposed rules:

(i)

The final rule entitled, "Carbon Pollution Emission Guidelines for Existing Stationary Sources: Electric Utility Generating Units," 80 Fed. Reg. 64661 (Oct. 23, 2015) (Clean Power Plan);

(ii)

The final rule entitled, "Standards of Performance for Greenhouse Gas Emissions from New, Modified, and Reconstructed Stationary Sources: Electric Utility Generating Units," 80 Fed. Reg. 64509 (Oct. 23, 2015); and

(iii)

The proposed rule entitled, "Federal Plan Requirements for Greenhouse Gas Emissions From Electric Utility Generating Units Constructed on or Before January 8, 2014; Model Trading Rules; Amendments to Framework Regulations; Proposed Rule," 80 Fed. Reg. 64966 (Oct. 23, 2015).

(c) The Administrator of the EPA shall review and, if appropriate, as soon as practicable and consistent with law, suspend, revise, or rescind the EPA's "Legal Memorandum Accompanying Clean Power Plan for Certain Issues," which was published in conjunction with the issuance of the Clean Power Plan.

(d) The Administrator of the EPA shall promptly notify the Attorney General of any actions taken by the Administrator pursuant to this order related to the rules set forth in the subsection (b) of this section so that the Attorney General may, as appropriate, provide notice of this order and any such action to any court with jurisdiction over pending litigation related to such rules, and may, in his discretion, request that the court or courts stay the litigation or otherwise delay further litigation, or seek other appropriate relief consistent with this order, pending the completion of the administrative actions described in subsection (a) of this section.

Sent from my iPhone

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/25/2017 7:57:53 PM
To: Freire, JP [Freire.JP@epa.gov]
Attachments: Energy Independence Policy - 0314 1400 - Clean.docx; ATT00001.txt

JP this is a draft of the EO. I'll add some stuff to Mandys doc as soon as I get back as well

Sent from my iPhone

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/25/2017 11:14:46 AM
To: Freire, JP [Freire.JP@epa.gov]
Subject: Re: DRAFT: CPP Talking Points

We need him really prepped up on both the climate change and other situation. I'll call you today

Sent from my iPhone

On Mar 24, 2017, at 8:47 PM, Freire, JP <Freire.JP@epa.gov> wrote:

We have to realize that we are going to have to accept hard interviews. It's not that this is a bad situation. We are lucky to have in Pruitt such a thoughtful guy who is eager to make his case to the public. We just have to do our bit to ensure he's prepared.

Everything about public service is risk. The reward is getting it right.

On Mar 24, 2017, at 8:32 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Are you sure about this?

Sent from my iPhone

On Mar 24, 2017, at 8:00 PM, Freire, JP <Freire.JP@epa.gov> wrote:

Sam, we also need talkers for Sunday. Jahan, Lincoln may be helpful here.

Sent from my iPhone

On Mar 24, 2017, at 7:29 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Great great work! What if anything else do you need tonight?

Sent from my iPhone

On Mar 24, 2017, at 6:42 PM, Wilcox, Jahan <wilcox.jahan@epa.gov> wrote:

Mandy has also looked at this document. I will have a backgrounder/fact sheet document coming tomorrow morning.

<03.23.17 - DRAFT CPP
TalkingPoints.docx>

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/28/2017 11:15:30 AM
To: Freire, JP [Freire.JP@epa.gov]
Subject: Fwd: Trump to EPA 03/28/17 Demo Update
Attachments: image002.jpg; ATT00001.htm; image003.jpg; ATT00002.htm; removed.txt; ATT00003.htm

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Perrotta, Pasquale" <Perrotta.Pasquale@epa.gov>
Date: March 28, 2017 at 7:12:57 AM EDT

Ex. 7(c), (f) -- Administrator Security Personnel IDs

Cc: "Barnet, Henry" <Barnet.Henry@epa.gov>, "Sullivan, Patrick F." <Sullivan.Patrick@epa.gov>, "Ulmer, Craig" <Ulmer.Craig@epa.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>, "Hupp, Millan" <hupp.millan@epa.gov>, "Hale, Michelle" <hale.michelle@epa.gov>, "Mazakas, Pam" <Mazakas.Pam@epa.gov>, "Cavanaugh, Charles" <Cavanaugh.Charles@epa.gov>
Subject: Fw: Trump to EPA 03/28/17 Demo Update

Team,

CC All,

We have a busy day ahead, please review below and let me also provide some critical details so that we are all aware and prepared in the event circumstances require such action.

Ex. 7(c), (f) -- Security Operations for Presidential Visit

2. Pat Sullivan from the OIG and his team have also continued to provide specialized threat assessment and protective intelligence support to the us and the Secret Service. This group is essential and we appreciate the support Pat!!!

3. Federal Protective Service will provide "secondary" perimeter support as well as MPD/Park Police.

4. There will be two additional federal law enforcement teams and their protectees on site; Energy and Interior.

5. Caldwell, I will walk the Administrator over as DL since I have the designated foot posts memorized in the event of an emergency and please be at post on the 3rd floor which will act as our command post for this event. You are in charge of the command and control for this assignment.

6. Caldwell please have our additional agent posted in the limo and instruct him that he will be needed to relocate to **Pennsylvania between 12th and 14th Street**. He needs to know the route to "his" residence and or to the hospital. (Hard is the house.)

Thank you!

Nino

From: Ex. 7(c), (f) -- Secret Service ID
Sent: Monday, March 27, 2017 11:39 PM
To: Sykes, Marcus; Grollman, Elliott E (Elliott.E.Grollman@hq.dhs.gov); ewojciech@trumphotels.com; External-Robert.glover@dc.gov; Thompson, William D.; Perrotta, Pasquale; Ulmer, Craig
Cc: Ex. 7(c), (f) -- Secret Service ID
Subject: Trump to EPA 03/28/17 Demo Update

*****Law Enforcement Use Only *****

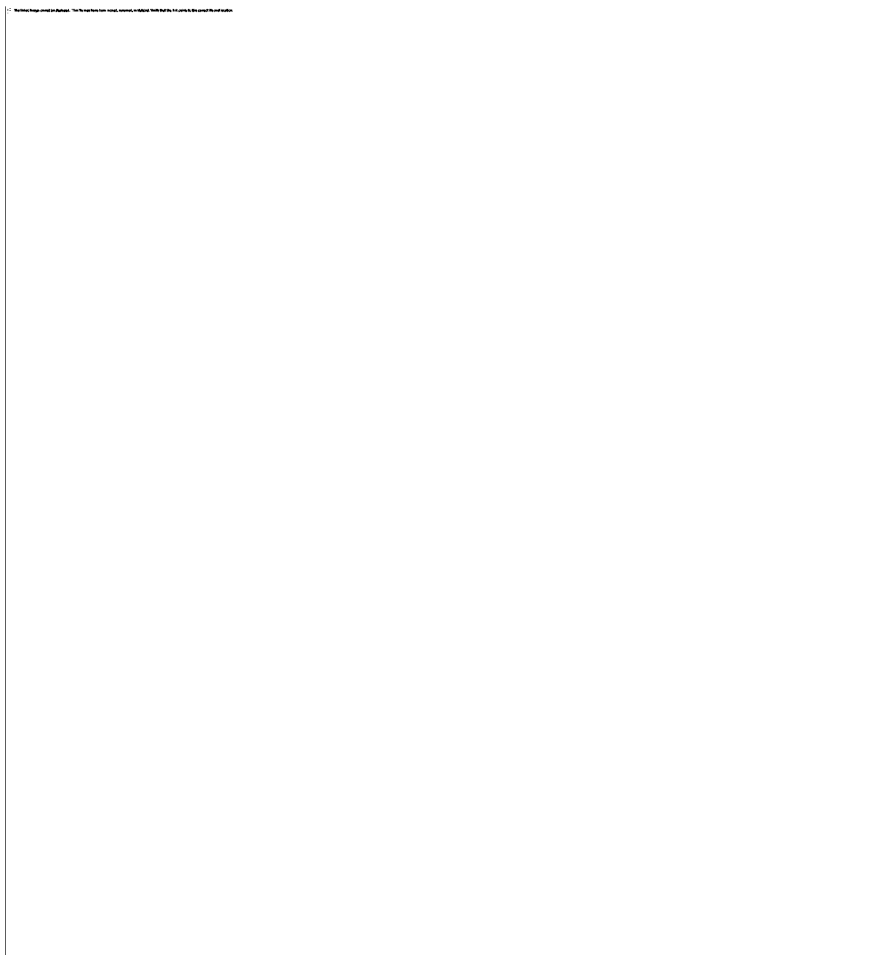
Good evening,

We are now tracking the below planned demonstrations by the group "Resist Trump at the EPA!" being planned by 350.org, Sierra Club, and People's Climate Movement groups. They have expressed plans to meet at 1200 Pennsylvania Avenue (initially gathering at 12th and

Constitution) from 12:45pm-2:30pm. They have expressed interest in marching from the EPA to the White House and there is a high likelihood they could stop by Trump Hotel. So far numbers are 155 interested 27 going.

Call with questions,

Ex. 7(c), (f) -- Secret Service ID



*****Law Enforcement Use Only*****

All e-mail to/from this account is subject to official review and is for official use only. Action may be taken in response to any inappropriate use of the Secret Service's e-mail system. This e-mail may contain information that is privileged, law enforcement sensitive, or subject to other disclosure limitations. Such information is loaned to you and should not be further disseminated without the permission of the Secret Service. If you have received this e-mail in error, do not keep, use, disclose, or copy it; notify the sender immediately and delete it.

Details

Tomorrow, Trump is expected to go to the EPA Headquarters to announce dangerous executive orders that will roll back policies that protect the climate, water and health of everyday Americans.

*We will gather on the corner of 12th and constitution.

When Trump is inside the EPA, we'll rally outside to show we won't stand for this all-out attack on people and the planet.

We'll meet at 1200 Pennsylvania Avenue, and will have signs and banners for the crowd.

Across the country, our movement is resisting Trump's fossil fuel agenda and protesting the climate deniers he is trying to put into office. On Wednesday, we will rally outside Scott Pruitt's hearing with a clear message: climate deniers don't belong in the EPA!

This event is being planned by: Peoples Climate Movement, 350.org, the Sierra Club and more.

Free Admission



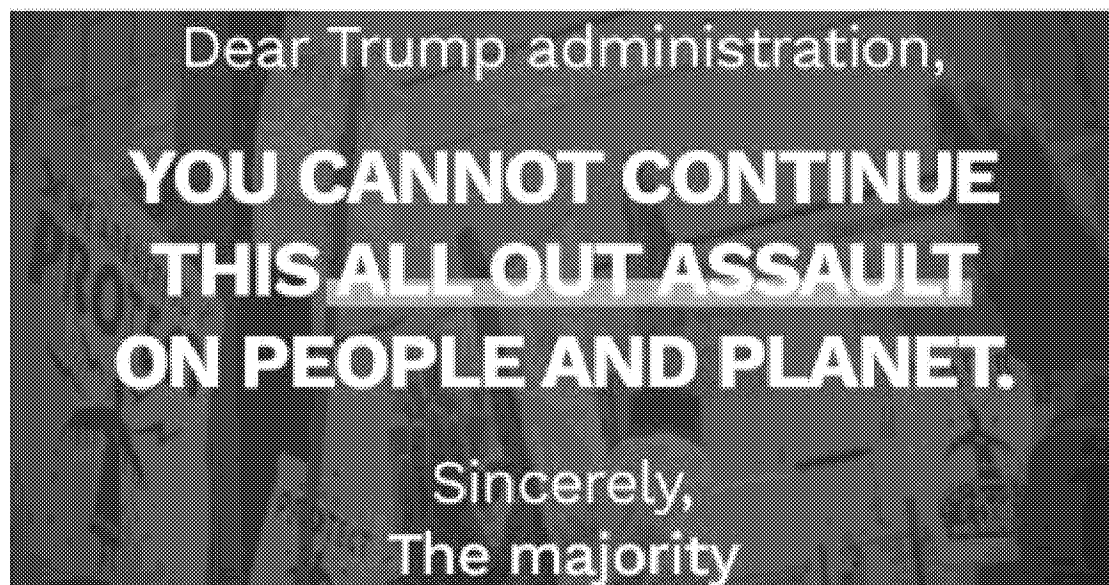
Robin Briendel shared People's Climate Movement's event to the event:
Emergency Rally: We Need the Clean Power Plan.

1 hr · 🌐

Already, downtown? We will also be at the EPA HQ when Trump is there to sign the Executive Order.

Join us at 12:45 at EPA HQ and then head over to the White House in the afternoon!

<https://www.facebook.com/events/1282996298453301/>



MAR
28

Resist Trump at the EPA!

EPA East Building · Washington

155 people interested · 27 going



***** ATTACHMENT REMOVED *****

This message contained an attachment which the administrator has caused
to be removed.

***** ATTACHMENT REMOVED *****

Attachment name: [image001.jpg]

Attachment type: [image/jpeg]

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/13/2017 7:03:02 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Fwd: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNELL...

This is the kind of thing I was hoping to get.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Jackson, Ryan (Inhofe)" <Ryan_Jackson@inhofe.senate.gov>
Date: March 4, 2017 at 2:10:30 PM EST
To: Ryan Jackson <jackson.ryan@epa.gov>
Subject: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNELL next Thursday

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

Begin forwarded message:

From: Anna Palmer and Jake Sherman <politicoplaybook@politico.com>
Date: March 4, 2017 at 10:45:41 AM EST
To: <Ryan_jackson@inhofe.senate.gov>
Subject: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNELL next Thursday
Reply-To: POLITICO subscriptions <reply-fe9212747565077b7c-630318_HTML-637936817-1376319-0@politicoemail.com>

POLITICOPLAYBOOK

Today's PLAYBOOK presented by BP

03/04/2017 10:42 AM EDT

By ANNA PALMER (anna@politico.com; [@apalmerdc](https://twitter.com/apalmerdc)) and JAKE SHERMAN (sherman@politico.com; [@JakeSherman](https://twitter.com/JakeSherman)) with DANIEL LIPPMAN (daniel@politico.com; [@dlippman](https://twitter.com/dlippman))

DRIVING THE DAY



THE PRESIDENT SPEAKS -- @realDonaldTrump at 6:26 a.m.: "The first meeting Jeff Sessions had with the Russian Amb was set up by the Obama Administration under education program for Russian Ambassadors....." **at 6:35 a.m.:** "Terrible! Just found out that Obama had my 'wires tapped' in Trump Tower just before the victory. Nothing found. This is McCarthyism!" ... **at 6:42 a.m.:** "Just out: The Russian Ambassador that met Jeff Sessions visited the Obama White House 22 times, and 4 times a year alone." ... **at 6:49 a.m.:** "Is it legal for a sitting President to be 'wire tapping' a race for president prior to an election? Turned down by court earlier. A NEW LOW!" ...

... **at 6:52 a.m.:** "I'd bet a good lawyer could make a great case out of the fact that President Obama was tapping my phones in October, just prior to Election!" ... **at 7:02 a.m.:** "How low has President Obama gone to tapp [sic] my phones during the very sacred election process. This is Nixon/Watergate. Bad (or sick) guy!" ... **at 8:19 a.m.:** "Arnold Schwarzenegger isn't voluntarily leaving the Apprentice, he was fired by his bad (pathetic) ratings, not by me. Sad end to greatness."

SOME THOUGHTS ... Is Trump just riffing off this Breitbart report <http://bit.ly/2mYkklm>? Could he learn something in a briefing? ... Didn't the president say a few days ago that the time for "tough fights" is over? And then, this morning, he poked Schwarzenegger for leaving "The Apprentice." The president is making a pretty good case for a full-blown congressional investigation into his role in the election.

-- **OBAMA's OFFICE** hasn't responded yet. But Ben Rhodes (@brhodes), Obama's former national security adviser, tweeted at Trump: "No President can order a wiretap. Those restrictions were put in place to protect citizens from people like you."

Good Saturday morning. The president is at Mar-a-Lago, where, by the end of this week he will have spent 31 percent of his days in office, according to CBS's Mark Knoller. Trump is holding meetings and taking phone calls at Trump International Golf Club in West Palm Beach and "hitting a few balls," according to a pool report by WaPo's Jenna Portnoy. He is having dinner with Secretary Wilbur Ross tonight. Ross also has a mansion in Palm Beach. **A recent photo of the American flag at Mar-a-Lago.** <http://bit.ly/2mDyJr3>

A FEW SCOOPS at the top of the program.

-- **RUSSIAN AMBASSADOR SERGEY KISLYAK** was scheduled to attend the Gridiron Dinner tonight at the Renaissance Hotel on 9th Street, but canceled yesterday, sources tell us. Hedrick Smith, who was Moscow bureau chief for the New York Times, is doing a Putin spoof at the dinner, as is a Russian. The Russian Embassy did not reply to a request to explain why Kislyak isn't going to the dinner and who invited him. Vice President Mike Pence, House Minority Leader Nancy Pelosi (Calif.) and Sen. Joni Ernst (R-Iowa) are among the headliners at tonight's dinner.

-- **SENATE MAJORITY LEADER MITCH MCCONNELL** met with a group of nursing home operators this week and said that the Senate would pass the House's health-care replacement bill before the recess, according to sources familiar. This dovetails with what he's been saying publicly recently.

SPEAKING OF WHICH ... MCCONNELL will sit down with us for the Playbook Interview Tuesday morning at the Washington Court Hotel (525 New Jersey Avenue, NW). McConnell is the top congressional leader to sit down for the Playbook Interview in the first quarter of this year. The interview opens at 8 a.m. This live Playbook Interview is sponsored by the Peter G. Peterson Foundation. Seats now, seats will go quickly. **RSVP here** <http://bit.ly/2mmzJPe>

**** **** A message from BP: Over the past 10 years, no energy company has invested more in the U.S. than BP - \$90 billion in total. *Take 90 seconds to see what else we're doing to help America moving forward.* *******

IF YOU READ ONE THING -- "Trump Inherits a Secret Cyberwar Against North Korean Missiles," by NYT's David E. Sanger and William J. Broad: "Three years ago, President Barack Obama ordered Pentagon officials to step up their cyber and electronic strikes against North Korea's missile program in hopes of sabotaging test launches in their opening seconds. Soon a large number of the North's military rockets began to explode, veer off course, disintegrate in midair and fall into the sea. Advocates of such efforts say they believe that targeted attacks have given America's antimissile defenses a new edge and delayed by several years the day when North Korea will threaten American cities with nuclear weapons launched atop intercontinental ballistic missiles."

"An examination of the Pentagon's disruption effort, based on interviews with officials from the Obama and Trump administrations as well as a review of extensive but obscure public records, concludes that the United States still does not have the ability to effectively counter the North Korean nuclear and missile programs. Those threats are far more resilient than many experts thought ... and such a danger that Mr. Obama, as he left office, warned President Trump that they would likely be the most urgent problem he would confront. ...

"The decision to intensify the cyber and electronic strikes, in early 2014, came after M. ... concluded that the \$300 billion spent since the Eisenhower era on traditional antimissile systems often compared to hitting 'a bullet with a bullet,' had failed the core purpose of protecting the continental United States. Flight tests of interceptors based in Alaska and California had an ... failure rate of 56 percent, under near-perfect conditions." <http://nyti.ms/2lK2UZh>

***** **A message from BP: We've donated \$147 million to U.S. community programs in the past five years.** *Check out the programs we support in your community.* *****

SHOW ME THE MONEY -- "Trump pleads for cash at closed donor retreat," by Darren Samuelsohn and Marc Caputo in Palm Beach, Florida: "President Donald Trump buttered up a full of Republican donors Friday night by boasting of his upset 2016 election win and ticking off a list of his surprise swing state victories that even the party high rollers at the private dinner have imagined possible. But Trump also told them to focus on what he needs most: campaign contributions to win 60 Republican-held seats in the U.S. Senate in 2018. 'I need you guys to step up and own up to them,' Trump said at the [RNC's] spring retreat, according to one source who described portions of the president's speech."

-- **GREAT KICKER** in Darren and Marc's story: "While Trump addressed the GOP donors in the upstairs ballroom, hotel guests and locals swarmed the president's limousine -- nicknamed 'The Beast' -- for photographs in front of the five-star hotel. 'No touching the car!' an agent yelled as one person posed for a picture. Moments later, 'The Beast' drove off to pick up the president from a side street and whisk him away to Mar-a-Lago." <http://politi.co/2mQk88u>

THIS IS WILD -- Damian Paletta's WaPo story explaining the rift over the border-adjustment tax, quotes from a White House official and a Treasury official carrying different messages. The White House says it's now being called, taxes imports instead of exports, and is the centerpiece of the House Commerce plan.

-- **The White House official** is neutral on the BAT: "The president and his team are currently deliberating over what his preferred tax reform plan will look like. The most important thing the president is that our tax system is fair and in the best interests of the American people." The Treasury spokesman has a decidedly different tone: "While the administration is still in the deliberat

of the overall tax reform discussion, there are both interesting aspects and concerns surrounding the border adjustment tax proposal." These are two people from the same administration! **Real story** <http://wapo.st/2mmJJrK>

WHAT HILLARYLAND IS READING -- "Pence turns over to state 13 boxes of emails and a controversy," by the Indy Star's Tony Cook: "Attorneys for Vice President Mike Pence delivered 13 boxes of state-related emails to the Indiana Statehouse on Thursday in an effort to make sure they were properly archived as required by law. The move came the same day IndyStar revealed that Pence used his personal AOL account to conduct public business as Indiana governor, raising questions about whether all of his emails regarding state matters were within public reach during his time in office."

"[Friday] we received a large delivery of paper documents," said Stephanie Wilson, a spokeswoman for Gov. Eric Holcomb, who succeeded Pence in January. "And we understand there is more to come." She said state officials have not fully reviewed the contents yet. "It's been expected that a lot of what's in those boxes, if not everything, we already have," she said. "But we haven't fully verified that." Pence spokesman Marc Lotter said the records contain emails to and from government accounts, as well as emails between Pence's AOL email account and other non-state government accounts. He declined to characterize the emails beyond that." <http://indy.st/2lqoYcD>



Pere Noel
@RealSaintNick6

Follow

@jdawsey1 Hillary just checking the daily news. "Pence used personal email in office." The irony is palpable.

4:19 PM - 3 Mar 2017 · Brooklyn, NY

↩ 2,232 ❤ 3,824

FOGGY BOTTOM WATCH -- JOSH ROGIN in WaPo, "Tillerson pushes back on White proposed cuts to State Department and USAID": "Secretary of State Rex Tillerson is pushing back against the White House's proposal to drastically slash funding for diplomacy and development. Tillerson says he intends to fight for his department's mission inside the Trump administration. Tillerson's formal appeal of the Office of Management and Budget's initial budget proposal seeks to resist some of the huge cuts proposed by the White House for State Department and foreign assistance." <http://wapo.st/2m4f9RA>

--"Officials: Tillerson eyes State Dept budget cut over 3 years," by AP's Matt Lee: "Tillerson has agreed in principle to a White House proposal to slash foreign aid and diplomatic spending."

percent, but wants to spread it out over three years rather than in one dramatic cut. ... Tillerson likened his approach to that of landing an airplane safely: a gradual descent rather than a p one-time drop that would have far-reaching consequences for policy as well as political and costs." <http://apne.ws/2lpRiP4>

-- **@kylegriffin1**: "Best video you'll see today. @mitchellreports won't stop grilling Tillerson op-gets escorted out while still asking questions." <http://bit.ly/2lphCZI>

-- **"U.S. State Department criticized over quiet release of human rights report,"** by Reuters Yeganeh Torbati: "The U.S. State Department released its annual report on human rights around the world on Friday but the release was overshadowed by criticism that Secretary of State Rex Tillerson gave the report little of the traditional attention or fanfare. Tillerson declined to unveil the report in person, breaking with precedent established during both Democratic and Republican administrations. A senior U.S. official answered reporters' questions by phone on condition of anonymity rather than appearing on camera, also a break with precedent." <http://reut.rs/2lHuoxP>

-- **"Amid firestorm, Trump appears to waive on Russia deal,"** by AP's Julie Pace: "Facing a wave of questions about his ties to Russia, President Donald Trump is telling advisers and aides he may shelve -- at least temporarily -- his plan to pursue a deal with Moscow on the Islamic State group and other national security matters, according to administration officials and Western diplomats. ... [T]he reconsideration of a central tenet of the president's foreign policy undergirded by growing political risks in forging closer relations with Russia." <http://apne.ws/2mmswyD>

POLL WATCH -- "Russia investigations a 'witch hunt'? Not according to polls," by Steve Shephard: "President Donald Trump insists questions about once-hidden contacts between his campaign circle and Russian officials are a 'witch hunt.' Public-opinion polls suggest Americans don't agree. While the public still has considerable confusion about what, precisely, individuals connected to the Russian government did - and how they might have been connected to the Trump campaign - there is general consensus that whatever happened, it merits further independent investigation."

"Over the past few months, public opinion on Russia - its involvement in the election and its connection to Trump - has begun to solidify. And while much of that hardening falls along party lines, there are hints that sentiment is tilting against the president. The public, by and large, doesn't think Trump has done anything illegal. But they are less-than-comfortable with Trump's connections to Russia, and they want to know more about it." <http://politi.co/2lHRsfS>

-- **Follow POLITICO's guide to Trump's Russia ties** <http://politi.co/2m7Ff81>

UPDATE -- "Officials: Man threatened Jewish centers to frame, harass ex," by AP's Carolyn K. Long: "A former journalist fired for fabricating details in stories made at least eight of the stories

threats against Jewish institutions nationwide, including a bomb threat to the Anti-Defamation League, as part of a bizarre campaign to harass and frame his ex-girlfriend, federal officials said. Thompson was arrested in St. Louis and appeared there in federal court Friday on a cyberstalking charge. He answered questions and told the judge he had enough money to hire a lawyer. At his court appearance, supporters who attended said Thompson had no criminal record. His lawyer didn't comment. Federal officials have been investigating 122 bomb threats called in to Jewish organizations in three states since Jan. 9 and a rash of vandalism at Jewish cemeteries." <http://apnews.com/2lKjpog>

IMMIGRATION LATEST -- "Trump administration considering separating women, children at Mexico border," by Reuters' Julia Edwards Ainsley: "Women and children crossing together at the border into the United States could be separated by U.S. authorities under a proposal being considered by the Department of Homeland Security, according to three government officials. Part of the reason for the proposal is to deter mothers from migrating to the United States with their children." <http://reut.rs/2m71drM>

NANCY PELOSI sat down with us for a Playbook Interview Friday. The House Minority Leader sounded off on Attorney General Jeff Sessions' limited recusal. "This is just totally unacceptable. It's the very idea that they're making excuses and splitting hairs and this or that - we have not seen the end of this," Pelosi said. "The recusal is an admission that something was wrong. The very idea that the top cop would go to his colleagues in the Senate and withhold the truth. This is not an unsophisticated person. This is a prosecutor himself. He knows what's there. And it's just a reflection of the weak moral authority of this administration if they support what he is doing." The event was sponsored by the Peter G. Peterson Foundation. **Louis Nelson's story** <http://politi.co/2mDBvN3>
Full Video <http://politi.co/2mDBvN3>

PELOSI HIGHLIGHTS:

-- **ON THE DEBT CEILING:** "[O]n the subject to the debt ceiling, this shouldn't even be a question. This is in the Constitution. We take an oath to protect and defend it; that the credit of the United States is not in question. [We] are making it clear to the administration that we want a clean lifting of the debt ceiling. And that doesn't mean we're going to have a debate about whether we're going to lift it because even the debate lowered our credit rating a few years ago when that debate took place. We can't have that. So from the standpoint of that, we stand ready to work with the president to lift the debt ceiling; a clean debt ceiling. Not one that is bogged down in ideological who-knows-what because I don't know that anybody knows what is - so clean, just clean."

-- **ON OBAMACARE:** "We'll see what they have to offer. If it lowers costs, continues to lower costs, expand coverage, and-or let's say it in another way: if it does nothing to harm the path of lowering costs, increasing coverage, and expanding access, we have something to talk about."

-- **TAX REFORM BY AUGUST UNLIKELY:** "It's very hard. Again, we all have -- we all think we should have that, but we haven't seen any initiative to go the table."

-- **ON THE WALL:** "The border wall is unwise, immoral, ineffective, enormously costly. How are they going to pay for it? How are they going to pay for it? You know the Mexicans are not paying for it, so it has no-if we had some additional money to spend, technology, personnel and the rest of it, it's a place to go. So I just don't see that as-he talks about it like he's building a wall, though. We'll see what he has to say, but I don't think you'd have too much support on the Democratic side, but the Republicans seem to be cheering away at it, as they were cheering away at the overturning of Roe, which nearly 200 of them voted for."

-- **NO SUPPORT FOR BORDER ADJUSTMENT TAX:** "The border tax is a real regressive tax on working families in our country. And we have practically zero-maybe there's somebody who supports it in our caucus, but they have not come forward yet. ... Because it's just not a place to go. And we even know that it has any level of success on the Republican side."

FOR THE PRESIDENT -- K-FILE - "Sebastian Gorka, now a fierce defender of Trump, he had 'no depth' and was 'full of bluster,'" by CNN's Christopher Massie, Nathan McDevitt, and Andrew Kaczynski <http://cnn.it/2lJT1Lq>

HOT VIDEO - "Child Calls Out Nigel Farage Over His Immigration Stance On Live ... T
mummy says you hate foreigners.'" <http://huff.to/2lJHP1i>



PLAYBOOK READS





PHOTO DU JOUR: President Donald Trump exits Air Force One after arriving in Orlando, Florida on Mar. 3. Kamm/AFP/Getty Images

HEADLINE OF THE DAY -- CHICAGO TRIBUNE, PAGE 1: "Chance, Rauner don't see e
in rap session: Talk focuses on CPS funding woes" <http://bit.ly/2lI75UA>

COMING ATTRACTIONS -- NYT A12, "Trump to Undo Vehicle Rules That Curb Global Warming," by Coral Davenport: "The Trump administration is expected to begin rolling back stringent federal regulations on vehicle pollution that contributes to global warming ... essentially marking a U-turn to efforts to force the American auto industry to produce more electric cars." The announcement -- which is expected as soon as Tuesday and will be made jointly by the Environmental Protection Agency administrator, Scott Pruitt, and the transportation secretary, Elaine L. Chao, will immediately start to undo one of former President Barack Obama's most significant environmental legacies. During the same week, and possibly on the same day, Mr. Trump is expected to direct Mr. Pruitt to begin the more lengthy and legally complex process of dismantling the Clean Power Plan. Mr. Obama's rules to cut planet-warming pollution from coal-fired power plants." <http://nyti.ms/2lHtnpQ>

-- **"White House proposes steep budget cut to leading climate science agency,"** by WSJ's Steven Mufson, Jason Samenow and Brady Dennis: "The Trump administration is seeking to slash the budget of one of the government's premier climate science agencies by 17 percent, delivering a

cuts to research funding and satellite programs, according to a four-page budget memo obtained by The Washington Post. The proposed cuts to the National Oceanic and Atmospheric Administration would also eliminate funding for a variety of smaller programs, including external research, coastal management, estuary reserves and 'coastal resilience,' which seeks to bolster the ability of coastal areas to withstand major storms and rising seas." <http://wapo.st/2lHz6fn>

SCOOP -- "Trump White House Shopping For Technology to Plug Leaks," by Foreign Intelligence Elias Groll: "White House IT officials met with at least one private firm selling a network security system that would give administration officials control over how staffers use computers and cellphones to transmit sensitive information, according to people familiar with the matter." <http://atfp.co/2mYrTIH>

VALLEY TALK - NYT A1, "How Uber Deceives the Authorities Worldwide," by Mike Isaac: "Uber has for years engaged in a worldwide program to deceive the authorities in markets where its ride-hailing service was resisted by law enforcement or, in some instances, had been banned. The program, involving a tool called Greyball, uses data collected from the Uber app and other technologies to identify and circumvent officials who were trying to clamp down on the ride-hailing service. Uber used these methods to evade the authorities in cities like Boston, Paris and Las Vegas, and in countries like Australia, China and South Korea." <http://nyti.ms/2lpDlkb>

TIM ALBERTA in POLITICO MAGAZINE -- "The End of the Libertarian Dream?" <http://politi.co/2lKffwD>

HOLLYWOODLAND -- "President Trump is late-night TV's muse and viewers are loving it," LA Times' Stephen Battaglio: "While TV news pundits were still analyzing President Trump's inaugural address to Congress on Tuesday, Stephen Colbert was already milking it for late-night laughs. Colbert, languishing in second place since he succeeded David Letterman on the CBS franchise in September 2015, Colbert has become the most-watched show in late-night TV since the week of Trump's inauguration. He has risen to 3 million viewers a night - enough to surpass longtime ratings leader 'The Tonight Show With Jimmy Fallon' on NBC for four consecutive weeks.

"Colbert and other late-night talk show hosts are being lifted by the wave of TV viewers flocking to late-night comedy to cope with their angst over the new administration. Overtly political hosts like Conan O'Brien have designated Trump as the piñata-in-chief - HBO's Bill Maher and John Oliver and TBS' Jimmy Kimmel - are also experiencing significant ratings increases during a post-election period when audience levels typically ebb. Comedy Central's 'The Daily Show' is on track to have its best ratings since Trevor Noah took over for Jon Stewart as host." <http://lat.ms/2lHOFnb>

MEDIAWATCH - "A Matter of Facts: How Women of the Press Corps are Navigating Fake News and Alternative Facts," by Julia Felsenthal, with photographs from Alex Majoli in Vogue.

by April Ryan, Mara Liasson, Susan Page, Ashley Parker, Margaret Brennan, Julie Hirschfeld Davis, Hallie Jackson and Kristen Welker, Julie Pace, Sara Murray and more
<http://bit.ly/2m4yS5q>

-- **NYT has announced its slate of programming** for SXSW. Dean Baquet, Meredith Levitt, Sebastian Tomich, Jim Rutenberg, Sam Dolnick, Glenn Thrush and more will all take part in programming on Saturday, March 11. <http://bit.ly/2lI3XsH>

--**"Mark Halperin Re-Joins NBC News, MSNBC as Analyst,"** by TVNewser's Chris Ariens: "Halperin is making his appearances on MSNBC and NBC News official, as he becomes the senior political analyst, TVNewser has learned. ... For NBC, he'll also appear regularly on the show." <http://bit.ly/2lErpXo>

CLICKER -- "The nation's cartoonists on the week in politics," edited by Matt Wuerker *keepers* <http://politi.co/2lE9GPv>

GREAT WEEKEND READS, curated by Daniel Lippman:

--**"The Marked Woman,"** by "Lost City of Z" author David Grann, in a New Yorker excerpt from his new book, "Killers of the Flower Moon" (out April 18), per Longform's description: "After being discovered on their Oklahoma reservation, the Osage Nation became the richest people per capita in the world. Then they began to be murdered off mysteriously. In 1924 the nascent FBI sent a team of undercover agents, including a Native American, to the Osage reservation." <http://bit.ly/2lE9GPv>
Pre-order -- \$18.87 on Amazon <http://amzn.to/2mBCRrw>

--**"Tyler Cowen's 'The Complacent Class,'"** by Dan Wang: "How adventurous can suburban life be when one is surrounded by people of similar socioeconomic class, and where nearly every social activity is mediated by the car? Why do so few people share what they learn, from books, travel, or other experiences?" <http://bit.ly/2mkoYNh> ... **\$18.57 on Amazon** <http://amzn.to/2mOLh8s> (TheBrowser.com)

--**"The State of Trump's State Department,"** by Julia Ioffe in The Atlantic: "With the State Department demonstratively shut out of meetings with foreign leaders, key State posts left vacant, and the White House not soliciting many department staffers for their policy advice, there is much to do. 'If I left before 10 p.m., that was a good day,' said the State staffer of the old days, who used to start at 6:30 in the morning. 'Now, I come in at 9, 9:15, and leave by 5:30.'" <http://theatlantic.com/2m4InBD>

--**"CNN Chief Jeff Zucker Unveils Plan to Dominate Digital: New Shows, a \$25M YouTube Channel, and Donald Trump (Of Course),"** by The Hollywood Reporter's Marisa Guthrie: "Amid his feud with

president ('We all know the truth'), Zucker is taking his battle for TV news dominance online. With a monthly audience of 100 million and a strategy to beat Vice and BuzzFeed, move stars like Anthony Bourdain and W. Kamau Bell to the web, and launch Casey Neistat, the vlog star he hired on the advice of his teen son." <http://bit.ly/2mOX89R>

--**"The Case for Shyness,"** by Megan Garber in The Atlantic: "Joe Moran's book 'Shrinking Violet' is a sweeping history that doubles as a (quiet) defense of timidity." <http://theatl.n.tc/2mkaV>
\$16.48 on Amazon <http://amzn.to/2lECqHM> (h/t ALDaily.com)

--**"Will Write for Food,"** by Bryan Curtis in The Ringer: "Readers are hungrier than ever for food, restaurant reviews, profiles of celebrity chefs, and gustatory travel writing. But who's going to write it?" <http://bit.ly/2mVebX7> (h/t Longreads.com)

--**"End of a golden age,"** by Marc Levinson in Aeon Magazine: "Unprecedented growth marked the postwar era from 1948 to 1973. Economists might study it forever, but it can never be repeated. Why?" <http://bit.ly/2lE2tza>

--**"I'm Renting a Dog?"** by Patrick Clark in Bloomberg Businessweek: "Can purebreds on leashes democratize credit? The Nevadan behind Wags Lending thinks so." <http://bloom.bg/2mkw>

--**"Buried Alive: Stories From Inside Solitary Confinement,"** by Nathaniel Penn in GQ: "Solitary is brutal. It is torture by definition. It destroys the mind, body, and soul, making rehabilitation impossible. It is also outrageously expensive, and it doesn't work. Yet at the end of the Obama era and the dawn of Trump's, isolation is as widely used as ever in the American penal system. What is it like, what it feels like." <http://bit.ly/2lEbjg5>

--**"Robert Mercer: the big data billionaire waging war on mainstream media,"** by Carol Cadwalladr in The Guardian: "With links to Donald Trump, Steve Bannon and Nigel Farage, the rightwing US computer scientist is at the heart of a multimillion-dollar propaganda network." <http://bit.ly/2mkbssW>

--**"Financiers Fight Over the American Dream,"** by Sheelah Kolhatkar in The New Yorker: "A hedge fund planned to make a fortune-and do good-by exposing how Herbalife preyed on the poor. What went wrong?" <http://bit.ly/2mOOoR5>

--**"Peter Popoff, the Born-Again Scoundrel,"** by Mark Oppenheimer in GQ: "Once, Peter Popoff was a magical, mystical man of God-a giant among '80s televangelists. And Lord, was he rich. He was also an enormous fraud who was ruined in scandal. Ah, but here in America, time absolves that. And if a fellow is clever enough, he can remake his kingdom and amass quite a fortune. Lord worketh in mysterious ways." <http://bit.ly/2m3WlC7>

PLAYBOOKERS



SPOTTED on Thursday afternoon in the Cannon House Office Building basement: former N
Cheney and Kyle Gilster, a government affairs lawyer with Husch Blackwell. Cheney and Gilster
the same kindergarten teacher back in a Lincoln, Nebraska, albeit in different decades. **Pic**
<http://politi.co/2mn6E6E>

TRANSITIONS -- Nathan Leamer, most recently outreach manager and senior fellow at the
Institute, starts on Monday as policy adviser to FCC chairman Ajit Pai. ... **Ruchi Bhowmik** ...
PepsiCo as SVP of public policy and government affairs for North America. She was previously
director of strategic initiatives in the office of the global chairman at EY (formerly known as
Young). <http://politi.co/2m5HQgP>

BIRTHDAYS: Energy Secretary Rick Perry, the pride of Paint Creek, Texas, is 67 ... Cathy R
former ambassador for global women's issues at State (h/t Jon Haber) ... NBC News President
Deborah Turness ... Mike "Something Lite" Haidet is 29 ... Sarah Scott (h/t Georgia Godfrey)
Ryan, founder of American Future Fund and president at Concordia Group ... Shirley Henry
James Lankford (R-Okla.) is 49 (h/t D.J. Jordan) ... Leigh Munsil, breaking news editor at C
Politics and a Politico alum ... Emily Bazelon, staff writer for the NYT Magazine, co-host of
Political Gabfest and Truman Capote Fellow at Yale Law ... Callista Gingrich is 51 ... Obama
Jesse Lewin, now director of field brand reputation at McDonald's ... Rep. Chris Smith (R-N
Abby Jagoda, director of public policy and best practices at the International Council of Sho
Centers (ICSC), celebrating in Las Vegas for BOLD PAC (hubby tip: Jonathan) ... Sean Simo
press secretary at Americans for Responsible Solutions, is 26 ... Sarah Millican ... Wayne Es
daughter Ana) ... Stephanie Gidigbi, Obama '08 and DOT alum now at the NRSC ...

... **CNN's Kate Glassman Bennett**, an IJR and Politico alum (h/t Tim Burger) ... Bush 43 I
Doug Hoelscher, now director of the DC office for Iowa Governor Terry Branstad and the C
Group's James Norton (h/t Ed Cash) ... Christie alum Kevin Roberts, now director of regula
affairs and comms at Logic Technology Development ... Allison Putala of Kaminsky Putala I
Relations ... Politico's Mark McQuillan ... Stagwell Group's Eric Jeng ... Angela Zirkelbach ...
Yorker's Melvin Backman is 26 ... Alice Rivlin, senior fellow in the Economic Studies Progra
Brookings, first-ever CBO director, former Fed vice chair, and first-ever female director of C
Ben Rogers, big brother of Sam ... N.Y. Daily News Albany chief Ken Lovett ... Politico alum
Abrahamson, now associate at the law firm Durie Tangri LLP in SF ... Andie Coller ... Gary V
director of ACPAC at the Auto Care Association ... Connie Fenner ... Nora "Pelligrino" Di M
daughter of Kitty and David ... Sophie Saxondale ... WTOP's Bruce Alan ... Alireza Latifi ... I

... Emma Sandoe, a CMS alum now a PhD candidate in health policy ... Steve Diminuco, sen
conferences coordinator at State ... Emily Ward ... Jim Sulentic ... Margaret McMurray ... H
Nelson ... Alissa McKinney ... Simone Ward (h/ts Teresa Vilmain) ... author James Ellroy is
AP)

THE SHOWS, by @MattMackowiak, filing from Austin:

-- **NBC's "Meet the Press"**: Senate Minority Leader Chuck Schumer (D-N.Y.) ... Sen. Marco
(R-Fla.) ... James Clapper. Panel: Cornell Belcher, Tom Friedman, Danielle Pletka and Kim

-- **CNN's "State of the Union"** (9 a.m.): Sen. Marco Rubio (R-Fla.) ... House Minority Lead
Pelosi (D-Calif.). Panel: Bakari Sellers, Dana Loesch, Mike Rogers and Jennifer Granholm

-- **CBS's "Face the Nation"**: Sen. Mark Warner (D-Va.) ... Sen. Susan Collins (R-Me.) ... Le
Panetta. Panel: Jamelle Bouie, Ramesh Ponnuru, Julie Pace and Ed O'Keefe

--**"Fox News Sunday"**: Sen. Chris Coons (D-Del.) ... Sen. Tom Cotton (R-Ark.). Panel: Dan
Peter Baker, Laura Ingraham and Bob Woodward ... "Power Player of the Week" with Misso
Eric Greitens

-- **ABC's "This Week"**: Guests to be announced.

-- **CNN's "Inside Politics"** with John King (8 a.m.): Panel: Julie Pace, Jonathan Martin, M
Katharine Ham and Perry Bacon, Jr.

-- **CNN's "Reliable Sources"**: (11 a.m.): Bill Plante and Kathleen Hall Jamieson ... Jason M
Mollie Hemingway, The Daily Caller's Kaitlan Collins, The Guardian's Sabrina Siddiqui, Cha
and Katrina vanden Heuvel

-- **Fox News' "Sunday Morning Futures"** (10 a.m.): Rep. Peter King (R-N.Y.) ... Rep. Eric
(D-Calif.) ... Newt Gingrich. Panel: Tony Sayegh, Stephen Sigmund and Lee Carter

-- **Fox News' "MediaBuzz"** (SUN 11 a.m.): Erin McPike ... Katie Pavlich ... Michael Tomask
Ferrechio ... Katrina Pierson ... Jim Rutenberg ... In Touch Weekly's Kim Serafin

-- **CNN's "Fareed Zakaria GPS"** (10 a.m.): Thomas Donilon and Stephen Hadley ... Stanfo
University's Michal Kosinski ... former Canadian diplomat and Maclean's columnist Scott G

-- **Univision's "Al Punto"** (10 a.m.): Rep. Luis Gutierrez (D-Ill.) ... White House director of
Interagency coordination Carlos Diaz-Rossilo ... actress and DREAMer Astrid Silva ... Amer

founder and executive director Frank Sharry and CHIRLA director of communications Jorge Cabrera ... Mexicanos Contra la Corrupción y la Impunidad's Raúl Olmos

-- **C-SPAN: "The Communicators"** (6 p.m.): App Association executive director Morgan R questioned by Politico's Li Zhou ... **"Newsmakers"**(SUN 10am ET): Alliance for Justice pre Aron, questioned by USA Today's Richard Wolf and the Los Angeles Times' Lisa Mascaro ... (SUN 8pm & 11pm ET): Books & Books owner Michell Kaplan, with authors Les Standiford "the Angels", "The Man Who Invented Christmas" and "Last Train to Paradise") and author Menendez ("In Cuba I Was a German Shepard", "Loving Che" and "The Last War" and author columnist Dave Barry

-- **Washington Times' "Mack on Politics"** weekly politics podcast with Matt Mackowiak (on iTunes or listen at MackOnPolitics.com): Susan Page, Blain Rethmeier, Ashley McGuire

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/9/2017 12:05:56 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: EPA Daily News Briefing for Thursday, March 9, 2017

Thank you.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 9, 2017, at 7:05 AM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Yes .. I have the passwords .. will send .. for the bulletin intelligence links below to work on a mobile device -- you need to click on the mobile version and then everything will come up.

Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

From: Jackson, Ryan
Sent: Thursday, March 09, 2017 6:59 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Fwd: EPA Daily News Briefing for Thursday, March 9, 2017

Nancy I can't seem to get passwords for inside EPA and e&e stories. Can you help me with that?

Also do these links not work on mobile devices?

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Bulletin Intelligence" <epa@bulletinintelligence.com>
Date: March 9, 2017 at 6:55:33 AM EST
To: epa@BulletinIntelligence.com
Subject: EPA Daily News Briefing for Thursday, March 9, 2017



EPA Daily News Briefing

Bulletin
INTELLIGENCE

TO: ADMINISTRATOR AND SENIOR EXECUTIVES

DATE: THURSDAY, MARCH 9, 2017 7:00 AM EST

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 - Barrington Chemical Cleanup To Continue Through Thursday Morning. (CHIST)

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- Massachusetts Environmental Enforcement Fell With Budget Cuts. (BOSGLOBE)

ENERGY

- Trump Order On Clean Power Plan, Coal Leasing "Unlikely" This Week. (HILL)
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 - Regulator Links Southwest Methane Cloud To Natural Seeps. (AP)

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- EPA Watchdog To Review Emissions Testing Procedure. (REU)
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 - Merkel Says She Didn't Know About Volkswagen Emissions Cheating Until U.S. Disclosure (WSJ)

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 - Beijing Wants To Replace Traditional Taxis With Electric Cars. (CSM)

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 - Former EPA Aide Hopes To Become Energy, Enviro Policy Player. (EEDAY)
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- Continuing Coverage: EPA May Roll Back CAFE Fuel Economy Standards. (NBCNEWS, BLOOM, NY)
- NHTSA Sees 2016 Vehicles Seen Trailing Fuel Efficiency Goals. (BLOOM)
- Auto Industry Relationship With Green Groups Damaged By Emissions Lobbying. (BLOOMBNA)

- Watchdog To Ask US Lawmakers To Probe Icahn's Role With Trump. (REU, HILL, NYPOST)
- Stu Ellis: Ethanol Taking Us On A Wild Ride. (DECHR)

WATER INFRASTRUCTURE

- Bill To Remove Lead Service Lines Gaining Traction With Wisconsin Lawmakers. (AP)
- East Chicago Official Say \$56M Needed To Address Lead Crisis. (AP)
- Additional Reading.
- Bill Would Force EPA To Set Limits On Industrial Chemicals. (EEDAY)

ADMINISTRATOR

Pruitt Lunches At White House To Discuss Infrastructure.

E&E Publishing (3/8, Bravender) reports that EPA Administrator Scott Pruitt attended a strategy affairs lunch at the White House with President Trump, Energy Secretary Rick Perry, Transportation Secretary Elaine Chao, and several prominent business figures to discuss infrastructure. Pruitt "has tried to position himself as a defender of EPA, saying the agency can play a part in the administration's infrastructure push." Just last week, Pruitt told the U.S. Conference of Mayors meeting that with the White House and Congress he's "communicating message that the brownfields program, the Superfund program, water infrastructure,...[and] revolving funds are essential to protect." According to the Wall Street Journal, (3/8, Bender) President Trump asked Scott Pruitt to provide recommendations on new infrastructure projects.

BROWNFIELDS/SUPERFUND/OTHER CLEANUPS

Additional Reading.

- <!--[if !supportLists]--><!--[endif]-->*EPA Takes Over Treatment Of Acidic, Slightly Radioactive Wastewater At Pascagoula Site.* Mobile (AL) Press-Register. (3/8)
- <!--[if !supportLists]--><!--[endif]-->*Barrington Chemical Cleanup To Continue Through Thursday Morning.* Chicago (IL) Sun-Times. (3/8)

BUDGET

Current, Former EPA Officials Concerned Over Proposed Budget Cuts.

Bloomberg BNA (3/9, Leven) reports that Don Benton, senior White House advisor in the EPA's Office of the Administrator, attempted to quell EPA employees about concerns over proposed budget cuts. "I know employees are worried, but please tell them the administrator is working hard to negotiate a better budget and ask them to focus on their jobs while the process goes forward," Benton wrote in a email to John O'Grady, president of the union that represents EPA employees.

Massachusetts Environmental Enforcement Fell With Budget Cuts.

The Boston Globe (3/9, Abel) reports the Massachusetts Department of Environmental Protection's enforcement of air and water quality rules has "fallen off sharply" as the agency's workforce shrunk by nearly a third. The Globe found that amid budget cuts, enforcement actions for serious violations fell by more than half and fines collected dropped nearly 75 percent. Gov. Charlie Baker introduced legislation Wednesday to give the state oversight of pollution in Massachusetts' waterways, now a federal responsibility, as the US EPA is expected to see cuts. Former DEP commissioner Ken Kimmell warned, "This should be a wake-up call for Congress and the Trump

administration,” adding that cutting EPA’s budget “will mean less environmental cops on the beat and states are in no position to pick up the slack.”

ENERGY

Trump Order On Clean Power Plan, Coal Leasing “Unlikely” This Week.

The Hill (3/8, Cama) reports that President Trump’s executive order to instruct EPA Administrator Scott Pruitt to start the process of repealing the Clean Power Plan is “unlikely” to be signed this week, according to a White House official. The official told Greenwire that the order “may be pushed to next week.” Trump’s order “is also expected to instruct Interior Secretary Ryan Zinke to undo the Obama administration’s moratorium on new coal mining leases on federal land,” The Hill reports.

Additional Reading.

- <!--[if !supportLists]--><!--[endif]-->*Regulator Links Southwest Methane Cloud To Natural Gas Seeps.* AP. (3/8)

ENFORCEMENT

EPA Watchdog To Review Emissions Testing Procedure.

Reuters (3/8, Shepardson) reports the EPA’s Office of Inspector General said a watchdog is planning “to review whether the agency’s internal controls are effective at detecting vehicle emissions fraud.” In a memo Monday, the inspector general said the watchdog will “begin preliminary research to determine whether the EPA’s existing internal controls are effective at detecting and preventing” all types of emissions fraud. The review comes on the heels of the Volkswagen emissions scandal, during which the EPA didn’t detect any illegal software for six years. After that time, the EPA said it would hold “more spot checks of light-duty vehicles and submit them to real-world driving conditions.”

Additional Reading.

- <!--[if !supportLists]--><!--[endif]-->*Merkel Says She Didn’t Know About Volkswagen Emissions Cheating Until U.S. Disclosure* Wall Street Journal. (3/8, Thomas)

INTERNATIONAL

Additional Reading.

- <!--[if !supportLists]--><!--[endif]-->*Beijing Wants To Replace Traditional Taxis With Electric Cars.* Christian Science Monitor. (3/8)

OTHER NEWS

Bloomberg: White House Plans Deep Cuts To DOE Clean Energy Office.

Bloomberg News (3/7, Natter) reports the White House is aiming to slash “hundreds of millions of dollars from the budget” of the Energy Department’s Office of Energy Efficiency and Renewable Energy, which “has funded technological research in projects ranging from the LED light bulb to plug-in electric trucks, according to people familiar with the plans.” The office, “currently funded at \$2.1 billion a year, would see its allocation” cut “by at least \$700 million” under an OMB proposal, according to three sources. Sustainable Energy Coalition steering committee chairman Scott S.

"said he's been told the goal could be even more severe: two-thirds of the office's budget, or \$1 billion" but "the details were still under negotiation between the Energy Department and the White House." Bloomberg adds that "gutting the program" would most likely see bipartisan opposition "as the agency contributes funding to Energy Department labs that are considered job creators in both Republican and Democratic districts alike."

The Washington Examiner (3/8) reports that "not only" does the White House want to "keep the lid down on officials telling reporters about potential cuts to the energy and environment budgets" but it also does not "want journalists reporting on the 'specifics' of internal discussions before the budget is made public next week." White House Office of Management and Budget communications director John Czwartacki said, "The budget blueprint will be released in mid-March. ... It would be premature for us to comment on — or anyone to report — the specifics of this internal discussion before its publication." The Examiner notes the Bloomberg News report about specific cuts to the clean energy office.

Top Senators Say They've Had No Input On White House Budget For DOE. E&E Publishing (3/8) reports with "rumors flying over major proposed spending cuts to nonmilitary federal programs," senior senators said this week they have "had no input from the Trump administration on what level of funding the White House will propose for the Energy Department in the fiscal 2018 budget to be released next week." Sens. Lamar Alexander and Dianne Feinstein as well as Sens. Lisa Murkowski and Maria Cantwell have indicated "they haven't heard from the White House about what's in store for DOE in the budget, which will be released March 16." Cantwell told reporters, "We're waiting and waiting," and she noted past conversations with Energy Secretary Rick Perry about "the Office of Electricity Delivery and Energy Reliability, the national laboratories, and the department's research and development efforts." She added, "It's very clear what the priorities should be. I hope they follow them."

Additional Reading.

- **Former EPA Aide Hopes To Become Energy, Environmental Policy Player.** E&E Daily. (3/8, Bravender)
- **EPA: Sexual Harassment Investigation Sparks More Probes.** Greenwire. (3/8)

RULES/REGULATIONS/POLICY

Continuing Coverage: EPA May Roll Back CAFE Fuel Economy Standards.

NBC News (3/8, Eisenstein) reports EPA head Scott Pruitt "is widely expected to roll back rule during the Obama administration that would have boosted automotive fuel economy standard to 54.5 miles per gallon by 2025" in response to a letter sent to the White House by "a consortium of automakers" last month – which warned the Corporate Average Fuel Economy (CAFE) standard "as now written, would 'depress an industry that can ill-afford spiraling regulatory costs.'" CAFE proponents argue the "costs cited by the industry are overblown, and that consumers want higher mileage and are willing to pay for it." However, NBC reports several automakers "ironically" note that, "even if the EPA does roll back CAFE, that would likely have little impact on their future product plans, in part because they would still need to meet tough emissions and mileage standards set in Europe, China, Japan, and other parts of the world."

Bloomberg News (3/8, Lippert, Beene) reports Obama agreed in 2011 "to backload many of the increases," which means automakers "had to make only gradual improvements for the first decade but face steeply increasing requirements from 2021 to 2025." But the companies say "reducing emissions is 'proving a tricky task'" and "cheaper gas has tilted sales away from fuel-efficient vehicles."

efficient cars,” leaving automakers with an increasing “burden of compliance on big pickups.” EPA in January concluded a midterm evaluation of the standards, concluding no changes were needed – but Ford CEO “Mark Fields denounced the move as ‘11th hour politics,’” claiming the companies are spending more than projected and seeking “more credits granted for eco-friendly technology like aerodynamic design that can help them meet their targets.” But Bloomberg says even if the EPA redoes the evaluation, “it won’t necessarily come to a different conclusion than one reached in Obama’s final days in office.”

Harvard Law School professor and former Obama counselor for energy and climate change Jody Freeman argues in a New York Times (3/8) op-ed against rolling back the standards, because to do so “would be a mistake for consumers, the environment and the auto industry itself.” She says the National Highway Traffic Safety Administration “traditionally set fuel economy standards until a 2007 Supreme Court ruling allowing the EPA to “regulate greenhouse gas pollution from vehicles under the federal Clean Air Act,” which also “allowed California to set its own more stringent air pollution standards after it received a waiver” from the EPA – standards which “thirteen states and the District of Columbia, representing 40 percent of the national car market copied.” She says “we should be strengthening standards when gas prices are low, to prevent slippage in fuel efficiency actually achieved,” because there’s no reason to think the auto industry won’t continue exceeding standards as it has each year since 2012.

NHTSA Sees 2016 Vehicles Seen Trailing Fuel Efficiency Goals.

Bloomberg News (3/8, Beene) reports 2016 model year US cars and light trucks “will be the first to fall short of federal fuel economy targets in more than a decade,” according to a National Highway Traffic Safety Administration forecast. 2016 models will average 32.1 mpg, below the target of 32.8. 2017 models will achieve 31.8 mpg, missing a 33 mpg target. The preliminary forecast could “buttress a push by automakers to ease efficiency standards.” Stephanie Brinley, senior analyst at IHS Markit said the early findings contradict “what prior reports have said about the industry’s ability to meet these standards and suggests that it might be more difficult to do so.” The two-page report is based on preliminary data collected from automakers that hasn’t been verified.

Auto Industry Relationship With Green Groups Damaged By Emissions Lobbying.

Bloomberg BNA (3/8, Schultz) reports automakers’ push to relax federal fuel efficiency standards “has damaged its relationships with some of the environmental groups that it works with on achieving corporate sustainability goals.” Carol Lee Rawn at climate advocacy investor group Ceres, told Bloomberg BNA, “We’re obviously disappointed with this stance,” adding, “We feel it’s short sighted.” GM and Fiat Chrysler Automobiles “tout the high rankings they have garnered from the sustainable investing group CDP.” A CDP spokeswoman wouldn’t comment on whether these companies will maintain their rankings in the future, but said CDP reserves the right to exclude companies when appropriate.

Watchdog To Ask US Lawmakers To Probe Icahn’s Role With Trump.

Reuters (3/8, Prentice) reports government watchdog group Public Citizen “said on Wednesday it will ask lawmakers to investigate whether billionaire investor Carl Icahn should have been subject to lobbying disclosure laws when he advised President Donald Trump to overhaul the U.S. bioethics program.” According to The Hill, (3/8, Cama) “A small amount of advocacy is allowed without registering, but the group said CVR and Icahn have likely exceeded that threshold.”

The New York Post (3/8, Kosman) reports that Carl Icahn's proposals to change the US biofuel policy has sent the price of Renewable Identification Numbers crashing, in turn hurting profit for speculators that have been selling them to the likes of refiners like CVR Energy.

Stu Ellis: Ethanol Taking Us On A Wild Ride. Decatur (IL) Herald & Review (3/7) columnist Stu Ellis discusses the "wild ride" for the ethanol industry that began last week "when CEO Bob Dinneen of the Renewable Fuels Association (RFA) announced that the White House is about to issue an executive order that would substantially impact the ethanol industry in several different ways," including shifting the "point of obligation." Ellis says ethanol refiners like ADM are upstream from the so-called 'point of obligation,' and the issue may be moot for them."

WATER INFRASTRUCTURE

Bill To Remove Lead Service Lines Gaining Traction With Wisconsin Lawmakers.

The AP (3/8, Lombardo) reports that nearly 50 Wisconsin lawmakers have signed onto a measure that would let utility companies raise rates to replace lead service lines. The bill's sponsor, state Sen. Robert Cowles expects opposition over updated language in the bill that requires the state Public Service Commission to consider the cost of lead service line replacement financing programs when setting rates. Utilities "said the bill would have little impact without [the measure]," and realtors and environmental groups have backed the bill.

East Chicago Official Say \$56M Needed To Address Lead Crisis.

AP (3/8) reports that it may cost up to \$56 million for the city of East Chicago to address its ongoing lead contamination crisis, according to city officials. A city report asks for "nearly \$500,000 for water filters and \$40 million to begin replacing underground lead water pipelines."

Additional Reading.

- *Bill Would Force EPA To Set Limits On Industrial Chemicals.* E&E Daily. (3/8)

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/9/2017 11:59:22 AM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Fwd: EPA Daily News Briefing for Thursday, March 9, 2017
Attachments: epaNewsBriefing170309.doc; ATT00001.htm

Nancy I can't seem to get passwords for inside EPA and e&e stories. Can you help me with that?

Also do these links not work on mobile devices?

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Bulletin Intelligence" <epa@bulletinintelligence.com>
Date: March 9, 2017 at 6:55:33 AM EST
To: epa@BulletinIntelligence.com
Subject: EPA Daily News Briefing for Thursday, March 9, 2017

Mobile version and searchable archives available at epa.bulletinintelligence.com.



EPA Daily News Briefing

Bulletin
INTELLIGENCE

TO: ADMINISTRATOR AND SENIOR EXECUTIVES

DATE: THURSDAY, MARCH 9, 2017 7:00 AM EST

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BROWNFIELDS/SUPERFUND/OTHER CLEANUPS

Additional Reading.

- *EPA Takes Over Treatment Of Acidic, Slightly Radioactive Wastewater At Pascagoula Site.* Mobile (AL) Press-Register. (3/8)
- *Barrington Chemical Cleanup To Continue Through Thursday Morning.* Chicago (IL) Sun-Times. (3/8)

BUDGET

Current, Former EPA Officials Concerned Over Proposed Budget Cuts.

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Trump Order On Clean Power Plan, Coal Leasing "Unlikely" This Week.

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EPA Watchdog To Review Emissions Testing Procedure.

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- *Merkel Says She Didn’t Know About Volkswagen Emissions Cheating Until U.S. Disclosure* Wall Street Journal. (3/8, Thomas)

INTERNATIONAL

Additional Reading.

- *Beijing Wants To Replace Traditional Taxis With Electric Cars.* Christian Science Monitor. (3/8)

OTHER NEWS

Bloomberg: White House Plans Deep Cuts To DOE Clean Energy Office.

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Additional Reading.

- *Former EPA Aide Hopes To Become Energy, Enviro Policy Player.* E&E Daily. (3/8, Bravender)
- *EPA: Sexual Harassment Investigation Sparks More Probes.* Greenwire. (3/8)

RULES/REGULATIONS/POLICY

Continuing Coverage: EPA May Roll Back CAFE Fuel Economy Standards.

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Harvard Law School professor and former Obama counselor for energy and climate change Jody Freeman argues in a New York Times (3/8) op-ed against rolling back the standards, because to do so "would be a mistake for consumers, the environment and the auto industry itself." She says the National Highway Traffic Safety Administration "traditionally set fuel economy standards" until a 2007 Supreme Court ruling allowing the EPA to "regulate greenhouse gas pollution from vehicles under the federal Clean Air Act," which also "allowed California to set its own more stringent air pollution standards after it received a waiver" from the EPA – standards which "thirteen states and the District of Columbia, representing 40 percent of the national car market, copied." She says "we should be strengthening standards when gas prices are low, to prevent slippage in fuel efficiency actually achieved," because there's no reason to think the auto industry won't continue exceeding standards as it has each year since 2012.

NHTSA Sees 2016 Vehicles Seen Trailing Fuel Efficiency Goals.

Bloomberg News (3/8, Beene) reports 2016 model year US cars and light trucks "will be the first to fall short of federal fuel economy targets in more than a decade," according to a National Highway Traffic Safety Administration forecast. 2016 models will average 32.1 mpg, below the target of 32.8. 2017 models will achieve 31.8 mpg, missing a 33 mpg target. The preliminary forecast could "buttress a push by automakers to ease efficiency standards." Stephanie Brinley, a

senior analyst at IHS Markit said the early findings contradict "what prior reports have said about the industry's ability to meet these standards and suggests that it might be more difficult to do." The two-page report is based on preliminary data collected from automakers that hasn't been verified.

Auto Industry Relationship With Green Groups Damaged By Emissions Lobbying.

Bloomberg BNA (3/8, Schultz) reports automakers' push to relax federal fuel efficiency standards "has damaged its relationships with some of the environmental groups that it works with on achieving corporate sustainability goals." Carol Lee Rawn at climate advocacy investor group Ceres, told Bloomberg BNA, "We're obviously disappointed with this stance," adding, "We feel like it's short sighted." GM and Fiat Chrysler Automobiles "tout the high rankings they have garnered from the sustainable investing group CDP." A CDP spokeswoman wouldn't comment on whether these companies will maintain their rankings in the future, but said CDP reserves the right to exclude companies when appropriate.

Watchdog To Ask US Lawmakers To Probe Icahn's Role With Trump.

Reuters (3/8, Prentice) reports government watchdog group Public Citizen "said on Wednesday it will ask lawmakers to investigate whether billionaire investor Carl Icahn should have been subject to lobbying disclosure laws when he advised President Donald Trump to overhaul the U.S. biofuels program." According to The Hill, (3/8, Cama) "A small amount of advocacy is allowed without registering, but the group said CVR and Icahn have likely exceeded that threshold."

The New York Post (3/8, Kosman) reports that Carl Icahn's proposals to change the US biofuel policy has sent the price of Renewable Identification Numbers crashing, in turn hurting the profit for speculators that have been selling them to the likes of refiners like CVR Energy.

Stu Ellis: Ethanol Taking Us On A Wild Ride. Decatur (IL) Herald & Review (3/7) columnist Stu Ellis discusses the "wild ride" for the ethanol industry that began last week "when CEO Bob Dinneen of the Renewable Fuels Association (RFA) announced that the White House was about to issue an executive order that would substantially impact the ethanol industry in several different ways," including shifting the "point of obligation." Ellis says ethanol refiners like ADM "are upstream from the so-called 'point of obligation,' and the issue may be moot for them."

WATER INFRASTRUCTURE

Bill To Remove Lead Service Lines Gaining Traction With Wisconsin Lawmakers.

The AP (3/8, Lombardo) reports that nearly 50 Wisconsin lawmakers have signed onto a measure that would let utility companies raise rates to replace lead service lines. The bill's sponsor, state Sen. Robert Cowles expects opposition over updated language in the bill that requires the state Public Service Commission to consider the cost of lead service line replacement financing programs when setting rates. Utilities "said the bill would have little impact without [the measure]," and realtors and environmental groups have backed the bill.

East Chicago Official Say \$56M Needed To Address Lead Crisis.

AP (3/8) reports that it may cost up to \$56 million for the city of East Chicago to address its ongoing lead contamination crisis, according to city officials. A city report asks for "nearly \$500,000 for water filters and \$40 million to begin replacing underground lead water pipelines."

Additional Reading.

- *Bill Would Force EPA To Set Limits On Industrial Chemicals. E&E Daily. (3/8)*

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DATE: THURSDAY, MARCH 9, 2017 7:00 AM EST

TODAY'S EDITION

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argue the "costs cited by the industry are overblown, and that consumers want higher mileage and are willing to pay for it." However, NBC reports several automakers "ironically" noted that, "even if the EPA does roll back CAFE, that would likely have little impact on their future product plans, in part because they would still need to meet tough emissions and mileages standards set in Europe, China, Japan, and other parts of the world."

[[HYPERLINK](https://www.bloomberg.com/news/articles/2017-03-08/why-trump-would-want-to-slow-tough-fuel-standards-quicktake-q-a) "https://www.bloomberg.com/news/articles/2017-03-08/why-trump-would-want-to-slow-tough-fuel-standards-quicktake-q-a"] (3/8, Lippert, Beene) reports Obama agreed in 2011 "to backload many of the increases," which means automakers "had to make only gradual improvements for the first decade but face steeply increasing requirements from 2021 to 2025." But the companies say reducing emissions is "proving a tricky task" and "cheaper gas has tilted sales away from fuel-efficient cars," leaving automakers with an increasing "burden of compliance on big pickups." The EPA in January concluded a midterm evaluation of the standards, concluding no changes were needed – but Ford CEO "Mark Fields denounced the move as '11th hour politics,'" claiming the companies are spending more than projected and seeking "more credits granted for eco-friendly technology like aerodynamic design that can help them meet their targets." But Bloomberg says, even if the EPA redoes the evaluation, "it won't necessarily come to a different conclusion than the one reached in Obama's final days in office."

Harvard Law School professor and former Obama counselor for energy and climate change Jody Freeman argues in a [[HYPERLINK](http://mobile.nytimes.com/2017/03/08/opinion/dont-roll-back-the-vehicle-fuel-standards.html) "http://mobile.nytimes.com/2017/03/08/opinion/dont-roll-back-the-vehicle-fuel-standards.html"] (3/8) op-ed against rolling back the standards, because to do so "would be a mistake for consumers, the environment and the auto industry itself." She says the National Highway Traffic Safety Administration "traditionally set fuel economy standards" until a 2007 Supreme Court ruling allowing the EPA to "regulate greenhouse gas pollution from vehicles under the federal Clean Air Act," which also "allowed California to set its own more stringent air pollution standards after it received a waiver" from the EPA – standards which "thirteen states and the District of Columbia, representing 40 percent of the national car market, copied." She says "we should be strengthening standards when gas prices are low, to prevent slippage in fuel efficiency actually achieved," because there's no reason to think the auto industry won't continue exceeding standards as it has each year since 2012.

NHTSA Sees 2016 Vehicles Seen Trailing Fuel Efficiency Goals. [[HYPERLINK](https://www.bloomberg.com/news/articles/2017-03-08/u-s-2016-vehicles-seen-trailing-fuel-goals-boosting-skepticism)

"https://www.bloomberg.com/news/articles/2017-03-08/u-s-2016-vehicles-seen-trailing-fuel-goals-boosting-skepticism"] (3/8, Beene) reports 2016 model year US cars and light

trucks "will be the first to fall short of federal fuel economy targets in more than a decade," according to a National Highway Traffic Safety Administration forecast. 2016 models will average 32.1 mpg, below the target of 32.8. 2017 models will achieve 31.8 mpg, missing a 33 mpg target. The preliminary forecast could "buttress a push by automakers to ease efficiency standards." Stephanie Brinley, a senior analyst at IHS Markit said the early findings contradict "what prior reports have said about the industry's ability to meet these standards and suggests that it might be more difficult to do." The two-page report is based on preliminary data collected from automakers that hasn't been verified.

Auto Industry Relationship With Green Groups Damaged By Emissions Lobbying. [[HYPERLINK](http://www.bna.com/green-groups-feel-n57982084956/)

"http://www.bna.com/green-groups-feel-n57982084956/"] (3/8, Schultz) reports automakers' push to relax federal fuel efficiency standards "has damaged its relationships with some of the environmental groups that it works with on achieving corporate sustainability goals." Carol Lee Rawn at climate advocacy investor group Ceres, told Bloomberg BNA, "We're obviously disappointed with this stance," adding, "We feel like it's short sighted." GM and Fiat Chrysler Automobiles "tout the high rankings they have garnered from the sustainable investing group CDP." A CDP spokeswoman wouldn't comment on whether these companies will maintain their rankings in the future, but said CDP reserves the right to exclude companies when appropriate.

Watchdog To Ask US Lawmakers To Probe Icahn's Role With Trump. [[HYPERLINK](http://www.reuters.com/article/usa-biofuels-icahn-idUSL2N1GK27Y)

"http://www.reuters.com/article/usa-biofuels-icahn-idUSL2N1GK27Y"] (3/8, Prentice) reports government watchdog group Public Citizen "said on Wednesday it will ask lawmakers to investigate whether billionaire investor Carl Icahn should have been subject to lobbying disclosure laws when he advised President Donald Trump to overhaul the U.S. biofuels program." According to [[HYPERLINK](http://thehill.com/policy/energy-environment/322907-watchdog-trump-ally-icahn-violating-lobbying-rules) "http://thehill.com/policy/energy-environment/322907-watchdog-trump-ally-icahn-violating-lobbying-rules"] (3/8, Cama) "A small amount of advocacy is allowed without registering, but the group said CVR and Icahn have likely exceeded that threshold."

The [[HYPERLINK](http://nypost.com/?post_type=article&p=10789720) "http://nypost.com/?post_type=article&p=10789720"] (3/8, Kosman) reports that Carl Icahn's proposals to change the US biofuel policy has sent the price of Renewable Identification Numbers crashing, in turn hurting the profit for speculators that have been selling them to the likes of refiners like CVR Energy.

Stu Ellis: Ethanol Taking Us On A Wild Ride. [[HYPERLINK](http://herald-review.com/business/agriculture/stu-ellis-ethanol-taking-us-on-a-wild-ride/article_a0418b2b-1602-5118-a452-) "http://herald-review.com/business/agriculture/stu-ellis-ethanol-taking-us-on-a-wild-ride/article_a0418b2b-1602-5118-a452-

dd7b7239d7a0.html"] (3/7) columnist Stu Ellis discusses the "wild ride" for the ethanol industry that began last week "when CEO Bob Dinneen of the Renewable Fuels Association (RFA) announced that the White House was about to issue an executive order that would substantially impact the ethanol industry in several different ways," including shifting the "point of obligation." Ellis says ethanol refiners like ADM "are upstream from the so-called 'point of obligation,' and the issue may be moot for them."

WATER INFRASTRUCTURE:

Bill To Remove Lead Service Lines Gaining Traction With Wisconsin Lawmakers.

The [[HYPERLINK "http://www.startribune.com/bill-to-replace-lead-lines-would-let-utilities-raise-rates/415700024/"](http://www.startribune.com/bill-to-replace-lead-lines-would-let-utilities-raise-rates/415700024/)] (3/8, Lombardo) reports that nearly 50 Wisconsin lawmakers have signed onto a measure that would let utility companies raise rates to replace lead service lines. The bill's sponsor, state Sen. Robert Cowles expects opposition over updated language in the bill that requires the state Public Service Commission to consider the cost of lead service line replacement financing programs when setting rates. Utilities "said the bill would have little impact without [the measure]," and realtors and environmental groups have backed the bill.

East Chicago Official Say \$56M Needed To Address Lead Crisis.

[[HYPERLINK "https://www.usnews.com/news/best-states/indiana/articles/2017-03-08/east-chicago-officials-say-56m-is-needed-for-lead-crisis"](https://www.usnews.com/news/best-states/indiana/articles/2017-03-08/east-chicago-officials-say-56m-is-needed-for-lead-crisis)] (3/8) reports that it may cost up to \$56 million for the city of East Chicago to address its ongoing lead contamination crisis, according to city officials. A city report asks for "nearly \$500,000 for water filters and \$40 million to begin replacing underground lead water pipelines."

Additional Reading.

- **Bill Would Force EPA To Set Limits On Industrial Chemicals.** [[HYPERLINK "http://www.eenews.net/eedaily/stories/1060051106/feed"](http://www.eenews.net/eedaily/stories/1060051106/feed)] (3/8)

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 11:41:22 AM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: POLITICO Playbook, presented by UC Davis: 24 MILLION MORE WILL BE UNINSURED -- HOUSE GOP scrambling after CBO -- WH ANALYSIS shows even deeper coverage losses than CBO -- TILLERSON gets a win on State budget cuts -- CAFE MILANO crowd -- B'DAY: Lily Ad

You're my hero.

-----Original Message-----

From: Grantham, Nancy
Sent: Tuesday, March 14, 2017 7:39 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: POLITICO Playbook, presented by UC Davis: 24 MILLION MORE WILL BE UNINSURED -- HOUSE GOP scrambling after CBO -- WH ANALYSIS shows even deeper coverage losses than CBO -- TILLERSON gets a win on State budget cuts -- CAFE MILANO crowd -- B' DAY: Lily Ad

There is a way -- I will find out and help you

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

-----Original Message-----

From: Jackson, Ryan
Sent: Tuesday, March 14, 2017 7:38 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: POLITICO Playbook, presented by UC Davis: 24 MILLION MORE WILL BE UNINSURED -- HOUSE GOP scrambling after CBO -- WH ANALYSIS shows even deeper coverage losses than CBO -- TILLERSON gets a win on State budget cuts -- CAFE MILANO crowd -- B' DAY: Lily Ad

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-----Original Message-----

From: Anna Palmer and Jake Sherman [mailto:politicoplaybook@politico.com]
Sent: Tuesday, March 14, 2017 7:28 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: POLITICO Playbook, presented by UC Davis: 24 MILLION MORE WILL BE UNINSURED -- HOUSE GOP scrambling after CBO -- WH ANALYSIS shows even deeper coverage losses than CBO -- TILLERSON gets a win on State budget cuts -- CAFE MILANO crowd -- B' DAY: Lily Adam

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Today's PLAYBOOK presented by UC Davis

03/14/2017 07:20 AM EDT

By ANNA PALMER (anna@politico.com <mailto:anna@politico.com> ; @apalmerdc
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0c120a28d03aef526e345d452f7823a17d0209f690f7995ff429f7d8ee00e8f20ce90679067552c1b>>) and JAKE SHERMAN (sherman@politico.com <mailto:sherman@politico.com> ;
@Jakesherman
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0d272c93223b01890acd6572766eb870c79c301177a9d37de8e2d46c70a1a0f4a4a08328d1dcae713>>) with DANIEL LIPPMAN (daniel@politico.com <mailto:daniel@politico.com> ;
@dlippman
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0009c7a53c04752bdec5a18d663dff395a137ecac55c98fb726b12a7c07d71b682676221577bf80a9>>)

Driving the Day

<<http://go.politicoemail.com/?qs=2cbca37376c4a7d03e3dc08d3ab34d12c1733b6fa06e8bd82658db248ec32b9486726c9e63a2df3ccc228c3b5e505106>>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0b5c6ab67e4823ad3da5c25b140f7991c1b9e9c952e22e89c01edf585621ff489ecff0beedd9c53c8>>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d08c166af7bdaa38e00f3eb72fee6748294c7d11cb20ee2090f07cd17a12a8bcd2fceb613a7ae81979>>

Listen to Playbook in 90 Seconds <http://bit.ly/2lwmfeh>

<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0e584290d2303d779c2ba7aeed2911a8772363855432588655c68dfcd4b601e87d105dc69ba207871>> ... Subscribe on iTunes <http://apple.co/2eX6Eay>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d022623e5903b9db68c8f843939fc1d160a8d38466c287165b3268fb883eb721e6315900fbb6d71034>> ... Visit the online home of Playbook <http://politi.co/2f51Jnf>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d03ff721ed440365317354b1f202440a7f8f44e58352194616cd964a349128c31af48227f68470c24b>>

Good Tuesday morning. The most important news for D.C. first: Metro is operating on a Saturday schedule today. (Doesn't every day feel like a Saturday schedule?) <http://wapo.st/2mmJUaO>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0420b85ce1872c19149307d78fbec222fcd055e9c193f0ee20a6e7219dfffb3ce7b462556f35532b3c>> And the federal government is opening three hours late, per the Office of Personnel Management.

- "Snowed In? Here's What to Cook, Watch, Listen To and More," by NYT's Tim Herrera and Michelle L.

Dozois: <http://nyti.ms/2nzdyml>

<<http://go.politicoemail.com/?qs=2cbca37376c4a7d06d0eac1584cd3f80eb1b7b27516cdd14e2f97378738efa25570f728ab750a932813b8aeacd62a10f>>

THE CONGRESSIONAL BUDGET OFFICE has spoken, and 24 million is the number. That's how many more people the CBO predicts will be uninsured by 2024 under the current Republican plan. That's a big number. Period. Here's what Republicans will try to say: We never said we would insure as many people as Obamacare does. And the bill might still pass the House. Here is what a senior GOP aide said to us last night: "Members are in a good place. The key takeaway for them in the report was lower premiums. The president is committed to winning and getting this plan through and relief for Americans." WHAT YOU'LL HEAR
REPUBLICANS SAY: CBO can't judge what we're ACTUALLY trying to do.

BUT, BUT, BUT ... This is not "insurance for everybody," as President Donald Trump once promised. If you're looking to kill the House bill, this might be your chance. Remember: this CBO director was appointed by Republicans. And Republicans tell us their biggest fear is that they now own health care. Have a problem with your health insurance? It's now the Republicans' fault, as one lawmaker told us.

REALITY -- "GOP scrambles after scorching health bill appraisal," by Kyle Cheney, Burgess Everett and Rachael Bade: "House Republican leaders plunged into damage control mode Monday after a brutal budgetary assessment of their Obamacare replacement threatened to upend Senate GOP support and armed their critics on the left. Speaker Paul Ryan's team quickly pinpointed rosier elements of the report by the Congressional Budget Office, from cost savings to lower premiums. But the bottom line -- that the number of uninsured Americans will climb by 24 million within a decade -- threatened to upend the GOP leadership's fragile efforts to unite congressional Republicans around the plan. 'Can't sugarcoat it. Doesn't look good,' said Sen. Bill Cassidy (R-La.). 'The CBO score was, shall we say, an eye popper.'" <http://politi.co/2n4kylp>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d07f08680c47bdfcfcff7c8ee93a5f786ca064d898a4a27f6fe4150e9e48f5c875d13538ff67a779e12>>

THE HEADLINE -- NYT: "24 MILLION MORE AMONG UNINSURED UNDER G.O.P. PLAN ... Also by 2026, C.B.O. Projects \$337 Billion to Be Cut From the Federal Deficit" <http://nyti.ms/2mmP12X>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0ea3dd5a182f7c626f1401bdaa270d3ade95635d6332af685eb4a112faa7a5a22a7a8dbe9c71ba3c7>> ... USA TODAY: "ACA repeal may boost uninsured 24M."

-- "Health Bill Would Add 24 Million Uninsured but Save \$337 Billion, Report Says," by NYT's Thomas Kaplan and Robert Pear: "The House Republican plan to replace the Affordable Care Act would increase the number of people without health insurance by 24 million by 2026, while slicing \$337 billion off federal budget deficits over that time, the nonpartisan Congressional Budget Office said Monday. Republicans had been bracing for what was almost certain to be a bleak accounting of the legislation's projected effects. The American Health Care Act, as Republicans call their bill, was already facing widespread criticism from health care providers, some conservatives and a united Democratic Party.

"The much-anticipated judgment by Capitol Hill's official scorekeeper did not back up President Trump's promise of providing health care for everyone and was likely to fuel the concerns of moderate Republicans. Next year, it said, the number of uninsured Americans would be 14 million higher than expected under current law. But it also provided talking points for House Republican leaders who need the support of rebellious conservatives to pass the measure: lower deficits, reduced federal spending and tax cuts." <http://nyti.ms/2mEL7UX>

<<http://go.politicoemail.com/?qs=2cbca37376c4a7d00cada2f1755c89136d1ad32d4307c7781ef4b679d91587afd3401977cb0043817392462f6bcaae8c>>

-- "CBO: Defunding Planned Parenthood would lead to thousands more births," by WaPo's Sandhya Somashekhar: <http://wapo.st/2nof0J2>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d02706db2c9fc15da2d7947dbc929e51eeb62fac3a8a5fb4eecf3abb31c518c56639de013118955b40>>

SCOOP -- IT COULD BE WORSE -- "White House analysis of Obamacare repeal sees even deeper insurance losses than CBO," by Paul Demko: "A White House analysis of the GOP plan to repeal and replace Obamacare shows even steeper coverage losses than the projections by the Congressional Budget Office, according to a document viewed by POLITICO on Monday. The executive branch analysis forecast that 26 million people would lose coverage over the next decade, versus the 24 million CBO estimates. The White House has made efforts to discredit the forecasts from the nonpartisan CBO. White House officials late Monday night disputed that the document is an analysis of the bill's coverage effects. Instead, they say it was an attempt by [OMB] to predict what CBO's scorekeepers would conclude about the GOP repeal plan."

"This is not an analysis of the bill in any way whatsoever," White House Communications Director Michael Dubke told POLITICO. "This is OMB trying to project what CBO's score will be using CBO's methodology." The analysis found that under the American Health Care Act the coverage losses would include 17 million for Medicaid, six million in the individual market and three million in employer-based plans. A total of 54 million individuals would be uninsured in 2026 under the GOP plan, according to this White House analysis. That's nearly double the number projected under current law." <http://politi.co/2n4aLVL>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d051b4a764f57220534379eb0c4859b81f10a88d8f5874b23f8db1e5827b4a3c6343b158728591d776>>

CARE ABOUT HEALTH CARE? -- Get the latest news on the health care fight. Sign up for Dan Diamond's POLITICO Pulse to get the newsletter every weekday morning - in your inbox. <http://politi.co/2mVjdWd>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0f48878a8f25b4dfada44cf96ca64c0b75275ae0929336ad2430b655da5eb061d03580e0191f513ba>>

THE PRESIDENT is lunching with Mohammed bin Salman bin Abdulaziz Al Saud, the deputy crown prince and defense minister of Saudi Arabia. He's going to call Anthem CEO Joseph Swedish and HHS Secretary Tom Price. And then he's calling Speaker Paul Ryan and House Majority Leader Kevin McCarthy. Trump's planned meeting today with German Chancellor Angela Merkel has been pushed back to Friday because of the storm.

-- CREDIT WHERE DUE: Trump makes public way more phone calls than Obama did.

SOMETHING TO WATCH -- "Issa's own poll suggests that Trump is a burden," by L.A. Times' Joshua Stewart: "A month after Rep. Darrell Issa (R-Vista) won reelection in the closest congressional race in the country, the congressman got a warning that his next contest could be even tougher. An internal poll by Issa's campaign showed a nearly 10-percentage point drop in his favorability ratings between mid-October and early December -- and that one likely reason the lawmaker's image took a hit was because of his support for President Trump." <http://lat.ms/2mmMPby>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0bdd4dd4d7296d118a0f52090e0aedd599424a11df30d86f22925e275465a4659659ae285caca2d1a>>

***** A message from UC Davis: As the No. 1 agricultural university in the nation, UC Davis understands global food challenges and what's at stake if we don't answer them. Our research innovations and partnerships with farms, industry and policymakers around the world help ensure healthy, safe food for all. Learn more at 21stcentury.ucdavis.edu
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0f1169f02f63d679aef710306307a23c1a2351e777c2b4f872890a54ac7ca74c4b57de75dc82d8942>> . *****

EYEBROW RAISER -- "Kushners Set to Get \$400 Million From Chinese Firm on Tower," by Bloomberg's David Kocieniewski and Caleb Melby: "A company owned by the family of Jared Kushner, President Donald Trump's son-in-law and senior adviser, stands to receive more than \$400 million from a prominent Chinese company that is investing in the Kushners' marquee Manhattan office tower at 666 Fifth Ave. The planned \$4-billion transaction includes terms that some real estate experts consider unusually favorable for the Kushners. It provides them with both a sizable cash payout from Anbang Insurance Group for a property that has struggled financially and an equity stake in a new partnership." <http://bloom.bg/2nz5Vw6>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0375c96c92ab9a0407f553ea8e61e34317df97832514d5e96f6c3f70ef1e1de498c40453389b8b7d1>>

WHAT MIKE POMPEO IS READING -- "Trump Gave CIA Power to Launch Drone Strikes," by WSJ's Gordon Lubold and Shane Harris: "President Donald Trump has given the Central Intelligence Agency secret new authority to conduct drone strikes against suspected terrorists, U.S. officials said, changing the Obama administration's policy of limiting the spy agency's paramilitary role and reopening a turf war between the agency and the Pentagon. The new authority, which hadn't been previously disclosed, represents a significant departure from a cooperative approach that had become standard practice by the end of former President Barack Obama's tenure: The CIA used drones and other intelligence resources to locate suspected terrorists and then the military conducted the actual strike." <http://on.wsj.com/2lVU3YI>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d060c5397851afec60d00391ff597b56140f8bca0db45658c1a50f65188a42f566805e6e4dd9b1ae32>>

UPDATE -- "2 more U.S. attorneys win reprieves from dismissal order," by Josh Gerstein: "The chief federal prosecutors in Connecticut and northern New York have won short-term reprieves from President Donald Trump's abrupt action Friday demanding immediate resignations from several dozen U.S. attorneys

appointed by President Barack Obama. U.S. Attorney for Connecticut Deirdre Daly said in a statement Monday that Attorney General Jeff Sessions agreed to allow her to remain in her job until later this year. ... Albany-based U.S. Attorney Richard Hartunian issued a similar statement. Nominated by Obama in 2009 and confirmed in 2010, Hartunian said he was being allowed to stay through June in order to hit his 20-year mark at the Justice Department." <http://politi.co/2nzdjYt>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0c7d3f2337218b0920d6df8928f5ea3051e3ef7a6aa7033effaecd4d6319967715a8f0d1bdfa4c2f8>>

TILLERSON GETS A WIN -- "Cuts to State will be reduced in final Trump proposal," by Shane Goldmacher and Josh Dawsey: "The State Department budget won't be getting cut as deeply as President Donald Trump initially suggested after Secretary of State Rex Tillerson successfully pushed back with the White House, according to people familiar with the plans. The budget blueprint expected later this week will still trim funding for both the State Department and the U.S. Agency for International Development next year, but by less than the 37 percent initially floated in preliminary documents sent out by the White House in late February. The budget revision is expected to include 'staged cuts' spread out over several years, instead of the immediate hit, according to a senior administration official, who said that the White House is giving Tillerson time 'to do a deeper analysis on foreign aid.'" <http://politi.co/2nzkw4>
<<http://go.politicoemail.com/?qs=b18d694588d945536e902e71d68439412e98b62b3f2c5895cc5d18b274cfff14fb92f44aeb05308a2c60a13c2d96699ed>>

-- "White House Seeks to Cut Billions in Funding for United Nations," by Foreign Policy's Colum Lynch: "State Department staffers have been instructed to seek cuts in excess of 50 percent in U.S. funding for U.N. programs, signaling an unprecedented retreat by President Donald Trump's administration from international operations that keep the peace, provide vaccines for children, monitor rogue nuclear weapons programs, and promote peace talks from Syria to Yemen, according to three sources. ... It remains unclear whether the full extent of the steeper U.N. cuts will be reflected in the 2018 budget." <http://atfp.co/2mV0wCz>
<<http://go.politicoemail.com/?qs=b18d694588d94553ee9572c6beab91ca6a896de354ea20187c2c08d3e4b893a66d17af63bb42eb045cc6fcd218071af1>>

COMING ATTRACTIONS - "Pence slated to visit Indonesia, Japan, South Korea and Australia in April," by CNN's Dan Merica: "Details on the trip are not yet public, but it represents a chance for Pence to smooth over relations with US allies who are adjusting to President Donald Trump's new leadership style and to discuss Trump's decision to pull out of the Trans-Pacific Partnership, a deal that would have included Japan and Australia." <http://cnn.it/2mHA12P>
<<http://go.politicoemail.com/?qs=b18d694588d94553e41cfe72e5202e46603a728a34404b884dfc5933f8f1de2ded7b9f9403cc60963a175d4011280ec>>

DEEP DIVE - NEW NYT MAG COVER STORY, "The New Party of No: How a president and a protest movement transformed the Democrats," by Charles Homans: Harry "Reid brought [Elizabeth] Warren onto the Democratic Senate leadership team in 2014, and she was one of the people he most trusted to keep the Senate caucus on its bearings through the difficult weather ahead. Shortly before Thanksgiving, he summoned Warren to the minority leader's office. When she arrived, the room was littered with art supplies; on an easel was a half-finished portrait of Reid that would be unveiled at his retirement party the following month. Its subject was preoccupied with the future of the party to which he had dedicated decades of his life. Reid told Warren she needed to think seriously about running for president in 2020." <http://nyti.ms/2n41U6m>
<<http://go.politicoemail.com/?qs=b18d694588d94553694d668a8d61eb1e417ca25073946067f2012bab4eabdc4ff57dc4f642092ed1642614538e384603>> ... The cover <http://bit.ly/2nzm8q>
<<http://go.politicoemail.com/?qs=b18d694588d94553b825f19b7475ece7fcb487c9a55f201e9ed3a3d6790589c6419f4f792d3cbc4b1155bac1101e7f86>>

THE JUICE ...

-- THE CAFE MILANO CROWD: Tom Barrack, Commerce Secretary Wilbur Ross, Michael Wolff, Tammy Haddad, Steve Clemons and Francesca Chambers all spotted at the Georgetown restaurant last night.

-- FIRST IN PLAYBOOK: AMERICAN BRIDGE, the liberal super PAC founded by David Brock, is out with a polling memo on Trump's vulnerabilities. Their findings: "Trump's plans for Obamacare, Planned Parenthood and tax cuts for the wealthy raise the most concerns with these voters. Of the 13 aspects of Trump's agenda that we tested in this poll, the three that raised the most concerns with Obama / Trump voters were his plans to repeal Obamacare, to defund Planned Parenthood, and to pass a tax plan that gives massive tax cuts to the wealthy, but little to regular Americans." The memo <http://politi.co/2n4h0cb>
<<http://go.politicoemail.com/?qs=b18d694588d94553769b3da14eb4d21d64ade922b0c473f718b15d2b5d710f015dc971e311f4d93707b1c74b0cc13298>>

-- BIPARTISAN ROAD TRIP: Because of messed-up flights due to the storm, REP. BETO O'ROURKE (D-Tex.) and REP. WILL HURD (R-Tex.) are renting a car (a Chevy Impala) this morning in San Antonio and driving back to D.C. in a marathon 24-hour trip. They will livestream as much of the trip as they can and take questions from their Facebook and Periscope accounts in a countryside town hall. Pic of them in front of their rental this a.m. <http://bit.ly/2mnhaI3>
<<http://go.politicoemail.com/?qs=b18d694588d94553d2d1a8df8d9ae838c41857ece8165d9b45977e5e3f8af162f7a48cb303ec30a9fc2741c62237ebcf>>

SIGN UP TODAY! -- PLAYBOOK POOL COLLEGE BBALL CHALLENGE - SUBMIT YOUR BRACKET! On Day 1 we've already had over 1,000 entries - have you signed up? Here's how to enter: 1) Head to our website and make your picks. 2) Be sure to list your "sponsor" - aka, the Playbook that referred you. 3) Choose wisely - you'll be up against POLITICO insiders, VIPs & elected officials. 4) Sit back and compete to win prizes and brag to your friends when your name is atop the leader board. The deadline for the bracket challenge is now

extended to Thursday, March 16 at 11:45 a.m. <http://bit.ly/2mBRTNX>
<<http://go.politicoemail.com/?qs=b18d694588d9455375e1dfd68cf948df959c6503008d9abc393d1a9d5c23f3200bc6ebba9b4c9b0bc1ec78ff985fb333>>

<<http://go.politicoemail.com/?qs=b18d694588d94553c6ab3fb38a26e1df32e1408616ea0091a3ad0d492119d572ddd98a7f21b42481be3cdf963ff23b0>>
<[https://ad.doubleclick.net/ddm/ad/N7384.146504POLITICO0/B11100567.147872414;sz=1x1;ord=\[timestamp\]](https://ad.doubleclick.net/ddm/ad/N7384.146504POLITICO0/B11100567.147872414;sz=1x1;ord=[timestamp])>

Playbook Reads

<<http://go.politicoemail.com/?qs=b18d694588d94553314b31912306a30d07bd14175c79b6eac264187636d75e21223b7bc1af3238deeeeb20e51c2a6249>>
<<http://go.politicoemail.com/?qs=b18d694588d945533768762e48991af6fffc2aaad70db8cf660cb03abb91ab910759f7b23b7534589a3c030162af067f6>>
<<http://go.politicoemail.com/?qs=b18d694588d94553288e272029a97124412e47a31012becb6e7ab6f87b60f7370f7c7d4b352aeead696b17261f21b6f3>>

<<http://static.politico.com/a1/b4/1d52a97c4b908fdf56ba72eb8daf/170314-playbook-1-gettyimages-652913044.jpg>>

PHOTO DU JOUR : President Donald Trump holds up a note and drawing depicting him that was created by the child of Greg Knox of Ohio, during a meeting on healthcare in the Roosevelt Room of the White House on March 13. | Michael Reynolds/Pool/Getty

BREITBART VS. RYAN - "Exclusive - Audio Emerges of When Paul Ryan Abandoned Donald Trump: 'I Am Not Going to Defend Donald Trump-Not Now, Not in the Future'" <http://bit.ly/2nz3Sbs>
<<http://go.politicoemail.com/?qs=b18d694588d94553189a41ba33800bbbee7b11da3dfabf35f4237ed39a108ed47c7ae939ea59861d150071cfbfb376689>> ... Flashback, 10/10/16, Politico, "Ryan abandons Trump"
<http://politi.co/2mmYxDW>
<<http://go.politicoemail.com/?qs=b18d694588d94553855574637016b2989538079f9ca1e743c08ce0a736128faa48149dc9fc77e8d4de746f7a65248de3>>

MEGATRENDS - "World prepares to move on without U.S. on trade: Competitors say they have no choice but to take the money U.S. businesses would have earned otherwise," by Adam Behsudi in Vina Del Mar, Chile: "Here's what happens when the U.S. pulls out of a major trade deal [like TPP]: New Zealand seizes the opportunity to send more of its milk and cheese to China. Japanese consumers pay less for Australian beef than for American meat. Canadians talk about sending everything from farm products to banking services to Japan and India. ... [o]ther countries are ready to rush into the vacuum the U.S. is leaving behind, negotiating tariff-cutting deals that could eliminate any competitive advantage for U.S. goods."
<http://politi.co/2mmZD1R>
<<http://go.politicoemail.com/?qs=b18d694588d94553e3d1c3bd5f6704d9497dfb014ecc148b39c3bb9b1c720ac0ff8f531231e2854f4810ac6c71b68da1>>

IN THE AIR -- "Trump Force One Is Ready for Takeoff: After decades in the sky, the president's fleet is finally getting an upgrade-unless the new passenger-in-chief adds turbulence," by Garrett Graff in Bloomberg Businessweek: "[A]lmost two decades after the first efforts to upgrade Marine One and Air Force One began, both are at least momentarily ready for takeoff. There's no telling yet whether the new president, who has a keen interest in aviation, will let the programs proceed or send them back to the gate. Two helicopters have been built and are undergoing on-the-ground testing; the first is expected to take to the air this summer. If everything stays on track, the debut presidential flight could come as soon as 2020, with the full fleet arriving by 2023, at a total cost of about \$5 billion, if not less."
<http://buswk.co/TrumpForceOne>
<<http://go.politicoemail.com/?qs=b18d694588d945539b4e697e6e16df228c5721775bad34ab27dd1bb83f9cba23317e40db e79f6d0f0438be47ecde6f92>>

MEET 'WAYNE TRACKER' -- "Tillerson Used 'Alias' Email for Climate Messages, N.Y. Says," by Bloomberg's Erik Larson: "New York says Secretary of State Rex Tillerson used an email alias to discuss climate change while he was Exxon Mobil Corp.'s chief executive: Wayne Tracker. Tillerson sent messages from the account to discuss the risks posed by climate change, New York Attorney General Eric Schneiderman said in a court filing about his office's fraud investigation of the company. Tillerson, whose middle name is Wayne, used the Wayne Tracker account on the Exxon system from at least 2008 through 2015, Schneiderman said. Schneiderman made the claim in a letter Monday to Justice Barry Ostrager in New York state court in Manhattan, accusing Exxon of failing to turn over all relevant documents required by a court order.

"The filing comes in a protracted legal dispute in which Exxon seeks to derail probes by New York and Massachusetts into whether the company misled investors for years about the possible impact of climate change on its business. Tillerson used the account for 'secure and expedited communications between select senior company officials and the former chairman for a broad range of business-related topics,' after his primary account began receiving too many messages, Exxon spokesman Alan Jeffers said in an email." <http://bloom.bg/2mmNdqA>
<<http://go.politicoemail.com/?qs=b18d694588d9455382977a56483a4d62e38ef4af7f14d5ae9358f8b591a4542ab3fe36d628d04272f1ee26912ad876ae>>

***** A message from UC Davis: To solve the world's biggest challenges in food, you need to know agriculture. And water management. Plant biology. Economics. Engineering. Animal science. Human health. Policy. Community development. You see, as the No. 1 agricultural university in the nation, UC Davis intimately understands every issue related to food. We believe the best answers and innovations come from expertise, research and collaboration across many fields. It's a complex effort, and one we're proud to lead with farms, industry and policymakers around the world. Learn how we help ensure healthy, safe food for all at 21stcentury.ucdavis.edu
<<http://go.politicoemail.com/?qs=b18d694588d9455382cb8060dd7ff24871e1f333b75ed650a20314ee32783f7b11350252d7aee2b57f90e8045c94f007>> . *****

FACT CHECK -- "No, Microwave Ovens Cannot Spy on You-for Lots of Reasons," by Wired's Lily Hay Newman: "It's true that lots of things can be turned into listening devices. It's also true that attackers can compromise internet-connected gadgets. And yes, the WikiLeaks data outlines various (alleged) CIA methods of compromising cellphones and Samsung TVs to surveil targets. [Kellyanne] Conway isn't even the only one who associates microwave ovens with government spying. 'Is the CIA listening to me through my microwave oven, and through my TV, and through my cell phone,' asked late-night host Stephen Colbert of former CIA and NSA head Michael Hayden last week. (The answer was 'no,' at least if you're an American citizen.) Still, it must be said: Microwave ovens are not an effective spy tool." <http://bit.ly/2mmFg5B>
<<http://go.politicoemail.com/?qs=b18d694588d945539b99da020889b5960db3862974e84653ad0edf6d5bc02a5bcbb445ba49159cd1bf375edf017aa10b>>

--MOLLY BALL in The Atlantic, "Washington's Spy Paranoia: Who did the Russian ambassador meet in D.C.? Welcome to America's capital city, where everyday encounters may not be what they seem": "It is a funny feeling to realize you may have unwittingly come into contact with Russian intelligence-but not, these days, a totally uncommon one in Washington. 'There I was, standing in the entrance hall,' recalled Trevor Potter, a prominent election lawyer and former chairman of the [FEC]. This was in December, at a lavish holiday party at the French ambassador's residence, teeming with D.C. types-diplomats, journalists, consultants, lobbyists, current and former officials. Potter had just entered when he saw the French ambassador, whom he knew, conversing with a man he didn't know: a stocky, Slavic-looking fellow in a dark suit.

"The French ambassador said, 'Do you know Sergey, the Russian ambassador?' I said I did not, and we shook hands," Potter told me recently. At the time, there was nothing particularly notable about the encounter. But now, with Congress and federal investigators probing alleged Russian meddling in last year's presidential election, it feels a little bit creepy. The ambassador Potter met that night, Sergey Kislyak, is a central figure, alleged to be a high-level Kremlin spy, and his every phone call and handshake with associates of President Trump has come under close examination." <http://theatlantic.com/2n4djDe>
<<http://go.politicoemail.com/?qs=b18d694588d945532e8036dae71108b90199c9b59d218646eb9838f616c619ff9c9c2f624752d859a64182498b2aacbb>>

JACK SHAFER on PREET BHARARA: "The Canonization of Preet Bharara": "Almost everybody errs at some point during their career by thinking that their job belongs to them and not to their boss. U.S. Attorney for the Southern District of New York Preet Bharara pretended to make this mistake last week when he declined to hand in his resignation when, as is his right, President Donald Trump asked for it. Once the White House obliged Bharara's grandstanding message of I won't quit, you'll have to fire me, the torrents of predictable press accolades began cascading down on him like a spring thaw in the Rockies." <http://politi.co/2mmWJKe>
<<http://go.politicoemail.com/?qs=b18d694588d945530821bef9913255e676aec3f88b57fcfe405cea63dfef8308bc31f731b3e5250f021d939a15f0ab23>>

MEDIAWATCH -- "How a Wonky National-Security Blog Hit the Big Time," by Emily Bazelon in the NYT Mag: "With a steady stream of writing by law professors and law students as well as former Bush and Obama officials, Lawfare has helped translate and test the legal and policy framework that lawyers in the military and intelligence communities have hammered out. ... In the Trump era, the blog has at once lost its cachet in the highest echelons of government and become relevant to a far larger audience as the writers train their expertise on the biggest controversies of the new presidency. Lawfare contributors still have deep ties throughout the national-security and foreign-service career ranks, and many posts reflect their shared concerns about Trump and his team ... Lawfare has already generated more traffic for 2017 (about 3.5 million page views) than for all of 2016." <http://nyti.ms/2lVNSUB>
<<http://go.politicoemail.com/?qs=b18d694588d945531930d1dbdaf5154aee776d3654d8528aea8a7230a54b107ac0d11894fade8ad935b513a82ac4771a>>

--"Fox News' Tucker Carlson Set to Interview President Trump" in an interview that will air Wednesday night - The Wrap: <http://bit.ly/2n444CW>
<<http://go.politicoemail.com/?qs=b18d694588d9455354b909485e401ab76380c1165c9629ba324c154d194fe4351a6354d83853646ce88c9caf6b37793a>>

--"CNN hires Chris Cillizza," by Hadas Gold: "Cillizza is joining CNN Politics as a reporter and editor at large, with a digital presence and an on-air role." <http://politi.co/2niI6fw>
<<http://go.politicoemail.com/?qs=b18d694588d94553e72299abff4daa359d010b138ae477d46df3da5748a531560fe8440a121c707f4bf3bdc2fe60273b>>

Playbookers

<<http://go.politicoemail.com/?qs=b18d694588d94553c7f82fabda9f44070af39062c512c908d1040245fd5a871d2148b7f983522ceb563ec9f049a0aab2>>
<<http://go.politicoemail.com/?qs=b18d694588d9455348a404638710d93a1a4b98fe39c0887b561ec9493d27a36d216cff1b826d6a5dd2465a58ded485ab>>
<<http://go.politicoemail.com/?qs=b18d694588d9455310d5b534c72dac2424082afec3225d5c868d91fd5fa999a059a247b78c27723b4696f99785031819>>

SPOTTED -- House Minority Whip Steny Hoyer (D-Md.) with his police escort boarding the Acela early Monday from N.Y. headed to D.C. -- he boarded ten minutes early and was later seen ordering food in the cafe ... Mark Halperin and Mark McKinnon with some camera equipment yesterday morning in the lobby of the Georgetown Four Seasons ... Mark Leibovich last night at the Edgar bar at the Mayflower ... Denis McDonough, dressed for winter, walking up 14th street at R around 8:45 a.m. ... NYT's Kinsey Wilson on the 4 p.m. Acela, getting out of D.C. pre-storm ... Jamie Dimon yesterday in the Hay Adams lobby.

WELCOME TO THE WORLD -- Model Kenza Fourati and MSNBC anchor Ayman Mohyeldin welcomed their first child on Sunday night. "Their daughter Dora Fourati Mohyeldin surprised them by arriving two weeks earlier than planned after a weekend hiking trip in upstate New York. Baby Dora is named after Kenza's mother, an award-winning filmmaker. The couple chose the name because it works in the many languages she'll grow up with in their multi-cultural family: French, Arabic and English. It's also a nod to the tradition of strong women in baby Dora's family on both her mother's and father's side." Pic <http://bit.ly/2nzbnPt>
<<http://go.politicoemail.com/?qs=b18d694588d94553a37db43b775e2bc57640dd36a78a841c522cd78fa3725620ad5af9102ee3847d077e1fc9d0d8d0a1>>

ENGAGED -- MAKE AMERICA BIPARTISAN AGAIN -- Michael Thompson, managing director at Goldman Sachs and alum of former Sen. Sam Brownback, Sen. Mike Enzi, and former Rep. Vito Fossella, proposed to Elizabeth Alyson Hart, executive vice president at Crossroads Strategies and alum of Baron Hill, Melissa Bean, and John Carney, after a quiet dinner at Le Refuge in Old Town. Pic
<<http://go.politicoemail.com/?qs=b18d694588d945539c05ef405df786e7bd71cf74dc54d3eabe1c080305a40c0b27f7833f19446f0a23d8c49c4d888bce>> <http://bit.ly/2nmpgRS>
<<http://go.politicoemail.com/?qs=b18d694588d945539c05ef405df786e7bd71cf74dc54d3eabe1c080305a40c0b27f7833f19446f0a23d8c49c4d888bce>>

TRANSITIONS -- Daniel "Danny" Glaser, former Treasury assistant secretary for terrorist financing and financial crimes, has joined the Financial Integrity Network as a principal. <http://politi.co/2mEVE2o>
<<http://go.politicoemail.com/?qs=b18d694588d945537d670c5b6d130d189b050b3741f6ec3155f123eaa1806fb74320e276790ad796bf2e2034adabe51c>> ... TJ Ducklo has left Bloomberg, and has joined "The Circus" team at Showtime -- doing some producing and helping with communications on the show. He's also continuing to work with Mark Halperin and John Heilemann on their other projects. ... Michael Beckel has joined Issue One as manager of research for investigations and policy analysis. He was formerly a political reporter with the Center for Public Integrity. ...

... Cathy McLaughlin, former executive director of the Harvard Institute of Politics, is headed to Delaware to join the Biden Institute as the executive director for strategic initiatives and administration. ... Kyle Sanders is joining D.C. government affairs firm Chamber Hill Strategies as a principal; he previously was legislative director and counsel for Rep. David Rouzer (R-N.C.).
<http://politi.co/2mmAjck>
<<http://go.politicoemail.com/?qs=b18d694588d9455340ed92e1a69eb9cc55c0602dcb41aed76711bf622f4b5ad2511e647b45d8770f651284d53f02bcf1>> Eric Schmutz joined the firm as principal last week; he most recently was legislative director and deputy COS for Rep. Lynn Jenkins (R-Kans.).

BIRTHDAY OF THE DAY: Lily Adams, Clinton campaign alum and comms director for Sen. Kamala Harris (D-Calif.), is 3-0 - she's celebrating by having dinner tonight with her parents and brother at Red Hen - "the last time we were all together on my birthday, George W. Bush was in the WH" -- read her Playbook Plus Q&A: <http://politi.co/2lw8Tyj>
<<http://go.politicoemail.com/?qs=b18d694588d9455306d7b6b57ecb708899ed897e72486b76203146aaaf671d193acbcdffef1eb502b5592e26c04ff74e>>

BIRTHDAYS: Craig T. Smith, former consultant for Hillary for America ... Matt David, VP of global public affairs at Match Group, Huntsman and Kasich Super PAC alum and the pride of Wagoner, Okla., is 38 ... Andrea Bozek, SVP at Mercury and former NRSC comms. director ... Chris Edwards of Edward Marc Chocolatier, a Bush alum and the pride of Pittsburgh ... WaPo Tokyo bureau chief Anna Fifield, an FT alum ... Ashley Simmons, newly promoted director of gov't and public affairs at the Telecommunications Industry Association ... Allen Gannett, founder and CEO of competitive marketing intelligence firm TrackMaven (h/t Jack Quinn) ... Alicia Pardo ... Deb Jospin (h/ts Jon Haber) ... Kelsey Cooper, Rand Paul's state comms director (h/t Sarah Pompei) ... former Sen. Tom Coburn (R-Okla.) is 69 ... Susan Swecker, chair of the Democratic Party of Virginia (h/t Sean Johnson) ... Ebs Burnough, president of EBSI Communications and Public Affairs ... GOP fundraiser Jim McCray ... Lauren Mullins, comms director for Georgetown's McCourt School of Public Policy (h/t Hanna Hope) ... Christian Gomez, economic growth advisor at USAID and the pride of the Potomac School ... T.A. Hawks, former Thad Cochran COS now at Monument Policy Group (h/t Stewart Verdery) ... Coleman Lapointe of the Barbara Bush Foundation, who was Jeb's body man during the campaign (h/t Jon Otto) ... Amy Travieso, director of congressional and public affairs at the U.S. Chamber ... former Rep. Bill Jefferson (D-La.) is 7-0 ... Rick Grafmeyer, a partner at Capitol Tax Partners (and formerly deputy staff director for the Joint Committee on Taxation as well as for the Senate Finance Committee) is 6-0 - he celebrated by checking off a bucket list item: he played tennis and shared stories with Jimmy Connors over several days in Boca Raton (h/t wife Sheila) ...

... Josh Walker, director of global programs at APCO Worldwide, fellow at the German Marshall Fund and a State alum, celebrating in Astana, Kazakhstan, with Expo 2017 and the Syrian peace negotiations ... Xometry's Jennie LaCourt, a Politico alum ... Peter Rose, Sard Verbinen & Co. vice chairman and former Blackstone Group head of public affairs (h/t Devin Banerjee) ... Jerry Greenfield, one-half of the eponymous Ben & Jerry's ice cream (Ben is four days younger), is 66 (h/t Jewish Insider) ... Alexander Nijelow, SVP for global public policy at Mastercard and Obama NSC, OMB and DHS alum, and former Durham, NC police officer (h/t girlfriend Ioanna Kefalas) ... N.Y. Post's Carl Campanile ... Bush alum Kathy Wright ... Lizzie Kendrick, director of digital engagement at The Campaign Workshop and DSCC alum ... DOE's Allison Lantero and "@RayLaHood's biggest fan," per her Twitter ... Greg "Junior" North ... Andy Tannen ... N.H. Democratic State Sen. Martha Fuller Clark ... Cantor alum Lloyd Lenhart ... Prieur Du Plessis ... Steven Ellis ... Max McConkey, long-time education lobbyist now chief policy and comms. officer at ed R&D firm WestEd ... Jason Klindt, Sam Graves alum now in gov't affairs at Kansas City Power & Light ... Margita Thompson, a Cheney, Schwarzenegger and CNN alum now VP of comms. at California Resources Corporation ... Julian Babbitt, ED at the Republican Party of Orange County ... John Aggrey is 58 ... filmmaker Elizabeth Mayo Chancey ... John Nagel ... Fox News' John L Wallace III is 58 ... Albie Dickson, celebrating with the love of her life ... John Frew ... Gus Bickford ... Ben Hodapp (h/ts Teresa Vilmain) ... Gregory North ... Billy Crystal is 69 ... Prince Albert II, the ruler of Monaco, is 59 ... Simone Biles is 20 (h/ts AP)

***** A message from UC Davis: To solve the world's biggest challenges in food, you need to know agriculture. And water management. Plant biology. Economics. Engineering. Animal science. Human health. Policy. Community development. You see, as the No. 1 agricultural university in the nation, UC Davis intimately understands every issue related to food. We believe the best answers and innovations come from expertise, research and collaboration across many fields. It's a complex effort, and one we're proud to lead with farms, industry and policymakers around the world. Learn how we help ensure healthy, safe food for all at 21stcentury.ucdavis.edu
<http://go.politicoemail.com/?qs=b18d694588d9455303a59da3c79c57aae9e7989edc65db967449bdc239de0dde94aa04e4c3db5c47118d21665c5ef11c> . *****

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<http://go.politicoemail.com/?qs=b18d694588d9455371e3eed02c7d1207ad7c54056b4088243dd2ae477a0055e6ade914b3be528602193f01d45c945170> ... New Jersey Playbook <http://politi.co/1HLKltF>
<http://go.politicoemail.com/?qs=b18d694588d945531110b39120017812921d27ec29f6e914ac1236acada3dfcb444298616bd77d9a839f4f53ed66c50a> ... Massachusetts Playbook <http://politi.co/1Nhtq5v>
<http://go.politicoemail.com/?qs=b18d694588d9455387358a64c2e1062e01eefc91e83251c6baae94bf41b7ed248a77ae4595490b63406c8227445cbe80e> ... Illinois Playbook <http://politi.co/1N7u5sb>
<http://go.politicoemail.com/?qs=b18d694588d94553c2683cf909cce243b335ff520277e77d13f9d0d853ef21cbc122966596d4e9ff3f38f4da20b806d2> ... California Playbook <http://politi.co/2bLvcPl>
<http://go.politicoemail.com/?qs=b18d694588d94553b947b7ac12b6cb801df256ab8d2030c5ee4485dd565e3588c90cbcd7bf479d21d6553e5684add056> ... Brussels Playbook <http://politi.co/1FZeLcw>
<http://go.politicoemail.com/?qs=b18d694588d945536aef74ff84d6e163e377d679d1cd1b66c01c0e80ee6cf1448aeaa3303d70cffa4ddde403792dd457> ... All our political and policy tipsheets <http://politi.co/1M75UbX>
<http://go.politicoemail.com/?qs=b18d694588d94553e4e4fe321bef2365f15cf5be475a165d399ec9e0993297647bd575e47ab7510fcfa59c58f682849e>

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<http://click.politicoemail.com/profile_center.aspx?qs=e0a12bb4fc142b045273d1ba73ebb7180b91d8c0086c7b0e8c6a3258e9f6fef3a9a5c033c74d6ac70ee223980336229dabc6c29dbb839a88>

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 11:37:37 AM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: POLITICO Playbook, presented by UC Davis: 24 MILLION MORE WILL BE UNINSURED -- HOUSE GOP scrambling after CBO -- WH ANALYSIS shows even deeper coverage losses than CBO -- TILLERSON gets a win on State budget cuts -- CAFE MILANO crowd -- B'DAY: Lily Ad

How to I change to not get this in my junk mail?

-----Original Message-----

From: Anna Palmer and Jake Sherman [mailto:politicoplaybook@politico.com]
Sent: Tuesday, March 14, 2017 7:28 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: POLITICO Playbook, presented by UC Davis: 24 MILLION MORE WILL BE UNINSURED -- HOUSE GOP scrambling after CBO -- WH ANALYSIS shows even deeper coverage losses than CBO -- TILLERSON gets a win on State budget cuts -- CAFE MILANO crowd -- B'DAY: Lily Adam

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Today's PLAYBOOK presented by UC Davis

03/14/2017 07:20 AM EDT

By ANNA PALMER (anna@politico.com <mailto:anna@politico.com> ; @apalmerdc
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0c120a28d03aef526e345d452f7823a17d0209f690f7995ff429f7d8ee00e8f20ce90679067552c1b>>) and JAKE SHERMAN (sherman@politico.com <mailto:sherman@politico.com> ; @JakeSherman
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0d272c93223b01890acd6572766eb870c79c301177a9d37de8e2d46c70a1a0f4a4a08328d1dcae713>>) with DANIEL LIPPMAN (daniel@politico.com <mailto:daniel@politico.com> ; @dlippman
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0009c7a53c04752bdec5a18d663dff395a137ecac55c98fb726b12a7c07d71b682676221577bf80a9>>)

Driving the Day

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Good Tuesday morning. The most important news for D.C. first: Metro is operating on a Saturday schedule today. (Doesn't every day feel like a Saturday schedule?) <http://wapo.st/2mmJUaO>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0420b85ce1872c19149307d78fbec222fcd055e9c193f0ee20a6e7219>>

dffb3ce7b462556f35532b3c> And the federal government is opening three hours late, per the Office of Personnel Management.

- "Snowed In? Here's What to Cook, Watch, Listen To and More," by NYT's Tim Herrera and Michelle L. Dozois: <http://nyti.ms/2nzdyml>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d06d0eac1584cd3f80eb1b7b27516cdd14e2f97378738efa25570f728ab750a932813b8aeacd62a10f>>

THE CONGRESSIONAL BUDGET OFFICE has spoken, and 24 million is the number. That's how many more people the CBO predicts will be uninsured by 2024 under the current Republican plan. That's a big number. Period. Here's what Republicans will try to say: We never said we would insure as many people as Obamacare does. And the bill might still pass the House. Here is what a senior GOP aide said to us last night: "Members are in a good place. The key takeaway for them in the report was lower premiums. The president is committed to winning and getting this plan through and relief for Americans." WHAT YOU'LL HEAR
REPUBLICANS SAY: CBO can't judge what we're ACTUALLY trying to do.

BUT, BUT, BUT ... This is not "insurance for everybody," as President Donald Trump once promised. If you're looking to kill the House bill, this might be your chance. Remember: this CBO director was appointed by Republicans. And Republicans tell us their biggest fear is that they now own health care. Have a problem with your health insurance? It's now the Republicans' fault, as one lawmaker told us.

REALITY -- "GOP scrambles after scorching health bill appraisal," by Kyle Cheney, Burgess Everett and Rachael Bade: "House Republican leaders plunged into damage control mode Monday after a brutal budgetary assessment of their Obamacare replacement threatened to upend Senate GOP support and armed their critics on the left. Speaker Paul Ryan's team quickly pinpointed rosier elements of the report by the Congressional Budget Office, from cost savings to lower premiums. But the bottom line -- that the number of uninsured Americans will climb by 24 million within a decade -- threatened to upend the GOP leadership's fragile efforts to unite congressional Republicans around the plan. 'Can't sugarcoat it. Doesn't look good,' said Sen. Bill Cassidy (R-La.). 'The CBO score was, shall we say, an eye popper.'" <http://politi.co/2n4kyLp>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d07f08680c47bdfcfff7c8ee93a5f786ca064d898a4a27f6fe4150e9e48f5c875d13538ff67a779e12>>

THE HEADLINE -- NYT: "24 MILLION MORE AMONG UNINSURED UNDER G.O.P. PLAN ... Also by 2026, C.B.O. Projects \$337 Billion to Be Cut From the Federal Deficit" <http://nyti.ms/2mmP12X>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0ea3dd5a182f7c626f1401bdaa270d3ade95635d6332af685eb4a112faa7a5a22a7a8dbe9c71ba3c7>> ... USA TODAY: "ACA repeal may boost uninsured 24M."

-- "Health Bill Would Add 24 Million Uninsured but Save \$337 Billion, Report Says," by NYT's Thomas Kaplan and Robert Pear: "The House Republican plan to replace the Affordable Care Act would increase the number of people without health insurance by 24 million by 2026, while slicing \$337 billion off federal budget deficits over that time, the nonpartisan Congressional Budget Office said Monday. Republicans had been bracing for what was almost certain to be a bleak accounting of the legislation's projected effects. The American Health Care Act, as Republicans call their bill, was already facing widespread criticism from health care providers, some conservatives and a united Democratic Party.

"The much-anticipated judgment by Capitol Hill's official scorekeeper did not back up President Trump's promise of providing health care for everyone and was likely to fuel the concerns of moderate Republicans. Next year, it said, the number of uninsured Americans would be 14 million higher than expected under current law. But it also provided talking points for House Republican leaders who need the support of rebellious conservatives to pass the measure: lower deficits, reduced federal spending and tax cuts." <http://nyti.ms/2mEL7UX>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d00cada2f1755c89136d1ad32d4307c7781ef4b679d91587afd340197cb0043817392462f6bcaae8c>>

-- "CBO: Defunding Planned Parenthood would lead to thousands more births," by WaPo's Sandhya Somashekhar: <http://wapo.st/2nof0J2>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d02706db2c9fc15da2d7947dbc929e51eeb62fac3a8a5fb4eefc3abb31c518c56639de013118955b40>>

SCOOP -- IT COULD BE WORSE -- "White House analysis of Obamacare repeal sees even deeper insurance losses than CBO," by Paul Demko: "A White House analysis of the GOP plan to repeal and replace Obamacare shows even steeper coverage losses than the projections by the Congressional Budget Office, according to a document viewed by POLITICO on Monday. The executive branch analysis forecast that 26 million people would lose coverage over the next decade, versus the 24 million CBO estimates. The White House has made efforts to discredit the forecasts from the nonpartisan CBO. White House officials late Monday night disputed that the document is an analysis of the bill's coverage effects. Instead, they say it was an attempt by [OMB] to predict what CBO's scorekeepers would conclude about the GOP repeal plan."

"'This is not an analysis of the bill in any way whatsoever,' White House Communications Director Michael Dubke told POLITICO. 'This is OMB trying to project what CBO's score will be using CBO's methodology.' The analysis found that under the American Health Care Act the coverage losses would include 17 million for Medicaid, six million in the individual market and three million in employer-based plans. A total of 54 million individuals would be uninsured in 2026 under the GOP plan, according to this White House analysis. That's nearly double the number projected under current law." <http://politi.co/2n4aLVL>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d051b4a764f57220534379eb0c4859b81f10a88d8f5874b23f8db1e5827b4c3c6343b158728591d776>>

CARE ABOUT HEALTH CARE? -- Get the latest news on the health care fight. Sign up for Dan Diamond's POLITICO Pulse to get the newsletter every weekday morning - in your inbox. <http://politi.co/2mVjdWD>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0f48878a8f25b4dfada44cf96ca64c0b75275ae0929336ad2430b655da5eb061d03580e0191f513ba>>

THE PRESIDENT is lunching with Mohammed bin Salman bin Abdulaziz Al Saud, the deputy crown prince and defense minister of Saudi Arabia. He's going to call Anthem CEO Joseph Swedish and HHS Secretary Tom Price. And then he's calling Speaker Paul Ryan and House Majority Leader Kevin McCarthy. Trump's planned meeting today with German Chancellor Angela Merkel has been pushed back to Friday because of the storm.

-- CREDIT WHERE DUE: Trump makes public way more phone calls than Obama did.

SOMETHING TO WATCH -- "Issa's own poll suggests that Trump is a burden," by L.A. Times' Joshua Stewart: "A month after Rep. Darrell Issa (R-Vista) won reelection in the closest congressional race in the country, the congressman got a warning that his next contest could be even tougher. An internal poll by Issa's campaign showed a nearly 10-percentage point drop in his favorability ratings between mid-October and early December -- and that one likely reason the lawmaker's image took a hit was because of his support for President Trump." <http://lat.ms/2mmMPby>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0bdd4dd4d7296d118a0f52090e0aedd599424a11df30d86f22925e275465a4659659ae285caca2d1a>>

***** A message from UC Davis: As the No. 1 agricultural university in the nation, UC Davis understands global food challenges and what's at stake if we don't answer them. Our research innovations and partnerships with farms, industry and policymakers around the world help ensure healthy, safe food for all. Learn more at 21stcentury.ucdavis.edu
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0f1169f02f63d679aef710306307a23c1a2351e777c2b4f872890a54ac7ca74c4b57de75dc82d8942>> . *****

EYEBROW RAISER -- "Kushners Set to Get \$400 Million From Chinese Firm on Tower," by Bloomberg's David Kocieniewski and Caleb Melby: "A company owned by the family of Jared Kushner, President Donald Trump's son-in-law and senior adviser, stands to receive more than \$400 million from a prominent Chinese company that is investing in the Kushners' marquee Manhattan office tower at 666 Fifth Ave. The planned \$4-billion transaction includes terms that some real estate experts consider unusually favorable for the Kushners. It provides them with both a sizable cash payout from Anbang Insurance Group for a property that has struggled financially and an equity stake in a new partnership." <http://bloom.bg/2nz5Vw6>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0375c96c92ab9a0407f553ea8e61e34317df97832514d5e96f6c3f70ef1e1de498c40453389b8b7d1>>

WHAT MIKE POMPEO IS READING -- "Trump Gave CIA Power to Launch Drone Strikes," by WSJ's Gordon Lubold and Shane Harris: "President Donald Trump has given the Central Intelligence Agency secret new authority to conduct drone strikes against suspected terrorists, U.S. officials said, changing the Obama administration's policy of limiting the spy agency's paramilitary role and reopening a turf war between the agency and the Pentagon. The new authority, which hadn't been previously disclosed, represents a significant departure from a cooperative approach that had become standard practice by the end of former President Barack Obama's tenure: The CIA used drones and other intelligence resources to locate suspected terrorists and then the military conducted the actual strike." <http://on.wsj.com/2lVU3YI>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d060c5397851afec60d00391ff597b56140f8bca0db45658c1a50f65188a42f566805e6e4dd9b1ae32>>

UPDATE -- "2 more U.S. attorneys win reprieves from dismissal order," by Josh Gerstein: "The chief federal prosecutors in Connecticut and northern New York have won short-term reprieves from President Donald Trump's abrupt action Friday demanding immediate resignations from several dozen U.S. attorneys appointed by President Barack Obama. U.S. Attorney for Connecticut Deirdre Daly said in a statement Monday that Attorney General Jeff Sessions agreed to allow her to remain in her job until later this year. ... Albany-based U.S. Attorney Richard Hartunian issued a similar statement. Nominated by Obama in 2009 and confirmed in 2010, Hartunian said he was being allowed to stay through June in order to hit his 20-year mark at the Justice Department." <http://politi.co/2nzdjYt>
<<http://go.politicoemail.com/?qs=2cbca37376c4a7d0c7d3f2337218b0920d6df8928f5ea3051e3ef7a6aa7033effaecd4d6319967715a8f0d1bdfa4c2f8>>

TILLERSON GETS A WIN -- "Cuts to State will be reduced in final Trump proposal," by Shane Goldmacher and Josh Dawsey: "The State Department budget won't be getting cut as deeply as President Donald Trump initially suggested after Secretary of State Rex Tillerson successfully pushed back with the White House, according to people familiar with the plans. The budget blueprint expected later this week will still trim funding for both the State Department and the U.S. Agency for International Development next year, but by less than the 37 percent initially floated in preliminary documents sent out by the White House in late February. The budget revision is expected to include 'staged cuts' spread out over several years, instead of the immediate hit, according to a senior administration official, who said that the White House is giving Tillerson time 'to do a deeper analysis on foreign aid.'" <http://politi.co/2nzkpW4>
<<http://go.politicoemail.com/?qs=b18d694588d945536e902e71d68439412e98b62b3f2c5895cc5d18b274cff14fb92f44aeb05308a2c60a13c2d96699ed>>

-- "White House Seeks to Cut Billions in Funding for United Nations," by Foreign Policy's Colum Lynch: "State Department staffers have been instructed to seek cuts in excess of 50 percent in U.S. funding for U.N. programs, signaling an unprecedented retreat by President Donald Trump's administration from international operations that keep the peace, provide vaccines for children, monitor rogue nuclear weapons programs, and promote peace talks from Syria to Yemen, according to three sources. ... It remains unclear whether the full extent of the steeper U.N. cuts will be reflected in the 2018 budget."

<http://atfp.co/2mV0WCz>
<<http://go.politicoemail.com/?qs=b18d694588d94553ee9572c6beab91ca6a896de354ea20187c2c08d3e4b893a66d17af63bb42eb045cc6fcd218071af1a>>

COMING ATTRACTIONS - "Pence slated to visit Indonesia, Japan, South Korea and Australia in April," by CNN's Dan Merica: "Details on the trip are not yet public, but it represents a chance for Pence to smooth over relations with US allies who are adjusting to President Donald Trump's new leadership style and to discuss Trump's decision to pull out of the Trans-Pacific Partnership, a deal that would have included Japan and Australia." <http://cnn.it/2mHA12P>
<<http://go.politicoemail.com/?qs=b18d694588d94553e41cfef72e5202e46603a728a34404b884dfc5933f8f1de2ded7b9f9403cc60963a175d4011280ec>>

DEEP DIVE - NEW NYT MAG COVER STORY, "The New Party of No: How a president and a protest movement transformed the Democrats," by Charles Homans: Harry "Reid brought [Elizabeth] Warren onto the Democratic Senate leadership team in 2014, and she was one of the people he most trusted to keep the Senate caucus on its bearings through the difficult weather ahead. Shortly before Thanksgiving, he summoned Warren to the minority leader's office. When she arrived, the room was littered with art supplies; on an easel was a half-finished portrait of Reid that would be unveiled at his retirement party the following month. Its subject was preoccupied with the future of the party to which he had dedicated decades of his life. Reid told Warren she needed to think seriously about running for president in 2020." <http://nyti.ms/2n41U6m>
<<http://go.politicoemail.com/?qs=b18d694588d94553694d668a8d61eb1e417ca25073946067f2012bab4eabdc4ff57dc4f642092ed1642614538e384603>> ... The cover <http://bit.ly/2nzmd8q>
<<http://go.politicoemail.com/?qs=b18d694588d94553b825f19b7475ece7fcb487c9a55f201e9ed3a3d6790589c6419f4f792d3cbc4b1155bac1101e7f86>>

THE JUICE ...

-- THE CAFE MILANO CROWD: Tom Barrack, Commerce Secretary Wilbur Ross, Michael Wolff, Tammy Haddad, Steve Clemons and Francesca Chambers all spotted at the Georgetown restaurant last night.

-- FIRST IN PLAYBOOK: AMERICAN BRIDGE, the liberal super PAC founded by David Brock, is out with a polling memo on Trump's vulnerabilities. Their findings: "Trump's plans for Obamacare, Planned Parenthood and tax cuts for the wealthy raise the most concerns with these voters. Of the 13 aspects of Trump's agenda that we tested in this poll, the three that raised the most concerns with Obama / Trump voters were his plans to repeal Obamacare, to defund Planned Parenthood, and to pass a tax plan that gives massive tax cuts to the wealthy, but little to regular Americans." The memo <http://politi.co/2n4h0cb>
<<http://go.politicoemail.com/?qs=b18d694588d94553769b3da14eb4d21d64ade922b0c473f718b15d2b5d710f015dc971e311f4d93707b1c74b0cc13298>>

-- BIPARTISAN ROAD TRIP: Because of messed-up flights due to the storm, REP. BETO O'ROURKE (D-Tex.) and REP. WILL HURD (R-Tex.) are renting a car (a Chevy Impala) this morning in San Antonio and driving back to D.C. in a marathon 24-hour trip. They will livestream as much of the trip as they can and take questions from their Facebook and Periscope accounts in a countryside town hall. Pic of them in front of their rental this a.m. <http://bit.ly/2mnhaI3>
<<http://go.politicoemail.com/?qs=b18d694588d94553d2d1a8df8d9ae838c41857ece8165d9b45977e5e3f8af162f7a48cb303ec30a9fc2741c62237ebcf>>

SIGN UP TODAY! -- PLAYBOOK POOL COLLEGE BBALL CHALLENGE - SUBMIT YOUR BRACKET! On Day 1 we've already had over 1,000 entries - have you signed up? Here's how to enter: 1) Head to our website and make your picks. 2) Be sure to list your "sponsor" - aka, the Playbook that referred you. 3) Choose wisely - you'll be up against POLITICO insiders, VIPs & elected officials. 4) Sit back and compete to win prizes and brag to your friends when your name is atop the leader board. The deadline for the bracket challenge is now extended to Thursday, March 16 at 11:45 a.m. <http://bit.ly/2mBRTNX>
<<http://go.politicoemail.com/?qs=b18d694588d9455375e1dfd68cf948df959c6503008d9abc393d1a9d5c23f3200bc6ebba9b4c9b0bc1ec78ff985fb333>>

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Playbook Reads

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<<http://static.politico.com/a1/b4/1d52a97c4b908fdf56ba72eb8daf/170314-playbook-1-gettyimages-652913044.jpg>>

PHOTO DU JOUR : President Donald Trump holds up a note and drawing depicting him that was created by the child of Greg Knox of Ohio, during a meeting on healthcare in the Roosevelt Room of the White House on March 13. | Michael Reynolds/Pool/Getty

BREITBART VS. RYAN - "Exclusive - Audio Emerges of When Paul Ryan Abandoned Donald Trump: 'I Am Not Going to Defend Donald Trump-Not Now, Not in the Future'" <http://bit.ly/2nz3Sbs>
<<http://go.politicoemail.com/?qs=b18d694588d94553189a41ba33800bbbee7b11da3dfabf35f4237ed39a108ed47c7ae939ea59861d150071cfbf376689>> ... Flashback, 10/10/16, Politico, "Ryan abandons Trump"
<http://politi.co/2mmYxDW>
<<http://go.politicoemail.com/?qs=b18d694588d94553855574637016b2989538079f9ca1e743c08ce0a736128faa48149dc9fc77e8d4de746f7a65248de3>>

MEGATRENDS - "World prepares to move on without U.S. on trade: Competitors say they have no choice but to take the money U.S. businesses would have earned otherwise," by Adam Behsudi in Vina Del Mar, Chile:
"Here's what happens when the U.S. pulls out of a major trade deal [like TPP]: New Zealand seizes the opportunity to send more of its milk and cheese to China. Japanese consumers pay less for Australian beef than for American meat. Canadians talk about sending everything from farm products to banking services to Japan and India. ... [O]ther countries are ready to rush into the vacuum the U.S. is leaving behind, negotiating tariff-cutting deals that could eliminate any competitive advantage for U.S. goods."
<http://politi.co/2mmZD1R>
<<http://go.politicoemail.com/?qs=b18d694588d94553e3d1c3bd5f6704d9497dfb014ecc148b39c3bb9b1c720ac0ff8f531231e2854f4810ac6c71b68da1>>

IN THE AIR -- "Trump Force One Is Ready for Takeoff: After decades in the sky, the president's fleet is finally getting an upgrade-unless the new passenger-in-chief adds turbulence," by Garrett Graff in Bloomberg Businessweek: "[A]lmost two decades after the first efforts to upgrade Marine One and Air Force One began, both are at least momentarily ready for takeoff. There's no telling yet whether the new president, who has a keen interest in aviation, will let the programs proceed or send them back to the gate. Two helicopters have been built and are undergoing on-the-ground testing; the first is expected to take to the air this summer. If everything stays on track, the debut presidential flight could come as soon as 2020, with the full fleet arriving by 2023, at a total cost of about \$5 billion, if not less."
<http://buswk.co/TrumpForceOne>
<<http://go.politicoemail.com/?qs=b18d694588d945539b4e697e6e16df228c5721775bad34ab27dd1bb83f9cba23317e40db e79f6d0f0438be47ecde6f92>>

MEET 'WAYNE TRACKER' -- "Tillerson Used 'Alias' Email for Climate Messages, N.Y. Says," by Bloomberg's Erik Larson: "New York says Secretary of State Rex Tillerson used an email alias to discuss climate change while he was Exxon Mobil Corp.'s chief executive: Wayne Tracker. Tillerson sent messages from the account to discuss the risks posed by climate change, New York Attorney General Eric Schneiderman said in a court filing about his office's fraud investigation of the company. Tillerson, whose middle name is Wayne, used the Wayne Tracker account on the Exxon system from at least 2008 through 2015, Schneiderman said. Schneiderman made the claim in a letter Monday to Justice Barry Ostrager in New York state court in Manhattan, accusing Exxon of failing to turn over all relevant documents required by a court order.

"The filing comes in a protracted legal dispute in which Exxon seeks to derail probes by New York and Massachusetts into whether the company misled investors for years about the possible impact of climate change on its business. Tillerson used the account for 'secure and expedited communications between select senior company officials and the former chairman for a broad range of business-related topics,' after his primary account began receiving too many messages, Exxon spokesman Alan Jeffers said in an email." <http://bloom.bg/2mmNdqA>
<<http://go.politicoemail.com/?qs=b18d694588d9455382977a56483a4d62e38ef4af7f14d5ae9358f8b591a4542ab3fe36d628d04272f1ee26912ad876ae>>

***** A message from UC Davis: To solve the world's biggest challenges in food, you need to know agriculture. And water management. Plant biology. Economics. Engineering. Animal science. Human health. Policy. Community development. You see, as the No. 1 agricultural university in the nation, UC Davis intimately understands every issue related to food. We believe the best answers and innovations come from expertise, research and collaboration across many fields. It's a complex effort, and one we're proud to lead with farms, industry and policymakers around the world. Learn how we help ensure healthy, safe food for all at 21stcentury.ucdavis.edu
<<http://go.politicoemail.com/?qs=b18d694588d9455382cb8060dd7ff24871e1f333b75ed650a20314ee32783f7b11350252d7aee2b57f90e8045c94f007>> . *****

FACT CHECK -- "No, Microwave Ovens Cannot Spy on You-for Lots of Reasons," by Wired's Lily Hay Newman: "It's true that lots of things can be turned into listening devices. It's also true that attackers can compromise internet-connected gadgets. And yes, the WikiLeaks data outlines various (alleged) CIA methods of compromising cellphones and Samsung TVs to surveil targets. [Kellyanne] Conway isn't even the only one who associates microwave ovens with government spying. 'Is the CIA listening to me through my microwave oven, and through my TV, and through my cell phone,' asked late-night host Stephen Colbert of former CIA and NSA head Michael Hayden last week. (The answer was 'no,' at least if you're an American citizen.) Still, it must be said: Microwave ovens are not an effective spy tool." <http://bit.ly/2mmFg5B>
<<http://go.politicoemail.com/?qs=b18d694588d945539b99da020889b5960db3862974e84653ad0edf6d5bc02a5bcb445ba49159cd1bf375edf017aa10b>>

--MOLLY BALL in The Atlantic, "Washington's Spy Paranoia: Who did the Russian ambassador meet in D.C.? Welcome to America's capital city, where everyday encounters may not be what they seem": "It is a funny feeling to realize you may have unwittingly come into contact with Russian intelligence-but not, these days, a totally uncommon one in Washington. 'There I was, standing in the entrance hall,' recalled Trevor

Potter, a prominent election lawyer and former chairman of the [FEC]. This was in December, at a lavish holiday party at the French ambassador's residence, teeming with D.C. types-diplomats, journalists, consultants, lobbyists, current and former officials. Potter had just entered when he saw the French ambassador, whom he knew, conversing with a man he didn't know: a stocky, Slavic-looking fellow in a dark suit.

"The French ambassador said, 'Do you know Sergey, the Russian ambassador?' I said I did not, and we shook hands," Potter told me recently. At the time, there was nothing particularly notable about the encounter. But now, with Congress and federal investigators probing alleged Russian meddling in last year's presidential election, it feels a little bit creepy. The ambassador Potter met that night, Sergey Kislyak, is a central figure, alleged to be a high-level Kremlin spy, and his every phone call and handshake with associates of President Trump has come under close examination." <http://theatlantic.com/2017/01/18/potter-the-russian-ambassador/511086/>
<<http://go.politicoemail.com/?qs=b18d694588d945532e8036dae71108b90199c9b59d218646eb9838f616c619ff9c9c2f624752d859a64182498b2aacbb>>

JACK SHAFER on PREET BHARARA: "The Canonization of Preet Bharara": "Almost everybody errs at some point during their career by thinking that their job belongs to them and not to their boss. U.S. Attorney for the Southern District of New York Preet Bharara pretended to make this mistake last week when he declined to hand in his resignation when, as is his right, President Donald Trump asked for it. Once the White House obliged Bharara's grandstanding message of I won't quit, you'll have to fire me, the torrents of predictable press accolades began cascading down on him like a spring thaw in the Rockies." <http://politi.co/2mmWJKe>
<<http://go.politicoemail.com/?qs=b18d694588d945530821bef9913255e676aec3f88b57fcfe405cea63dfef8308bc31f731b3e5250f021d939a15f0ab23>>

MEDIAWATCH -- "How a Wonky National-Security Blog Hit the Big Time," by Emily Bazelon in the NYT Mag: "With a steady stream of writing by law professors and law students as well as former Bush and Obama officials, Lawfare has helped translate and test the legal and policy framework that lawyers in the military and intelligence communities have hammered out. ... In the Trump era, the blog has at once lost its cachet in the highest echelons of government and become relevant to a far larger audience as the writers train their expertise on the biggest controversies of the new presidency. Lawfare contributors still have deep ties throughout the national-security and foreign-service career ranks, and many posts reflect their shared concerns about Trump and his team ... Lawfare has already generated more traffic for 2017 (about 3.5 million page views) than for all of 2016." <http://nyti.ms/2lVNSUB>
<<http://go.politicoemail.com/?qs=b18d694588d945531930d1dbdaf5154aee776d3654d8528aea8a7230a54b107ac0d11894fade8ad935b513a82ac4771a>>

--"Fox News' Tucker Carlson Set to Interview President Trump" in an interview that will air Wednesday night - The Wrap: <http://bit.ly/2n444CW>
<<http://go.politicoemail.com/?qs=b18d694588d9455354b909485e401ab76380c1165c9629ba324c154d194fe4351a6354d83853646ce88c9caf6b37793a>>

--"CNN hires Chris Cillizza," by Hadas Gold: "Cillizza is joining CNN Politics as a reporter and editor at large, with a digital presence and an on-air role." <http://politi.co/2niI6fw>
<<http://go.politicoemail.com/?qs=b18d694588d94553e72299abff4daa359d010b138ae477d46df3da5748a531560fe8440a121c707f4bf3bdc2fe60273b>>

Playbookers

<<http://go.politicoemail.com/?qs=b18d694588d94553c7f82fabda9f44070af39062c512c908d1040245fd5a871d2148b7f983522ceb563ec9f049a0aab2>>
<<http://go.politicoemail.com/?qs=b18d694588d9455348a404638710d93a1a4b98fe39c0887b561ec9493d27a36d216cff1b826d6a5dd2465a58ded485ab>>
<<http://go.politicoemail.com/?qs=b18d694588d9455310d5b534c72dac2424082afec3225d5c868d91fd5fa999a059a247b78c27273b4696f99785031819>>

SPOTTED -- House Minority Whip Steny Hoyer (D-Md.) with his police escort boarding the Acela early Monday from N.Y. headed to D.C. -- he boarded ten minutes early and was later seen ordering food in the cafe ... Mark Halperin and Mark McKinnon with some camera equipment yesterday morning in the lobby of the Georgetown Four Seasons ... Mark Leibovich last night at the Edgar bar at the Mayflower ... Denis McDonough, dressed for winter, walking up 14th street at R around 8:45 a.m. ... NYT's Kinsey Wilson on the 4 p.m. Acela, getting out of D.C. pre-storm ... Jamie Dimon yesterday in the Hay Adams lobby.

WELCOME TO THE WORLD -- Model Kenza Fourati and MSNBC anchor Ayman Mohyeldin welcomed their first child on Sunday night. "Their daughter Dora Fourati Mohyeldin surprised them by arriving two weeks earlier than planned after a weekend hiking trip in upstate New York. Baby Dora is named after Kenza's mother, an award-winning filmmaker. The couple chose the name because it works in the many languages she'll grow up with in their multi-cultural family: French, Arabic and English. It's also a nod to the tradition of strong women in baby Dora's family on both her mother's and father's side." Pic <http://bit.ly/2nzbnPt>
<<http://go.politicoemail.com/?qs=b18d694588d94553a37db43b775e2bc57640dd36a78a841c522cd78fa3725620ad5af9102ee3847d077e1fc9d0d8d0a1>>

ENGAGED -- MAKE AMERICA BIPARTISAN AGAIN -- Michael Thompson, managing director at Goldman Sachs and alum of former Sen. Sam Brownback, Sen. Mike Enzi, and former Rep. Vito Fossella, proposed to Elizabeth Alyson Hart, executive vice president at Crossroads Strategies and alum of Baron Hill, Melissa Bean, and John Carney, after a quiet dinner at Le Refuge in Old Town. Pic
<<http://go.politicoemail.com/?qs=b18d694588d945539c05ef405df786e7bd71cf74dc54d3eabe1c080305a40c0b27f7833f19446f0a23d8c49c4d888bce>> <http://bit.ly/2nmpgRS>
<<http://go.politicoemail.com/?qs=b18d694588d945539c05ef405df786e7bd71cf74dc54d3eabe1c080305a40c0b27f7833f19446f0a23d8c49c4d888bce>>

TRANSITIONS -- Daniel "Danny" Glaser, former Treasury assistant secretary for terrorist financing and financial crimes, has joined the Financial Integrity Network as a principal. <http://politi.co/2mEVE2o>
<<http://go.politicoemail.com/?qs=b18d694588d945537d670c5b6d130d189b050b3741f6ec3155f123eaa1806fb74320e276790ad796bf2e2034adabe51c>> ... TJ Ducklo has left Bloomberg, and has joined "The Circus" team at Showtime -- doing some producing and helping with communications on the show. He's also continuing to work with Mark Halperin and John Heilemann on their other projects. ... Michael Beckel has joined Issue One as manager of research for investigations and policy analysis. He was formerly a political reporter with the Center for Public Integrity. ...

... Cathy McLaughlin, former executive director of the Harvard Institute of Politics, is headed to Delaware to join the Biden Institute as the executive director for strategic initiatives and administration. ... Kyle Sanders is joining D.C. government affairs firm Chamber Hill Strategies as a principal; he previously was legislative director and counsel for Rep. David Rouzer (R-N.C.).
<http://politi.co/2mmAjck>
<<http://go.politicoemail.com/?qs=b18d694588d9455340ed92e1a69eb9cc55c0602dcb41aed76711bf622f4b5ad2511e647b45d8770f651284d53f02bcf1>> Eric Schmutz joined the firm as principal last week; he most recently was legislative director and deputy COS for Rep. Lynn Jenkins (R-Kans.).

BIRTHDAY OF THE DAY: Lily Adams, Clinton campaign alum and comms director for Sen. Kamala Harris (D-Calif.), is 3-0 - she's celebrating by having dinner tonight with her parents and brother at Red Hen - "the last time we were all together on my birthday, George W. Bush was in the WH" -- read her Playbook Plus Q&A: <http://politi.co/2lw8Tyj>
<<http://go.politicoemail.com/?qs=b18d694588d9455306d7b6b57ecb708899ed897e72486b76203146aaaf671d193acbcdffef1eb502b5592e26c04ff74e>>

BIRTHDAYS: Craig T. Smith, former consultant for Hillary for America ... Matt David, VP of global public affairs at Match Group, Huntsman and Kasich Super PAC alum and the pride of Wagoner, Okla., is 38 ... Andrea Bozek, SVP at Mercury and former NRSC comms. director ... Chris Edwards of Edward Marc Chocolatier, a Bush alum and the pride of Pittsburgh ... WaPo Tokyo bureau chief Anna Fifield, an FT alum ... Ashley Simmons, newly promoted director of gov't and public affairs at the Telecommunications Industry Association ... Allen Gannett, founder and CEO of competitive marketing intelligence firm TrackMaven (h/t Jack Quinn) ... Alicia Pardo ... Deb Jospin (h/ts Jon Haber) ... Kelsey Cooper, Rand Paul's state comms director (h/t Sarah Pompei) ... former Sen. Tom Coburn (R-Okla.) is 69 ... Susan Swecker, chair of the Democratic Party of Virginia (h/t Sean Johnson) ... Ebs Burnough, president of EBSI Communications and Public Affairs ... GOP fundraiser Jim McCray ... Lauren Mullins, comms director for Georgetown's McCourt School of Public Policy (h/t Hanna Hope) ... Christian Gomez, economic growth advisor at USAID and the pride of the Potomac School ... T.A. Hawks, former Thad Cochran COS now at Monument Policy Group (h/t Stewart Verdery) ... Coleman Lapointe of the Barbara Bush Foundation, who was Jeb's body man during the campaign (h/t Jon Otto) ... Amy Travieso, director of congressional and public affairs at the U.S. Chamber ... former Rep. Bill Jefferson (D-La.) is 7-0 ... Rick Grafmeyer, a partner at Capitol Tax Partners (and formerly deputy staff director for the Joint Committee on Taxation as well as for the Senate Finance Committee) is 6-0 - he celebrated by checking off a bucket list item: he played tennis and shared stories with Jimmy Connors over several days in Boca Raton (h/t wife Sheila) ...

... Josh Walker, director of global programs at APCO Worldwide, fellow at the German Marshall Fund and a State alum, celebrating in Astana, Kazakhstan, with Expo 2017 and the Syrian peace negotiations ... Xometry's Jennie LaCourt, a Politico alum ... Peter Rose, Sard Verbinen & Co. vice chairman and former Blackstone Group head of public affairs (h/t Devin Banerjee) ... Jerry Greenfield, one-half of the eponymous Ben & Jerry's ice cream (Ben is four days younger), is 66 (h/t Jewish Insider) ... Alexander Nijelow, SVP for global public policy at Mastercard and Obama NSC, OMB and DHS alum, and former Durham, NC police officer (h/t girlfriend Ioanna Kefalas) ... N.Y. Post's Carl Campanile ... Bush alum Kathy Wright ... Lizzie Kendrick, director of digital engagement at The Campaign Workshop and DSCC alum ... DOE's Allison Lantero and "@RayLaHood's biggest fan," per her Twitter ... Greg "Junior" North ... Andy Tannen ... N.H. Democratic State Sen. Martha Fuller Clark ... Cantor alum Lloyd Lenhart ... Prieur Du Plessis ... Steven Ellis ... Max McConkey, long-time education lobbyist now chief policy and comms. officer at ed R&D firm WestEd ... Jason Klindt, Sam Graves alum now in gov't affairs at Kansas City Power & Light ... Margita Thompson, a Cheney, Schwarzenegger and CNN alum now VP of comms. at California Resources Corporation ... Julian Babbitt, ED at the Republican Party of Orange County ... John Aggrey is 58 ... filmmaker Elizabeth Mayo Chancey ... John Nagel ... Fox News' John L Wallace III is 58 ... Albie Dickson, celebrating with the love of her life ... John Frew ... Gus Bickford ... Ben Hodapp (h/ts Teresa Vilmain) ... Gregory North ... Billy Crystal is 69 ... Prince Albert II, the ruler of Monaco, is 59 ... Simone Biles is 20 (h/ts AP)

***** A message from UC Davis: To solve the world's biggest challenges in food, you need to know agriculture. And water management. Plant biology. Economics. Engineering. Animal science. Human health. Policy. Community development. You see, as the No. 1 agricultural university in the nation, UC Davis intimately understands every issue related to food. We believe the best answers and innovations come from expertise, research and collaboration across many fields. It's a complex effort, and one we're proud to lead with farms, industry and policymakers around the world. Learn how we help ensure healthy, safe food

for all at 21stcentury.ucdavis.edu

<http://go.politicoemail.com/?qs=b18d694588d9455303a59da3c79c57aae9e7989edc65db967449bdc239de0dde94aa04e4c3db5c47118d21665c5ef11c> . *****

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<http://go.politicoemail.com/?qs=b18d694588d94553e4fe321bef2365f15cf5be475a165d399ec9e0993297647bd575e47ab7510fcfa59c58f682849e> ... New York Playbook <http://politi.co/1ON8bqW>

<http://go.politicoemail.com/?qs=b18d694588d945532d2846269f366f09a444ddcf61783fea49a52fdb800f636bf39f9a3326db526175b4afc80d9a141d> ... Florida Playbook <http://politi.co/1oypFe9>

<http://go.politicoemail.com/?qs=b18d694588d9455371e3eed02c7d1207ad7c54056b4088243dd2ae477a0055e6ade914b3be528602193f01d45c945170> ... New Jersey Playbook <http://politi.co/1HLKltF>

<http://go.politicoemail.com/?qs=b18d694588d94553110b39120017812921d27ec29f6e914ac1236acada3dfcb444298616bd77d9a839f4f53ed66c50a> ... Massachusetts Playbook <http://politi.co/1Nhtq5v>

<http://go.politicoemail.com/?qs=b18d694588d9455387358a64c2e1062e01eefcf91e83251c6baae94bf41b7ed248a77ae4595490b63406c8227445be80e> ... Illinois Playbook <http://politi.co/1N7u5sb>

<http://go.politicoemail.com/?qs=b18d694588d94553c2683cf909cce243b335ff520277e77d13f9d0d853ef21cbc122966596d4e9ff3f38f4da20b806d2> ... California Playbook <http://politi.co/2bLvcPl>

<http://go.politicoemail.com/?qs=b18d694588d94553b947b7ac12b6cb801df256ab8d2030c5ee4485dd565e3588c90cbcd7bf479d21d6553e5684add056> ... Brussels Playbook <http://politi.co/1FZeLcw>

<http://go.politicoemail.com/?qs=b18d694588d945536aef74ff84d6e163e377d679d1cd1b66c01c0e80ee6cf1448aeaa3303d70cffa4ddde403792dd457> ... All our political and policy tipsheets <http://politi.co/1M75UbX>

<http://go.politicoemail.com/?qs=b18d694588d94553e4fe321bef2365f15cf5be475a165d399ec9e0993297647bd575e47ab7510fcfa59c58f682849e>

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 8:56:09 AM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNEL...

Thank you.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 11:23 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Yes I am 8 am with Nino

Sent from my iPhone

On Mar 13, 2017, at 10:39 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Hey also are you doing advance work tomorrow with millan? Eric Weiss said you were.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 9:15 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Ok - I will fix - I
Am getting and signed us both
up - sorry

Sent from my iPhone

On Mar 13, 2017, at 7:53 PM, Jackson, Ryan
<jackson.ryan@epa.gov> wrote:

No

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 7:05 PM, Grantham, Nancy
<Grantham.Nancy@epa.gov> wrote:

I will track it down and get you on it
..

Are you getting other other politico
things?

Nancy Grantham
Office of Public Affairs
US Environmental Protection
Agency
202-564-6879 (desk)
202-253-7056 (mobile)

From: Jackson, Ryan
Sent: Monday, March 13, 2017 3:03 PM
To: Grantham, Nancy
<Grantham.Nancy@epa.gov>
Subject: Fwd: [SPAM] Fwd: POLITICO
Playbook, presented by BP: IF IT'S THE
WEEKEND ... TRUMP tweets Obama
tapped his phone -- SCOOP: Russian
Amb. KISLYAK bails on Gridiron Dinner -
- U.S. cyberwar with North Korea --
YOU'RE INVITED: PLAYBOOK INTERVIEW
with MCCONNEL...

This is the kind of thing I was hoping
to get.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Jackson,
Ryan (Inhofe)"
<Ryan_Jackson@inhome.senate.gov>
Date: March 4, 2017
at 2:10:30 PM EST
To: Ryan Jackson
<jackson.ryan@epa.gov>
Subject: [SPAM]
Fwd: POLITICO
Playbook, presented

by BP: IF IT'S THE
WEEKEND ...
TRUMP tweets
Obama tapped his
phone -- SCOOP:
Russian Amb.
KISLYAK bails on
Gridiron Dinner --
U.S. cyberwar with
North Korea --
YOU'RE INVITED:
PLAYBOOK
INTERVIEW with
MCCONNELL next
Thursday

Ryan Jackson
Chief of Staff
U.S. Senator James
M. Inhofe
205 Russell Senate
Office Bldg.
Washington, D.C.
20510
(202) 224-4721

Begin forwarded
message:

From:

Anna
Palmer
and
Jake
Sherm
an

<politicoplay@politicoo.com>

Date:

March
4, 2017
at
10:45:

41 AM

EST

To:

<[Ryan](mailto:Ryan_jacks_on@in_hofe.se_nate.gov)

[jacks](mailto:Ryan_jacks_on@in_hofe.se_nate.gov)

[on@in](mailto:Ryan_jacks_on@in_hofe.se_nate.gov)

[hofe.se](mailto:Ryan_jacks_on@in_hofe.se_nate.gov)

[nate.gov](mailto:Ryan_jacks_on@in_hofe.se_nate.gov)

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<[reply-
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077b7c](mailto:reply-fe9212747565077b7c@politicoem.com)
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POLITICOPLAYBOOK

Today's PLAYBOOK presents

03/04/2017 10:42 AM

By ANNA PALMER (anna@politico.com; [@apalmerdc](https://twitter.com/apalmerdc)) and
[@JakeSherman](https://twitter.com/JakeSherman) with DANIEL LIPPMAN (daniel@politico.com)



THE PRESIDENT SPEAKS -- @realDonaldTrump at 6:30 a.m.: "The meeting with the Russian Amb was set up by the Obama Administration. The Russian Ambs....." **at 6:35 a.m.:** "Terrible! Just found out that Obama was just before the victory. Nothing found. This is McCarthyism. The Russian Ambassador that met Jeff Sessions visited the Oval Office a year alone." ... **at 6:49 a.m.:** "Is it legal for a sitting President to meet with the Russian Ambassador prior to an election? Turned down by court earlier. A NEW

... **at 6:52 a.m.:** "I'd bet a good lawyer could make a great case. Obama was tapping my phones in October, just prior to Election Day. Obama gone to tapp [sic] my phones during the very sacred time. Nixon/Watergate. Bad (or sick) guy!" ... **at 8:19 a.m.:** "After leaving the Apprentice, he was fired by his bad (pathetic) performance."

SOME THOUGHTS ... Is Trump just riffing off this Breitbart article? Did he learn something in a briefing? ... Didn't the president say "the Russia fights" is over? And then, this morning, he poked Schwarzenegger. The president is making a pretty good case for a full-blown role in the election.

-- **OBAMA's OFFICE** hasn't responded yet. But Ben Rhodes, Obama's national security adviser, tweeted at Trump: "No Presidents are put in place to protect citizens from people like you."

Good Saturday morning. The president is at Mar-a-Lago. He has not have spent 31 percent of his days in office, according to CNN. He has meetings and taking phone calls at Trump International Golf Club. "A few balls," according to a pool report by WaPo's Jenna Johnson. Secretary Wilbur Ross tonight. Ross also has a mansion in Mar-a-Lago. **American flag at Mar-a-Lago.** <http://bit.ly/2mDyJr3>

A FEW SCOOPS at the top of the program.

-- **RUSSIAN AMBASSADOR SERGEY KISLYAK** was so tonight at the Renaissance Hotel on 9th Street, but canceled who was Moscow bureau chief for the New York Times, is Russian. The Russian Embassy did not reply to a request dinner and who invited him. Vice President Mike Pence, Calif.) and Sen. Joni Ernst (R-Iowa) are among the headl

-- **SENATE MAJORITY LEADER MITCH MCCONNELL** this week and said that the Senate would pass the House' recess, according to sources familiar. This dovetails with

SPEAKING OF WHICH ... MCCONNELL will sit down w morning at the Washington Court Hotel (525 New Jersey congressional leader to sit down for the Playbook Interview open at 8 a.m. This live Playbook Interview is sponsored now, seats will go quickly. **RSVP here** <http://bit.ly/2mm>

**** **** A message from BP: Over the past 10 years, no the U.S. than BP - \$90 billion in total. Take 90 seconds America moving forward. *******

IF YOU READ ONE THING -- "Trump Inherits a Secret Missiles," by NYT's David E. Sanger and William J. Broad Obama ordered Pentagon officials to step up their cyber a missile program in hopes of sabotaging test launches in the of the North's military rockets began to explode, veer off into the sea. Advocates of such efforts say they believe that antimissile defenses a new edge and delayed by several years threaten American cities with nuclear weapons launched

"An examination of the Pentagon's disruption effort, Obama and Trump administrations as well as a review of that the United States still does not have the ability to effect and missile programs. Those threats are far more resilient such a danger that Mr. Obama, as he left office, warned P most urgent problem he would confront. ...

"The decision to intensify the cyber and electronic strategy concluded that the \$300 billion spent since the Eisenhower often compared to hitting 'a bullet with a bullet,' had failed

continental United States. Flight tests of interceptors based on a failure rate of 56 percent, under near-perfect conditions.'

***** **A message from BP: We've donated \$147 million over the past five years.** *Check out the programs we support in your area.*

SHOW ME THE MONEY -- "Trump pleads for cash at RNC." Samuelsohn and Marc Caputo in Palm Beach, Florida: "Pence was full of Republican donors Friday night by boasting of his list of his surprise swing state victories that even the party had not have imagined possible. But Trump also told them to focus on winning 60 Republican-held seats in the U.S. Senate in 2018. 'I want them,' Trump said at the [RNC's] spring retreat, according to the president's speech."

-- **GREAT KICKER** in Darren and Marc's story: "While Trump was in the upstairs ballroom, hotel guests and locals swarmed the president -- for photographs in front of the five-star hotel. 'No touching,' he posed for a picture. Moments later, 'The Beast' drove off to the airport to whisk him away to Mar-a-Lago." <http://politi.co/2mQk8>

THIS IS WILD -- Damian Paletta's WaPo story explaining the new plan quotes from a White House official and a Treasury official. The plan it's now being called, taxes imports instead of exports, and a new plan.

-- **The White House official** is neutral on the BAT: "The president is deliberating over what his preferred tax reform plan will be. The president is that our tax system is fair and in the best interests of the country. A spokesman has a decidedly different tone: "While the administration is of the overall tax reform discussion, there are both interests in the border adjustment tax proposal." These are two people from the White House **story** <http://wapo.st/2mmJJrK>

WHAT HILLARYLAND IS READING -- "Pence turns over state-related controversy," by the Indy Star's Tony Cook: "Attorneys turned over boxes of state-related emails to the Indiana Statehouse on Monday, archived as required by law. The move came the same day as the release of the emails from the White House."

personal AOL account to conduct public business as Indiana Governor. He said he did not know whether all of his emails regarding state matters were with

""[Friday] we received a large delivery of paper documents." Pence spokeswoman for Gov. Eric Holcomb, who succeeded Pence, said the documents were "more to come." She said state officials have not fully reviewed the documents yet. "We told us that a lot of what's in those boxes, if not everything, we have not yet fully verified that." Pence spokesman Marc Lotter said the records include "all of Pence's accounts, as well as emails between Pence's AOL email account and his personal accounts. He declined to characterize the emails beyond that."



Pere Noel

@RealSaintNick6

@jdawsey1 Hillary just checking the laptop. "The i used personal email in office." The i

4:19 PM - 3 Mar 2017 · Brooklyn, NY



2,232



3,824

FOGGY BOTTOM WATCH -- JOSH ROGIN in WaPo, "proposed cuts to State Department and USAID": "Sec against the White House's proposal to drastically slash fu sign he intends to fight for his department's mission insid formal appeal of the Office of Management and Budget's of the huge cuts proposed by the White House for State D <http://wapo.st/2m4f9RA>

--"Officials: Tillerson eyes State Dept budget cut over agreed in principle to a White House proposal to slash for percent, but wants to spread it out over three years rather likened his approach to that of landing an airplane safely one-time drop that would have far-reaching consequences costs." <http://apne.ws/2lpRiP4>

-- @kylegriffin1: "Best video you'll see today. @mitchellr op-gets escorted out while still asking questions." <http://>

-- "U.S. State Department criticized over quiet release Yeganeh Torbati: "The U.S. State Department released its world on Friday but the release was overshadowed by crit gave the report little of the traditional attention or fanfare person, breaking with precedent established during both A senior U.S. official answered reporters' questions by ph appearing on camera, also a break with precedent." <http://>

-- "Amid firestorm, Trump appears to waiver on Russ wave of questions about his ties to Russia, President Don he may shelve -- at least temporarily -- his plan to pursue group and other national security matters, according to a diplomats. ... [T]he reconsideration of a central tenet of t growing political risks in forging closer relations with Rus

POLL WATCH -- "Russia investigations a 'witch hunt' Shepard: "President Donald Trump insists questions abo campaign circle and Russian officials are a 'witch hunt.' P agree. While the public still has considerable confusion al

to the Russian government did - and how they might have
there is general consensus that whatever happened, it me

"Over the past few months, public opinion on Russia -
connection to Trump - has begun to solidify. And while m
lines, there are hints that sentiment is tilting against the p
think Trump has done anything illegal. But they are less-t
Russia, and they want to know more about it." <http://pol>

-- Follow POLITICO's guide to Trump's Russia ties <ht>

UPDATE -- "Officials: Man threatened Jewish centers

Long: "A former journalist fired for fabricating details in
threats against Jewish institutions nationwide, including
League, as part of a bizarre campaign to harass and frame
Thompson was arrested in St. Louis and appeared there i
charge. He answered questions and told the judge he had
supporters who attended said Thompson had no criminal
officials have been investigating 122 bomb threats called
states since Jan. 9 and a rash of vandalism at Jewish cem

IMMIGRATION LATEST -- "Trump administration con

Mexico border," by Reuters' Julia Edwards Ainsley: "Wo
into the United States could be separated by U.S. authori
Department of Homeland Security, according to three go
proposal is to deter mothers from migrating to the United
<http://reut.rs/2m71drM>

NANCY PELOSI sat down with us for a Playbook Interview
sounded off on Attorney General Jeff Sessions' limited re
the very idea that they're making excuses and splitting ha
end of this," Pelosi said. "The recusal is an admission that
the top cop would go to his colleagues in the Senate and v
unsophisticated person. This is a prosecutor himself. He l
of the weak moral authority of this administration if they
sponsored by the Peter G. Peterson Foundation. **Louis N**
Full Video <http://politi.co/2mDBvN3>

PELOSI HIGHLIGHTS:

BP has
contributed to America's
economy for over

150 years

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PLAYBOOK R



PHOTO DU JOUR: President Donald Trump exits Air Force One after
Kamm/AFP/Getty Images

HEADLINE OF THE DAY -- CHICAGO TRIBUNE, PAGE 1
in rap session: Talk focuses on CPS funding woes" <http://chicagotribune.com>

COMING ATTRACTIONS -- NYT A12, "Trump to Undo Warming," by Coral Davenport: "The Trump administration is announcing stringent federal regulations on vehicle pollution that could be marking a U-turn to efforts to force the American auto industry to make an announcement -- which is expected as soon as Tuesday -- from the Environmental Protection Agency administrator, Scott Pruitt, and the transportation secretary, Anthony Foxx, to immediately start to undo one of former President Barack Obama's environmental legacies. During the same week, and possibly on the same day, Mr. Pruitt is expected to begin the more lengthy and legally complex process of undoing Mr. Obama's rules to cut planet-warming pollution from power plants." <http://nyti.ms/2lHtnpQ>

-- "White House proposes steep budget cut to leading climate science programs," Steven Mufson, Jason Samenow and Brady Dennis: "The Trump administration is proposing cuts to research funding and satellite programs, according to a report in The Washington Post. The proposed cuts to the National Science Foundation would also eliminate funding for a variety of smaller programs, including coastal management, estuary reserves and 'coastal resilience,' which is designed to help areas to withstand major storms and rising seas." <http://washingtonpost.com>

SCOOP -- "Trump White House Shopping For Technology," Elias Groll: "White House IT officials met with at least one company to develop a system that would give administration officials control over employees' cellphones to transmit sensitive information, according to a report in The Washington Post." <http://atfp.co/2mYrTIH>

VALLEY TALK - NYT A1, "How Uber Deceives the Authorities," John H. Garvey: "Uber has for years engaged in a worldwide program to deceive law enforcement, a ride-hailing service was resisted by law enforcement or, in some cases, by a government program, involving a tool called Greyball, uses data collected from its users to identify and circumvent officials who were trying to clamp down on the company. Uber used these methods to evade the authorities in cities like San Francisco and in countries like Australia, China and South Korea." <http://nyti.ms/2lHtnpQ>

TIM ALBERTA in POLITICO MAGAZINE -- "The End o
<http://politi.co/2lKffwD>

HOLLYWOODLAND -- "President Trump is late-night
LA Times' Stephen Battaglio: "While TV news pundits we
address to Congress on Tuesday, Stephen Colbert was alr
languishing in second place since he succeeded David Let
2015, Colbert has become the most-watched show in late-
inauguration. He has risen to 3 million viewers a night - e
'The Tonight Show With Jimmy Fallon' on NBC for four o

"Colbert and other late-night talk show hosts are bein
late-night comedy to cope with their angst over the new a
have designated Trump as the piñata-in-chief - HBO's Bil
Bee - are also experiencing significant ratings increases d
audience levels typically ebb. Comedy Central's 'The Daily
ratings since Trevor Noah took over for Jon Stewart as ho

MEDIAWATCH - "A Matter of Facts: How Women of th
and Alternative Facts," by Julia Felsenthal, with photog
by April Ryan, Mara Liasson, Susan Page, Ashley Pa
Davis, Hallie Jackson and Kristen Welker, Julie Pace,
<http://bit.ly/2m4yS5q>

-- NYT has announced its slate of programming for SZ
Sebastian Tomich, Jim Rutenberg, Sam Dolnick, Glenn T
programming on Saturday, March 11. <http://bit.ly/2lI3X>

--"Mark Halperin Re-Joins NBC News, MSNBC as Ana
"Halperin is making his appearances on MSNBC and NBC
senior political analyst, TVNewser has learned. ... For NB
show." <http://bit.ly/2lErpXo>

CLICKER -- "The nation's cartoonists on the week in
keepers <http://politi.co/2lE9GPv>

GREAT WEEKEND READS, curated by Daniel Lippman

--"The Marked Woman," by "Lost City of Z" author Davi
new book, "Killers of the Flower Moon" (out April 18), pe

discovered on their Oklahoma reservation, the Osage Nation, changed the world. Then they began to be murdered off mysteriously by undercover agents, including a Native American, to the Osage. **Pre-order -- \$18.87 on Amazon** <http://amzn.to/2mBCR>

--"Tyler Cowen's 'The Complacent Class,'" by Dan Wa when one is surrounded by people of similar socioeconomic activity is mediated by the car? Why do so few people share other experiences?" <http://bit.ly/2mkoYNh> ... **\$18.57 on TheBrowser.com)**

--"The State of Trump's State Department," by Julia Department demonstratively shut out of meetings with for and the White House not soliciting many department staff to do. 'If I left before 10 p.m., that was a good day,' said the start at 6:30 in the morning. 'Now, I come in at 9, 9:15, and <http://theatl.n.tc/2m4InBD>

--"CNN Chief Jeff Zucker Unveils Plan to Dominate Donald Trump (Of Course)," by The Hollywood Reporter president ('We all know the truth'), Zucker is taking his bi-monthly audience of 100 million and a strategy to beat Vi Bourdain and W. Kamau Bell to the web, and launch Casa advice of his teen son." <http://bit.ly/2mOX89R>

--"The Case for Shyness," by Megan Garber in The Atlantic is a sweeping history that doubles as a (quiet) defense of **\$16.48 on Amazon** <http://amzn.to/2lECqHM> (h/t ALDa)

--"Will Write for Food," by Bryan Curtis in The Ringer: "restaurant reviews, profiles of celebrity chefs, and gustatory it?" <http://bit.ly/2mVebX7> (h/t Longreads.com)

--"End of a golden age," by Marc Levinson in Aeon Magazine era from 1948 to 1973. Economists might study it forever <http://bit.ly/2lE2tza>

--"I'm Renting a Dog?" by Patrick Clark in Bloomberg BusinessWeek democratize credit? The Nevada behind Wags Lending t

--"**Buried Alive: Stories From Inside Solitary Confinement**" by Michelle Wildgen, *the Guardian*: "Solitary confinement is brutal. It is torture by definition. It destroys the mind, both physically and psychologically. It is impossible. It is also outrageously expensive, and it doesn't work. It's a waste of money and the dawn of Trump's, isolation is as widely used as ever before. It's what it feels like." <http://bit.ly/2lEbjg5>

--"**Robert Mercer: the big data billionaire waging war on the liberal media**" by Adam Cadwalladr in *The Guardian*: "With links to Donald Trump, the rightwing US computer scientist is at the heart of a multi-billion dollar operation." <http://bit.ly/2mkbssW>

--"**Financiers Fight Over the American Dream**," by Sheela Ramani, *the Guardian*: "A fund planned to make a fortune-and do good-by exposing the failures of the American dream went wrong?" <http://bit.ly/2mOOoR5>

--"**Peter Popoff, the Born-Again Scoundrel**," by Mark Singer, *the New Yorker*: "Peter Popoff was a magical, mystical man of God-a giant among '80s televangelists. He was also an enormous fraud who was ruined in scandal. And now he's back. That's that. And if a fellow is clever enough, he can remake his kingdom. Lord worketh in mysterious ways." <http://bit.ly/2m3WlC>

PLAYBOOK



SPOTTED on Thursday afternoon in the Cannon House Office Building, Sen. John McCain, Alaska Governor Bill Walker, Sen. Ted Cruz, and Kyle Gilster, a government affairs lawyer with the same kindergarten teacher back in a Lincoln, Nebraska high school. <http://politi.co/2mn6E6E>

TRANSITIONS -- Nathan Leamer, most recently outreach director at the Brookings Institution, starts on Monday as policy adviser to FCC chairman Tom Wheeler. Leamer was at PepsiCo as SVP of public policy and government affairs for 15 years, and was director of strategic initiatives in the office of the global chief executive officer (John Young). <http://politi.co/2m5HQgP>

BIRTHDAYS: Energy Secretary Rick Perry, the pride of Texas, turns 60 today. Former ambassador for global women's issues at State (her name is Deborah Turness ... Mike "Something Lite" Haidet is 29.

Ryan, founder of American Future Fund and president at
James Lankford (R-Okla.) is 49 (h/t D.J. Jordan) ... Leigh
Politics and a Politico alum ... Emily Bazelon, staff writer
Political Gabfest and Truman Capote Fellow at Yale Law ...
Jesse Lewin, now director of field brand reputation at Mo
Abby Jagoda, director of public policy and best practices
Centers (ICSC), celebrating in Las Vegas for BOLD PAC (C
press secretary at Americans for Responsible Solutions, is
daughter Ana) ... Stephanie Gidigbi, Obama '08 and DOT

... **CNN's Kate Glassman Bennett**, an IJR and Politico a
Doug Hoelscher, now director of the DC office for Iowa G
Group's James Norton (h/t Ed Cash) ... Christie alum Key
affairs and comms at Logic Technology Development ... A
Relations ... Politico's Mark McQuillan ... Stagwell Group
Yorker's Melvin Backman is 26 ... Alice Rivlin, senior fello
Brookings, first-ever CBO director, former Fed vice chair,
Ben Rogers, big brother of Sam ... N.Y. Daily News Alban
Abrahamson, now associate at the law firm Durie Tangri
director of ACPAC at the Auto Care Association ... Connie
daughter of Kitty and David ... Sophie Saxondale ... WTO
... Emma Sandoe, a CMS alum now a PhD candidate in he
conferences coordinator at State ... Emily Ward ... Jim Su
Nelson ... Alissa McKinney ... Simone Ward (h/ts Teresa V
AP)

THE SHOWS, by @MattMackowiak, filing from Austin:

-- **NBC's "Meet the Press"**: Senate Minority Leader Chu
(R-Fla.) ... James Clapper. Panel: Cornell Belcher, Tom F

-- **CNN's "State of the Union"** (9 a.m.): Sen. Marco Rub
Pelosi (D-Calif.). Panel: Bakari Sellers, Dana Loesch, Mik

-- **CBS's "Face the Nation"**: Sen. Mark Warner (D-Va.)
Panetta. Panel: Jamelle Bouie, Ramesh Ponnuru, Julie Pa

--**"Fox News Sunday"**: Sen. Chris Coons (D-Del.) ... Sen. Peter Baker, Laura Ingraham and Bob Woodward ... "Pov" Eric Greitens

-- **ABC's "This Week"**: Guests to be announced.

-- **CNN's "Inside Politics"** with John King (8 a.m.): Panel Katharine Ham and Perry Bacon, Jr.

-- **CNN's "Reliable Sources"**: (11 a.m.): Bill Plante and Mollie Hemingway, The Daily Caller's Kaitlan Collins, Th and Katrina vanden Heuvel

-- **Fox News' "Sunday Morning Futures"** (10 a.m.): Rep (D-Calif.) ... Newt Gingrich. Panel: Tony Sayegh, Stephen

-- **Fox News' "MediaBuzz"** (SUN 11 a.m.): Erin McPike . Ferrechio ... Katrina Pierson ... Jim Rutenberg ... In Touch

-- **CNN's "Fareed Zakaria GPS"** (10 a.m.): Thomas Don University's Michal Kosinski ... former Canadian diploma

-- **Univision's "Al Punto"** (10 a.m.): Rep. Luis Gutierrez Interagency coordination Carlos Diaz-Rossilo ... actress a founder and executive director Frank Sharry and CHIRLA Cabrera ... Mexicanos Contra la Corrupción y la Impunidad

-- **C-SPAN: "The Communicators"** (6 p.m.): App Associ questioned by Politico's Li Zhou ... **"Newsmakers"**(SUN Aron, questioned by USA Today's Richard Wolf and the L (SUN 8pm & 11pm ET): Books & Books owner Michell Ka the Angels", "The Man Who Invented Christmas" and "La Menendez ("In Cuba I Was a German Shepard", "Loving columnist Dave Barry

-- **Washington Times' "Mack on Politics"** weekly politi on iTunes or listen at MackOnPolitics.com): Susan Page,

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<http://politi.co/1M75UbX>

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 2:39:42 AM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNEL...

Hey also are you doing advance work tomorrow with millan? Eric Weiss said you were.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 9:15 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Ok - I will fix - I
Am getting and signed us both
up - sorry

Sent from my iPhone

On Mar 13, 2017, at 7:53 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

No

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 7:05 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

I will track it down and get you on it ..

Are you getting other other politico things?

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

From: Jackson, Ryan
Sent: Monday, March 13, 2017 3:03 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Fwd: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with

North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with
MCCONNEL...

This is the kind of thing I was hoping to get.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Jackson, Ryan (Inhofe)"
<Ryan_Jackson@inhofe.senate.gov>
Date: March 4, 2017 at 2:10:30 PM EST
To: Ryan Jackson <jackson.ryan@epa.gov>
Subject: [SPAM] Fwd: POLITICO Playbook,
presented by BP: IF IT'S THE WEEKEND ...
TRUMP tweets Obama tapped his phone --
SCOOP: Russian Amb. KISLYAK bails on
Gridiron Dinner -- U.S. cyberwar with North
Korea -- YOU'RE INVITED: PLAYBOOK
INTERVIEW with MCCONNELL next
Thursday

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

Begin forwarded message:

From: Anna Palmer and Jake
Sherman
<politicoplaybook@politico.com>
Date: March 4, 2017 at 10:45:41
AM EST
To:
<Ryan_jackson@inhofe.senate.gov>
Subject: POLITICO Playbook,
presented by BP: IF IT'S THE
WEEKEND ... TRUMP tweets
Obama tapped his phone --
SCOOP: Russian Amb. KISLYAK
bails on Gridiron Dinner -- U.S.
cyberwar with North Korea --

YOU'RE INVITED: PLAYBOOK
INTERVIEW with MCCONNELL
next Thursday
Reply-To: POLITICO subscriptions
<reply-fe9212747565077b7c-630318_HTML-637936817-1376319-0@politicoemail.com>

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POLITICOPLAYBOOK

Today's PLAYBOOK presented by BP

03/04/2017 10:42 AM EDT

By ANNA PALMER (anna@politico.com; [@apalmerdc](https://twitter.com/apalmerdc)) and JAKE SHERMAN ([@JakeSherman](https://twitter.com/JakeSherman)) with DANIEL LIPPMAN (daniel@politico.com)

DRIVING THE DAY



THE PRESIDENT SPEAKS -- @realDonaldTrump at 6:26 a.m.: "The Russian Amb was set up by the Obama Administration under Obama. The Russian Ambs....." **at 6:35 a.m.:** "Terrible! Just found out that Obama had my phones just before the victory. Nothing found. This is McCarthyism!" ... **at 6:42 a.m.:** "The Russian Ambassador that met Jeff Sessions visited the Obama White House for a year alone." ... **at 6:49 a.m.:** "Is it legal for a sitting President to be 'wiretapped' prior to an election? Turned down by court earlier. A NEW LOW!" ...

... **at 6:52 a.m.:** "I'd bet a good lawyer could make a great case out of this. I was tapping my phones in October, just prior to Election!" ... **at 7:02 a.m.:** "Obama gone to tapp [sic] my phones during the very sacred election process. Nixon/Watergate. Bad (or sick) guy!" ... **at 8:19 a.m.:** "Arnold Schwarzenegger leaving the Apprentice, he was fired by his bad (pathetic) ratings, not by the

SOME THOUGHTS ... Is Trump just riffing off this Breitbart report [http://www.breitbart.com/2017/03/04/trump-riffs-off-breitbart-report-arnold-schwarzenegger-leaving-the-apprentice/](#) to learn something in a briefing? ... Didn't the president say a few days ago that "the Russia fights" is over? And then, this morning, he poked Schwarzenegger for

The president is making a pretty good case for a full-blown congressional role in the election.

-- **OBAMA's OFFICE** hasn't responded yet. But Ben Rhodes (@brhodes), a national security adviser, tweeted at Trump: "No President can order actions that were put in place to protect citizens from people like you."

Good Saturday morning. The president is at Mar-a-Lago, where, by the way, he has spent 31 percent of his days in office, according to CBS's Mark Knauer. He is holding meetings and taking phone calls at Trump International Golf Club in West Palm Beach. "a few balls," according to a pool report by WaPo's Jenna Portnoy. He is also with Secretary Wilbur Ross tonight. Ross also has a mansion in Palm Beach. **American flag at Mar-a-Lago.** <http://bit.ly/2mDyJr3>

A FEW SCOOPS at the top of the program.

-- **RUSSIAN AMBASSADOR SERGEY KISLYAK** was scheduled to arrive in Washington tonight at the Renaissance Hotel on 9th Street, but canceled yesterday, according to a source. Kislyak, who was Moscow bureau chief for the New York Times, is doing a Putin-style press conference with a Russian. The Russian Embassy did not reply to a request to explain why he was canceled. Dinner and who invited him. Vice President Mike Pence, House Minority Leader Kevin McCarthy (R-Calif.) and Sen. Joni Ernst (R-Iowa) are among the headliners at tonight's event.

-- **SENATE MAJORITY LEADER MITCH MCCONNELL** met with a group of lawmakers this week and said that the Senate would pass the House's health-care bill next week, recess, according to sources familiar. This dovetails with what he's been saying for some time.

SPEAKING OF WHICH ... MCCONNELL will sit down with us for the first time this morning at the Washington Court Hotel (525 New Jersey Avenue, NW). We'll be asking the congressional leader to sit down for the Playbook Interview in the first hour of the program, which opens at 8 a.m. This live Playbook Interview is sponsored by the Peter G. Peterson Foundation. Now, seats will go quickly. **RSVP here** <http://bit.ly/2mmzJPc>

**** **** A message from BP: Over the past 10 years, no energy company has invested more in the U.S. than BP - \$90 billion in total. Take 90 seconds to see what energy is doing for America moving forward. *******

IF YOU READ ONE THING -- "Trump Inherits a Secret Cyberwar Arsenal," by NYT's David E. Sanger and William J. Broad: "Three years ago, President Obama ordered Pentagon officials to step up their cyber and electronic

missile program in hopes of sabotaging test launches in their opening salvo. Some of the North's military rockets began to explode, veer off course, disintegrate or fall into the sea. Advocates of such efforts say they believe that targeted attacks against antimissile defenses a new edge and delayed by several years the day when they threaten American cities with nuclear weapons launched atop intercontinental ballistic missiles.

"An examination of the Pentagon's disruption effort, based on interviews with officials from the Obama and Trump administrations as well as a review of extensive but often conflicting reports, concludes that the United States still does not have the ability to effectively counter North Korea's nuclear and missile programs. Those threats are far more resilient than many experts had feared. It is such a danger that Mr. Obama, as he left office, warned President Trump that it would be the most urgent problem he would confront. ...

"The decision to intensify the cyber and electronic strikes, in early 2017, concluded that the \$300 billion spent since the Eisenhower era on traditional military operations often compared to hitting 'a bullet with a bullet,' had failed the core purpose of protecting the continental United States. Flight tests of interceptors based in Alaska and the Pacific had a failure rate of 56 percent, under near-perfect conditions." <http://nyti.ms/2mQk88u>

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SHOW ME THE MONEY -- "Trump pleads for cash at closed donor event"
Samuelsohn and Marc Caputo in Palm Beach, Florida: "President Donald Trump filled a room full of Republican donors Friday night by boasting of his upset 2016 election and showing a list of his surprise swing state victories that even the party high rollers had never have imagined possible. But Trump also told them to focus on what he needs to do to win 60 Republican-held seats in the U.S. Senate in 2018. 'I need you guys to get behind them,' Trump said at the [RNC's] spring retreat, according to one source familiar with the president's speech."

-- GREAT KICKER in Darren and Marc's story: "While Trump addressed the crowd in the upstairs ballroom, hotel guests and locals swarmed the president's limousine outside -- for photographs in front of the five-star hotel. 'No touching the car!' a sign read. Trump posed for a picture. Moments later, 'The Beast' drove off to pick up the president and whisk him away to Mar-a-Lago." <http://politi.co/2mQk88u>

THIS IS WILD -- Damian Paletta's WaPo story explaining the rift over the release of the quotes from a White House official and a Treasury official carrying different messages.

it's now being called, taxes imports instead of exports, and is the center plan.

-- **The White House official** is neutral on the BAT: "The president and his staff are deliberating over what his preferred tax reform plan will look like. The president is that our tax system is fair and in the best interests of the American people. The spokesman has a decidedly different tone: "While the administration is supportive of the overall tax reform discussion, there are both interesting aspects and challenges to the border adjustment tax proposal." These are two people from the same administration. **story** <http://wapo.st/2mmJJrK>

WHAT HILLARYLAND IS READING -- "Pence turns over to state 100 boxes of state-related emails to the Indiana Statehouse on Thursday in a move to be archived as required by law. The move came the same day IndyStar revealed that Pence's personal AOL account to conduct public business as Indiana governor, and whether all of his emails regarding state matters were within public reach."

"[Friday] we received a large delivery of paper documents," said S. J. "Pence's spokeswoman for Gov. Eric Holcomb, who succeeded Pence in January. "There's more to come." She said state officials have not fully reviewed the contents of the boxes. "We told us that a lot of what's in those boxes, if not everything, we already have reviewed and verified that." Pence spokesman Marc Lotter said the records contain emails from Pence's accounts, as well as emails between Pence's AOL email account and other accounts. He declined to characterize the emails beyond that." <http://indystar.com/story/news/politics/2017/04/21/pence-turns-over-100-boxes-of-emails-to-indiana-statehouse/408111001/>



Pere Noel

@RealSaintNick6

@jdawsey1 Hillary just checking the daily news. "I used personal email in office." The irony is palpable.

4:19 PM - 3 Mar 2017 · Brooklyn, NY



2,232



3,824

FOGGY BOTTOM WATCH -- JOSH ROGIN in WaPo, "Tillerson pushes back against proposed cuts to State Department and USAID": "Secretary of State Tillerson is pushing back against the White House's proposal to drastically slash funding for diplomatic operations. Tillerson, who has been vocal about his opposition to the cuts, signed a formal appeal of the Office of Management and Budget's initial budget request. Tillerson is also expected to make a formal appeal of the huge cuts proposed by the White House for State Department and USAID." <http://wapo.st/2m4f9RA>

--"Officials: Tillerson eyes State Dept budget cut over 3 years," by Josh Rogin Tillerson has agreed in principle to a White House proposal to slash foreign aid and diplomatic operations.

percent, but wants to spread it out over three years rather than in one go. He likened his approach to that of landing an airplane safely: a gradual descent rather than a one-time drop that would have far-reaching consequences for policy as well as costs." <http://apne.ws/2lpRiP4>

-- **@kylegriffin1**: "Best video you'll see today. @mitchellreports won't stop until the op-gets escorted out while still asking questions." <http://bit.ly/2lphCZL>

-- **"U.S. State Department criticized over quiet release of human rights report"**
Yeganeh Torbati: "The U.S. State Department released its annual report on human rights in the world on Friday but the release was overshadowed by criticism that Secretary Tillerson gave the report little of the traditional attention or fanfare. Tillerson delivered the report in a quiet person, breaking with precedent established during both Democratic and Republican administrations. A senior U.S. official answered reporters' questions by phone on condition of anonymity. Not appearing on camera, also a break with precedent." <http://reut.rs/2lHv>

-- **"Amid firestorm, Trump appears to waive on Russia deal,"** by AP
In the wake of a wave of questions about his ties to Russia, President Donald Trump is taking steps that he may shelve -- at least temporarily -- his plan to pursue a deal with Moscow. The move, on a group and other national security matters, according to administration officials, will be discussed with diplomats. ... [T]he reconsideration of a central tenet of the president's policy is a growing political risk in forging closer relations with Russia." <http://a>

POLL WATCH -- "Russia investigations a 'witch hunt'? Not according to poll"
Shepard: "President Donald Trump insists questions about once-hidden ties to Russia in his campaign circle and Russian officials are a 'witch hunt.' Public-opinion polls show Americans don't agree. While the public still has considerable confusion about what, precisely, happened to the Russian government did - and how they might have been connected to the president, there is general consensus that whatever happened, it merits further investigation."

"Over the past few months, public opinion on Russia - its involvement in the election and connection to Trump - has begun to solidify. And while much of that has been positive, the headlines, there are hints that sentiment is tilting against the president. The public doesn't think Trump has done anything illegal. But they are less-than-comfortable with his ties to Russia, and they want to know more about it." <http://politi.co/2lHRsfS>

-- **Follow POLITICO's guide to Trump's Russia ties** <http://politi.co/2lHRsfS>

UPDATE -- "Officials: Man threatened Jewish centers to frame, ha..."
Long: "A former journalist fired for fabricating details in stories made a..."

threats against Jewish institutions nationwide, including a bomb threat to the Jewish League, as part of a bizarre campaign to harass and frame his ex-girlfriend. Thompson was arrested in St. Louis and appeared there in federal court on a charge. He answered questions and told the judge he had enough money. His supporters who attended said Thompson had no criminal record. His lawyers said officials have been investigating 122 bomb threats called in to Jewish organizations in states since Jan. 9 and a rash of vandalism at Jewish cemeteries." <http://www.foxnews.com/story/2015/01/09/thompson-arrested-bomb-threat-jewish-league/>

IMMIGRATION LATEST -- "Trump administration considering separating children from parents at Mexico border," by Reuters' Julia Edwards Ainsley: "Women and children entering the United States could be separated by U.S. authorities under a proposal from the Department of Homeland Security, according to three government officials. The proposal is to deter mothers from migrating to the United States with their children." <http://reut.rs/2m71drM>

NANCY PELOSI sat down with us for a Playbook Interview Friday. She sounded off on Attorney General Jeff Sessions' limited recusal. "This is the very idea that they're making excuses and splitting hairs and this is the end of this," Pelosi said. "The recusal is an admission that something went wrong. The top cop would go to his colleagues in the Senate and withhold the truth from an unsophisticated person. This is a prosecutor himself. He knows what's going on. It's a sign of the weak moral authority of this administration if they support what's being sponsored by the Peter G. Peterson Foundation. **Louis Nelson's story** <http://www.foxnews.com/story/2015/01/09/thompson-arrested-bomb-threat-jewish-league/> **Full Video** <http://politi.co/2mDBvN3>

PELOSI HIGHLIGHTS:

-- **ON THE DEBT CEILING:** "[O]n the subject to the debt ceiling, this is not in question. [We] are making it clear to the administration that we are not going to raise the debt ceiling. And that doesn't mean we're going to have a debate about whether or not we should raise the debt ceiling because even the debate lowered our credit rating a few years ago when we had to raise the debt ceiling. So from the standpoint of that, we stand ready to work with the administration to raise the debt ceiling; a clean debt ceiling. Not one that is bogged down in ideology. It's just clean, just clean. Because I don't know that anybody knows what is - so clean, just clean."

-- **ON OBAMACARE:** "We'll see what they have to offer. If it lowers costs, if it expands coverage, and-or let's say it in another way: if it does nothing to lower costs, increasing coverage, and expanding access, we have something to offer."

-- TAX REFORM BY AUGUST UNLIKELY: "It's very hard. Again, we should have that, but we haven't seen any initiative to go the table."

-- ON THE WALL: "The border wall is unwise, immoral, ineffective, and we're going to pay for it? How are they going to pay for it? You know the Mexicans are going to pay for it. So it has no-if we had some additional money to spend, technology, people, there's a place to go. So I just don't see that as-he talks about it like he's building a wall. He has to say, but I don't think you'd have too much support on the Democratic side. Republicans seem to be cheering away at it, as they were cheering away at the wall, which nearly 200 of them voted for."

-- NO SUPPORT FOR BORDER ADJUSTMENT TAX: "The border tax would hurt working families in our country. And we have practically zero-maybe there's some support for it in our caucus, but they have not come forward yet. ... Because it's just not clear they even know that it has any level of success on the Republican side."

FOR THE PRESIDENT -- K-FILE - "Sebastian Gorka, now a fierce critic of Obama, says he had 'no depth' and was 'full of bluster,'" by CNN's Christopher Matthews and Andrew Kaczynski <http://cnn.it/2lJT1Lq>

HOT VIDEO - "Child Calls Out Nigel Farage Over His Immigration Comments: 'My mummy says you hate foreigners.'" <http://huff.to/2lJHP1i>



PLAYBOOK READS





PHOTO DU JOUR: President Donald Trump exits Air Force One after arriving in Orlando. Photo by Kamm/AFP/Getty Images

HEADLINE OF THE DAY -- CHICAGO TRIBUNE, PAGE 1: "Chance for a new direction in rap session: Talk focuses on CPS funding woes" <http://bit.ly/2lI75>

COMING ATTRACTIONS -- NYT A12, "Trump to Undo Vehicle Rules Aimed at Warming," by Coral Davenport: "The Trump administration is expected to announce stringent federal regulations on vehicle pollution that contributes to global warming, marking a U-turn to efforts to force the American auto industry to produce cleaner cars, an announcement -- which is expected as soon as Tuesday and will be made by the Environmental Protection Agency administrator, Scott Pruitt, and the transportation secretary, Elaine Chao, will immediately start to undo one of former President Barack Obama's most significant environmental legacies. During the same week, and possibly on the same day, Mr. Trump will order Mr. Pruitt to begin the more lengthy and legally complex process of dismantling some of Mr. Obama's rules to cut planet-warming pollution from coal-fired power plants." <http://nyti.ms/2lHtnpQ>

-- "White House proposes steep budget cut to leading climate science agencies," by Steven Mufson, Jason Samenow and Brady Dennis: "The Trump administration is proposing a budget of one of the government's premier climate science agencies by as little as \$10 million, a sharp cut from the current level of \$100 million."

cuts to research funding and satellite programs, according to a four-page report by The Washington Post. The proposed cuts to the National Oceanic and Atmospheric Administration would also eliminate funding for a variety of smaller programs, including coastal resource management, estuary reserves and 'coastal resilience,' which seeks to build coastal areas to withstand major storms and rising seas." <http://wapo.st/2lHz>

SCOOP -- "Trump White House Shopping For Technology to Plug Security Hole"

Elias Groll: "White House IT officials met with at least one private firm to look at a security system that would give administration officials control over how staffers use their personal cellphones to transmit sensitive information, according to people familiar with the matter." <http://atfp.co/2mYrTIH>

VALLEY TALK - NYT A1, "How Uber Deceives the Authorities Worries"

Uber has for years engaged in a worldwide program to deceive the authorities, a report says. The ride-hailing service was resisted by law enforcement or, in some instances, was shut down. The program, involving a tool called Greyball, uses data collected from the service to identify and circumvent officials who were trying to clamp down on the service. Uber used these methods to evade the authorities in cities like Boston, Paris and London, as well as countries like Australia, China and South Korea." <http://nyti.ms/2lpD>

TIM ALBERTA in POLITICO MAGAZINE -- "The End of the Libertarian Era"

<http://politi.co/2lKffwD>

HOLLYWOODLAND -- "President Trump is late-night TV's muse and inspiration"

LA Times' Stephen Battaglio: "While TV news pundits were still analyzing Trump's inaugural address to Congress on Tuesday, Stephen Colbert was already milking it for laughs. Colbert, languishing in second place since he succeeded David Letterman on the show in 2015, Colbert has become the most-watched show in late-night TV since Trump's inauguration. He has risen to 3 million viewers a night - enough to surpass 'The Tonight Show With Jimmy Fallon' on NBC for four consecutive weeks."

"Colbert and other late-night talk show hosts are being lifted by the popularity of late-night comedy to cope with their angst over the new administration. Comedy Central have designated Trump as the piñata-in-chief - HBO's Bill Maher and Jimmy Kimmel - Bee - are also experiencing significant ratings increases during a post-election period when audience levels typically ebb. Comedy Central's 'The Daily Show' is on track for new ratings since Trevor Noah took over for Jon Stewart as host." <http://latimes.com>

MEDIAWATCH - "A Matter of Facts: How Women of the Press Corps are Reporting on Trump and Alternative Facts," by Julia Felsenthal, with photographs from AP

by April Ryan, Mara Liasson, Susan Page, Ashley Parker, Margaret Davis, Hallie Jackson and Kristen Welker, Julie Pace, Sara Murray
<http://bit.ly/2m4yS5q>

-- **NYT has announced its slate of programming** for SXSW. Dean Baer, Sebastian Tomich, Jim Rutenberg, Sam Dolnick, Glenn Thrush and more will be on programming on Saturday, March 11. <http://bit.ly/2lI3XsH>

--**"Mark Halperin Re-Joins NBC News, MSNBC as Analyst,"** by TVNewser
"Halperin is making his appearances on MSNBC and NBC News official again," TVNewser senior political analyst, TVNewser has learned. ... For NBC, he'll also appear on the show." <http://bit.ly/2lErpXo>

CLICKER -- "The nation's cartoonists on the week in politics," edited by **keepers** <http://politi.co/2lE9GPv>

GREAT WEEKEND READS, curated by Daniel Lippman:

--**"The Marked Woman,"** by "Lost City of Z" author David Grann, in a new book, "Killers of the Flower Moon" (out April 18), per Longform's <http://longform.com> discovered on their Oklahoma reservation, the Osage Nation became the most powerful in the world. Then they began to be murdered off mysteriously. In 1924 the FBI sent undercover agents, including a Native American, to the Osage reservation.
Pre-order -- \$18.87 on Amazon <http://amzn.to/2mBCRrw>

--**"Tyler Cowen's 'The Complacent Class,'"** by Dan Wang: "How advanced is a society when one is surrounded by people of similar socioeconomic class, and how much activity is mediated by the car? Why do so few people share what they learn from their other experiences?" <http://bit.ly/2mkoYNh> ... **\$18.57 on Amazon** <http://amzn.to/2mkoYNh> (TheBrowser.com)

--**"The State of Trump's State Department,"** by Julia Ioffe in The Atlantic
The State Department demonstratively shut out of meetings with foreign leaders, and the White House not soliciting many department staffers for their input on what to do. 'If I left before 10 p.m., that was a good day,' said the State staffer. Meetings start at 6:30 in the morning. 'Now, I come in at 9, 9:15, and leave by 5:30.' <http://theatlantic.com/2m4InBD>

--**"CNN Chief Jeff Zucker Unveils Plan to Dominate Digital: New Strategy for Donald Trump (Of Course),"** by The Hollywood Reporter's Marisa Gribben

president ('We all know the truth'), Zucker is taking his battle for TV news to a monthly audience of 100 million and a strategy to beat Vice and BuzzFeed. Bourdain and W. Kamau Bell to the web, and launch Casey Neistat, the advice of his teen son." <http://bit.ly/2mOX89R>

--**"The Case for Shyness,"** by Megan Garber in The Atlantic: "Joe Monaghan is a sweeping history that doubles as a (quiet) defense of timidity." <http://bit.ly/2mVebX7> **\$16.48 on Amazon** <http://amzn.to/2lECqHM> (h/t ALDaily.com)

--**"Will Write for Food,"** by Bryan Curtis in The Ringer: "Readers are hungry for restaurant reviews, profiles of celebrity chefs, and gustatory travel writing. What if?" <http://bit.ly/2mVebX7> (h/t Longreads.com)

--**"End of a golden age,"** by Marc Levinson in Aeon Magazine: "Unprecedented era from 1948 to 1973. Economists might study it forever, but it can never be repeated." <http://bit.ly/2lE2tza>

--**"I'm Renting a Dog?"** by Patrick Clark in Bloomberg Businessweek: "Can we democratize credit? The Nevadan behind Wags Lending thinks so." <http://bit.ly/2mVebX7>

--**"Buried Alive: Stories From Inside Solitary Confinement,"** by Nathaniel Rich in The New Yorker: "Solitary is brutal. It is torture by definition. It destroys the mind, body, and soul, and it is impossible. It is also outrageously expensive, and it doesn't work. Yet as the dawn of Trump's, isolation is as widely used as ever in the American prison system. What it feels like." <http://bit.ly/2lEbjg5>

--**"Robert Mercer: the big data billionaire waging war on mainstream media,"** by Adam B. Vary in The Guardian: "With links to Donald Trump, Steve Bannon, and a far-rightwing US computer scientist is at the heart of a multimillion-dollar project to reshape the world." <http://bit.ly/2mkbssW>

--**"Financiers Fight Over the American Dream,"** by Sheelah Kolhatkar in The New Yorker: "A fund planned to make a fortune-and do good-by exposing how Herbalife went wrong?" <http://bit.ly/2mOOoR5>

--**"Peter Popoff, the Born-Again Scoundrel,"** by Mark Oppenheimer in The New Yorker: "He was a magical, mystical man of God-a giant among '80s televangelists. He was also an enormous fraud who was ruined in scandal. Ah, but here in the end, that. And if a fellow is clever enough, he can remake his kingdom and a Lord worketh in mysterious ways." <http://bit.ly/2m3WlC7>

PLAYBOOKERS



SPOTTED on Thursday afternoon in the Cannon House Office Building. Cheney and Kyle Gilster, a government affairs lawyer with Husch Blackwell, the same kindergarten teacher back in a Lincoln, Nebraska, albeit in different shoes. <http://politi.co/2mn6E6E>

TRANSITIONS -- Nathan Leamer, most recently outreach manager at the Brookings Institute, starts on Monday as policy adviser to FCC chairman Ajit Pai. Leamer was at PepsiCo as SVP of public policy and government affairs for North America and as director of strategic initiatives in the office of the global chairman at EY (formerly Young). <http://politi.co/2m5HQgP>

BIRTHDAYS: Energy Secretary Rick Perry, the pride of Paint Creek, Texas, is 59. Former ambassador for global women's issues at State (h/t Jon Haber) ... Deborah Turness ... Mike "Something Lite" Haidet is 29 ... Sarah Scott ... Ryan, founder of American Future Fund and president at Concordia Group ... James Lankford (R-Okla.) is 49 (h/t D.J. Jordan) ... Leigh Munsil, breakeven at Politics and a Politico alum ... Emily Bazelon, staff writer for the NYT Magazine ... Political Gabfest and Truman Capote Fellow at Yale Law ... Callista Gingrich ... Jesse Lewin, now director of field brand reputation at McDonald's ... Abby Jagoda, director of public policy and best practices at the International Centers (ICSC), celebrating in Las Vegas for BOLD PAC (hubby tip: Jon ... press secretary at Americans for Responsible Solutions, is 26 ... Sarah ... daughter Ana) ... Stephanie Gidigbi, Obama '08 and DOT alum now at

... **CNN's Kate Glassman Bennett**, an IJR and Politico alum (h/t Tim ... Doug Hoelscher, now director of the DC office for Iowa Governor Terry ... Group's James Norton (h/t Ed Cash) ... Christie alum Kevin Roberts, now in affairs and comms at Logic Technology Development ... Allison Putala ... Relations ... Politico's Mark McQuillan ... Stagwell Group's Eric Jeng ... Yorker's Melvin Backman is 26 ... Alice Rivlin, senior fellow in the Economic Policy Brookings, first-ever CBO director, former Fed vice chair, and first-ever ... Ben Rogers, big brother of Sam ... N.Y. Daily News Albany chief Ken ... Abrahamson, now associate at the law firm Durie Tangri LLP in SF ... A ... director of ACPAC at the Auto Care Association ... Connie Fenner ... No ... daughter of Kitty and David ... Sophie Saxondale ... WTOP's Bruce Alar

... Emma Sandoe, a CMS alum now a PhD candidate in health policy ...
conferences coordinator at State ... Emily Ward ... Jim Sulentic ... Marg
Nelson ... Alissa McKinney ... Simone Ward (h/ts Teresa Vilmain) ... au
AP)

THE SHOWS, by @MattMackowiak, filing from Austin:

-- **NBC's "Meet the Press"**: Senate Minority Leader Chuck Schumer (D-N.Y.) ... Sen. Marco Rubio (R-Fla.) ... James Clapper. Panel: Cornell Belcher, Tom Friedman, Dan

-- **CNN's "State of the Union"** (9 a.m.): Sen. Marco Rubio (R-Fla.) ... Sen. Elizabeth Warren (D-Calif.). Panel: Bakari Sellers, Dana Loesch, Mike Rogers and

-- **CBS's "Face the Nation"**: Sen. Mark Warner (D-Va.) ... Sen. Susan Collins (R-Maine). Panel: Jamelle Bouie, Ramesh Ponnuru, Julie Pace and Ed O'Keefe

-- **"Fox News Sunday"**: Sen. Chris Coons (D-Del.) ... Sen. Tom Cotton (R-Ark.). Panel: Peter Baker, Laura Ingraham and Bob Woodward ... "Power Player of the Year" Eric Greitens

-- **ABC's "This Week"**: Guests to be announced.

-- **CNN's "Inside Politics"** with John King (8 a.m.): Panel: Julie Pace, Katharine Ham and Perry Bacon, Jr.

-- **CNN's "Reliable Sources"**: (11 a.m.): Bill Plante and Kathleen Hall Jamieson. Panel: Mollie Hemingway, The Daily Caller's Kaitlan Collins, The Guardian's Shonit Doolittle and Katrina vanden Heuvel

-- **Fox News' "Sunday Morning Futures"** (10 a.m.): Rep. Peter King (R-N.Y.) ... Rep. Newt Gingrich. Panel: Tony Sayegh, Stephen Sigmund and

-- **Fox News' "MediaBuzz"** (SUN 11 a.m.): Erin McPike ... Katie Pavlich. Panel: Ferrechio ... Katrina Pierson ... Jim Rutenberg ... In Touch Weekly's Ki

-- **CNN's "Fareed Zakaria GPS"** (10 a.m.): Thomas Donilon and Stephen A. Schwarzman. Panel: University's Michal Kosinski ... former Canadian diplomat and Maclean's

-- **Univision's "Al Punto"** (10 a.m.): Rep. Luis Guterrez (D-Ill.) ... White House Interagency coordination Carlos Diaz-Rossilo ... actress and DREAMer

founder and executive director Frank Sharry and CHIRLA director of c
Cabrera ... Mexicanos Contra la Corrupción y la Impunidad's Raúl Olm

-- **C-SPAN: "The Communicators"** (6 p.m.): App Association executiv
questioned by Politico's Li Zhou ... **"Newsmakers"**(SUN 10am ET): All
Aron, questioned by USA Today's Richard Wolf and the Los Angeles Ti
(SUN 8pm & 11pm ET): Books & Books owner Michell Kaplan, with au
the Angels", "The Man Who Invented Christmas" and "Last Train to Pa
Menendez ("In Cuba I Was a German Shepard", "Loving Che" and "The
columnist Dave Barry

-- **Washington Times' "Mack on Politics"** weekly politics podcast wit
on iTunes or listen at MackOnPolitics.com): Susan Page, Blain Rethm

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to unsubscribe.

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 2:38:57 AM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNEL...

Thanks. Awesome.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 9:15 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Ok - I will fix - I
Am getting and signed us both
up - sorry

Sent from my iPhone

On Mar 13, 2017, at 7:53 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

No

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 7:05 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

I will track it down and get you on it ..

Are you getting other other politico things?

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

From: Jackson, Ryan
Sent: Monday, March 13, 2017 3:03 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Fwd: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with

North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with
MCCONNEL...

This is the kind of thing I was hoping to get.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Jackson, Ryan (Inhofe)"
<Ryan_Jackson@inhofe.senate.gov>
Date: March 4, 2017 at 2:10:30 PM EST
To: Ryan Jackson <jackson.ryan@epa.gov>
Subject: [SPAM] Fwd: POLITICO Playbook,
presented by BP: IF IT'S THE WEEKEND ...
TRUMP tweets Obama tapped his phone --
SCOOP: Russian Amb. KISLYAK bails on
Gridiron Dinner -- U.S. cyberwar with North
Korea -- YOU'RE INVITED: PLAYBOOK
INTERVIEW with MCCONNELL next
Thursday

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

Begin forwarded message:

From: Anna Palmer and Jake
Sherman
<politicoplaybook@politico.com>
Date: March 4, 2017 at 10:45:41
AM EST
To:
<Ryan_jackson@inhofe.senate.gov>
Subject: POLITICO Playbook,
presented by BP: IF IT'S THE
WEEKEND ... TRUMP tweets
Obama tapped his phone --
SCOOP: Russian Amb. KISLYAK
bails on Gridiron Dinner -- U.S.
cyberwar with North Korea --

The president is making a pretty good case for a full-blown congressional role in the election.

-- **OBAMA's OFFICE** hasn't responded yet. But Ben Rhodes (@brhodes), a national security adviser, tweeted at Trump: "No President can order actions that were put in place to protect citizens from people like you."

Good Saturday morning. The president is at Mar-a-Lago, where, by the way, he has spent 31 percent of his days in office, according to CBS's Mark Knauer. He is holding meetings and taking phone calls at Trump International Golf Club in West Palm Beach. "a few balls," according to a pool report by WaPo's Jenna Portnoy. He is also with Secretary Wilbur Ross tonight. Ross also has a mansion in Palm Beach. ***American flag at Mar-a-Lago.*** <http://bit.ly/2mDyJr3>

A FEW SCOOPS at the top of the program.

-- **RUSSIAN AMBASSADOR SERGEY KISLYAK** was scheduled to arrive in Washington tonight at the Renaissance Hotel on 9th Street, but canceled yesterday, according to a source. Kislyak, who was Moscow bureau chief for the New York Times, is doing a Putin-style press conference with a Russian. The Russian Embassy did not reply to a request to explain why he was canceled. Dinner and who invited him. Vice President Mike Pence, House Minority Leader Kevin McCarthy (R-Calif.) and Sen. Joni Ernst (R-Iowa) are among the headliners at tonight's event.

-- **SENATE MAJORITY LEADER MITCH MCCONNELL** met with a group of lawmakers this week and said that the Senate would pass the House's health-care bill during recess, according to sources familiar. This dovetails with what he's been saying for some time.

SPEAKING OF WHICH ... MCCONNELL will sit down with us for the first time this morning at the Washington Court Hotel (525 New Jersey Avenue, NW). The congressional leader to sit down for the Playbook Interview in the first hour of the program, open at 8 a.m. This live Playbook Interview is sponsored by the Peter G. Peterson Foundation. Now, seats will go quickly. ***RSVP here*** <http://bit.ly/2mmzJPc>

**** **** A message from BP: Over the past 10 years, no energy company has invested more in the U.S. than BP - \$90 billion in total. *Take 90 seconds to see what energy America moving forward.* *******

IF YOU READ ONE THING -- "Trump Inherits a Secret Cyberwar Arsenal," by NYT's David E. Sanger and William J. Broad: "Three years ago, Obama ordered Pentagon officials to step up their cyber and electronic

missile program in hopes of sabotaging test launches in their opening salvo. Some of the North's military rockets began to explode, veer off course, disintegrate or fall into the sea. Advocates of such efforts say they believe that targeted attacks against antimissile defenses a new edge and delayed by several years the day when they threaten American cities with nuclear weapons launched atop intercontinental ballistic missiles.

"An examination of the Pentagon's disruption effort, based on interviews with officials from the Obama and Trump administrations as well as a review of extensive but often conflicting reports, concludes that the United States still does not have the ability to effectively counter North Korea's nuclear and missile programs. Those threats are far more resilient than many experts had feared. It is such a danger that Mr. Obama, as he left office, warned President Trump that it would be the most urgent problem he would confront. ...

"The decision to intensify the cyber and electronic strikes, in early 2017, concluded that the \$300 billion spent since the Eisenhower era on traditional military strikes, often compared to hitting 'a bullet with a bullet,' had failed the core purpose of protecting the continental United States. Flight tests of interceptors based in Alaska and Alaska had a failure rate of 56 percent, under near-perfect conditions." <http://nyti.ms/2mQk88u>

******* A message from BP: We've donated \$147 million to U.S. communities in the past five years.** *Check out the programs we support in your community.*

SHOW ME THE MONEY -- "Trump pleads for cash at closed donor event"
Samuelsohn and Marc Caputo in Palm Beach, Florida: "President Donald Trump filled a room full of Republican donors Friday night by boasting of his upset 2016 election and showing a list of his surprise swing state victories that even the party high rollers had not have imagined possible. But Trump also told them to focus on what he needs to do to win 60 Republican-held seats in the U.S. Senate in 2018. 'I need you guys to get behind them,' Trump said at the [RNC's] spring retreat, according to one source. It was the president's speech."

-- GREAT KICKER in Darren and Marc's story: "While Trump addressed the crowd in the upstairs ballroom, hotel guests and locals swarmed the president's limousine outside -- for photographs in front of the five-star hotel. 'No touching the car!' a sign read. Trump posed for a picture. Moments later, 'The Beast' drove off to pick up the president. We whisk him away to Mar-a-Lago." <http://politi.co/2mQk88u>

THIS IS WILD -- Damian Paletta's WaPo story explaining the rift over the president's quotes from a White House official and a Treasury official carrying different messages.

it's now being called, taxes imports instead of exports, and is the center plan.

-- **The White House official** is neutral on the BAT: "The president and deliberating over what his preferred tax reform plan will look like. The president is that our tax system is fair and in the best interests of the A spokesman has a decidedly different tone: "While the administration is of the overall tax reform discussion, there are both interesting aspects a border adjustment tax proposal." These are two people from the same a **story** <http://wapo.st/2mmJJrK>

WHAT HILLARYLAND IS READING -- "Pence turns over to state 1 controversy," by the Indy Star's Tony Cook: "Attorneys for Vice Presid boxes of state-related emails to the Indiana Statehouse on Thursday in archived as required by law. The move came the same day IndyStar rev personal AOL account to conduct public business as Indiana governor, whether all of his emails regarding state matters were within public rea

"[Friday] we received a large delivery of paper documents,' said S spokeswoman for Gov. Eric Holcomb, who succeeded Pence in January more to come.' She said state officials have not fully reviewed the conte us that a lot of what's in those boxes, if not everything, we already have verified that.' Pence spokesman Marc Lotter said the records contain er accounts, as well as emails between Pence's AOL email account and oth accounts. He declined to characterize the emails beyond that." <http://i>



Pere Noel

@RealSaintNick6

@jdawsey1 Hillary just checking the daily news. "I used personal email in office." The irony is palpable.

4:19 PM - 3 Mar 2017 · Brooklyn, NY



2,232



3,824

FOGGY BOTTOM WATCH -- JOSH ROGIN in WaPo, "Tillerson pushes back against proposed cuts to State Department and USAID": "Secretary of State Tillerson is pushing back against the White House's proposal to drastically slash funding for diplomatic operations. Tillerson, who has been vocal about his support for the State Department's mission, is expected to sign a letter of protest. He intends to fight for his department's mission inside the Trump administration. Tillerson is expected to make a formal appeal of the Office of Management and Budget's initial budget proposal. He is also expected to make a formal appeal of the huge cuts proposed by the White House for State Department and USAID." <http://wapo.st/2m4f9RA>

--"Officials: Tillerson eyes State Dept budget cut over 3 years," by Josh Rogin Tillerson has agreed in principle to a White House proposal to slash foreign aid and diplomatic operations by 30 percent over three years.

percent, but wants to spread it out over three years rather than in one go. He likened his approach to that of landing an airplane safely: a gradual descent rather than a one-time drop that would have far-reaching consequences for policy and costs." <http://apne.ws/2lpRiP4>

-- @kylegriffin1: "Best video you'll see today. @mitchellreports won't stop until the op-gets escorted out while still asking questions." <http://bit.ly/2lphCZL>

-- **"U.S. State Department criticized over quiet release of human rights report"**
Yeganeh Torbati: "The U.S. State Department released its annual report on human rights in the world on Friday but the release was overshadowed by criticism that Secretary Tillerson gave the report little of the traditional attention or fanfare. Tillerson delivered the report in a quiet person, breaking with precedent established during both Democratic and Republican administrations. A senior U.S. official answered reporters' questions by phone on condition of anonymity. Not appearing on camera, also a break with precedent." <http://reut.rs/2lHv>

-- **"Amid firestorm, Trump appears to waive on Russia deal,"** by AP
In the wake of a wave of questions about his ties to Russia, President Donald Trump is tentatively saying he may shelve -- at least temporarily -- his plan to pursue a deal with Moscow on Syria, a group and other national security matters, according to administration officials and diplomats. ... [T]he reconsideration of a central tenet of the president's foreign policy amid growing political risks in forging closer relations with Russia." <http://a>

POLL WATCH -- "Russia investigations a 'witch hunt'? Not according to poll"
Shepard: "President Donald Trump insists questions about once-hidden ties to Russia in his campaign circle and Russian officials are a 'witch hunt.' Public-opinion polls suggest Americans don't agree. While the public still has considerable confusion about what, precisely, happened to the Russian government did - and how they might have been connected to the president, there is general consensus that whatever happened, it merits further investigation."

"Over the past few months, public opinion on Russia - its involvement in the election and connection to Trump - has begun to solidify. And while much of that has been positive, the headlines, there are hints that sentiment is tilting against the president. The public doesn't think Trump has done anything illegal. But they are less-than-comfortable with his ties to Russia, and they want to know more about it." <http://politi.co/2lHRsfS>

-- **Follow POLITICO's guide to Trump's Russia ties** <http://politi.co/2lHRsfS>

UPDATE -- "Officials: Man threatened Jewish centers to frame, ha"
Long: "A former journalist fired for fabricating details in stories made a

threats against Jewish institutions nationwide, including a bomb threat to the Jewish League, as part of a bizarre campaign to harass and frame his ex-girlfriend. Thompson was arrested in St. Louis and appeared there in federal court on a charge. He answered questions and told the judge he had enough money to pay his supporters who attended said Thompson had no criminal record. His lawyers and officials have been investigating 122 bomb threats called in to Jewish organizations in states since Jan. 9 and a rash of vandalism at Jewish cemeteries." <http://www.foxnews.com/story/2015/01/09/jeff-thompson-bomb-threats-jewish-institutions/>

IMMIGRATION LATEST -- "Trump administration considering separating children from parents at Mexico border," by Reuters' Julia Edwards Ainsley: "Women and children entering the United States could be separated by U.S. authorities under a proposed plan by the Department of Homeland Security, according to three government officials. The proposal is to deter mothers from migrating to the United States with their children." <http://reut.rs/2m71drM>

NANCY PELOSI sat down with us for a Playbook Interview Friday. Thompson sounded off on Attorney General Jeff Sessions' limited recusal. "This is the very idea that they're making excuses and splitting hairs and this is the end of this," Pelosi said. "The recusal is an admission that something went wrong. The top cop would go to his colleagues in the Senate and withhold the truth from an unsophisticated person. This is a prosecutor himself. He knows what's going on. It's a sign of the weak moral authority of this administration if they support what's being sponsored by the Peter G. Peterson Foundation. **Louis Nelson's story** [Full Video](http://www.foxnews.com/story/2015/01/09/jeff-thompson-bomb-threats-jewish-institutions/) <http://politi.co/2mDBvN3>

PELOSI HIGHLIGHTS:

-- **ON THE DEBT CEILING:** "[O]n the subject to the debt ceiling, this is not in question. [We] are making it clear to the administration that we are not going to raise the debt ceiling. And that doesn't mean we're going to have a debate about whether we should raise the debt ceiling because even the debate lowered our credit rating a few years ago when we couldn't have that. So from the standpoint of that, we stand ready to work to lower the debt ceiling; a clean debt ceiling. Not one that is bogged down in ideology because I don't know that anybody knows what is - so clean, just clean."

-- **ON OBAMACARE:** "We'll see what they have to offer. If it lowers costs, expands coverage, and-or let's say it in another way: if it does nothing to lower costs, increasing coverage, and expanding access, we have something to offer."

-- **TAX REFORM BY AUGUST UNLIKELY:** "It's very hard. Again, we should have that, but we haven't seen any initiative to go the table."

-- **ON THE WALL:** "The border wall is unwise, immoral, ineffective, and going to pay for it? How are they going to pay for it? You know the Mexicans so it has no-if we had some additional money to spend, technology, people, place to go. So I just don't see that as-he talks about it like he's building he has to say, but I don't think you'd have too much support on the Democratic side. Republicans seem to be cheering away at it, as they were cheering away which nearly 200 of them voted for."

-- **NO SUPPORT FOR BORDER ADJUSTMENT TAX:** "The border tax is working families in our country. And we have practically zero-maybe that it in our caucus, but they have not come forward yet. ... Because it's just even know that it has any level of success on the Republican side."

FOR THE PRESIDENT -- K-FILE - "Sebastian Gorka, now a fierce conservative, he had 'no depth' and was 'full of bluster,'" by CNN's Christopher Matthews and Andrew Kaczynski <http://cnn.it/2lJT1Lq>

HOT VIDEO - "Child Calls Out Nigel Farage Over His Immigration Stance: 'My mummy says you hate foreigners.'" <http://huff.to/2lJHP1i>



PLAYBOOK READS





PHOTO DU JOUR: President Donald Trump exits Air Force One after arriving in Orlando. Photo by Kamm/AFP/Getty Images

HEADLINE OF THE DAY -- CHICAGO TRIBUNE, PAGE 1: "Chance, in rap session: Talk focuses on CPS funding woes" <http://bit.ly/2lI75>

COMING ATTRACTIONS -- NYT A12, "Trump to Undo Vehicle Rule Warming," by Coral Davenport: "The Trump administration is expected to announce stringent federal regulations on vehicle pollution that contributes to global warming, marking a U-turn to efforts to force the American auto industry to produce cleaner cars. The announcement -- which is expected as soon as Tuesday and will be made by the Environmental Protection Agency administrator, Scott Pruitt, and the transportation secretary, Elaine Chao -- will immediately start to undo one of former President Barack Obama's most significant environmental legacies. During the same week, and possibly on the same day, Mr. Trump will also order Mr. Pruitt to begin the more lengthy and legally complex process of dismantling some of Mr. Obama's rules to cut planet-warming pollution from coal-fired power plants." <http://nyti.ms/2lHtnpQ>

-- "White House proposes steep budget cut to leading climate science agencies," by Steven Mufson, Jason Samenow and Brady Dennis: "The Trump administration is proposing a budget of one of the government's premier climate science agencies by as little as \$10 million, a sharp cut from the current level of \$100 million."

cuts to research funding and satellite programs, according to a four-page report by The Washington Post. The proposed cuts to the National Oceanic and Atmospheric Administration would also eliminate funding for a variety of smaller programs, including coastal resource management, estuary reserves and 'coastal resilience,' which seeks to build coastal areas to withstand major storms and rising seas." <http://wapo.st/2lHz>

SCOOP -- "Trump White House Shopping For Technology to Plug Security Gaps"

Elias Groll: "White House IT officials met with at least one private firm to look at a security system that would give administration officials control over how staffers use their personal cellphones to transmit sensitive information, according to people familiar with the matter." <http://atfp.co/2mYrTIH>

VALLEY TALK - NYT A1, "How Uber Deceives the Authorities Worries Officials"

Uber has for years engaged in a worldwide program to deceive the authorities, a report says. The ride-hailing service was resisted by law enforcement or, in some instances, was shut down. The program, involving a tool called Greyball, uses data collected from the service's servers to identify and circumvent officials who were trying to clamp down on the service. Uber used these methods to evade the authorities in cities like Boston, Paris and London, as well as countries like Australia, China and South Korea." <http://nyti.ms/2lpD>

TIM ALBERTA in POLITICO MAGAZINE -- "The End of the Libertarian Era"

<http://politi.co/2lKffwD>

HOLLYWOODLAND -- "President Trump is late-night TV's muse and inspiration"

LA Times' Stephen Battaglio: "While TV news pundits were still analyzing Trump's inaugural address to Congress on Tuesday, Stephen Colbert was already milking the president's performance, languishing in second place since he succeeded David Letterman on the show. Since 2015, Colbert has become the most-watched show in late-night TV since Letterman's inauguration. He has risen to 3 million viewers a night - enough to surpass 'The Tonight Show With Jimmy Fallon' on NBC for four consecutive weeks."

"Colbert and other late-night talk show hosts are being lifted by the popularity of late-night comedy to cope with their angst over the new administration. Comedy Central have designated Trump as the piñata-in-chief - HBO's Bill Maher and J. Lo's 'The Mindy Project' - Bee - are also experiencing significant ratings increases during a post-election period when audience levels typically ebb. Comedy Central's 'The Daily Show' is on track for a ratings increase since Trevor Noah took over for Jon Stewart as host." <http://latimes.com>

MEDIAWATCH - "A Matter of Facts: How Women of the Press Corral are Handling the New Administration and Alternative Facts," by Julia Felsenthal, with photographs from AP

by April Ryan, Mara Liasson, Susan Page, Ashley Parker, Margaret Davis, Hallie Jackson and Kristen Welker, Julie Pace, Sara Murray
<http://bit.ly/2m4yS5q>

-- **NYT has announced its slate of programming** for SXSW. Dean Baer, Sebastian Tomich, Jim Rutenberg, Sam Dolnick, Glenn Thrush and more will be on programming on Saturday, March 11. <http://bit.ly/2lI3XsH>

--**"Mark Halperin Re-Joins NBC News, MSNBC as Analyst,"** by TVNewser
"Halperin is making his appearances on MSNBC and NBC News official again," TVNewser senior political analyst, TVNewser has learned. ... For NBC, he'll also appear on the show." <http://bit.ly/2lErpXo>

CLICKER -- "The nation's cartoonists on the week in politics," edited by **keepers** <http://politi.co/2lE9GPv>

GREAT WEEKEND READS, curated by Daniel Lippman:

--**"The Marked Woman,"** by "Lost City of Z" author David Grann, in a new book, "Killers of the Flower Moon" (out April 18), per Longform's <http://longform.com> discovered on their Oklahoma reservation, the Osage Nation became the most powerful tribe in the world. Then they began to be murdered off mysteriously. In 1924 the FBI sent undercover agents, including a Native American, to the Osage reservation.
Pre-order -- \$18.87 on Amazon <http://amzn.to/2mBCRrw>

--**"Tyler Cowen's 'The Complacent Class,'"** by Dan Wang: "How advanced is a society when one is surrounded by people of similar socioeconomic class, and how much activity is mediated by the car? Why do so few people share what they learn from their own other experiences?" <http://bit.ly/2mkoYNh> ... **\$18.57 on Amazon** <http://amzn.to/2mkoYNh> (<http://TheBrowser.com>)

--**"The State of Trump's State Department,"** by Julia Ioffe in The Atlantic
The State Department demonstratively shut out of meetings with foreign leaders, and the White House not soliciting many department staffers for their input on what to do. 'If I left before 10 p.m., that was a good day,' said the State staffer. Meetings start at 6:30 in the morning. 'Now, I come in at 9, 9:15, and leave by 5:30.' <http://theatlantic.com/2m4InBD>

--**"CNN Chief Jeff Zucker Unveils Plan to Dominate Digital: New Strategy for Donald Trump (Of Course),"** by The Hollywood Reporter's Marisa Gribben

president ('We all know the truth'), Zucker is taking his battle for TV news to a monthly audience of 100 million and a strategy to beat Vice and BuzzFeed. Bourdain and W. Kamau Bell to the web, and launch Casey Neistat, the advice of his teen son." <http://bit.ly/2mOX89R>

--**"The Case for Shyness,"** by Megan Garber in The Atlantic: "Joe Monaghan is a sweeping history that doubles as a (quiet) defense of timidity." <http://bit.ly/2mVebX7> ([h/t ALDaily.com](http://www.alldaily.com)) **\$16.48 on Amazon** <http://amzn.to/2lECqHM> ([h/t ALDaily.com](http://www.alldaily.com))

--**"Will Write for Food,"** by Bryan Curtis in The Ringer: "Readers are hungry for restaurant reviews, profiles of celebrity chefs, and gustatory travel writing. What if it?" <http://bit.ly/2mVebX7> ([h/t Longreads.com](http://www.longreads.com))

--**"End of a golden age,"** by Marc Levinson in Aeon Magazine: "Unprecedented era from 1948 to 1973. Economists might study it forever, but it can never be repeated." <http://bit.ly/2lE2tza>

--**"I'm Renting a Dog?"** by Patrick Clark in Bloomberg Businessweek: "Can we democratize credit? The Nevadan behind Wags Lending thinks so." <http://bit.ly/2mVebX7>

--**"Buried Alive: Stories From Inside Solitary Confinement,"** by Nathaniel Philbrick: "Solitary is brutal. It is torture by definition. It destroys the mind, body, and soul, and it's impossible. It is also outrageously expensive, and it doesn't work. Yet as the dawn of Trump's, isolation is as widely used as ever in the American prison system. What it feels like." <http://bit.ly/2lEbjg5>

--**"Robert Mercer: the big data billionaire waging war on mainstream media,"** by Adam Cadwalladr in The Guardian: "With links to Donald Trump, Steve Bannon, and a far-rightwing US computer scientist is at the heart of a multimillion-dollar project to reshape the world." <http://bit.ly/2mkbssW>

--**"Financiers Fight Over the American Dream,"** by Sheelah Kolhatkar: "A hedge fund planned to make a fortune-and do good-by exposing how Herbalife went wrong?" <http://bit.ly/2mOOoR5>

--**"Peter Popoff, the Born-Again Scoundrel,"** by Mark Oppenheimer: "Peter Popoff was a magical, mystical man of God-a giant among '80s televangelists. He was also an enormous fraud who was ruined in scandal. Ah, but here in the end, that. And if a fellow is clever enough, he can remake his kingdom and a new Lord worketh in mysterious ways." <http://bit.ly/2m3WlC7>

PLAYBOOKERS



SPOTTED on Thursday afternoon in the Cannon House Office Building. Cheney and Kyle Gilster, a government affairs lawyer with Husch Blackwell, the same kindergarten teacher back in a Lincoln, Nebraska, albeit in different shoes. <http://politi.co/2mn6E6E>

TRANSITIONS -- Nathan Leamer, most recently outreach manager at the Brookings Institute, starts on Monday as policy adviser to FCC chairman Ajit Pai. Leamer was at PepsiCo as SVP of public policy and government affairs for North America and as director of strategic initiatives in the office of the global chairman at EY (formerly Young). <http://politi.co/2m5HQgP>

BIRTHDAYS: Energy Secretary Rick Perry, the pride of Paint Creek, Texas, is 57. Former ambassador for global women's issues at State (h/t Jon Haber) ... Deborah Turness ... Mike "Something Lite" Haidet is 29 ... Sarah Scott ... Ryan, founder of American Future Fund and president at Concordia Group ... James Lankford (R-Okla.) is 49 (h/t D.J. Jordan) ... Leigh Munsil, breakeven at Politics and a Politico alum ... Emily Bazelon, staff writer for the NYT Magazine ... Political Gabfest and Truman Capote Fellow at Yale Law ... Callista Gingrich ... Jesse Lewin, now director of field brand reputation at McDonald's ... Abby Jagoda, director of public policy and best practices at the International Centers (ICSC), celebrating in Las Vegas for BOLD PAC (hubby tip: Jon ... press secretary at Americans for Responsible Solutions, is 26 ... Sarah ... daughter Ana) ... Stephanie Gidigbi, Obama '08 and DOT alum now at

... **CNN's Kate Glassman Bennett**, an IJR and Politico alum (h/t Tim ... Doug Hoelscher, now director of the DC office for Iowa Governor Terry ... Group's James Norton (h/t Ed Cash) ... Christie alum Kevin Roberts, now in affairs and comms at Logic Technology Development ... Allison Putala ... Relations ... Politico's Mark McQuillan ... Stagwell Group's Eric Jeng ... Yorker's Melvin Backman is 26 ... Alice Rivlin, senior fellow in the Economic Policy Brookings, first-ever CBO director, former Fed vice chair, and first-ever ... Ben Rogers, big brother of Sam ... N.Y. Daily News Albany chief Ken ... Abrahamson, now associate at the law firm Durie Tangri LLP in SF ... A ... director of ACPAC at the Auto Care Association ... Connie Fenner ... No ... daughter of Kitty and David ... Sophie Saxondale ... WTOP's Bruce Alar

... Emma Sandoe, a CMS alum now a PhD candidate in health policy ...
conferences coordinator at State ... Emily Ward ... Jim Sulentic ... Marg
Nelson ... Alissa McKinney ... Simone Ward (h/ts Teresa Vilmain) ... au
AP)

THE SHOWS, by @MattMackowiak, filing from Austin:

-- **NBC's "Meet the Press"**: Senate Minority Leader Chuck Schumer (D-N.Y.) ... Sen. Rick Warren (R-Calif.) ... James Clapper. Panel: Cornell Belcher, Tom Friedman, Dan

-- **CNN's "State of the Union"** (9 a.m.): Sen. Marco Rubio (R-Fla.) ... Sen. Elizabeth Warren (D-Mass.) ... Sen. Amy Klobuchar (D-Minn.) ... Sen. Joe Manchin (D-W.Va.) ... Sen. Mitch McConnell (R-Ky.) ... Sen. Cory Booker (D-N.J.) ... Sen. Kamala Harris (D-Calif.) ... Sen. Sherrod Brown (D-Ohio) ... Sen. Tim Wainwright (D-Iowa) ... Sen. Lisa Murkowski (R-Alaska) ... Sen. Dan Claitor (R-Kan.) ... Sen. Markwayne Mullin (R-Okla.) ... Sen. John Cornyn (R-Texas) ... Sen. Ted Cruz (R-Texas) ... Sen. Tom Cotton (R-Ark.) ... Sen. Chris Coons (D-Del.) ... Sen. Tom Cotton (R-Ark.) ... Sen. Peter Baker, Laura Ingraham and Bob Woodward ... "Power Player of t
Eric Greitens

-- **CBS's "Face the Nation"**: Sen. Mark Warner (D-Va.) ... Sen. Susan Waksman (D-N.J.) ... Sen. Susan Panetta. Panel: Jamelle Bouie, Ramesh Ponnuru, Julie Pace and Ed O'Neil

-- **"Fox News Sunday"**: Sen. Chris Coons (D-Del.) ... Sen. Tom Cotton (R-Ark.) ... Sen. Peter Baker, Laura Ingraham and Bob Woodward ... "Power Player of t
Eric Greitens

-- **ABC's "This Week"**: Guests to be announced.

-- **CNN's "Inside Politics"** with John King (8 a.m.): Panel: Julie Pace, Katharine Ham and Perry Bacon, Jr.

-- **CNN's "Reliable Sources"**: (11 a.m.): Bill Plante and Kathleen Hall Jamieson ... Mollie Hemingway, The Daily Caller's Kaitlan Collins, The Guardian's S ... and Katrina vanden Heuvel

-- **Fox News' "Sunday Morning Futures"** (10 a.m.): Rep. Peter King (R-N.Y.) ... Rep. Newt Gingrich. Panel: Tony Sayegh, Stephen Sigmund and

-- **Fox News' "MediaBuzz"** (SUN 11 a.m.): Erin McPike ... Katie Pavlich ... Ferrechio ... Katrina Pierson ... Jim Rutenberg ... In Touch Weekly's Ki

-- **CNN's "Fareed Zakaria GPS"** (10 a.m.): Thomas Donilon and Stephen ... University's Michal Kosinski ... former Canadian diplomat and Maclean

-- **Univision's "Al Punto"** (10 a.m.): Rep. Luis Guterrez (D-Ill.) ... Wh ... Interagency coordination Carlos Diaz-Rossilo ... actress and DREAMer

founder and executive director Frank Sharry and CHIRLA director of c
Cabrera ... Mexicanos Contra la Corrupción y la Impunidad's Raúl Olm

-- **C-SPAN: "The Communicators"** (6 p.m.): App Association executiv
questioned by Politico's Li Zhou ... **"Newsmakers"**(SUN 10am ET): All
Aron, questioned by USA Today's Richard Wolf and the Los Angeles Ti
(SUN 8pm & 11pm ET): Books & Books owner Michell Kaplan, with au
the Angels", "The Man Who Invented Christmas" and "Last Train to Pa
Menendez ("In Cuba I Was a German Shepard", "Loving Che" and "The
columnist Dave Barry

-- **Washington Times' "Mack on Politics"** weekly politics podcast wit
on iTunes or listen at MackOnPolitics.com): Susan Page, Blain Rethm

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/13/2017 11:53:17 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNEL...

No

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 13, 2017, at 7:05 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

I will track it down and get you on it ..

Are you getting other other politico things?

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
202-253-7056 (mobile)

From: Jackson, Ryan
Sent: Monday, March 13, 2017 3:03 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Fwd: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNEL...

This is the kind of thing I was hoping to get.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

Begin forwarded message:

From: "Jackson, Ryan (Inhofe)" <Ryan_Jackson@inhofe.senate.gov>
Date: March 4, 2017 at 2:10:30 PM EST
To: Ryan Jackson <jackson.ryan@epa.gov>
Subject: [SPAM] Fwd: POLITICO Playbook, presented by BP: IF IT'S THE WEEKEND ... TRUMP tweets Obama tapped his phone -- SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner -- U.S. cyberwar with North Korea -- YOU'RE INVITED: PLAYBOOK INTERVIEW with MCCONNELL next Thursday

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

Begin forwarded message:

From: Anna Palmer and Jake Sherman
<politicoplaybook@politico.com>
Date: March 4, 2017 at 10:45:41 AM EST
To: <Ryan_jackson@inhofe.senate.gov>
Subject: POLITICO Playbook, presented by BP: IF IT'S THE
WEEKEND ... TRUMP tweets Obama tapped his phone --
SCOOP: Russian Amb. KISLYAK bails on Gridiron Dinner --
U.S. cyberwar with North Korea -- YOU'RE INVITED:
PLAYBOOK INTERVIEW with MCCONNELL next
Thursday
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POLITICO PLAYBOOK

Today's PLAYBOOK presented by BP

03/04/2017 10:42 AM EDT

By ANNA PALMER (anna@politico.com; [@apalmerdc](https://twitter.com/apalmerdc)) and JAKE SHERMAN ([@sherman](https://twitter.com/sherman))
with DANIEL LIPPMAN (daniel@politico.com; [@dlippman](https://twitter.com/dlippman))

DRIVING THE DAY



THE PRESIDENT SPEAKS -- @realDonaldTrump at 6:26 a.m.: "The first meeting with the Russian Amb was set up by the Obama Administration under education pro Ambs....." **at 6:35 a.m.:** "Terrible! Just found out that Obama had my 'wires tapped' just before the victory. Nothing found. This is McCarthyism!" ... **at 6:42 a.m.:** "Just o

Russian Ambassador that met Jeff Sessions visited the Obama White House 22 times year alone." ... **at 6:49 a.m.:** "Is it legal for a sitting President to be 'wire tapping' a ra prior to an election? Turned down by court earlier. A NEW LOW!" ...

... **at 6:52 a.m.:** "I'd bet a good lawyer could make a great case out of the fact that Pr was tapping my phones in October, just prior to Election!" ... **at 7:02 a.m.:** "How low Obama gone to tapp [sic] my phones during the very sacred election process. This is Nixon/Watergate. Bad (or sick) guy!" ... **at 8:19 a.m.:** "Arnold Schwarzenegger isn't leaving the Apprentice, he was fired by his bad (pathetic) ratings, not by me. Sad end

SOME THOUGHTS ... Is Trump just riffing off this Breitbart report <http://bit.ly/2mY> learn something in a briefing? ... Didn't the president say a few days ago that the time fights" is over? And then, this morning, he poked Schwarzenegger for leaving "The A The president is making a pretty good case for a full-blown congressional investigation role in the election.

-- **OBAMA's OFFICE** hasn't responded yet. But Ben Rhodes (@brhodes), Obama's national security adviser, tweeted at Trump: "No President can order a wiretap. Those were put in place to protect citizens from people like you."

Good Saturday morning. The president is at Mar-a-Lago, where, by the end of this have spent 31 percent of his days in office, according to CBS's Mark Knoller. Trump i meetings and taking phone calls at Trump International Golf Club in West Palm Bea a few balls," according to a pool report by WaPo's Jenna Portnoy. He is having dinne Secretary Wilbur Ross tonight. Ross also has a mansion in Palm Beach. **A recent ph American flag at Mar-a-Lago.** <http://bit.ly/2mDyJr3>

A FEW SCOOPS at the top of the program.

-- **RUSSIAN AMBASSADOR SERGEY KISLYAK** was scheduled to attend the Gridi tonight at the Renaissance Hotel on 9th Street, but canceled yesterday, sources tell u who was Moscow bureau chief for the New York Times, is doing a Putin spoof at the Russian. The Russian Embassy did not reply to a request to explain why Kislyak isn't dinner and who invited him. Vice President Mike Pence, House Minority Leader Nar Calif.) and Sen. Joni Ernst (R-Iowa) are among the headliners at tonight's dinner.

-- **SENATE MAJORITY LEADER MITCH MCCONNELL** met with a group of nursing this week and said that the Senate would pass the House's health-care replacement b recess, according to sources familiar. This dovetails with what he's been saying publi

SPEAKING OF WHICH ... MCCONNELL will sit down with us for the Playbook Interview this morning at the Washington Court Hotel (525 New Jersey Avenue, NW). McConnell is the first congressional leader to sit down for the Playbook Interview in the first quarter of this year. The event opens at 8 a.m. This live Playbook Interview is sponsored by the Peter G. Peterson Foundation. Now, seats will go quickly. **RSVP here** <http://bit.ly/2mmzJPe>

**** **** A message from BP: Over the past 10 years, no energy company has invested more in the U.S. than BP - \$90 billion in total. Take 90 seconds to see what else we're doing to move America moving forward. *******

IF YOU READ ONE THING -- "Trump Inherits a Secret Cyberwar Against North Korea Missiles," by NYT's David E. Sanger and William J. Broad: "Three years ago, President Obama ordered Pentagon officials to step up their cyber and electronic strikes against North Korea's missile program in hopes of sabotaging test launches in their opening seconds. Soon after, some of the North's military rockets began to explode, veer off course, disintegrate in midair and fall into the sea. Advocates of such efforts say they believe that targeted attacks have given North Korea's antimissile defenses a new edge and delayed by several years the day when North Korea might threaten American cities with nuclear weapons launched atop intercontinental ballistic missiles."

"An examination of the Pentagon's disruption effort, based on interviews with officials from both the Obama and Trump administrations as well as a review of extensive but obscure public reports, concludes that the United States still does not have the ability to effectively counter the North Korea missile and missile programs. Those threats are far more resilient than many experts thought. It was such a danger that Mr. Obama, as he left office, warned President Trump that they were the most urgent problem he would confront. ...

"The decision to intensify the cyber and electronic strikes, in early 2014, came after a report concluded that the \$300 billion spent since the Eisenhower era on traditional antimissile defenses, often compared to hitting 'a bullet with a bullet,' had failed the core purpose of protecting the continental United States. Flight tests of interceptors based in Alaska and California showed a failure rate of 56 percent, under near-perfect conditions." <http://nyti.ms/2lK2UZh>

******* A message from BP: We've donated \$147 million to U.S. community programs in the past five years. Check out the programs we support in your community. *******

SHOW ME THE MONEY -- "Trump pleads for cash at closed donor retreat," by Michael S. D. Samuelsohn and Marc Caputo in Palm Beach, Florida: "President Donald Trump butted heads with a full of Republican donors Friday night by boasting of his upset 2016 election win and listing a list of his surprise swing state victories that even the party high rollers at the private event had not have imagined possible. But Trump also told them to focus on what he needs most: cash."

win 60 Republican-held seats in the U.S. Senate in 2018. 'I need you guys to step up them,' Trump said at the [RNC's] spring retreat, according to one source who described the president's speech."

-- **GREAT KICKER** in Darren and Marc's story: "While Trump addressed the GOP d upstairs ballroom, hotel guests and locals swarmed the president's limousine -- nick -- for photographs in front of the five-star hotel. 'No touching the car!' an agent yelled posed for a picture. Moments later, 'The Beast' drove off to pick up the president from whisk him away to Mar-a-Lago." <http://politi.co/2mQk88u>

THIS IS WILD -- Damian Paletta's WaPo story explaining the rift over the border-adjust quotes from a White House official and a Treasury official carrying different messages it's now being called, taxes imports instead of exports, and is the centerpiece of the H plan.

-- **The White House official** is neutral on the BAT: "The president and his team are deliberating over what his preferred tax reform plan will look like. The most important president is that our tax system is fair and in the best interests of the American people spokesman has a decidedly different tone: "While the administration is still in the de of the overall tax reform discussion, there are both interesting aspects and concerns border adjustment tax proposal." These are two people from the same administration **story** <http://wapo.st/2mmJJrK>

WHAT HILLARYLAND IS READING -- "**Pence turns over to state 13 boxes of er controversy,**" by the Indy Star's Tony Cook: "Attorneys for Vice President Mike Pen boxes of state-related emails to the Indiana Statehouse on Thursday in an effort to m archived as required by law. The move came the same day IndyStar revealed that Pen personal AOL account to conduct public business as Indiana governor, raising questi whether all of his emails regarding state matters were within public reach during his

""[Friday] we received a large delivery of paper documents,' said Stephanie Wils spokeswoman for Gov. Eric Holcomb, who succeeded Pence in January. 'And we und more to come.' She said state officials have not fully reviewed the contents yet. 'It's b us that a lot of what's in those boxes, if not everything, we already have,' she said. 'Bu verified that.' Pence spokesman Marc Lotter said the records contain emails to and fr accounts, as well as emails between Pence's AOL email account and other non-state g accounts. He declined to characterize the emails beyond that." <http://indy.st/2lqoYc>



Pere Noel

@RealSaintNick6

Follow

@jdawsey1 Hillary just checking the daily news. "Pence used personal email in office." The irony is palpable.

4:19 PM - 3 Mar 2017 · Brooklyn, NY



2,232



3,824

FOGGY BOTTOM WATCH -- JOSH ROGIN in WaPo, "Tillerson pushes back on proposed cuts to State Department and USAID": "Secretary of State Rex Tillerson against the White House's proposal to drastically slash funding for diplomacy and design he intends to fight for his department's mission inside the Trump administration." formal appeal of the Office of Management and Budget's initial budget proposal seeks of the huge cuts proposed by the White House for State Department and foreign assistance. <http://wapo.st/2m4f9RA>

--"Officials: Tillerson eyes State Dept budget cut over 3 years," by AP's Matt Lee. Tillerson agreed in principle to a White House proposal to slash foreign aid and diplomatic spending.

percent, but wants to spread it out over three years rather than in one dramatic cut. ... likened his approach to that of landing an airplane safely: a gradual descent rather than a one-time drop that would have far-reaching consequences for policy as well as political costs." <http://apne.ws/2lpRiP4>

-- **@kylegriffin1**: "Best video you'll see today. @mitchellreports won't stop grilling Tillerson -- op-gets escorted out while still asking questions." <http://bit.ly/2lphCZI>

-- **"U.S. State Department criticized over quiet release of human rights report,"** by Yeganeh Torbati: "The U.S. State Department released its annual report on human rights in the world on Friday but the release was overshadowed by criticism that Secretary of State Rex Tillerson gave the report little of the traditional attention or fanfare. Tillerson declined to unveil the report in person, breaking with precedent established during both Democratic and Republican administrations. A senior U.S. official answered reporters' questions by phone on condition of anonymity, also appearing on camera, also a break with precedent." <http://reut.rs/2lHuoxP>

-- **"Amid firestorm, Trump appears to waive on Russia deal,"** by AP's Julie Pace: "In the wake of a wave of questions about his ties to Russia, President Donald Trump is telling advisers that he may shelve -- at least temporarily -- his plan to pursue a deal with Moscow on the sidelines of the G20 group and other national security matters, according to administration officials and White House diplomats. ... [T]he reconsideration of a central tenet of the president's foreign policy in the face of growing political risks in forging closer relations with Russia." <http://apne.ws/2mm>

POLL WATCH -- "Russia investigations a 'witch hunt'? Not according to polls," by CNN's John Shepard: "President Donald Trump insists questions about once-hidden contacts between his campaign circle and Russian officials are a 'witch hunt.' Public-opinion polls suggest the public doesn't agree. While the public still has considerable confusion about what, precisely, individuals did for the Russian government did - and how they might have been connected to the Trump campaign, there is general consensus that whatever happened, it merits further independent investigation."

"Over the past few months, public opinion on Russia - its involvement in the election, its connection to Trump - has begun to solidify. And while much of that hardening falls along party lines, there are hints that sentiment is tilting against the president. The public, by and large, doesn't think Trump has done anything illegal. But they are less-than-comfortable with Trump's ties to Russia, and they want to know more about it." <http://politi.co/2lHRsfS>

-- **Follow POLITICO's guide to Trump's Russia ties** <http://politi.co/2m7Ff81>

UPDATE -- "Officials: Man threatened Jewish centers to frame, harass ex," by AP's David Long: "A former journalist fired for fabricating details in stories made at least eight or nine

threats against Jewish institutions nationwide, including a bomb threat to the Anti-Defamation League, as part of a bizarre campaign to harass and frame his ex-girlfriend, federal official James Thompson was arrested in St. Louis and appeared there in federal court Friday on a charge. He answered questions and told the judge he had enough money to hire a lawyer. Supporters who attended said Thompson had no criminal record. His lawyer didn't comment. Officials have been investigating 122 bomb threats called in to Jewish organizations in the states since Jan. 9 and a rash of vandalism at Jewish cemeteries." <http://apnews.com/2018/01/10/james-thompson-arrested/>

IMMIGRATION LATEST -- "Trump administration considering separating women and children at Mexico border," by Reuters' Julia Edwards Ainsley: "Women and children crossing the border into the United States could be separated by U.S. authorities under a proposal being considered by the Department of Homeland Security, according to three government officials. Part of the proposal is to deter mothers from migrating to the United States with their children." <http://reut.rs/2m71drM>

NANCY PELOSI sat down with us for a Playbook Interview Friday. The House Minority Leader sounded off on Attorney General Jeff Sessions' limited recusal. "This is just totally unacceptable. It's the very idea that they're making excuses and splitting hairs and this or that - we have to get to the end of this," Pelosi said. "The recusal is an admission that something was wrong. That the top cop would go to his colleagues in the Senate and withhold the truth. This is not what you want from an unsophisticated person. This is a prosecutor himself. He knows what's there. And it's a reflection of the weak moral authority of this administration if they support what he is doing." The interview was sponsored by the Peter G. Peterson Foundation. **Louis Nelson's story** <http://politi.co/2mDBvN3>
Full Video <http://politi.co/2mDBvN3>

PELOSI HIGHLIGHTS:

-- **ON THE DEBT CEILING:** "[O]n the subject to the debt ceiling, this shouldn't even be a debate. This is in the Constitution. We take an oath to protect and defend it; that the credit rating is not in question. [We] are making it clear to the administration that we want a clean debt ceiling. And that doesn't mean we're going to have a debate about whether we're going to raise it because even the debate lowered our credit rating a few years ago when that debate took place. We can't have that. So from the standpoint of that, we stand ready to work with the president to raise the debt ceiling; a clean debt ceiling. Not one that is bogged down in ideological who-knows-what because I don't know that anybody knows what is - so clean, just clean."

-- **ON OBAMACARE:** "We'll see what they have to offer. If it lowers costs, continues to expand coverage, and-or let's say it in another way: if it does nothing to harm the patients, lower costs, increasing coverage, and expanding access, we have something to talk about."

-- **TAX REFORM BY AUGUST UNLIKELY:** "It's very hard. Again, we all have -- we should have that, but we haven't seen any initiative to go the table."

-- **ON THE WALL:** "The border wall is unwise, immoral, ineffective, enormously costly. Who is going to pay for it? How are they going to pay for it? You know the Mexicans are not going to pay for it, so it has no-if we had some additional money to spend, technology, personnel and the place to go. So I just don't see that as-he talks about it like he's building a wall, though he has to say, but I don't think you'd have too much support on the Democratic side, Republicans seem to be cheering away at it, as they were cheering away at the overturning of which nearly 200 of them voted for."

-- **NO SUPPORT FOR BORDER ADJUSTMENT TAX:** "The border tax is a real regressive tax on working families in our country. And we have practically zero-maybe there's somebody in our caucus, but they have not come forward yet. ... Because it's just not a place to even know that it has any level of success on the Republican side."

FOR THE PRESIDENT -- K-FILE - "Sebastian Gorka, now a fierce defender of Trump, he had 'no depth' and was 'full of bluster,'" by CNN's Christopher Massie, Nathan Andrew Kaczynski <http://cnn.it/2lJT1Lq>

HOT VIDEO - "Child Calls Out Nigel Farage Over His Immigration Stance On Limerick mummy says you hate foreigners." <http://huff.to/2lJHP1i>



PLAYBOOK READS





PHOTO DU JOUR: President Donald Trump exits Air Force One after arriving in Orlando, Florida on Jan. 20, 2017. Photo by Kamm/AFP/Getty Images

**HEADLINE OF THE DAY -- CHICAGO TRIBUNE, PAGE 1: "Chance, Rauner don't
in rap session: Talk focuses on CPS funding woes" <http://bit.ly/2lI75UA>**

**COMING ATTRACTIONS -- NYT A12, "Trump to Undo Vehicle Rules That Curb Global
Warming,"** by Coral Davenport: "The Trump administration is expected to begin rolling back
stringent federal regulations on vehicle pollution that contributes to global warming, marking a U-turn to efforts to force the American auto industry to produce more electric vehicles, in an announcement -- which is expected as soon as Tuesday and will be made jointly by the Environmental Protection Agency administrator, Scott Pruitt, and the transportation secretary, Elaine Chao. The administration will immediately start to undo one of former President Barack Obama's most significant environmental legacies. During the same week, and possibly on the same day, Mr. Trump is expected to announce that Mr. Pruitt to begin the more lengthy and legally complex process of dismantling the Clean Air Act. Mr. Obama's rules to cut planet-warming pollution from coal-fired power plants." <http://nyti.ms/2lHtnpQ>

-- "White House proposes steep budget cut to leading climate science agency," by Steven Mufson, Jason Samenow and Brady Dennis: "The Trump administration is set to slash the budget of one of the government's premier climate science agencies by 17 percent, de-

cuts to research funding and satellite programs, according to a four-page budget memo. The Washington Post. The proposed cuts to the National Oceanic and Atmospheric Administration would also eliminate funding for a variety of smaller programs, including external research management, estuary reserves and 'coastal resilience,' which seeks to bolster the ability of coastal areas to withstand major storms and rising seas." <http://wapo.st/2lHz6fn>

SCOOP -- "Trump White House Shopping For Technology to Plug Leaks," by Forrester Elias Groll: "White House IT officials met with at least one private firm selling a network security system that would give administration officials control over how staffers use computers and cellphones to transmit sensitive information, according to people familiar with the matter." <http://atfp.co/2mYrTIH>

VALLEY TALK - NYT A1, "How Uber Deceives the Authorities Worldwide," by Michael Barbaro: "Uber has for years engaged in a worldwide program to deceive the authorities in markets where its ride-hailing service was resisted by law enforcement or, in some instances, had been banned. The program, involving a tool called Greyball, uses data collected from the Uber app and other sources to identify and circumvent officials who were trying to clamp down on the ride-hailing service. Uber used these methods to evade the authorities in cities like Boston, Paris and Las Vegas, as well as countries like Australia, China and South Korea." <http://nyti.ms/2lpDlkb>

TIM ALBERTA in POLITICO MAGAZINE -- "The End of the Libertarian Dream?" <http://politi.co/2lKffwD>

HOLLYWOODLAND -- "President Trump is late-night TV's muse and viewers are flocking to him," LA Times' Stephen Battaglio: "While TV news pundits were still analyzing President Trump's inaugural address to Congress on Tuesday, Stephen Colbert was already milking it for late-night TV gold. Colbert, languishing in second place since he succeeded David Letterman on the CBS franchise in 2005, has become the most-watched show in late-night TV since the week of Trump's inauguration. He has risen to 3 million viewers a night - enough to surpass longtime rival 'The Tonight Show With Jimmy Fallon' on NBC for four consecutive weeks.

"Colbert and other late-night talk show hosts are being lifted by the wave of TV viewership in late-night comedy to cope with their angst over the new administration. Overtly political comedians have designated Trump as the piñata-in-chief - HBO's Bill Maher and John Oliver and Comedy Central's Bee - are also experiencing significant ratings increases during a post-election period when audience levels typically ebb. Comedy Central's 'The Daily Show' is on track to have its highest ratings since Trevor Noah took over for Jon Stewart as host." <http://lat.ms/2lHOFnl>

MEDIAWATCH - "A Matter of Facts: How Women of the Press Corps are Navigating the New Reality and Alternative Facts," by Julia Felsenthal, with photographs from Alex Majoli in Washington

by April Ryan, Mara Liasson, Susan Page, Ashley Parker, Margaret Brennan, J Davis, Hallie Jackson and Kristen Welker, Julie Pace, Sara Murray and more
<http://bit.ly/2m4yS5q>

-- **NYT has announced its slate of programming** for SXSW. Dean Baquet, Meredith Sebastian Tomich, Jim Rutenberg, Sam Dolnick, Glenn Thrush and more will all take programming on Saturday, March 11. <http://bit.ly/2lI3XsH>

--**"Mark Halperin Re-Joins NBC News, MSNBC as Analyst,"** by TVNewser's Chris "Halperin is making his appearances on MSNBC and NBC News official, as he becomes senior political analyst, TVNewser has learned. ... For NBC, he'll also appear regularly show." <http://bit.ly/2lErpXo>

CLICKER -- "The nation's cartoonists on the week in politics," edited by Matt W **keepers** <http://politi.co/2lE9GPv>

GREAT WEEKEND READS, curated by Daniel Lippman:

--**"The Marked Woman,"** by "Lost City of Z" author David Grann, in a New Yorker new book, "Killers of the Flower Moon" (out April 18), per Longform's description: " discovered on their Oklahoma reservation, the Osage Nation became the richest people the world. Then they began to be murdered off mysteriously. In 1924 the nascent FBI undercover agents, including a Native American, to the Osage reservation." <http://bit.ly/2m4yS5q>
Pre-order -- \$18.87 on Amazon <http://amzn.to/2mBCRrw>

--**"Tyler Cowen's 'The Complacent Class,'"** by Dan Wang: "How adventurous can when one is surrounded by people of similar socioeconomic class, and where nearly all activity is mediated by the car? Why do so few people share what they learn, from both other experiences?" <http://bit.ly/2mkoYNh> ... **\$18.57 on Amazon** <http://amzn.to/2m4yS5q> (TheBrowser.com)

--**"The State of Trump's State Department,"** by Julia Ioffe in The Atlantic: "With the Department demonstratively shut out of meetings with foreign leaders, key State positions and the White House not soliciting many department staffers for their policy advice, to do. 'If I left before 10 p.m., that was a good day,' said the State staffer of the old days start at 6:30 in the morning. 'Now, I come in at 9, 9:15, and leave by 5:30.'" <http://theatlantic.com/2m4InBD>

--**"CNN Chief Jeff Zucker Unveils Plan to Dominate Digital: New Shows, a \$25M Donald Trump (Of Course),"** by The Hollywood Reporter's Marisa Guthrie: "Amid the

president ('We all know the truth'), Zucker is taking his battle for TV news dominance, a monthly audience of 100 million and a strategy to beat Vice and BuzzFeed, move stars like Kiefer Sutherland and W. Kamau Bell to the web, and launch Casey Neistat, the vlog star he hired for advice of his teen son." <http://bit.ly/2mOX89R>

--**"The Case for Shyness,"** by Megan Garber in The Atlantic: "Joe Moran's book 'Shyness' is a sweeping history that doubles as a (quiet) defense of timidity." <http://theatlantic.com/2016/09/shyness-joe-moran/> **\$16.48 on Amazon** <http://amzn.to/2lECqHM> (h/t ALDaily.com)

--**"Will Write for Food,"** by Bryan Curtis in The Ringer: "Readers are hungrier than ever for restaurant reviews, profiles of celebrity chefs, and gustatory travel writing. But who's writing it?" <http://bit.ly/2mVebX7> (h/t Longreads.com)

--**"End of a golden age,"** by Marc Levinson in Aeon Magazine: "Unprecedented growth in the postwar era from 1948 to 1973. Economists might study it forever, but it can never be repeated." <http://bit.ly/2lE2tza>

--**"I'm Renting a Dog?"** by Patrick Clark in Bloomberg Businessweek: "Can purebred dogs democratize credit? The Nevadan behind Wag's Lending thinks so." <http://bloom.bg/2lE2tza>

--**"Buried Alive: Stories From Inside Solitary Confinement,"** by Nathaniel Penn in The New York Times: "Solitary is brutal. It is torture by definition. It destroys the mind, body, and soul, making rehabilitation impossible. It is also outrageously expensive, and it doesn't work. Yet at the end of the century and the dawn of Trump's, isolation is as widely used as ever in the American penal system. What it feels like." <http://bit.ly/2lEbjg5>

--**"Robert Mercer: the big data billionaire waging war on mainstream media,"** by David Cadwalladr in The Guardian: "With links to Donald Trump, Steve Bannon and Nigel Farage, the rightwing US computer scientist is at the heart of a multimillion-dollar propaganda machine." <http://bit.ly/2mkbssW>

--**"Financiers Fight Over the American Dream,"** by Sheelah Kolhatkar in The New York Times: "A hedge fund planned to make a fortune-and do good-by exposing how Herbalife preyed on the poor. What went wrong?" <http://bit.ly/2mOOoR5>

--**"Peter Popoff, the Born-Again Scoundrel,"** by Mark Oppenheimer in GQ: "Once a televangelist, Popoff was a magical, mystical man of God-a giant among '80s televangelists. And Lord, what a fraud. He was also an enormous fraud who was ruined in scandal. Ah, but here in America, time is money. And if a fellow is clever enough, he can remake his kingdom and amass quite a fortune. Lord worketh in mysterious ways." <http://bit.ly/2m3WlC7>

PLAYBOOKERS



SPOTTED on Thursday afternoon in the Cannon House Office Building basement: former Cheney and Kyle Gilster, a government affairs lawyer with Husch Blackwell. Cheney was the same kindergarten teacher back in a Lincoln, Nebraska, albeit in different decades. <http://politi.co/2mn6E6E>

TRANSITIONS -- Nathan Leamer, most recently outreach manager and senior fellow at the Brookings Institute, starts on Monday as policy adviser to FCC chairman Ajit Pai. ... **Ruchi Bhargava**, former PepsiCo as SVP of public policy and government affairs for North America. She was previously director of strategic initiatives in the office of the global chairman at EY (formerly known as Young). <http://politi.co/2m5HQgP>

BIRTHDAYS: Energy Secretary Rick Perry, the pride of Paint Creek, Texas, is 67 ... Catherine Hanlon, former ambassador for global women's issues at State (h/t Jon Haber) ... NBC News anchor Deborah Turness ... Mike "Something Lite" Haidet is 29 ... Sarah Scott (h/t Georgia O'Connell) ... Ryan, founder of American Future Fund and president at Concordia Group ... Shirley Chisholm ... James Lankford (R-Okla.) is 49 (h/t D.J. Jordan) ... Leigh Munsil, breaking news editor at NBC Politics and a Politico alum ... Emily Bazelon, staff writer for the NYT Magazine, co-host of the Political Gabfest and Truman Capote Fellow at Yale Law ... Callista Gingrich is 51 ... Catherine Jesse Lewin, now director of field brand reputation at McDonald's ... Rep. Chris Smith ... Abby Jagoda, director of public policy and best practices at the International Council on the Americas (ICSC), celebrating in Las Vegas for BOLD PAC (hubby tip: Jonathan) ... Sean ... press secretary at Americans for Responsible Solutions, is 26 ... Sarah Millican ... Washington daughter Ana) ... Stephanie Gidigbi, Obama '08 and DOT alum now at the NRSC ...

... **CNN's Kate Glassman Bennett**, an IJR and Politico alum (h/t Tim Burger) ... Bu ... Doug Hoelscher, now director of the DC office for Iowa Governor Terry Branstad and ... Group's James Norton (h/t Ed Cash) ... Christie alum Kevin Roberts, now director of ... affairs and comms at Logic Technology Development ... Allison Putala of Kaminsky ... Relations ... Politico's Mark McQuillan ... Stagwell Group's Eric Jeng ... Angela Zirkel ... Yorker's Melvin Backman is 26 ... Alice Rivlin, senior fellow in the Economic Studies ... Brookings, first-ever CBO director, former Fed vice chair, and first-ever female direc ... Ben Rogers, big brother of Sam ... N.Y. Daily News Albany chief Ken Lovett ... Politic ... Abrahamson, now associate at the law firm Durie Tangri LLP in SF ... Andie Coller ... director of ACPAC at the Auto Care Association ... Connie Fenner ... Nora "Pelligrino ... daughter of Kitty and David ... Sophie Saxondale ... WTOP's Bruce Alan ... Alireza La

... Emma Sandoe, a CMS alum now a PhD candidate in health policy ... Steve Diminu
conferences coordinator at State ... Emily Ward ... Jim Sulentic ... Margaret McMurr
Nelson ... Alissa McKinney ... Simone Ward (h/ts Teresa Vilmain) ... author James E
AP)

THE SHOWS, by @MattMackowiak, filing from Austin:

-- **NBC's "Meet the Press"**: Senate Minority Leader Chuck Schumer (D-N.Y.) ... Sen
(R-Fla.) ... James Clapper. Panel: Cornell Belcher, Tom Friedman, Danielle Pletka and

-- **CNN's "State of the Union"** (9 a.m.): Sen. Marco Rubio (R-Fla.) ... House Minor
Pelosi (D-Calif.). Panel: Bakari Sellers, Dana Loesch, Mike Rogers and Jennifer Gran

-- **CBS's "Face the Nation"**: Sen. Mark Warner (D-Va.) ... Sen. Susan Collins (R-Me
Panetta. Panel: Jamelle Bouie, Ramesh Ponnuru, Julie Pace and Ed O'Keefe

--**"Fox News Sunday"**: Sen. Chris Coons (D-Del.) ... Sen. Tom Cotton (R-Ark.). Pan
Peter Baker, Laura Ingraham and Bob Woodward ... "Power Player of the Week" with
Eric Greitens

-- **ABC's "This Week"**: Guests to be announced.

-- **CNN's "Inside Politics"** with John King (8 a.m.): Panel: Julie Pace, Jonathan Ma
Katharine Ham and Perry Bacon, Jr.

-- **CNN's "Reliable Sources"**: (11 a.m.): Bill Plante and Kathleen Hall Jamieson ... J
Mollie Hemingway, The Daily Caller's Kaitlan Collins, The Guardian's Sabrina Siddic
and Katrina vanden Heuvel

-- **Fox News' "Sunday Morning Futures"** (10 a.m.): Rep. Peter King (R-N.Y.) ... Re
(D-Calif.) ... Newt Gingrich. Panel: Tony Sayegh, Stephen Sigmund and Lee Carter

-- **Fox News' "MediaBuzz"** (SUN 11 a.m.): Erin McPike ... Katie Pavlich ... Michael T
Ferrechio ... Katrina Pierson ... Jim Rutenberg ... In Touch Weekly's Kim Serafin

-- **CNN's "Fareed Zakaria GPS"** (10 a.m.): Thomas Donilon and Stephen Hadley ...
University's Michal Kosinski ... former Canadian diplomat and Maclean's columnist

-- **Univision's "Al Punto"** (10 a.m.): Rep. Luis Gutierrez (D-Ill.) ... White House dire
Interagency coordination Carlos Diaz-Rossilo ... actress and DREAMer Astrid Silva ..

founder and executive director Frank Sharry and CHIRLA director of communication
Cabrera ... Mexicanos Contra la Corrupción y la Impunidad's Raúl Olmos

-- **C-SPAN: "The Communicators"** (6 p.m.): App Association executive director Mo
questioned by Politico's Li Zhou ... **"Newsmakers"**(SUN 10am ET): Alliance for Just
Aron, questioned by USA Today's Richard Wolf and the Los Angeles Times' Lisa Mas
(SUN 8pm & 11pm ET): Books & Books owner Michell Kaplan, with authors Les Star
the Angels", "The Man Who Invented Christmas" and "Last Train to Paradise") and a
Menendez ("In Cuba I Was a German Shepard", "Loving Che" and "The Last War" and
columnist Dave Barry

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/16/2017 10:32:19 PM
To: Greenwalt, Sarah [greenwalt.sarah@epa.gov]; Schwab, Justin [schwab.justin@epa.gov];
mandy_gunasekara@epw.senate.gov
Subject: FW:
Attachments: Energy Independence Policy - 0314 1400 - Clean.docx

From: Catanzaro, Michael J. EOP/WHO

Ex. 6 - White House Email

Sent: Thursday, March 16, 2017 6:23 PM

To: Jackson, Ryan <jackson.ryan@epa.gov>

Subject:

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/30/2017 3:11:23 PM
To: Greenwalt, Sarah [greenwalt.sarah@epa.gov]
Subject: FW: Tuesday 3pm details

Can you help me with this one since it's CA smelt and climate - taking a first crack.

-----Original Message-----

From: Gunn, Ashley L. EOP/WHO [mailto:Ex. 6 - White House Email]
Sent: Thursday, March 30, 2017 11:03 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: McGinley, William J. EOP/WHO Ex. 6 - White House Email
Subject: Tuesday 3pm details

Hi Ryan,
Could you please send along the topics for discussion for the meeting with POTUS next Tuesday?

Thank you,
Ashley Gunn
Senior Director
Cabinet Affairs
(202)881-8463

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/26/2017 1:23:07 PM
To: Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]
Subject: Fwd: Question re: NOx/SOx FRN
Attachments: CASAC Oxides Public Meeting, May 24 & 25, 2017.docx; ATT00001.htm; Action Information- CASAC May 24-25 Meeting.doc; ATT00002.htm; Preliminary Draft Agenda for May 24-25 CASAC NOx-SOx Panel Meeting.docx; ATT00003.htm; Summary of document to be reviewed by CASAC.pdf; ATT00004.htm

I think we are good on this, right?

Sent from my iPhone

Begin forwarded message:

From: "Carpenter, Thomas" <Carpenter.Thomas@epa.gov>
Date: March 23, 2017 at 5:34:54 PM EDT
To: "Kreutzer, David" <kreutzer.david@epa.gov>, "Kreutzer, David" <kreutzer.david@epa.gov>
Cc: "Dravis, Samantha" <dravis.samantha@epa.gov>, "Dravis, Samantha" <dravis.samantha@epa.gov>, "Johnston, Khanna" <Johnston.Khanna@epa.gov>, "Johnston, Khanna" <Johnston.Khanna@epa.gov>
Subject: RE: Question re: NOx/SOx FRN

Greetings David,

Thank you so much for your response. We do not want to overwhelm Samantha. Yesterday, I learned that ORD and OAR are working to schedule a briefing with OP on the NOx/SOx Integrated Science Assessment. I do not want to overstep my bounds. However, having worked with the RAs and AAs closely, I imagine the team is concerned about ensuring the messaging is on point. We understand.

We have provided several heads up emails on this FRN and offered information so that staff is able to brief AA Dravis and provide her with information. ORD's Integrated Science Assessment or ISA is 1400 pages long. As a general policy, due to the size of the document that are peer reviewed, the Agency publishes ISA's and the subsequent notice (FRN) for peer review 60 days in advance. Because of the size of the document, we (EPA) will be criticized if we do not publish with lead time. This is to give the scientists and peer reviewers time to read the document prior to the meeting. We are approaching 60 days, tomorrow Friday, March 24. The Clean Air Scientific Advisory Committee (CASAC) Nitrogen Oxide(NOx)/Sulfur Dioxide (SOx) Panel is scheduled to meet May 24-25.

ORD has submitted their FRN to FRO. Our Action Information (attached) explains this meeting is linked to the ORD ISA document. As you know, I am new to SAB, and I am learning terminology. Semantics were not clear to me when reading the summary documents. This ISA is an explanation of what the Agency looks at when considering secondary criteria or "ecological criteria." So, we are looking at the affects against decreased visibility, damage to animals, crops, vegetation, and buildings. The panel is determining the effects of deposition to the ecosystem. The agency reviews 6 criteria every 5 years by law per the CAA. This review is looking at updates to the 2008 ISA on Nitrogen and Sulfur Dioxides. The report also looks at the 2009 ISA for particulate matter (PM). My apologies if you knew this, but the distinction of what secondary criteria...ecological criteria not human health, was not clear to me. As staff briefs AA Dravis, I felt if we could spell it out a little better it may be helpful? To be blunt- Secondary criteria (ecological) is not controversial, and it is common to look at a couple of criteria at the same time when you are looking at similar pathways of deposition. We are happy to come brief if that would be helpful but of course trust OAR and ORD to explain the document and answer questions first.

Thank you kindly,

khanna

Khanna Johnston, Acting Deputy Director | Science Advisory Board | U.S. Environmental Protection Agency

1200 Pennsylvania Ave, NW (MC-1400R) | Washington DC 20460 | work 202.564.2820

From: "Kreutzer, David" <kreutzer.david@epa.gov>
Date: March 22, 2017 at 2:23:52 PM EDT
To: "Johnston, Khanna" <Johnston.Khanna@epa.gov>
Subject: RE: Question re: NOx/SOx FRN

Khanna,

Send a copy of the email you wrote to James Tyree (below) to me with a copy to Samantha (Of course there is no need to beg forgiveness regarding ignorance on terminology as neither Samantha nor I know as much as you).

I hope that will put it on her radar and that she will ask me to take care of it.

Also, could you send me a copy of whatever notice we are going to put in the FR for the SAB member solicitation?

Thanks,

David

From: Johnston, Khanna
Sent: Tuesday, March 21, 2017 4:25 PM
To: Kreutzer, David <kreutzer.david@epa.gov>
Cc: Zarba, Christopher <Zarba.Christopher@epa.gov>
Subject: FW: Question re: NOx/SOx FRN

David,

Hope you had a happy landing in OP? How are you? If you have any suggestions on how we may be able to move a couple of our FRN's that are more meaty forward in OP, please don't hesitate to offer us advice. We are happy to reach out to Samantha and brief, but we don't want to overwhelm everyone as they are doing their very best to catch up and come up to speed.

Best and thank you,

khanna

Khanna Johnston, Acting Deputy Director | Science Advisory Board | U.S. Environmental Protection Agency
1200 Pennsylvania Ave, NW (MC-1400R) | Washington DC 20460 | work 202.564.2820

From: Johnston, Khanna
Sent: Tuesday, March 21, 2017 4:22 PM

To: Tyree, JamesN <tyree.jamesn@epa.gov>; Owens, Nicole <Owens.Nicole@epa.gov>
Cc: Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Kavlock, Robert <Kavlock.Robert@epa.gov>;
Zarba, Christopher <Zarba.Christopher@epa.gov>
Subject: Question re: NOx/SOx FRN

James,
I wanted to check in on the NOx/SOx FRN.

This is one I provided a heads up on, because, I'm new and I'm learning scientific terminology. I wanted you to be able to brief AA Dravis. I bumped into Acting AA Kavlock yesterday...and this is the FRN that bumps up against ORD's. Would it be helpful if we come in and brief AA Dravis or your DAA? I'm sorry to push, but on this one, the Agency will be criticized royally if we do not publish with enough of a lead time.

I thought it may be helpful to provide a gentle nudge because we are approaching our 60 days on Thursday this week. The Clean Air Scientific Advisory Committee (CASAC) Nitrogen Oxide(NOx)/Sulfur Dioxide (SOx) Panel is scheduled to meet May 24-25. NOTE: ORD needs to publish their Integrated Science Assessment. Our understanding is that the ORD FRN is with your office. It needs to be published first. SAB's FRN needs to be published concurrently. ISAs are generally published 60 days prior to allow adequate time for the members and public to read and comment, due to the size of the document, i.e., in this instance the ISA document is approximately 1400 pages.

ORD has submitted their FRN to FRO. Our Action Information will explain this meeting is linked to the ORD ISA document. On a call with ORD, I learned that when the Agency looks at secondary criteria it is "ecological criteria." So, we are looking at the affects against decreased visibility, damage to animals, crops, vegetation, and buildings. The panel is determining the effects of deposition to the ecosystem. The agency reviews criteria every 5 years by law per the CAA. This review is looking at updates to the 2008 ISA on Nitrogen and Sulfur Dioxides. The report also looks at 2009 ISA for particulate matter (PM). My apologies if you knew this, but the distinction of what secondary criteria...looks at ecological criteria not human health was not clear to me, and as you brief AA Dravis, I felt if we could spell it out a little better it may help? We are happy to come to you and brief along with ORD if that would be helpful?

Thank you kindly,
khanna

Khanna Johnston, Acting Deputy Director | Science Advisory Board | U.S. Environmental Protection Agency
1200 Pennsylvania Ave, NW (MC-1400R) | Washington DC 20460 | work 202.564.2820

Action Information

Action Title: Notification of a public meeting of the Clean Air Scientific Advisory Committee (CASAC) Secondary National Ambient Air Quality Standards Review Panel for Oxides of Nitrogen and Sulfur.

Purpose: To conduct a peer review of the draft EPA document titled *Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter – Ecological Criteria (First External Review Draft)*. EPA is required to carry out a periodic review and revision, as appropriate, of the air quality criteria and the primary and secondary standards for six criteria air pollutants, which include oxides of nitrogen, oxides of sulfur, and particulate matter. The Integrated Science Assessment will provide scientific information needed for this review.

Background: The CASAC was established pursuant to the Clean Air Act Amendments of 1977, codified at 42 U.S.C. 7409(d)(2), to review air quality criteria and National Ambient Air Quality Standards (NAAQS) and recommend any NAAQS and revisions of existing criteria and NAAQS as may be appropriate. The CASAC is a Federal Advisory Committee chartered under the Federal Advisory Committee Act, 5 U.S.C., App. 2.

EPA's Office of Research and Development (ORD) has requested that the CASAC conduct a peer review of the draft document titled *Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter – Ecological Criteria (First External Review Draft)*. This Integrated Science Assessment is intended to provide a synthesis and evaluation of science relevant for reviewing and revising the secondary (welfare-based) National Ambient Air Quality Standards for oxides of nitrogen, oxides of sulfur, and particulate matter. EPA is required to carry out a periodic review and revision, as appropriate, of the air quality criteria and the primary and secondary standards for six criteria air pollutants, which include oxides of nitrogen, oxides of sulfur, and particulate matter. Secondary standards set limits to protect public welfare, including protection against decreased visibility, damage to animals, crops, vegetation, and buildings. The Integrated Science Assessment will provide scientific information needed to meet the Clean Air Act requirement for review of the secondary NAAQS for oxides of nitrogen, oxides of sulfur, and particulate matter on a five-year cycle.

A summary of the draft Integrated Science Assessment and the draft meeting agenda are attached.

Stakeholder Involvement: The advisory committee meeting is open to the public and the public has opportunities to provide comments at the meeting as required by the Federal Advisory Committee Act (FACA).

Key Issues/Internal Review: N/A

Legal Deadlines: As required by the FACA, public notice must be given at least 15 days in advance of a public meeting. The ORD and SAB Staff Office general policy is that notification be provided at least 60 days before the meeting. The ORD has also submitted

a request to the Federal Register Office to solicit public comments on the Integrated Science Assessment at least 60 days before the CASAC panel meeting so that members of the Panel can be provided public comments received by the agency.

Timing: As indicated above, the ORD and SAB Staff Office general policy and public expectation is that notification of the availability of the Integrated Science Assessment and public meetings be given least 60 days in advance. This allows sufficient time for the public to arrange travel and to review meeting materials, typically large scientific and technical documents (the Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter is approximately 1,400 pages in length). The meeting date is May 24-25, 2017, so 60 days in advance would be, March 24, 2017.

It would be preferable to publish a Federal Register notice announcing the CASAC Panel meeting at the time the document is made available to the Panel and the public. This date would be March 24, 2017.

ENVIRONMENTAL PROTECTION AGENCY

[FRL-]

**Notification of a Public Meeting of the
Clean Air Scientific Advisory Committee (CASAC)
Secondary National Ambient Air Quality Standards Review
Panel for Oxides of Nitrogen and Sulfur**

AGENCY: Environmental Protection Agency (EPA).

ACTION: Notice.

SUMMARY: The EPA Science Advisory Board (SAB) Staff Office announces a public meeting of the Clean Air Scientific Advisory Committee (CASAC) Secondary National Ambient Air Quality Standards Review Panel for Oxides of Nitrogen and Sulfur to peer review [SEQ CHAPTER \h \r 1]EPA's *Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter – Ecological Criteria (First External Review Draft)*.

DATES: The public meeting of the CASAC Secondary National Ambient Air Quality Standards Review Panel for Oxides of Nitrogen and Sulfur will be held on Wednesday May 24, 2017, from 9:00 a.m. to 5:15 p.m. (Eastern Time) and Thursday, May 25, 2017, from 8:00 a.m. to 3:30 p.m. (Eastern Time).

[PAGE]

LOCATION: The public meeting will be held at the Hilton Durham Hotel near Duke University, 3800 Hillsborough Road, Durham, North Carolina, 27705.

FOR FURTHER INFORMATION CONTACT: Any member of the public wishing to obtain information concerning the public meeting may contact Dr. Thomas Armitage, Designated Federal Officer (DFO), EPA Science Advisory Board Staff Office (1400R), U.S. Environmental Protection Agency, 1200 Pennsylvania Avenue, NW, Washington, DC 20460; by telephone at (202) 564-2155 or at [HYPERLINK "mailto:armitage.thomas@epa.gov"]. General information about the CASAC, as well as any updates concerning the meetings announced in this notice, may be found on the CASAC webpage at [HYPERLINK "http://www.epa.gov/casac"].

SUPPLEMENTARY INFORMATION: The CASAC was established pursuant to the Clean Air Act (CAA) Amendments of 1977, codified at 42 U.S.C. 7409(d)(2), to review air quality criteria and National Ambient Air Quality Standards (NAAQS) and recommend any new NAAQS and revisions of existing criteria and NAAQS as may be appropriate. The CASAC is a Federal Advisory Committee chartered under the Federal Advisory Committee Act (FACA), 5 U.S.C., App. 2. Section 109(d)(1) of the CAA requires that the Agency periodically review and revise, as appropriate, the air quality criteria and the NAAQS for the six “criteria” air pollutants, including oxides of nitrogen, oxides of sulfur, and particulate matter (PM). EPA is currently reviewing the secondary (welfare-based) ambient air quality standards for oxides of nitrogen, oxides of sulfur, and PM.

Pursuant to FACA and EPA policy, notice is hereby given that the CASAC Secondary National Ambient Air Quality Standards Review Panel for Oxides of Nitrogen and Sulfur will hold a public face-to-face meeting to review EPA's *Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter – Ecological Criteria (First External Review Draft)* [SEQ CHAPTER \h \r 1]. The CASAC Secondary National Ambient Air Quality Standards Review Panel for Oxides of Nitrogen and Sulfur will comply with the provisions of FACA and all appropriate SAB Staff Office procedural policies. The Panel will provide advice to the EPA Administrator through the chartered CASAC.

Technical Contacts: Any technical questions concerning the *Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter – Ecological Criteria (First External Review Draft)* should be directed to Dr. Tara Greaver ([HYPERLINK "mailto:greaver.tara@epa.gov"]), EPA Office of Research and Development.

Availability of Meeting Materials: Prior to the meeting, the review documents, agenda and other materials will be available on the CASAC webpage at [HYPERLINK "http://www.epa.gov/casac/"].

Procedures for Providing Public Input: Public comment for consideration by EPA's federal advisory committees and panels has a different purpose from public comment provided to EPA program offices. Therefore, the process for submitting comments to a

federal advisory committee is different from the process used to submit comments to an EPA program office.

Federal advisory committees and panels, including scientific advisory committees, provide independent advice to EPA. Members of the public can submit relevant comments on the topic of this advisory activity, including the charge to the panel and the EPA review documents, and/or the group conducting the activity, for the CASAC to consider as it develops advice for EPA. Input from the public to the CASAC will have the most impact if it provides specific scientific or technical information or analysis for CASAC panels to consider or if it relates to the clarity or accuracy of the technical information. Members of the public wishing to provide comment should follow the instructions below to submit comments.

Oral Statements: In general, individuals or groups requesting an oral presentation at a public meeting will be limited to five minutes. Each person making an oral statement should consider providing written comments as well as their oral statement so that the points presented orally can be expanded upon in writing. Interested parties should contact Dr. Thomas Armitage, DFO, in writing (preferably via email) at the contact information noted above by May 17, 2017, to be placed on the list of public speakers.

Written Statements: Written statements will be accepted throughout the advisory process; however, for timely consideration by CASAC members, statements should be supplied to the DFO (preferably via email) at the contact information noted above by May 17, 2017. It is the SAB Staff Office general policy to post written comments on the

webpage for the advisory meeting or teleconference. Submitters are requested to provide an unsigned version of each document because the SAB Staff Office does not publish documents with signatures on its websites. Members of the public should be aware that their personal contact information, if included in any written comments, may be posted to the CASAC website. Copyrighted material will not be posted without explicit permission of the copyright holder.

Accessibility: For information on access or services for individuals with disabilities, please contact Dr. Armitage at (202) 564-2155 or [[HYPERLINK "mailto:armitage.thomas@epa.gov"](mailto:armitage.thomas@epa.gov)]. To request accommodation of a disability, please contact Dr. Armitage preferably at least ten days prior to each meeting to give EPA as much time as possible to process your request.

Dated:

Khanna Johnston,
Acting Deputy Director,
EPA Science Advisory Staff Office.

**U.S. Environmental Protection Agency
Clean Air Scientific Advisory Committee (CASAC)
Secondary NAAQS Review Panel for Oxides of Nitrogen and Sulfur
Public Meeting
Hilton Durham Hotel near Duke University
3800 Hillsborough Road
Durham, North Carolina, 27705**

DRAFT AGENDA

Purpose: The CASAC Secondary NAAQS Review Panel for Oxides of Nitrogen and Sulfur will peer review [SEQ CHAPTER \h \r 1]EPA's *Integrated Science Assessment for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter – Ecological Criteria (First External Review Draft)*.

Wednesday, May 24, 2017

9:00 - 9:15 a.m.	Convene Meeting	Dr. Thomas Armitage Designated Federal Officer
	Welcoming Remarks	Mr. Christopher Zarba, Director, EPA Science Advisory Board Staff Office
	Purpose of the Meeting and Review of Agenda	Dr. Ivan Fernandez, Chair
9:15 - 10:00 a.m.	EPA Presentation on the First External Review Draft of the Integrated Science Assessment (ISA)	Dr. John Vandenberg Dr. Steven Dutton Dr. Tara Greaver EPA National Center for Environmental Assessment
10:00 - 10:30 a.m.	Public Comments	Registered Speakers
10:30 - 10:45 a.m.	Break	
10:45 - 11:15 a.m.	Review of the Charge Questions	Dr. Fernandez and Panel Members
11:15 a.m. - 12:15 p.m.	Discussion of the Panel's Responses to the ISA Charge Questions	

**Charge Question 2 – Atmospheric
Chemistry of Nitrogen and Sulfur Species
(Chapter 2 of the ISA)**

Question 2a – Sources, chemistry, and measurement and modeling of ambient concentrations

Question 2b – Measurement, modeling, predictions, and trends of atmospheric deposition of nitrogen and sulfur, including particulates, and related processes

**Charge Question 3 – Effects of Gas-Phase SO₂, NO₂, NO_x, PAN, and HNO on Vegetation
(Chapter 3 of the ISA)**

12:15 - 1:30 p.m.

Lunch

1:30 - 3:30 p.m.

**Discussion of the Panel's Responses to the ISA
Charge Questions (continued)**

**Charge Question 4 – Biogeochemical
Responses of Soils to Nitrogen and Sulfur
Deposition (Chapter 4 of the ISA)**

**Charge Question 5 – Terrestrial Biological
Responses to Acidifying Deposition (Chapter 5
of the ISA)**

**Charge Question 6 – Terrestrial Biological
Responses to Nitrogen Enrichment (Chapter 6
of the ISA)**

**Charge Question 7 – Aquatic Biogeochemical
Response in Freshwater and Estuarine Systems
to Nitrogen and Sulfur Deposition (Chapter 7
of the ISA)**

Question 7a – Information on biogeochemical processes and chemical indicators and the discussion on monitoring, models, and national-scale sensitivity

Question 7b – Suggestions to improve the linkage of biogeochemical alterations associated with nitrogen and sulfur deposition to biological effects in aquatic systems

3:30 - 3:45 p.m.	Break
3:45 - 5:15 p.m.	Discussion of the Panel's Responses to the ISA Charge Questions (continued) Charge Question 8 – Biological Indicators of Acidifying Deposition and Effects on Biodiversity of Freshwater Biota (Chapter 8 of the ISA) Charge Question 9 – Biological Effects Associated with N Deposition to Freshwater Systems (Chapter 9 of the ISA) Charge Question 10 – Biological Indicators and Effects of Nitrogen Enrichment in Coastal Areas (Chapter 10 of the ISA)
5:15 p.m.	Recess for the Day

Thursday, May 25, 2017

8:00 a.m.	Reconvene
8:00 - 8:15 a.m.	Recap of Issues Discussed on Previous Day
8:15 - 9:45 a.m.	Discussion of the Panel's Responses to the ISA Charge Questions (continued) Charge Question 11 – Effects of Nitrogen Enrichment in Freshwater Wetlands and Coastal Wetlands (Chapter 11 of the ISA) Charge Question 12 – Sulfur Enrichment in Freshwater Aquatic and Wetland ecosystems (Chapter 12 of the ISA) Charge Question 13 – Climate Modification of Ecosystem Response to Nitrogen and Sulfur Deposition (Chapter 13 of the ISA)
9:45 - 10:00 a.m.	Break
10:00 a.m. – 12:00 p.m.	Discussion of the Panel's Responses to the ISA Charge Questions (continued) Charge Question 14 – Effects of Anthropogenic Nitrogen on Ecosystem Services (Chapter 15 of the ISA)

Charge Question 15 – Appendices

Question 15a – Information in the case studies

Question 15b – Characterization of non-nitrogen and non-sulfur particle associated components and their ecological effects

Charge Question 1 - Chapter 1 and Executive Summary

Question 1a – Extent to which objectives (synopsis and synthesis of key findings) are met

Question 1b – Application of the causal framework

12:00 - 1:15 p.m.

Lunch

1:15 - 1:30 p.m.

Brief Clarifying Comments from Members of the Public

1:30 - 3:15 p.m.

Summary of Key Points in the Responses to the Charge Questions

Dr. Fernandez and Panel

Chapter 2
Chapter 3
Chapter 4
Chapter 5
Chapter 6
Chapter 7
Chapter 8
Chapter 9
Chapter 10
Chapter 11
Chapter 12
Chapter 13
Chapter 14
Appendices
Chapter 1 and Executive Summary

3:15 - 3:30 p.m.

Summary and Next Steps

Dr. Fernandez

3:30 p.m.

Adjourn

Dr. Armitage

EXECUTIVE SUMMARY

Purpose and Scope of the Integrated Science Assessment

This Integrated Science Assessment (ISA) for Oxides of Nitrogen, Oxides of Sulfur, and Particulate Matter—Ecological Criteria provides a comprehensive evaluation and synthesis of the most policy-relevant science aimed at characterizing the ecological effects caused by these criteria pollutants.⁹ These criteria pollutants are reviewed here together because they all contribute to nitrogen (N) and sulfur (S) deposition, which causes substantial ecological effects. In this document, the terms “oxides of nitrogen” refer to total oxidized N (NO_y), including NO and NO₂, and all other oxidized N containing compounds formed from NO and NO₂.¹⁰ Oxides of sulfur (SO_x) are defined here to include sulfur monoxide (SO), sulfur dioxide (SO₂), sulfur trioxide (SO₃), disulfur monoxide (S₂O), and sulfate (SO₄²⁻). However, SO, SO₃, and S₂O will not be discussed further because they occur at much lower ambient levels than SO₂ and SO₄²⁻. Particulate matter is composed of some or all of the following components: nitrate (NO₃⁻), SO₄²⁻, ammonium (NH₄⁺), metals, minerals (dust), and organic and elemental carbon.

Thus, this ISA serves as the scientific foundation for the review of the ecological effects associated with the secondary (welfare-based) National Ambient Air Quality Standards (NAAQS) for oxides of nitrogen, oxides of sulfur, and particulate matter. The health effects of these criteria pollutants are considered in separate assessments as part of the review of the primary (health-based) NAAQS for oxides of nitrogen ([U.S. EPA, 2016b](#)), oxides of sulfur ([U.S. EPA, 2016a](#)), and particulate matter ([U.S. EPA, 2009a](#)).¹¹ The Clean Air Act definition of welfare effects includes, but is not limited to, effects on soils, water, wildlife, vegetation, visibility, weather, and climate, as well as effects on man-made materials, economic values, and personal comfort and well-being.

The current secondary NAAQS for oxides of nitrogen and oxides of sulfur were set to protect against direct damage to vegetation by NO₂ or SO₂. The secondary NAAQS for NO₂ is identical to the primary standard set in 1971: an annual average not to exceed

⁹ The general process for developing an ISA, including the framework for evaluating weight of evidence and drawing scientific conclusions and causal judgments, is described in a companion document, *Preamble to the Integrated Science Assessments* ([U.S. EPA, 2015e](#)), www.epa.gov/isa.

¹⁰ This ISA reserves the abbreviation NO_x strictly as the sum of NO and NO₂—consistent with its use in the atmospheric science community—and uses the term “oxides of nitrogen” to refer to the broader list of oxidized nitrogen species. Oxides of nitrogen refers to NO_y as the total oxidized nitrogen in both gaseous and particulate forms. The major gaseous and particulate constituents of NO_y include nitric oxide (NO), nitrogen dioxide (NO₂), nitric acid (HNO₃), peroxyacetyl nitrate (PAN), nitrous acid (HONO), organic nitrates, and particulate nitrate (NO₃). This ISA uses the definitions adopted by the atmospheric sciences community.

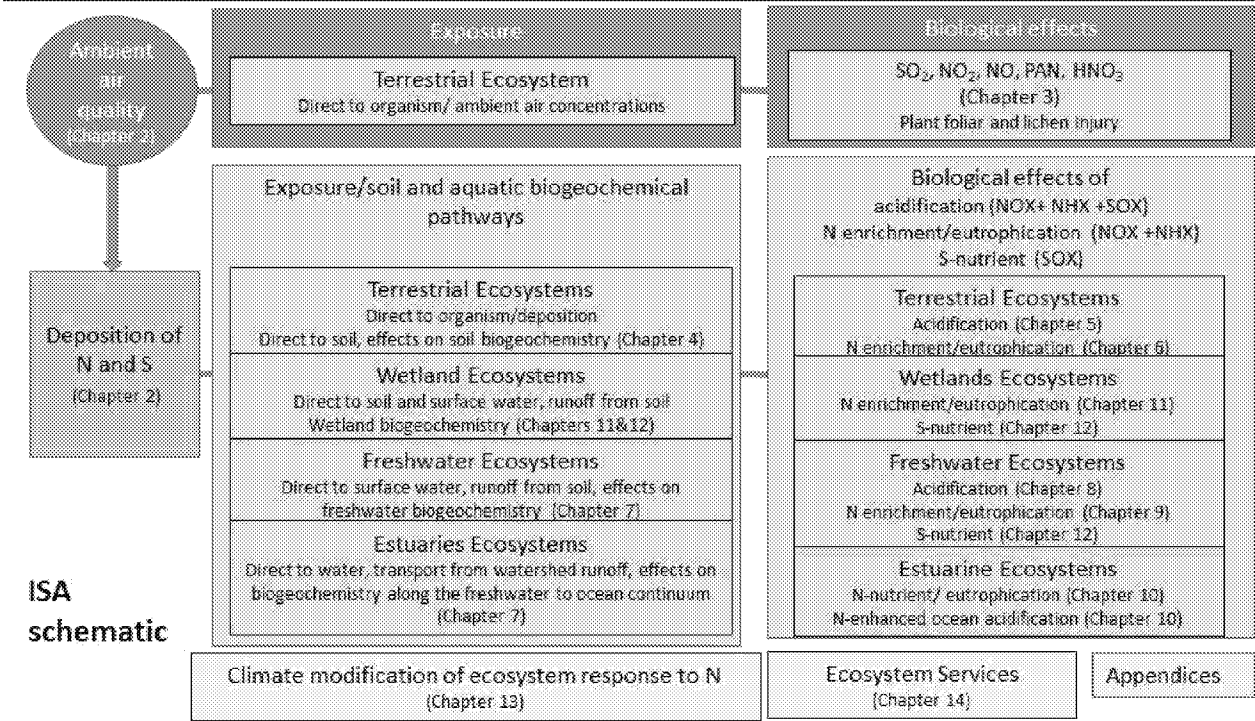
¹¹ In this ISA, the blue electronic links can be used to navigate to cited materials as well as chapters, sections, tables, figures, and studies from this ISA.

0.053 ppm nitrogen dioxide. The secondary NAAQS for SO₂, set in 1973, is a 3-hour average of 0.5 ppm SO₂, not to be exceeded more than once per year. The current secondary standards for PM are intended to address PM-related visibility and non-visibility welfare effects. These standards are a 3-year annual mean PM_{2.5} concentration of 15 µg/m³, with the 24-hour average PM_{2.5} and PM₁₀ set at concentrations of 35 µg /m³ and 150 µg/m³, respectively.

This ISA updates the 2008 ISA for Oxides of Nitrogen and Oxides of Sulfur—Ecological Criteria [hereafter referred to as 2008 ISA (U.S. EPA, 2008a)], as well as the ecological portion of the 2009 ISA for Particulate Matter (U.S. EPA, 2009a) with studies and reports published from January 2008 through December 2015. The U.S. EPA conducted in-depth searches to identify peer-reviewed literature on relevant topics. Subject-area experts and the public were also able to recommend studies and reports during a kick-off workshop held at the U.S. EPA in March 2014 for oxides of nitrogen and oxides of sulfur, and June 2016 for particulate matter. To fully describe the state of available science, the U.S. EPA also carried over the most relevant studies from previous assessments to include in this ISA.

This ISA determines whether oxides of nitrogen, oxides of sulfur, and particulate matter concentrations in the air or depositing from the air cause ecological effects. The ecological effects of deposition are grouped into three main categories: (1) N enrichment/N-driven eutrophication (caused by NO_y, and particulate forms of N), (2) acidification (caused by NO_y, SO_x, and particulate forms of N and S), and (3) S enrichment (caused by SO_x and particulate forms of S). Ecological effects are further subdivided into terrestrial, wetland, freshwater, and estuarine/near-coastal ecosystems. These ecosystems and effects are linked by the connectivity of terrestrial and aquatic habitats through biogeochemical pathways of N and S. A schematic of the document organization is given by [Figure ES-1](#). [Chapter 2](#) characterizes the sources, atmospheric processes involving NO_y, SO_x, and PM, and trends in ambient concentrations and deposition. [Chapter 3](#) describes direct effects of gas-phase NO_y and SO_x on plants and lichens. [Chapter 4–Chapter 6](#) describe N and S deposition effects on terrestrial biogeochemistry, and the biological effects of terrestrial acidification and terrestrial N enrichment, respectively. [Chapter 7](#) describes N and S deposition effects on aquatic biogeochemistry. [Chapter 8–Chapter 10](#) characterize the biological effects of freshwater acidification, freshwater N enrichment, and marine eutrophication. [Chapter 11](#) describes effects of N deposition on wetlands. [Chapter 12](#) characterizes the ecological effects of S as a nutrient. [Chapter 13](#) discusses the climate modification of ecosystem response to N, and [Chapter 14](#) presents information on ecosystem services. There are also four appendices. [Appendix A](#) provides additional maps of deposition to augment the information in [Chapter 2](#), while [Appendix B](#) provides additional information on mercury

cycling that is introduced in Chapter 12. Five locations in the U.S. were selected as case study areas that are candidates for additional analysis of risk and exposure because they have abundant data on ecological effects; however, the air quality data available varies among the case studies. These case studies are presented in Appendix C. In addition, the ecological effects of forms of PM, which are not related to N or S deposition, are included in Appendix D. The nonecological welfare effects associated with PM, such as visibility, climate, and materials effects, are considered as part of a separate review of PM (81 FR 87933, December 6, 2016).



ISA = Integrated Science Assessment; HNO₃ = nitric acid; N = nitrogen; NH_x =reduced nitrogen; NO = nitric oxide; NO₂ = nitrogen dioxide; NO_x = NO + NO₂; PAN = peroxyacetyl nitrate; S = sulfur; SO₂ = sulfur dioxide; SO_x = sulfur oxides.

Figure ES-1 Schematic of the integrated science assessment linking atmospheric concentrations and deposition, soil and aquatic biogeochemistry, and biological effects

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/24/2017 8:58:18 PM
To: Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]
Subject: Fwd: Clean Air Act Rules for MSW Landfills
Attachments: Landfill Air Rules Summary.docx; ATT00001.htm

Sent from my iPhone

Begin forwarded message:

From: "Kelly, Kerry" <KKelly5@wm.com>
Date: March 24, 2017 at 4:46:42 PM EDT
To: "dravis.samantha@epa.gov" <dravis.samantha@epa.gov>, "kime.robin@epa.gov" <kime.robin@epa.gov>
Subject: FW: Clean Air Act Rules for MSW Landfills

Dear Samantha and Robin:

I meant to copy you on this email I just sent to George and pressed send too quickly. The attached materials are a follow-up to a conference call the Landfill Sector had with him this Tuesday to discuss recently promulgated Clean Air Act rules. He mentioned his intent to brief you on all of this, but I wanted to keep you in the loop with all our correspondence. If you have any questions, please do not hesitate to call.

I hope we will have the opportunity to meet soon.

Warm regards,
Kerry

Carter Lee "Kerry" Kelly
Senior Director, Federal Affairs
Kkelly5@wm.com
WM Waste Management
701 Pennsylvania Ave., NW, Ste 590
Washington, DC 20004
202.639.1218 office

Ex. 6 - Personal Privacy

 cell

From: Kelly, Kerry
Sent: Friday, March 24, 2017 3:10 PM
To: Sugiyama, George <sugiyama.george@epa.gov>
Cc: Kelly, Kerry <KKelly5@wm.com>
Subject: Clean Air Act Rules for MSW Landfills

Dear George,

We appreciated the opportunity to talk with you about our concerns with the revised New Source Performance Standards (new Subpart XXX) and Emission Guidelines (new Subpart Cf) for MSW Landfills, promulgated at the end of the Obama Administration as part of its Climate Action Plan. Although EPA

determined that the “best system of emissions reduction” remained unchanged, the Agency significantly lowered the regulatory threshold at which controls must be installed for both new and existing sources based solely on estimated GHG benefits premised on the “Social Costs of Methane and Carbon.” We believe these rules offer an ideal opportunity for EPA to meet President Trump’s directives to reduce regulatory costs through needed rule revisions, and the potential to eliminate two regulations that could serve as an offset for any other EPA regulation.

The attached document summarizes our concerns and our recommendation for an immediate administrative stay of the rules pursuant to CAA Section 307. We believe that this important interim step is the easiest way for the Agency to begin a reconsideration or rulemaking process to correct the rules’ deficiencies, while also allowing the states to halt expending precious resources on developing implementation plans. It will also give the Agency time to consider and grant an administrative stay under APA Section 705, while completing a remedial rulemaking process.

We believe time is of the essence. Already we are facing potential compliance risks associated with surprising regulatory interpretations of new Subpart XXX emerging from the Regions that are not based on regulatory text. We hope the attached will provide you with the information you need to set up a meeting with Samantha Dravis, but please do not hesitate to call if we can provide additional explanations. I will call you to follow up on this email.

Warm regards,
Kerry

Carter Lee “Kerry” Kelly
Senior Director, Federal Affairs
Kkelly5@wm.com
WM Waste Management
701 Pennsylvania Ave., NW, Ste 590
Washington, DC 20004
202.639.1218 office
Ex. 6 - Personal Privacy cell

Recycling is a good thing. Please recycle any printed emails.

New Source Performance Standards & Emission Guidelines for MSW Landfills

Concerns:

- Municipal solid waste (MSW) landfills have successfully reduced landfill emissions over two decades under New Source Performance Standards (Subpart WWW) and Emission Guidelines (Subpart Cc) issued pursuant to Section 111 of the Clean Air Act. In August, 2016, EPA finalized new MSW landfill rules (Subparts XXX & Cf) imposing more stringent regulatory requirements—requiring the installation of gas collection and control systems (GCCS) at a lower non-methane organic compound (NMOC) emission threshold (34 Mg/yr. vs. 50 Mg/yr.).
- EPA’s only basis for imposing more stringent requirements was President Obama’s Climate Action Plan—EPA admitted that the “best system of emission reduction” for MSW Landfills has not changed (*i.e.*, a well-designed and operated GCCS with 98% NMOC control efficiency), and EPA’s benefit analysis relied solely on “climate benefits” calculated using the “social costs” of methane and carbon dioxide.
- EPA’s decision to increase the stringency of the Section 111(d) Emission Guidelines (via Subpart Cf) is unprecedented and inconsistent with the Clean Air Act.
- EPA adopted the new rules in new subparts without revising or replacing the old rules. In addition, the same sources are subject to the NESHAP for landfills (Subpart AAAA), which also requires compliance with the old rules. Despite requests for clarification, the Agency has taken the position that affected landfills are now subject to both the old and new rules, unlike any other source category. This result has caused significant confusion and eliminates the potential benefit of the regulatory improvements that EPA intended to make.
- **Time is of the essence for EPA to stay these flawed rules while initiating a remedial rulemaking process.** Under new Subpart Cf, states must submit state plans to EPA by May 30th, and many states have initiated efforts to revise their state regulations in preparation for meeting that deadline. We are already facing potential compliance risks under the new Subpart XXX associated with surprising regulatory interpretations emerging from the Regions that are inconsistent with the regulatory text.

Solutions:

- To avoid unnecessary litigation, to allow states to cease their implementation efforts, and to provide certainty to landfills already subject to the NSPS (Subpart XXX), EPA should immediately stay the new landfill rules (the old rules remain in effect). In a petition to EPA, the waste industry has requested an APA § 705 stay pending judicial review, based on the four relevant factors. **However, as an interim measure, EPA should impose a 90-day CAA § 307 stay pending reconsideration.**
- On the books now are four rules—two Section 111(b) NSPS and two Section 111(d) emission guidelines—where only one of each should exist. These circumstances present two opportunities for deregulatory actions: for example, cost reductions achieved through needed rule revisions to the original Subpart WWW; and the potential to eliminate two regulations (e.g., Subparts XXX and Cf) that can offset another EPA rule.

- Review of these landfill rules is also required under Executive Order 13777 because they are “significant regulatory actions” that “impose costs that exceed benefits,” “create a serious inconsistency,” and “derive from or implement ... Presidential directives that have been subsequently rescinded or substantially modified.”

Critical Actions Needed:

- Issue a letter indicating intent to grant, at least in part, the industry’s administrative petition for reconsideration, rulemaking, and stay.
- Provide Fed. Reg. notice of reconsideration and 90-day stay of Subparts XXX and Cf pending reconsideration pursuant to Clean Air Act Section 307(d), 42 U.S.C. § 7607(d).
- Schedule a meeting among landfill sector representatives (Waste Management, Republic Services, NWRA, SWANA) and EPA policymakers to discuss concerns and solutions.
- Inform the States that implementation of the Subpart Cf emission guidelines should await further revisions of the rules.
- Inform the EPA Regions of the intent to stay the new landfill air rules to avoid confusion.

Questions & Answers:

Q: Would a simple repeal of Subparts XXX and Cf resolve the waste industry’s concerns?

A. No. A simple repeal of Subparts XXX and Cf would leave the original NSPS and emission guidelines in place, which EPA and the waste industry have long agreed are deficient in many important respects. Since 2002, EPA and the waste industry worked closely to resolve the many ambiguous, unnecessary, or inefficient provisions of Subpart WWW, which in the past have led to significant confusion and unreasonable enforcement risk. Many of the concepts identified in the rulemaking process and proposed by EPA in the proposed Subparts XXX and Cf must be incorporated into Subpart WWW as part of any repeal of those new subparts.

Q What is the regulated pollutant for the MSW Landfill NSPS and Emission Guidelines?

A: The regulated pollutant under both the MSW Landfill NSPS and Emission Guidelines is landfill gas (LFG), with NMOC as the relevant surrogate. In its proposed Emission Guidelines, EPA explained:

LFG is a collection of air pollutants, including methane and NMOC. LFG is typically composed of 50-percent methane, 50-percent CO₂, and less than 1-percent NMOC by volume. The NMOC portion of LFG can contain various organic HAP and VOC. When the Emission Guidelines and NSPS were promulgated in 1996, NMOC was selected as a surrogate for MSW LFG emissions because NMOC contains the air pollutants that at that time were of most concern due to their adverse effects on health and welfare. Today, methane’s effects on climate change are also considered important. 80 FR at 52105.

Q: Are these rules required by the Clean Air Act?

A: No. The CAA requires a review of NSPS every eight years, so a review of the landfill NSPS—originally adopted in 1996—was overdue. To resolve a “sue-and-settle” deadline suit filed by the Environmental Defense Fund (EDF), EPA entered a consent decree requiring it to review the NSPS and make revisions if needed, or explain why a review would not be appropriate. However, nothing in that consent decree required EPA to use the landfill rules to make climate policy, and the consent decree contained absolutely no requirements whatsoever for the emission guidelines.

Q: What are the relevant deadlines for these rules?

A. For the NSPS, the new requirements are already effective and applicable to facilities that commenced construction on a “modification” (defined for landfills as a vertical or horizontal expansion) after July 17, 2014. Although the NSPS is written much like the original NSPS, in a way that allows up to 30 months to satisfy all requirements, some states and EPA regions have interpreted the NSPS to apply much sooner for landfills that already have a GCCS installed voluntarily or to comply with the original NSPS. For example, in a recent email to Florida Department of Environmental Protection, EPA Region 4 indicated that the first annual report demonstrating compliance with Subpart XXX is due April 26, 2017.

For the emission guidelines, States must submit their Subpart Cf state plans to EPA by May 30, 2017, and EPA must then approve or disapprove those plans within four months.

In the litigation, the parties must submit proposed briefing schedules and formats by March 31, 2017, or request an extension of the deadline by March 27, 2017.

Q: Are the same sources subject to a NESHAP?

A. Yes, Subpart AAAA of Part 63 imposes a NESHAP on MSW landfills and, with very few additional provisions, simply requires compliance with Subpart WWW or Cc. Since Subpart AAAA was not revised as part of EPA’s rulemaking last year, it continues to require compliance with the old rules, without any reference to the new rules that are now effective.

Q: What is required to initiate an immediate stay under § 307 of the CAA?

A: EPA may issue an administrative stay of a rule for which EPA has granted a petition for reconsideration for a period not to exceed three months. EPA does not need to provide justification for a stay pursuant to the Agency’s CAA authority so long as the Agency has convened a proceeding for reconsideration of the rule. EPA can accomplish the stay by either writing a letter indicating the Agency’s intent to convene a reconsideration proceeding and subsequently noticing EPA’s intent to stay in the Federal Register, or by issuing a simultaneous notice of intent to stay and reconsider the rules in the Federal Register.

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/24/2017 12:39:49 AM
To: Gunasekara, Amanda [gunasekara.amanda@epa.gov]
Attachments: Energy Independence Policy EO_Summary.docx; ATT00001.txt

Ryan Jackson

Chief of Staff

U.S. EPA

(202) 564-6999

RE: Summary of Energy Independence Policy**DT: March 18, 2017**

Early next week, President Trump is expected to sign an Executive Order establishing a policy directive to strengthen the Nation's geopolitical security by developing our vast energy resources, reducing unnecessary regulatory obstacles that restrict the responsible use of our vast energy resources, and keeping electricity affordable, reliable and clean in order to boost economic growth and job creation. The Order further directs agencies to review existing regulations consistent with the new policy and highlights key steps agencies can take to fulfill it.

General Regulatory Review: The Order directs all agencies to conduct a review of existing agency policies and practices (collectively, "agency actions") that create impediments to domestic energy production and the expansion of energy production facilities for oil, natural gas, coal and nuclear energy resources. Agencies heads are further directed to identify any agency actions that are not mandated by law nor necessary for public interest and suspend, revise or rescind such agency actions in an appropriate and lawful manner. Within 120 days of the Order, agencies must report back their findings to executive branch leadership.

Rescission of Presidential/Regulatory Actions: The Order rescinds a number of executive and regulatory actions issued by the previous Administration that are not consistent with the new policy directive, including:

- [[HYPERLINK "http://www.gpo.gov/fdsys/pkg/FR-2013-11-06/pdf/2013-26785.pdf"](http://www.gpo.gov/fdsys/pkg/FR-2013-11-06/pdf/2013-26785.pdf)] entitled, "Preparing the United States for the Impacts of Climate Change" (2013);
- The Presidential Memorandum entitled, "Power Sector Carbon Pollution Standards" (2013);
- The Presidential Memorandum entitled, "Mitigating Impacts on Natural Resources from Development and Encouraging Related Private Investment" (2015);
- The Presidential Memorandum entitled, "Climate Change and National Security" (2016);
- The report entitled, "The President's Climate Action Plan" (2013);
- The report entitled, "Climate Action Plan Strategy to Reduce Methane Emissions" (2014); and
- The guidance from the Council on Environmental Quality entitled, "Final Guidance for Federal Departments and Agencies on Consideration of Greenhouse Gas Emissions and the Effects of Climate Change in National Environmental Policy Act Reviews" (2016).

Review of EPA Climate Actions: The Order directs the Environmental Protection Agency (EPA) to take the following actions consistent with applicable law and policy:

- Suspend, revise or rescind the Obama Administration's so-called Clean Power Plan that set emission limits for carbon dioxide from existing power plants. Independent analysis by NERA found that the rule would cost up to \$39 billion a year and cause double digit electricity price increases in 41 states for meaningless environmental impacts. In February 2016, the United States Supreme Court issued an unprecedented stay against the rule to prevent the entities challenging the rule, which included 27 states, 37 rural electric cooperatives and 3 labor unions representing 878,000 union members, from suffering "irreparable harm."
- Suspend, revise or rescind the new source performance standard on coal-fired and natural-gas fired power plants that would have required the use of emissions control

technology that is not yet commercially viable and resulted in a de facto ban on new coal plant construction in the United States.

- Review and revise or rescind the proposed Federal Plan the previous Administration presented as a guide to states for compliance with the Clean Power Plan.
- Review and revise or rescind the Legal Memorandum issued in conjunction with the Clean Power Plan.

With regard to ongoing litigation applicable to above listed EPA actions, the Order requests the Attorney General inform the courts of the administrative review process. The Order further requests the Attorney General seek a stay, delay or other appropriate relief while these administrative proceedings are underway.

Review of Social Cost of Greenhouse Gases: The Order establishes a directive for agencies to use the best available sciences and economics in their regulatory analyses. Accordingly, the Order disbands the Interagency Working Group on Social Cost of Greenhouse Gases that developed faulty accounting metrics used to justify ineffective climate regulations by inflating the projected benefits of a rule. The Order withdraws the following documents:

- Technical Support Document: Social Cost of Carbon for Regulatory Impact Analysis Under Executive Order 12866 (2010);
- Technical Update of the Social Cost of Carbon for Regulatory Impact Analysis (May 2013);
- Technical Update of the Social Cost of Carbon for Regulatory Impact Analysis (November 2013);
- Technical Update of the Social Cost of Carbon for Regulatory Impact Analysis (2015);
- Addendum to the Technical Support Document for Social Cost of Carbon: Application of the Methodology to Estimate the Social Cost of Methane and the Social Cost of Nitrous Oxide (2016); and
- Technical Update of the Social Cost of Carbon for Regulatory Impact Analysis (2016).

For future regulatory actions, the Order directs agencies to develop cost-benefit analyses, including when monetizing the value of changes in greenhouse gas emissions, consistent with the guidance contained in the Office of Management and Budget Circular A-4.

Review of Federal Land Coal Leasing Moratorium: The Order directs the Secretary of the Interior to take the following actions:

- Amend or withdraw Secretarial Order 3338 entitled, “Discretionary Programmatic Environmental Impact Statement to Modernize the Federal Coal Program”;
- Lift all related moratoria on Federal land coal leasing activities; and
- Commence Federal coal leasing activities consistent with applicable law and regulations.

Review of Oil and Gas Development Regulations:

- The Order directs the EPA to review and suspend, revise or rescind the rule entitled, “Oil and Gas Sector: Emission Standards for New, Reconstructed, and Modified Sources” (2016) and any agency associated actions;

- The Order directs the Department of Interior to review and suspend, revise or rescind the rule entitled, “Oil and Gas; Hydraulic Fracturing on Federal and Indian Lands” (2015) and any associated agency actions;
- The Order directs the Department of Interior to review and suspend, revise or rescind the rule entitled, “General Provisions and Non-Federal Oil and Gas Rights” (2016) and any associated agency actions; and
- The Order directs the Department of Interior to review and suspend, revise or rescind the rule entitled, “Management of Non-Federal Oil and Gas Rights” (2016) and any associated agency actions.

With regard to ongoing litigation applicable to above listed EPA and Department of Interior actions, the Order requests the Attorney General inform the courts of the administrative review process. The Order further requests the Attorney General seek a stay, delay or other appropriate relief while these administrative proceedings are underway.

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/20/2017 9:47:08 PM
To: Gunasekara, Amanda [gunasekara.amanda@epa.gov]
Subject: FW: Clean Air Act Advisory Committee Act members
Attachments: Combined CAAAC resumes 031417.pdf

From: Dunham, Sarah
Sent: Tuesday, March 14, 2017 3:38 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: FW: Clean Air Act Advisory Committee Act members

I am attaching the bios and CVs for the people selected for the CAAAC in alphabetical order. Since it's a long list of people (and some of them have long resumes!), the attached is 152 pages. Please keep in mind this is what was provided by the people selected, so the bios and descriptions were written by and provided by the CAAAC members, not EPA. Let me know if some shorter version which only contains selected info would be more useful.

From: "Jackson, Ryan" <jackson.ryan@epa.gov>
Date: March 14, 2017 at 5:57:32 AM EDT
To: "Dunham, Sarah" <Dunham.Sarah@epa.gov>
Subject: Re: Clean Air Act Advisory Committee Act members

Yes. So that the Administrator isn't hit up about individuals selected which would be surprising to him may I get electronic versions of their CVs. I actually recognize a number of the names off hand.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

On Mar 10, 2017, at 10:01 AM, Dunham, Sarah <Dunham.Sarah@epa.gov> wrote:

Hi Ryan-

No problem on timing. As far as your question, the CAAAC members were approved officially last December. I understand there has been a somewhat lengthy process since then of notifications to the accepted and not accepted applicants—ie, letters were sent out to the newly approved members in January and then a couple weeks later letters were sent to the folks who had submitted applications that were not accepted. The only step yet to be taken is updating the roster of members on our website (the website currently still lists the members of the CAAAC for the 2015-2016 term). Does this help?
Thanks
Sarah

From: Jackson, Ryan
Sent: Thursday, March 09, 2017 9:39 PM
To: Dunham, Sarah <Dunham.Sarah@epa.gov>
Subject: RE: Clean Air Act Advisory Committee Act members

Sarah, I'm sorry to take so long on this and maybe misunderstood. Have the CAAAC members been approved?

From: Dunham, Sarah

Sent: Wednesday, March 1, 2017 7:28 PM

To: Jackson, Ryan <jackson.ryan@epa.gov>

Subject: Clean Air Act Advisory Committee Act members

Hi Ryan.

We have been planning to update the website with the updated membership list of our Clean Air Act Advisory Committee (CAAAC)-- that update to the website was planned for tomorrow but we can certainly hold until you review the list--see attached.

For context, the Clean Air Act Advisory Committee is a Congressionally-mandated federal advisory committee that advises EPA on matters related to air pollution policy and programs. The committee includes representatives of multiple stakeholder groups, including industry, energy sector, state government, local government, tribal government, public interest and environmental, academic, and union organizations. OAR is updating the website to include the new members added to replace those whose membership terms ended in early 2017. (The applications for membership for the 2017-2018 term and decisions about the members were made awhile ago. However we needed to hear back from the members we invited to serve on the committee before updating the website so that's why we are only getting to the public update now). About half of the attached list are new members, the rest are returning members who were on the Committee during the 2015-2016 term.

Rhonda Anderson, Sierra Club

Senior Organizing Representative, Beyond Coal Campaign
Environmental Justice Organizer

With seven proposed new coal-fired power plants, plans for a massive expansion at the Marathon oil refinery, and persistent solid waste issues, the need for Environmental Justice in Detroit is important now more than ever.

Sierra Club organizer Rhonda Anderson spends her days working with Detroit residents and local politicians to fight for the rights of communities already overburdened with polluting industries.

In 2007 Rhonda was one of the activists who spurred Governor Jennifer Granholm to sign an EJ Executive Order. Rhonda's powerful voice as a community advocate was recently recognized by the Michigan Chronicle, who named her as "One of the 10 Voices of Change for 2007".

Rhonda was awarded the Virginia Ferguson Award at the 2013 Sierra Club Employee Award Ceremony. This award honors an employee who has demonstrated consistent and exemplary service to the Sierra Club. Commitment to the organization is demonstrated not only through competence, but also in the congenial attitude, extraordinary spirit, and unquestionable integrity that makes this recipient's performance an inspiration to the rest of the staff.

She received the award for all of her fabulous work over the past 12 years with the Sierra Club, particularly with her work in Detroit's 48217 zip code area. Sarah Hodgdon, the Sierra Club's National Program Director, presented the Award to Rhonda and also mentioned that the 5 top polluters in Michigan just happen to be in this area, just to give you an idea of what Rhonda has been up against. Sarah and Rhonda also mentioned all of the great work done by Mrs. Delores Leonard along with other community members that Rhonda has worked with through the years.

Rhonda also received the Mike McCloskey Award for 2015 honoring her incredible and inspiring work for a decade and a half as an organizer around environmental justice and now Beyond Coal work. The award is given to an employee whose work has reflected and strengthened the meaning, purpose and mission of the Club.

###

MICHAEL BUSER

Ex. 6 - Personal Privacy

Ex. 6 - Personal Privacy | buser@okstate.edu

<https://www.linkedin.com/in/mdbuser>

Forward-thinking leader accomplished in leveraging team diversity and dynamics to successfully complete high-level, multi-million dollar projects. Insightful manager experienced in conceptualizing, designing, developing, executing, and completing projects. Results driven engineer with outstanding holistic system vision, complex problem solving and contingency planning skills. Deep exposure to cost and human resource management, safety, environmental, logistics, project engineering principles, rollout strategy, sustainable technologies, and process improvement, among other areas.

- Project Leadership
 - Competitive Grant/Industry/Special funding (above in-house funding levels): \$21,098,184
 - Supervised as many as 82 individuals from within my organization, industrial partners and government agencies
 - Collaborated with as many as 49 industry, university, state agency, federal agency and private research partners
- Top air quality expert with strong expertise in logistics, safety, bioenergy, machinery design
 - Verbal communicator: 23 expert comments, 28 invited presentations, 300 plus technical presentations
 - Written communicator: 110 peer reviewed manuscripts (an additional 7 undergoing review), 4 book chapters, 349 technical reports, 215 outreach documents, 3 professional society standards
 - Video communicator: 56 outreach videos
 - Research highlighted in 100 plus media publications
 - Trainer/educator: industry training workshops, community outreach, undergraduate, graduate
- Award-winning professional; International Mayfield Cotton Engineering Award; International Blue Ribbon Educational Aides Award, USDA NIFA National Partnership Award for Mission Integration, USDA ARS Certificate of Merit for Outstanding Performance recipient for 7 consecutive years, Oklahoma State University Merit for Excellence in Agricultural Research.

Skill areas include:

Project Management • Air Quality • Environmental • Logistics • Client Relationships • Estimating • Design Conceptualization & Development • Contracting • Site Management • Bidding Processes • Design Reviews • Strategic & Tactical Planning • Regulatory & Compliance • Safety • Research & Development • Process Optimization • Organization • Modeling

PROFESSIONAL EXPERIENCE

OKLAHOMA STATE UNIVERSITY • 2009 – Present

Land Grant University - state-sponsored university serving 21,000 undergraduate students.

Associate Professor – Air Quality and Bioenergy Machinery Engineer – Research and Outreach

Spearhead the lifecycles of multiple multi-million dollar concurrent projects. Provide leadership to national, regional, and local level projects. Conceive and plan project objectives and timelines. Design, develop, and implement testing plans. Identify sources for funding, allocate monies accordingly, and manage resources to ensure the continuity of projects. Engage and collaborate with geographically dispersed professionals at all levels including engineers, stakeholders, corporate decision-makers, universities, regulatory organizations, and government agencies. Streamline processes for data collection and analysis to support objectives. Pinpoint areas and make modifications to project parameters for efficiency and resource optimization to ensure project success. Document and report project progress and key outcomes by delivering presentations at meetings and presenting data in publications, such as technical and trade journals.

Key Accomplishments:

- Led a multi-million-dollar national study to evaluate ginning facility emissions; results have saved the industry more than \$900 million.
- Led a multi-million-dollar bioenergy logistics study working with industry leaders and government agencies; results will be used in optimizing profit potentials.
- Led multiple studies focused on developing mitigation strategies for various industries
- Key investigator on a project focused on steroids attached to particulate matter, project included fate and transport.

MICHAEL D. BUSER, PH.D.
Biosystems and Agricultural Engineering Department
Oklahoma State University
Stillwater, Oklahoma 74078
Ex. 6 - Personal Privacy
buser@okstate.edu

Dr. Michael Buser is an Associate Professor in the Biosystems and Agricultural Engineering Department at Oklahoma State University in the College of Engineering, Architecture and Technology and the Division of Agricultural Sciences and Natural Resources. He received his BS and MS in Biosystems Engineering from Oklahoma State University and his Ph.D. in Biological and Agricultural Engineering from Texas A&M University. Dr. Buser has 20 years of Agricultural Engineering experience. This experience includes two years as a Research Engineer with Oklahoma State University, eleven years as a Category I Scientist with USDA Agricultural Research Service, followed by his current 90% research and 10% extension appointment at Oklahoma State University. He has established national high-impact, stakeholder-driven research and extension programs. He works with beef cattle, corn, cotton, forage, forestry, nut, specialty crop, poultry, and wheat industries on projects ranging from air quality, bioenergy, machinery development, product traceability, safety, sustainability, and supply chain logistics. Within these various industries, Dr. Buser has and continues to work with governmental agencies, agricultural trade associations, equipment manufacturers, universities, private research groups, and individual producers and processors across the United States. Dr. Buser's research and extension teams have received over \$21 million in competitive grant, industry or special funding; funding sources for the past four years have included: USDA (Sun Grant Initiative, NRCS CIG, NIFSI, AFRI, ARS, and BRDI); Oklahoma Department of Agriculture, Food, and Forestry; and Oklahoma State University. As a team leader, he has managed multi-disciplinary teams that have included experts in agricultural, civil, environmental, electrical, mechanical, and industrial engineering; agricultural economics; agricultural education, communications, and leadership; animal science; computer science; entomology and plant pathology; environmental science; food processing; food science; horticulture; microbiology; plant and soil science; political science; poultry science; sociology; toxicology; and veterinary health sciences. Dr. Buser has published 110 peer-reviewed journal articles; 4 book chapters; 68 industry technical reports; 281 technical reports for regulatory agencies; and 56 extension videos. He and his team have given 189 conference technical presentations. Dr. Buser has also given 23 expert comments and 28 invited presentations and his work has been highlighted in over 100 popular press articles. He is actively involved technical committees and standards development related to his membership in the American Society of Agricultural and Biological Engineers and the National Cotton Ginners Association. Dr. Buser is currently serving on the U.S. EPA Clean Air Act Advisory Committee. Throughout his career he has received several awards including the 2016 International ASABE Mayfield Cotton Engineering Award, 2011 USDA National Institute of Food and Agriculture's Partnership award for Mission Integration, and the 2016 Oklahoma State University James A. Whatley Award for Merit for Excellence in Agricultural Research.

Roxanne D. Brown

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rbrown@usw.org

Ex. 6 - Personal Privacy

WORK EXPERIENCE

United Steelworkers (USW)

February 1999 – Present

Assistant Legislative Director, USW Legislative Department (6/2006 – Present)

Manages a team of legislative representatives to develop federal and state level policies and drive an agenda that broadly engages 500,000 USW members across the United States.

- **Accomplishments:**

- Aided in the formation of the BlueGreen Alliance, a coalition between U.S. labor and environmental organizations
- Enhanced energy efficiency provisions in the Clean Power Plan
- Developed manufacturing competitiveness package in comprehensive climate legislation
- Selected to participate in Harvard Trade Union Program; Selected as graduation keynote speaker
- Featured in “And Still I Rise: Black Women Labor Leaders’ Voices, Power, Promise”; Photojournalistic report featuring black women leaders in the U.S. labor movement

- **Responsibilities:**

- Serves as key senior advisor to USW leadership on priority issues.
- Proxy to USW international officers.
- Develops and implements long-term and short-term strategic plans for priority legislative and regulatory efforts related to energy and environment, defense, budget and manufacturing policy.
- Directly advocates and coordinates advocacy with congress, federal and state agencies.
- Writes and reviews testimony, speeches, congressional letters, regulatory comments, policy analysis and other material for USW international officers and members.
- Testifies before legislative bodies and government agencies.
- Develops legislative action training programs for USW members.

- Develops and leads conferences and workshops that address USW-related issues at the domestic and international levels.
- Develops and maintains relationships with allied non-governmental organizations and represents the USW in coalitions, before government groups, national commissions, international forums and media.
- Regularly meets with members of congress, Administration officials, and state legislators on priority issues.
- Participates in voter registration, education and Get-Out-The-Vote activities.

Legislative Representative, USW Legislative Department (1/2005 – 5/2006)

- Established relationships and corresponded with the congressional offices and federal agencies.
- Informed USW members of legislative issues and campaigns.
- Prepared written analyses of legislation.

Resources Technician, USW Legislative Department (2/2004 – 1/2005)

- Organized rallies, press conferences and lobby days for USW membership
- Tracked congressional legislation pertaining to USW's legislative agenda.
- Coordinated activities for USW Legislative Interns.

Administrative Assistant, USW Legislative Department (2/1999 – 1/2004)

- Co-planned a 30,000 rally for union members in Washington, D.C.
- Created reports, databases and arranged and planned meetings.

EDUCATION

University of Maryland University College, Pursuing B.A. in English, Minor in Psychology
Relevant course work

Howard University, 9/1997- 12/1998

ADDITIONAL TRAINING

Harvard Trade Union Program, Winter 2013

ASSOCIATIONS

Founding Partner Liaison, BlueGreen Alliance (2006 – present)

Steering Committee Member, BlueGreen Alliance (Chair 2012 – 2014)

Inaugural Board Member, Institute of International Economic Law - Georgetown University (2016)

Roxanne D. Brown | *Assistant Legislative Director*

Roxanne Brown is the Assistant Legislative Director of the United Steelworkers (USW) and serves as one of four lobbyists in the USW's Legislative Office in Washington, D.C.

Since 1999, she has had the privilege of working for the 850,000 women and men who comprise the USW in the United States and Canada.

Roxanne focuses on a wide range of policy and regulatory issues including defense, environment and energy. She also covers policy issues pertaining to the domestic pulp and paper, nuclear, shipbuilding, aluminum, cement and specialty metals industries.

She has represented the USW at the United Nations Framework Convention on Climate Change Conference of Parties, at global labor conferences and other international forums.

Roxanne serves on the Steering Committee of the Blue-Green Alliance, which is a national partnership of labor unions and environmental organizations dedicated to expanding the number and quality of jobs in the clean energy economy.

She was born in Kingston, Jamaica and was raised in White Plains, New York. She and her husband Dwight live in Maryland.

Natalene Cummings

Natural Resources Department, P.O. Box 340, Crandon, WI, 54520, [Ex. 6 - Personal Privacy](#)
natalene.cummings@fcpotawatomi-nsn.gov

Air Quality Management Related Work History:

Air Monitoring Specialist, 01/03/2005-present

Forest County Potawatomi Community, Crandon, WI

Responsibilities include:

- Oversight of air quality monitoring program operated in accordance with USEPA air monitoring requirements and guidance, including training and supervision of program staff
- Act as backup on operation of equipment, sample collection, instrument calibrations, and troubleshooting problems for ozone and sulfur dioxide analyzers, particulate samplers (TSP, PM10 and PM 2.5), mercury, precipitation gauge, and the NADP deposition collectors.
- Management of Tribal and USEPA grant budgets, and coordination of projects and schedules
- Advising FCPC legal staff, Executive Council and Department Director on air-related issues.
- Exercising the Tribe's sovereignty through implementation of Clean Air Act delegations including Treatment As a State under the Tribal Authority Rule, and the Tribe's Class I redesignation under the Prevention of Significant Deterioration (PSD), including the review of PSD applications and Title V permits, and providing comments where appropriate
- Participation as a member of a team negotiating with the Wisconsin Department of Natural Resources on air related issues, particularly in the development of MOUs and the air permit review process following Class I redesignation, and the selection of Class I Air Quality Related Values (AQRVs) and related Threshold Effect Levels (TELs)
- Participation on USEPA webinars and conference calls related to air pollution policy and regulations, providing comments on proposed regulations when appropriate
- Attendance to local government meetings and hearings related to air resource issues
- Development and revisions of QAPPS following USEPA approved protocols
- Participation in FCPC's Energy Work Group, providing input on air quality-related concerns on proposed energy projects and on climate change adaptation planning.

Air Management Specialist, 03/03/2004-09/09/2004

Wisconsin Department of Natural Resources, Air Management, Stage II Vapor Recovery, Milwaukee, WI

As a member of the Stage 2 Vapor Recovery Team, was responsible for:

- On-site visual inspections of gasoline dispensing facilities to determine compliance with Federal and State regulations concerning volatile organic compound emissions
- Issuance of letters of non-compliance when necessary
- Working with station owners to resolve issues quickly and effectively
- Witnessing annual vapor recovery system tests conducted by private companies to insure adherence to State testing protocols.

Education:

B.S. – Outdoor Education/Biology, 06/1981 Northland College, Ashland, WI

With a bachelor's degree in Outdoor Education-Biology (1981) from Northland College, and 13 years' experience working both as an educator and a biologist primarily for federal land management agencies, Natalene Cummings brought with her a well-rounded background in natural resources to her current position as Air Resources Program Manager in 2004 for the Forest County Potawatomi Community (FCPC) in Crandon, WI.

Natalene's introduction to air resources specifically, began while working for the National Park Service (NPS) in the position of Biological Field Technician (1992-1997) in a unit that included a Class I designated wilderness area. The operation and maintenance of air monitoring few pieces of equipment provided the foundation for a career in air quality management that would come later.

Working for the NPS opened up an opportunity for Natalene to work with the Wisconsin Department of Natural Resources (WDNR) for a season (2004) in the Stage II Vapor Recovery program. This experience provided exposure to the regulatory and compliance aspects of air quality management, having to insure that federal and state codes and regulations were being properly adhered to by retail gasoline dispensing facilities and operators.

Arriving at FCPC in the fall of 2004, Natalene began expanding the fledgling air monitoring program from one collecting air quality data for four air pollutants and one staff, to a program that today monitors for eight parameters and includes two staff. The FCPC program is considered a model tribal air monitoring program within the region.

In addition to managing the US Environmental Protection Agency (USEPA) grants and budgets, and insuring that work plan goals are being met, Natalene's responsibilities have also expanded to include experiences with air pollution permitting and air quality regulations and legislation, resulting in a number of comments letters that have been drafted and submitted to the USEPA and state agencies on behalf of the Tribe related to specific air permits and federal/state proposed policies and regulations.

One of Natalene's most notable accomplishments at FCPC came following the USEPA's approval of FCPC's application for Class I redesignation under the Clean Air Act's Prevention of Significant Deterioration (PSD) program in 2008. As a member of a small "Class I" team for the Tribe, Natalene worked over several years with the WDNR to discuss and fine tune the details of air pollution application review that fairly incorporated FCPC's new role as a Class I area land manager (FLM) in the permitting process. This was followed by challenging negotiations that established FCPC Class I Air Quality Related Values (AQRVs) and related thresholds to be addressed in any PSD permitting process. Natalene's 12 years with FCPC and her unique experience managing a Tribal Class I area has allowed her the ability to provide consultation to a number of Tribe's considering Class I redesignation of their lands.

Natalene lives in the woods near Crandon Wisconsin where the air quality is pretty darn good, and hopefully will remain so.

Steven E Flint

NYS Department of environmental Conservation

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Steven.Flint@dec.ny.gov

Experience

I am currently the Director of the Division of Air Resources for New York State. The program has an annual budget of approximately \$35 million, and a staff level of 220 engineers, scientists, professional and administrative staff. The program is responsible for all aspects of State and Federal Clean Air Act related programs, including air quality monitoring, planning, permitting and enforcement, mobile source programs, research, and ancillary support programs.

Previously I was the Assistant Director for 5 years, providing direct support to the Director, and also direct supervision of the division management team.

I also worked for over 15 years in the New York State's Mobile Sources program. This included elements such as implementation of the Section 177 (California car) program, inspection and maintenance, diesel emissions analysis and retrofit, and fuels issues. I served 2 terms on the Mobile Source Technical Review Subcommittee of the Clean Air Act Advisory Committee.

I have a Bachelor of Science and Master of Science degrees in Civil and Environmental Engineering from Clarkson University

Steven E. Flint

New York State Department of Environmental Conservation

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Steven.Flint@dec.ny.gov

Experience

July 2016 – Present

Director, Division of Air Resources, New York State Department of Environmental Conservation. Direct authority and responsibility for all aspects of New York State's air quality program for implementation of the federal Clean Air Act and State clean air laws and policies.

- Program staffing of approximately 220 technical, scientific and administrative personnel across central office and nine statewide regional offices, with an annual budget of approximately \$34 million
- Provide prioritization and policy direction on regulatory program development and implementation.
- Member of Board of Directors for Northeast States for Coordinated Air Use Management (NESCAUM) and the National Association of Clean Air Agencies (NACAA).

October 2010 – June 2016

Assistant Director, Division of Air Resources, New York State Department of Environmental Conservation. Second in charge for all aspects of the state-wide program for improving and maintaining air quality in New York State.

- Directly oversee six Bureau Directors and program oversight for nine Regional Air Pollution Control Engineers.
- Directly interact with Executive, Legal and Press offices on high profile and complex air pollution issues.
- NY lead for northeast states zero emission vehicle efforts, involving coordination with states and industry for market and technology advancement.
- DEC point of contact for NYSERDA, Department of Public Service and NYISO for fuel supply emergencies.
- Two term member of EPA's Mobile Source Technical Review Subcommittee (subcommittee of the Clean Air Act Advisory Committee).

June 2005 - October 2010

Director, Bureau of Mobile Sources, Division of Air Resources, New York State Department of Environmental Conservation. The bureau implements programs for motor vehicle emissions reduction, and operates a motor vehicle emissions laboratory.

- Program staffing of 40, with an annual Non Personal Service budget of approximately \$0.5 million.
- Implement the statewide light duty enhanced motor vehicle inspection and maintenance program, in conjunction with DMV.
- Develop and implement the downstate heavy duty vehicle inspection and maintenance program.

- Oversee the light duty low emission vehicle program, including the zero emission vehicle mandate and motor vehicle greenhouse gas programs, including extensive litigation support.
- Oversee operation of a motor vehicle emissions measurement laboratory.
- Member of the NACAA Mobile Source and Fuels Committee.

June 1994 - June 2005

Chief, Light Duty and Heavy Duty Vehicle Section, Bureau of Mobile Sources.

Responsible for implementation and enforcement of the California Low Emission Vehicle program in New York State, and development of diesel emissions reduction strategies.

- Regulatory development and implementation.
- Ozone Transport Commission Low Emission Vehicle Committee, with EPA and auto industry to set the groundwork for Tier 2 Federal Standards.
- Participated in a voluntary program for MTA to retrofit 4,000 diesel buses.
- Coordinated with stakeholders to address diesel emissions associated with World Trade Center cleanup.

June 1985 - June 1994

Senior Engineer, Bureau of Resource Recovery, Division of Solid and Hazardous Waste.

Responsible for permitting and regulatory oversight of solid waste incinerators for the Division.

- Participated in all aspects of permitting, including size analysis, technical review, and participation in permit hearings.
- Developed the scientific basis for solid waste incinerator ash management requirements.

June 1984 - June 1985

Senior Engineer, Bureau of Hazardous Site Control, Division of Solid and Hazardous Waste.

Engineer for operation of the leachate treatment facility at the Love Canal hazardous waste site, and contract engineer for a contract for the development of an experimental plasma-arc hazardous waste thermal destruction device.

- Proposed project modifications to make operations easier, cheaper and safer.
- Managed contract amendments to enable environmental testing of plasma arc device.

June 1980 - June 1984

Engineer, Division of Construction Management.

Engineering planning and construction document review for the development of municipal wastewater infrastructure projects under the Federal Construction Grants program.

Education

MS, Civil and Environmental Engineering, Clarkson College (University) 1981

BS, Civil and Environmental Engineering, Clarkson College (University) 1979

Registered Professional Engineer, New York

David C Foerter

Biographical Information

David Foerter is the Executive Director of the Ozone Transport Commission, the organization of 12 states and the District of Columbia created by Congress in 1990 to assess and coordinate the development of policies to reduce regional ground-level ozone or "smog" in the Northeast. He has served as the Executive Director since September 2014.

Prior to that, Mr. Foerter managed for approximately 12 years two business not-for-profit trade associations dedicated to manufacturing and servicing vehicle and stationary air pollution control and measurement equipment. During that time, Mr. Foerter served as the Executive Director of the Institute of Clean Air Companies. Earlier, Mr. Foerter served with the OTC for approximately 7 years as its first Deputy Director. In his early career, Mr. Foerter managed the air and solid waste programs at the Metropolitan Washington Council of Governments (MWCOC), worked at EPA's Chesapeake Bay Program and in a variety of research labs (USDA and NIH). He provides unique environmental and energy expertise cutting across private and public sector perspectives to create partnerships with groups to design multi-pollutant strategies that have both environmental and economic benefits.

His career has amassed more than 15 years of public policy and 12 years of private industry experience. His training also includes a Bachelor of Science in Microbiology from the University of Maryland and extensive graduate level education in Microbiology, Botany, and Toxicology.

DAVID C. FOERTER

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Program Manager / Director / Chief Executive Officer

Summary: Experienced Director and Association Executive successful at building and managing highly effective executive consultant and operations teams, managing a private company with a P&L of \$1.6 million and a federal grantee with \$1.2 million, and initiating and leading technology based and policy driven environmental initiatives. More than 15 years with managing regional state organizations and 12 years as an executive in the private air pollution control sector. A strategic and visionary thinker with a penchant for applying scientific and policy experience to anticipate trends and forecast needs during periods of both rapid and declining sales, a proven ability to understand and assimilate complex policy, technology, and scientific information, and an ability to objectively explore opportunities that create and lead development and application of innovative and constructive solutions fostered by government officials, industries and clean environment advocates. Skilled at establishing operational excellence, understanding and translating situational realities into specific growth strategies, and planning and executing multi-faceted business development campaigns designed to improve organizations operational costs, increase markets and gross industry sales revenue.

Key qualifications include:

- Commission and Association Leadership and Management
- Governmental and Corporate Vision & Strategic & Operational Planning
- Strategic Business and Public Partnerships
- International Technology Program Outreach
- Financials Managements including Forecasting & Budgeting (Operating & Capital)
- Business Capital Investment Planning & Financial Management
- Strategic Planning, Reorganization & Turnaround Management
- Cost Reduction/Containment & Profit Optimization
- Re-engineering Operations Improvement
- Directly managed six to twelve (6-12) managers and employees plus third-party accountants, legal support, IT/internet and contact database contracts, and other specialized contractors/consultants. Managed participation of more than 100 companies and 13 states.

Master of Science (all but thesis) · Marine Estuarine Environmental Science · University of Maryland, College Park, MD

Bachelor of Science · Microbiology · University of Maryland University College, College Park, MD

Professional Experience

OZONE TRANSPORT COMMISSION (OTC), Washington DC Sept. 2014 - Present

MID-ATLANTIC AND NORTHEAST VISIBILITY UNION (MANE-VU), Washington DC

Executive Director

- Manages the financials and programs of an organization established under the Clean Air Act that is comprised of the Environmental Commissioners and Air Quality Directors of 13 Mid-Atlantic and Northeast States (including the District of Columbia) to address ground-level ozone precursor emissions formation and geophysical movement in the Eastern U.S.
- Day-to-day management of OTC and MANE-VU operations and staff including supervision of grants management and budgets, oversight of programs and program management of staff, and all other responsibilities of the Executive Director.
- Serves on councils and committees, and maintains liaison with USEPA, other federal agencies, national public interest groups and other organizations.

CLEAN STRATEGIES GROUP, LLC, Arlington, VA

May 2012 – Sept. 2014

President and Managing Director

- Hold management responsibility for energy and environment consulting enterprise. Initiated and leads strategic consulting business, supported by in-depth experience in multi-jurisdictional policy and program planning and direct intimate knowledge of the environmental manufacturing and service industry.
- Technical and policy areas of analysis and research
- Technology evaluations and market research
- Advise clients on market trends and evaluate strategic business options
- Facilitate bringing environmental technology to market
- Work with environment officials, technology vendors, NGO's and other stakeholders to recognize and adjust to emerging technologies and market innovation
- Expert in air pollution control and measurement technologies and their application in policies and programs as well as in the marketplace
- Work to ensure cleaner fossil fuels for energy and industrial processes, and strengthen markets for green technologies

ESI INTERNATIONAL, INC. (dba ESI Global, Inc. in VA), Arlington, VA

April 2002 – Present

President and Managing Director

- Delivered expertise on government affairs, technical analysis, regulatory support, market research, trade association management and created a Washington presence and interface for clients.
- Delivered full service association management to mobile and stationary air pollution control and measurement industries: MECA (1983-2010) and ICAC (1983-2012) including all staffing, leadership and organization to board of directors, prepared and supervised budgets, and planned for and developed business.
- Delivered specialized consulting services to government officials, contractors and NGO's on technology capabilities, performance and cost evaluations, documentation and representation of industry control technologies, evaluated job creation scenarios and technology installation requirements. Advised energy and environmental groups with information on jobs and understanding companies involved in the APC industry
- Identified technology and application issues as well as vendor insights
- Recruited a world class professional management team servicing two industry trade associations and contractor/vendor services including IT, accounting, marketing and legal services
- Acquired and managed professional offices in the most advantageous and highly productive locations in the DC and Northern Virginia area while capping and optimizing expenses.
- **ESI Client - INSTITUTE OF CLEAN AIR COMPANIES (ICAC)**, Arlington VA, April 2000–May 2012, **Exec. Dir.**

- Over a twelve year period, delivered unprecedented results leading trade association's technical and policy development as its Executive Director (2002-2012), and its Deputy Director (2000-2002)
- Improved policy and technology issue representation for stationary air pollution control and measurement trade industries through regular engagement of elected and governmental officials and others
- Prepared and delivered frequent testimony before US Senate and House, legislative staff briefings and state legislatures and stakeholder forums representing the control and measurement technology community w/o political bias
- Prepared written and oral testimony on all major regulations affecting clean air policy
- Frequent invited speaker and panelist at major air and energy conferences and industry groups (BPC/Energy Commission, EUEC, Electric Power, MegaSymposium, CIBO, ABMA, Blue/Green Alliance, NACAA, MARAMA, LADCO, etc.)
- Successfully launched government agencies technology forums initiative (MARAMA, LADCO, NACAA) designed to encourage and facilitate dialogue between technology vendors and air agency officials
- Dramatically improved trade association's in-house and outreach expertise on technologies and policies. Initiated and led industry's new Mercury (2004) and Greenhouse Gas Control (2009) technology industry divisions/committees and reorganized existing technology division focus to Industrial Source Control, Emissions Measuring, NOx Control, and Integrated Controls (SO2 and particulate emissions). Initiated web-based "how to buy" vendor technology tool. Initiated and delivered numerous technology guidance documents to facilitate vendor-customer relations and expedite vendor sales.
- Primary resource to stakeholder groups promoting and collaborating on clean air policies, programs and initiatives
- Appointed and served several membership terms on Federal Advisory Committees (FACA) and stakeholder work groups: ETTAC – Environmental Technologies Trade Advisory Committee (appointed by Sec. US Dept. of Commerce), CAAAC – Clean Air Act Advisory Committee (appointed by US EPA). I have participated in most CAAAC Workgroups since 2008 including Advanced Coal Technologies (carbon capture and sequestration), GHG BACT Phase I, GHG/Climate Change Phase II, Multipollutant Industry Sectoral-Based Initiative, GHG Permit Streamlining (see publications at <http://www.epa.gov/air/caaac/reports.html>)
- Provided principle support to Board of Directors including creation and updates to association's business plan, prioritized association activities, redesigned industry market forecast, initiated and completed association membership and industry benchmark study (2008), managed all staff hires and provided the business office and office technology updates including streamlined accounting and dues collections. Changes in office infrastructure reduced association's expenses allowing for growing staff. Redesigned quarterly financial reporting, association accounting procedures and reporting, and system for membership dues collections. Prepared all meeting minutes, and financial, membership and significant actions reporting to Board on quarterly basis. Prepared annual budgets and membership dues forecasts.
- Increased operating reserves by more than \$200,000.
- Improved membership programs including redesign and more comprehensive coverage by the annual issue of the APC Equipment Market and Regulatory Forecast, public and member-only website development, membership recruitment, and industry technical guidance documents. The website was completely redesigned in 2008 and included a new members-only section and APC Products and Services query. Developed membership recruitment tools for website and for use by staff and members.
- Initiated and managed consultant study of membership value and benchmarking association against other associations. Results were successfully translated into recommendations and actions.
- Led the three-fold expansion of corporate membership during tenure as Executive Director while decreasing reliance on outside office contracts and increasing staff size.
- Launched US EPA and trade association yearly 'roundtable' forums that improved actions and dialogue on common initiatives and concerns regarding emission measurement and the industrial sector.
- Managed the technical programs including issuing technology and service standards and guidance documents and advocating and participating in industry- needed programs such as PGVP redevelopment (<http://www.epa.gov/airmarket/emissions/pgvp-vendorID.html>) and California (ARB and Energy Commission) low NOx measurement study (<http://cicliid.cert.ucr.edu/research/pubs/18491fr.pdf>).
- **Additional ESI client list:** Manufacturers of Emission Controls Association (MECA) -full service management/staffed 1983-2010, U.S. Environmental Protection Agency (EPA) - special projects, the National Association of Clean Air Agencies (NACAA) - preliminary PM control document, MJ Bradley & Associates - supply chain study.

OZONE TRANSPORT COMMISSION (OTC), Washington DC September 1993 – April 2000

Director of Program Development/Deputy Director

- As staff lead, identified issues, negotiated program parameters, and successfully delivered all major products needed for implementation of the OTC's 1994 petition to US EPA requiring a regional (Ozone Transport Region) NOx Control program affecting major stationary sources (effective 1999) This program then evolved following OTAG deliberations/negotiations into the US EPA's 2003 NOx Transport SIP Call for a broader geographic region.
- Established the deputy director role as lead policy and technical management support to OTC's Executive Director and Commissioners (13 Governor's appointees, state air directors, and US EPA).
- Served as staff and national expert on emission control technologies, programs, and strategies.
- Managed all committees including Mobile Sources, Stationary/Area Sources, (Aerometric) Modeling & Data Analysis responsible for evaluating extent of ground-level ozone problem and recommending technology and program solutions
- Formulated and managed regional stationary and mobile emissions inventories, modeling and ambient air measurement data analysis, and the development of the budget (cap) and trading mechanism (housed within USEPA) for the OTR
- Managed negotiations initiated by the OTC (sec. 184c of CAA) between States' and vehicle manufacturing industry (GM, Chrysler, and Ford) that resulted in National Low Emission Vehicle (NLEV) program that seamlessly became the default federal program in 1999. Worked closely with states with CAA Sec. 177 LEV Program (CA, NY, MA, etc.) to harmonize programs.
- Principal staff responsible for OTC policy and technical committee meetings. Managed the successful OTC 2000 Innovative Technologies and Strategies conference.
- Developed strong working relationships with NGO stakeholders, including ALA, NRDC, EDF; and industries.
- Developed initial plan for regional haze policy and technical program, and lobbied for OTC, as well as NESCAUM's and MARAMA's technical resources, to be designated one of five planning organizations (later designated as MANE-VU).

METROPOLITAN WASHINGTON COUNCIL OF GOVERNMENTS (MWCOC), Washington DC

Program Development Mgr. of Air/Solid Waste & Recycling Programs March 1987 - September 1993

- Reorganized and managed multi-jurisdictional (MD-DC-VA and associated cities and counties) policy and technical committees on all air issues. Formulated and initiated multi-jurisdictional recycling planning committee, and managed hiring of support staff. Responsible for policy and technical advice to waste management committee and initiated multi -jurisdictional oversight to region's sighting of multiple waste-to-energy facilities.
- Initiated public air quality forecast and automated aerometric data retrieval, and worked closely with the American Lung Association and television news stations to provide presentations as part of weather reports. Initiated first public early warning health advisories in consultation with the ALA.

- Grew program and staff to provide real-time ambient monitoring and public reporting, development of mobile and stationary emission inventories, in-house aerometric modeling expertise, and recommendations and implementation of regional/state/local control strategies
- Worked closely with USEPA and E.H. Pechan & Associates (TranSystems) staff to translate MWCOG's sophisticated motor vehicle emissions planning tools into Federal MOBILE model. Effort resulted in ability of MOBILE model to disaggregate trip emissions for inventories and control scenario evaluation.
- Developed comprehensive SIP planning tools, initiated and managed multi-jurisdictional emissions inventory, and initiated modeling program, including being trained to operate Urban Airshed Model.
- Served as lead staff for solid waste issues including staff to I-95 Landfill Committee, acted as first Regional Recycling Coordinator (later became full staff position), and Municipal Solid Waste Combustion issues
- Staff and national expert on transportation/air quality conformity determinations including preparation of mobile emissions model inputs and lead working with transportation planning and engineering staff; organized and analyzed MOBILE model outputs to provide unique vehicle mode emissions factors for use with similarly resolved transportation information
- Worked on a team to develop and advise staff of US EPA (HQ at DC and MD), Maryland air programs and EH Pechan & Associates on major updates and improvements to the MOBILE emissions model
- Led staff work with health-based advocacy groups and press events and general forecasting and reporting of air quality in the region

Additional Work Experience

- US EPA CHESAPEAKE BAY PROGRAM - Interned for point and toxic studies (Joe Macknis) and staff to Point/ Nonpoint, Toxics and Modeling/Technical Assessment Committees that developed technical and policy recommendations of the Chesapeake Bay Agreement (1987)
- US DEPT. OF AGRICULTURE, Agriculture Research Service (USDA-ARS) Interned in Insect BioControl (Beneficial Insects Lab) Lab (Dr. Akey Hung) and Crop Systems and Global Change (Plant Photobiology) Lab (David Lee)
- NATIONAL INSTITUTES OF HEALTH (NIH-NIDR) - Interned in Dental Research Lab (Dr. Carolyn Tylanda)

Non-Work Positions

- Past President of Baltimore/Washington Chapter of A&WMA (1998)
- Past President of Citizens Association (1991-93)
- Chaired church finance committee (2008-2010; \$5.5 M budget); chaired church personnel committee (2010-2011; staff of 35); served on church board: Coordinating Council (board of directors; 2008-2011) and capital campaign planning committee

Bio of Tomás Carbonell

Tomás Carbonell is Director of Regulatory Policy and lead attorney at the Environmental Defense Fund, where he specializes in climate change and clean air issues. Based in EDF's Washington, DC office, Mr. Carbonell engages in litigation, regulatory proceedings, and policy analysis and advocacy on a variety of federal clean air matters, including carbon pollution standards for the power sector; emissions of methane and other harmful pollutants from the oil and gas sector; and emissions from municipal solid waste landfills. Prior to joining EDF in July 2012, Mr. Carbonell practiced energy and environmental law for four years as an associate at Van Ness Feldman, PC. Mr. Carbonell is a 2008 graduate of Yale Law School, and holds master's degrees in development economics and environmental management from Oxford University, where he was a Marshall Scholar. He completed bachelors' degrees in chemical engineering, economics, and multidisciplinary studies at North Carolina State University in 2002.

TOMÁS ELÍAS CARBONELL

908 K St. NE, Washington, DC 20002 • (202) 572-3610 (w) • tcarbonell@edf.org

PROFESSIONAL EXPERIENCE:

Director of Regulatory Policy and Lead Attorney, Environmental Defense Fund, Washington, DC (July 2012 – Present)

Responsibilities include managing and supporting the work of EDF's Legal and Regulatory team in regulatory proceedings, policy advocacy, and civil and appellate litigation. Principal areas of focus include carbon pollution standards for fossil fuel power plants; methane emission standards for the oil and gas sector; landfill emission standards. Notable activities include:

- Manage a junior attorney and two legal fellows on legal and regulatory advocacy related to the Clean Power Plan, including EDF's participation as an intervenor in ongoing litigation in the D.C. Circuit and Supreme Court to defend the Clean Power Plan, and regulatory advocacy on EPA actions to implement the Clean Power Plan
- Legal and regulatory advocacy related to the development of the Clean Power Plan, including preparing or supervising the development of key sections of EDF comments on the proposed rule; leading analytics related to energy efficiency potential and evaluation, measurement and verification; developing legal analyses to support final rule; and leading comments on standards for new, modified and reconstructed power plants
- Led or played key role in preparing comments on numerous other Clean Air Act rulemakings and actions, including emission standards for methane from new and modified oil and gas facilities, Bureau of Land Management regulations for venting and flaring from oil and gas sector, and EPA emission standards for landfills
- Assisted in preparation of briefs, motions, and other litigation filings on Clean Air Act matters, including Mercury and Air Toxics Standards and area designations for the 2008 ozone National Ambient Air Quality Standards
- Prepare blog posts, white papers, fact sheets, and other EDF materials;
- Represent EDF in engagement with White House and federal agency staff on key regulatory initiatives; in panel discussions and other public events; and in teleconferences and interviews with journalists

Associate, Van Ness Feldman, P.C., Washington, DC (September 2008 – July 2012)

Counseled clients in the electric power, natural gas pipeline, and energy efficiency industries on federal legal and regulatory matters related to climate change, clean energy/energy efficiency, environmental, and electricity regulation. Activities included:

- Preparing extensive legal analyses of existing legal authorities to promote energy efficiency and green building practices;
- Preparing comments on rulemakings related to greenhouse gas regulation of stationary sources, renewable fuel standards, GHG reporting, and other Clean Air Act programs;
- Preparing analyses of legislative proposals and drafting legislative language;
- Advising clients on compliance with Clean Air Act and Federal Power Act requirements.

EDUCATION:

YALE LAW SCHOOL, J.D., June 2008

- Board member, Yale Environmental Law Association, Fall 2006-Spring 2008
- Research Assistant, Prof. Michael Graetz, Fall 2007
- Environmental Law Clinic, Spring 2006, Fall 2007

UNIVERSITY OF OXFORD, M.Sc., Environmental Change and Management, with distinction

(August 2005), M.Sc., Economics for Development (July 2004)

NORTH CAROLINA STATE UNIVERSITY, B.S., Chemical Engineering, B.A., Multidisciplinary Studies, B.S., Economics, *summa cum laude* (December 2002)

BAR ADMISSIONS

- North Carolina State Bar (2008)
- District of Columbia Bar (2009)
- United States Court of Appeals for the District of Columbia Circuit (2012)
- United States Court of Claims (2010)

PUBLICATIONS AND WORKING PAPERS:

Tomás Carbonell, *EPA's Proposed Clean Power Plan: Protecting Climate and Public Health by Reducing Carbon Pollution From the U.S. Power Sector*, 33 YALE L. & POL'Y REV. 403 (2015).

Tomás Carbonell & Peter Zalzal, *Streamlined State and Federal Planning Approaches Under the*

Clean Power Plan (EDF White Paper, June 2015)

Megan Ceronsky & Tomás Carbonell, *Section 111() and the Clean Power Plan: the Legal Foundation for Strong, Flexible & Cost-Effective Carbon Pollution Standards for Existing Power Plants*, 44 ENV. L. REP. 11086 (Dec. 2014)

Co-author, *Better Buildings Through Executive Action* (U.S. Green Building Council, 2012)

Kyle Danish, Tomás Carbonell, & Kevin Gallagher, *Global Climate Change and the Clean Air Act*, in THE CLEAN AIR ACT HANDBOOK (3d ed., American Bar Association, 2011)

Kyle Danish & Tomás Carbonell, *Standard arguments*, POINT CARBON (Apr. 2011).

Kyle Danish & Tomás Carbonell, *EPA Lays Further Groundwork for Permitting of Greenhouse Gas Sources Under the Prevention of Significant Deterioration Program*, THE ENVIRONMENTAL COUNSELOR No. 267, Nov. 2010.

Tomás Carbonell, Shelley Fidler, & Douglas Smith, *Using Executive Authority to Achieve Greener Buildings* (U.S. Green Building Council, 2010)

Kyle Danish & Tomás Carbonell, *Second-best world*, TRADING CARBON (May 2010)

Clarke Bruno, Tomás Carbonell, A. Anna Capelle, Walter R. Hall, Caryn F. Lai, Les Lo Baugh, & Zachary Seder, *Report of the Climate Change & Emissions Committee*, 30 ENERGY LAW JOURNAL 563 (2009)

Tomás Carbonell, *Getting Ahead: New Opportunities in Clean Energy* (Institute for Emerging Issues Working Paper, 2008).

James Harmon, Crescencia Maurer, Jon Sohn & Tomás Carbonell, *Diverging Paths: What*

Future for Export Credit Agencies in Development Finance? (World Resources Institute, 2005).

Bruce Rich and Tomás Carbonell, *Public Participation and Transparency at Official Export Credit Agencies*, in *THE NEW "PUBLIC": THE GLOBALIZATION OF PUBLIC PARTICIPATION* 175 (Carl Bruch, ed, Environmental Law Institute, 2002).

SELECTED SPEAKING ENGAGEMENTS:

Louisiana State Bar Association Public Utility Section Annual Meeting, *Section 111(d) of the Clean Air Act* (Dec. 17, 2015) (Panel discussion with Joel Visser, Sidley Austin LLP and Randy Young, Kean Miller LLP)

Tulane Energy and Environmental Law Summit, *The Climate Change Case* (Feb. 27, 2015) (Panel discussion with Roger Martella of Sidley Austin LLP and Adam Babich, Tulane Law School on Clean Power Plan litigation)

Nicholas Institute, *Designing Carbon Dioxide Regulation for Existing Power Plants* (Sept. 13, 2013) (Panel discussion)

International Energy Program Evaluation Conference, *Leveraging Demand-Side Energy Efficiency in EPA's Carbon Pollution Standards* (Aug. 14, 2013)

HONORS & AWARDS:

Paul & Daisy Soros Fellow (2006)

Marshall Scholar (2003)

Truman Scholar (2002)

Park Scholar (1998)

**Biography
of
Daniel S. Greenbaum**

Dan Greenbaum joined the Health Effects Institute as its President and Chief Executive Officer on March 1, 1994. In that role, Greenbaum leads HEI's efforts, supported jointly by US EPA and industry, with additional funding from US DOE, Federal Highway Administration, US AID, the Asian Development Bank, and foundations, to provide public and private decision makers – in the US, Asia, Europe, and Latin America - with high quality, impartial, relevant and credible science about the health effects of air pollution to inform air quality decisions in the developed and developing world.

Greenbaum has been a member of the U.S. National Research Council *Board of Environmental Studies and Toxicology* and vice chair of its *Committee for Air Quality Management in the United States*. He recently chaired the NRC Committee reviewing the *US National Assessment of Climate Change and Human Health* and previously served on their Committee on *The Hidden Costs of Energy*. Greenbaum also chaired EPA's Clean Diesel Independent Review Panel, which reviewed technology progress in implementing the 2007 Highway Diesel Rule. In May, 2010, Greenbaum received the *Thomas W. Zosel Outstanding Individual Achievement Award* from the U.S. EPA for his contributions to advancing clean air.

Greenbaum serves as well as the Chair of the Board of the International Council on Clean Transportation (ICCT), a non-profit organization providing technical analysis and support to the agencies involved in seeking clean vehicles worldwide.

Greenbaum has over three decades of governmental and non-governmental experience in environmental health. Just prior to coming to HEI, he served as Commissioner of the Massachusetts Department of Environmental Protection from 1988 to 1994, where he was responsible for the Commonwealth's response to the Clean Air Act, as well as its award-winning efforts on pollution prevention, water pollution and solid and hazardous waste. Greenbaum holds Bachelor's and Master's degrees from MIT in City Planning.

Daniel S. Greenbaum, President

Health Effects Institute
Phone: +1 617 488 2331
Fax: +1 617 488 2335
dgreenbaum@healtheffects.org

CONFIDENTIAL

Daniel S. Greenbaum

Health Effects Institute
75 Federal Street Suite 1400
Boston, MA 02110 USA
+1 617 488 2331
dgreenbaum@healtheffects.org

EXPERIENCE

March, 1994 -
Present

President and Chief Executive Officer, Health Effects Institute Cambridge, Massachusetts

Lead independent, non-profit, research institute, funded jointly by U.S. Environmental Protection Agency and industry, to provide public and private decision-makers with high-quality, impartial, relevant, and publicly credible science on the health effects of air pollution. Manage \$11 to \$12 million annual budget and oversee selection, fund raising, management, and intensive peer review of research by leading scientists in North America, Europe, and Asia.

Present scientific results to diverse national and international audiences, National Academy of Sciences, public agencies, media, the U.S. Congress, European Parliament, and Asian environmental officials. Participated in and/or led major expert panels on air quality management, particulate matter, fuels, technology, and other topics for the U.S. National Academy of Sciences and the U.S. Environmental Protection Agency.

Develop and implement *HEI Strategic Plan for Research on the Health Effects of Air Pollution*, to answer key questions concerning particulate matter, air toxics, ozone, and emerging fuels and technologies. Published comprehensive reviews of the scientific literature on *Diesel Exhaust*, *Effects of Traffic Pollution*, and *Air Toxics*. Implementing new HEI research programs on particulate matter and other topics in Europe, the U.S., Latin America, and Asia.

May, 1988 -
February, 1994

Commissioner, Massachusetts Department of Environmental Protection, Boston, Massachusetts

Appointed by Gov. Michael Dukakis (D), and reappointed by Governor William Weld (R) to direct state environmental regulatory agency. Oversaw programs to protect air, water, and wetlands, and to assure safe management and clean-up of solid and hazardous waste. Represented agency before Legislature, media, and constituencies. Led staff of 1,000 with annual operating budget of \$50 million and capital budget of \$170 million.

Implemented major new coastal protection regulations and statewide solid waste master plan emphasizing reduction and recycling. Won national awards for innovative pollution prevention, air quality, recycling, and Superfund programs. Streamlined permitting to reduce permits required, reduce processing time from over 1 year to under 3 months, and offer money-back guarantee for on-time answers to permit applicants. Strengthened and expanded enforcement.

February, 1988 -
May, 1988

**Vice President, Massachusetts Audubon Society
Lincoln, Massachusetts**

Oversaw strategic planning and program implementation for 170-staff non-profit environmental conservation organization (\$6 million annual operating budget), advised President and Board of Directors on annual and long-term budget and program direction. Led education and policy efforts; represented Society before media, legislature, and in foundation fund-raising.

July, 1983 -
January, 1988

**Director, Education and Public Policy
Massachusetts Audubon Society, Lincoln, Massachusetts**

Directed 30-person department and \$1.5 million annual operating budget. Created and implemented successful legislative and media strategies resulting in major revisions to Massachusetts water, energy, and wildlife law. Conceived and secured funding for three urban program centers. Developed innovative public education programs on groundwater, pesticides, and endangered species.

April, 1979 -
June, 1983

Director, Resources for Cape Ann, Gloucester, Massachusetts

Established and administered first urban program center of the Massachusetts Audubon Society, focused on clean-up of pollution in coastal waters. Hired and oversaw small staff in research and public education efforts that succeeded in obtaining first clean-up and reopening of polluted clam flats in 40 years. Responsible for significant personal fund-raising.

October, 1977 -
March, 1979

Independent Consulting and Travel, Somerville, Massachusetts

Developed land use and transportation strategies for Lena Park Community Development Corporation in Roxbury, Ma. and for Metropolitan Area Planning Council in Boston, Ma. Traveled in India, Southeast Asia, and New Zealand.

September, 1975 -
September, 1977

**Senior Planner, Massachusetts Port Authority
Boston, Massachusetts**

Developed environmentally-sensitive master plans for Logan International Airport and Hanscom Field (in Bedford, Ma.). Designed Share-A-Cab and other transit services for Logan Airport.

OTHER NON- PROFIT LEADERSHIP

- October 2005 - Present **International Council for Clean Transportation**
Global Council providing technical analysis and support to the regulators of vehicle GHG and conventional emissions in all major world markets
Sept. 2012-Present *Chairman of the Board*
Oct. 2005- Sept. 2012 *Board Member*
- December 2005 - Present **Board member, Environmental Law Institute**
Active member of the Board for non-profit provider of advice and analysis on environmental law. Served as Chair of the Nominating Committee (2012) and Member of the Executive Committee (2012 – 2013)

EDUCATION

- 1975 Masters of City Planning, Massachusetts Institute of Technology, Cambridge, Massachusetts
- 1973 Bachelors of Science, Urban Studies and Planning, Massachusetts Institute of Technology, Cambridge, Massachusetts

PUBLICATIONS (Partial List)

- “Particulate Matter Components, Sources, and Health: Systematic Approaches to Testing Effects,” Adams K, vanErp A, Greenbaum D, Shaikh, R, Russell A, JAWMA (in press) 2015
- “Counterpoint: Moving From Potential-Outcomes Thinking to Doing--Changing Research Planning to Enable Successful Health Outcomes Research,” Hubbell B; Greenbaum D, American Journal of Epidemiology 2014; doi: 10.1093/aje/kwu266
- “First Steps Toward Multipollutant Science for Air Quality Decisions,” DS Greenbaum, R Shaikh, *Epidemiology* Vol. 21, No. 2, March 2010
- “The Clean Air Act,” DS Greenbaum, Chapter in Environmental and Occupational Medicine, 4th Edition, WN Rom, Ed., Lippincott, Williams and Wilkins 2007
- “China’s Environmental Health Challenges,” Greenbaum D, O’Keefe R, Volume 4, No. 7, Frontiers in Ecology, September 2006
- “Understanding the Effects of Air Pollution on Human Health,” Pennell W, Samet J, Greenbaum D, Reiter L, Zenick, H, EM, September 2006

“A Perspective on Scientific Peer review for Informing Regulatory Decisions: Making Sure Peer Review Makes a Difference,” Greenbaum, D, Volume 26, No. 1, Risk Analysis, 2005

“Air Quality Management in the United States,” Chameides W, Greenbaum D, Wassel R, Holmes KJ, Gustavson K, Staudt A, EM, July 2005

“A Historical Perspective on the Regulation of Particles,” Greenbaum DS, Volume 66:1493 – 1498, Journal of Toxicology and Environmental Health, Part A, 2003

“Particulate Air Pollution Standards and Morbidity and Mortality: A Case Study,” Greenbaum DS, Bachmann JD, Krewski D, Samet JM, White R, Wyzga RE, , Supplement, Volume 154, No. 12, American Journal of Epidemiology, 2001

“Epidemiology at the Edge,” Volume 12, No.4 Epidemiology, July, 2001

“Transport and Human Health,” Issue 69, Automotive Environmental Analyst October 2000

“Critical Research Needs for Particulate Matter: Where do we go from here?,” Proceedings of the 22nd Annual Winter Meeting, The Toxicology Forum, February, 1997

“Shaping Transport and Health Policy: A Case Study in the Boston Metropolitan Area, Massachusetts, USA,” in Health at the Crossroads: Transport Policy and Public Health, John Wiley and Sons, London, 1997

“The Health Effects of Diesel Exhaust and Particulate Air Pollution,” Proceedings of the 1995 Diesel Emissions Reduction Workshop, Office of Transportation Technologies, U.S. Department of Energy, July, 1995

“The Massachusetts Pollution Prevention Initiative,” in Pollution Prevention: State Policies for Industrial Change, Woodrow Wilson School of Public and International Affairs, Princeton University, 1993

“Promoting Environmental Sensitivity within the Fishing Industry,” The Environmentalist, Elsevier Sequoia, Lausanne. Switzerland, Vol.3 No.3, Fall, 1983

COMMITTEE MEMBERSHIPS AND LEADERSHIP

Member, Committee on Science for EPA’s Future, U.S. National Research Council, May 2011 to August 2012

Member, Committee on External Costs of the Production, Distribution and Use of Energy (*The Hidden Costs of Energy*), National Research Council, September 2008 to October 2010

Member, Committee on Estimating Mortality Risk Reduction Benefits from Decreasing Tropospheric Ozone Exposure, National Research Council, October 2006 to April 2008

Member, Advisory Committee on Air Pollution and Cancer, International Agency for Research on Cancer, Lyon, France, December 2004

Member, Board of Environmental Studies and Toxicology, National Research Council, August 1999 to 2005

Member, Committee on Research Priorities for Airborne Particulate Matter, National Research Council, January 1998 to March, 2004

Vice-Chair, Committee on Air Quality Management in the United States, National Research Council, January 2001 to January 2004

Chair, Clean Diesel Independent Review Panel, U.S. Environmental Protection Agency, 2002

Chair, Panel to review the Progress of the U.S. Environmental Protection Agency PM Research Centers, Science Advisory Board, U.S. Environmental Protection Agency, 2002

Chair, Blue Ribbon Panel on Oxygenates in Gasoline, U.S. Environmental Protection Agency, 1999

Clean Air Act Advisory Committee, U.S. Environmental Protection Agency, 1994 to 2006



Adrian Shelley is a native Texan from the City of Houston. He is the Executive Director of Air Alliance Houston, the Houston region's clean air and public health nonprofit.

Adrian attended Trinity University in San Antonio, where he graduated *cum laude* with a bachelor's degree in English and Philosophy. He earned his Juris Doctorate from the University of Texas School of Law. Adrian was president of the Environmental Law Society and an editor of the Texas Environmental Law Journal. He also served on the University of Texas Environmental Law Clinic, where he conducted research for a Clean Air Act citizen suit against a Houston chemical plant. That suit resulted in a multimillion dollar settlement.

During and after law school, Adrian interned for the Save Our Springs Alliance, the Environment and Natural Resources Division of the Department of Justice, and Air Alliance Houston. He is a two-time recipient of the Texas Legal Fellowship, a recipient of the Joe R. and Teresa L. Long Legal Fellowship, and a recipient of the University Co-op Public Interest Award for Graduating Students.

Adrian served as the Environmental Director and Counsel for State Representative Jessica Farrar during the 82nd session of the Texas Legislature. He has worked in the field of Clean Air Act litigation for several groups, including the Environmental Integrity Project. In 2010, Adrian completed a legal fellowship with Air Alliance Houston, conducting research on flexible air permits at several Texas refineries. He joined Air Alliance permanently in 2012 as the Community Outreach Coordinator. He now serves as Executive Director for Air Alliance Houston.

ADRIAN D. SHELLEY, III

Ex. 6 - Personal Privacy

BAR MEMBERSHIP Licensed by the Texas State Bar, 2010 – Present.

EXPERIENCE

Executive Director, Air Alliance Houston, Houston, TX, Apr. 2013 – Present.

Hire and manage staff of 6 FTEs. Contracts for teachers, researchers, community outreach.

Secured **\$1.95 million in grant funding**.

Local, state, and federal advocacy for clean air, public health, environment, energy.

Weekly newsletter with **2,500 subscribers**; social media: 3,300 Twitter, 1,000 Facebook.

Organize air monitoring programs, press conferences, community meetings, canvasses.

Citizen data-access projects: Houston Clean Air Network, Neighborhood Witness.

Publications including: Air Quality and Public Health in Galena Park, TX; Houston Chronicle:

Shelley: EPA mandate would benefit the lives of all Houstonians, Houston must fight diesel exhaust, What will we do when the emergency is real?, Powis and Shelley: Those who pollute our air should face consequences; Texas Tribune: In Houston, better air isn't good air.

Memberships: State Bar of Texas Environment and Natural Resources Law Section; EPA Clean Air Act Advisory Committee; Houston Galveston Area Council (HGAC) Regional Air Quality Planning Advisory Committee, HGAC Transportation Air Quality Committee.

Community Outreach Coordinator, Air Alliance Houston, Houston, TX, Oct. 2012 – Apr. 2013.

Comments for rulemaking and permitting, grant writing, air monitoring program management.

Attorney, The Law Office of Robert Ukeiley, Berea, KY, Oct. 2011 – Aug. 2012.

Case management, briefing, and motion practice for federal Clean Air Act litigation.

Environmental Director and Counsel, Texas House of Representatives, Austin, TX, Jan. – June 2011.

Representative Jessica Farrar, Dist. 148 Houston, vice-chair Environmental Regulations.

Managed environmental legislative agenda of 9 bills, assisted with vice-chairmanship.

Speechwriting; drafting legislation; legal briefing; meetings with staff, lobbyists, constituents.

Contract Attorney, Environmental Integrity Project, Houston, TX, Nov. – Dec. 2010.

Research and brief writing for state and federal litigation with Blackburn & Carter law firm.

Legal Fellow, Air Alliance Houston, Houston, TX, Aug. – Nov. 2010.

Law Clerk, Justice Dept., Environment and Natural Resources Div., Washington, D.C, May. – Aug. 2009.

Clinician, UT Environmental Law Clinic, Austin, TX, Aug. – Dec. 2008.

Legal Intern, Save Our Springs Alliance, Austin, TX, May – Aug. 2008.

EDUCATION

Juris Doctor, The University of Texas School of Law, Austin, TX, 2010.

University Co-Op Public Interest Award for Graduating Students. Long Fellowship recipient.

Texas Environmental Law Journal, **Student Notes Editor**. Publications: "The Future of Texas Water Law," Vol. 41.1; "Septic Systems on Wetlands Cause Pollution: *US v. Lucas*," Vol. 38.4.

Environmental Law Society, **President**. National Association of ELs, **Region 6 Representative**.

Texas Law Democrats, **Treasurer**.

Bachelor of Arts, Trinity University, San Antonio, TX, 2004.

B.A. English and Philosophy; Cum Laude; Dean's List; summer at St. John's College, Oxford.

Andrew Hoekzema Bio

Andrew Hoekzema's professional experience and education provide him with the perspectives and insights necessary to continue to contribute to the EPA's Clean Air Act Advisory Committee (CAAAC) as representative of the points of view held by local and state governments. Andrew currently serves as the Director of Regional Services for the Capital Area Council of Government (CAPCOG) in Austin, Texas, overseeing environmental programs and a staff of four to serve a 10-county region of Central Texas. For six years, he has worked in the Air Quality Program at CAPCOG, and in that role, he has worked extensively with local governments, as well as state and federal counterparts at the Texas Commission on Environmental Quality (TCEQ) and the EPA. He has also coordinated quarterly meetings with other metro areas in the state on air quality issues. Andrew has drafted numerous comment letters on EPA and TCEQ rulemakings and activities on behalf of a regional air quality committee representing local governments in the Austin metro area, which required working with diverse interests in building consensus around policy positions. Andrew has also authored numerous air quality technical reports that have been instrumental in advancing the understanding of air quality in Central Texas. As a member of the CAAAC since March 2015, Andrew has contributed to each of the committee's meetings, including being invited to provide testimony on the implementation of the 2015 Ozone NAAQS at the November 2015 CAAAC meeting. As a representative of a region that has won EPA's Clean Air Excellence Award in 2014 for its participation in four different voluntary air quality planning efforts (the 1-Hour Ozone Flex Program, the Early Action Compact, the 8-Hour Ozone Flex Program, and currently, the Ozone Advance Program), Andrew is also in a position to provide insight into how EPA's approaches to implementing the Clean Air Act can impact voluntary air quality planning efforts. Prior to working at CAPCOG, Andrew spent a year working at the TCEQ, where he worked as an air quality planning liaison for the Dallas-Fort Worth and Austin metro areas. Andrew earned a Master's in Public Affairs degree from the University of Texas at Austin in May 2009, with a focus on energy and environmental policy, and a Bachelor of Arts in Political Science from Rutgers, the State University of New Jersey. As someone with both technical competency and a deep understanding of the political, legal, and policy dimensions of EPA's implementation of the Clean Air Act, Andrew is well-suited to continue contributing to the CAAAC in 2017 and 2018.

ANDREW HOEKZEMA

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EXPERIENCE:

Oct. 2016 – Present: Director of Regional Services, Capital Area Council of Governments (CAPCOG)

- Supervises CAPCOG's Regional Services division, which includes the regional air quality, solid waste, and community development block grant programs for a 10-county region of Central Texas that includes Bastrop, Blanco, Burnet, Caldwell, Fayette, Hays, Lee, Llano, Travis, and Williamson Counties
- Oversees a staff of four and an annual budget of over \$1 million
- Serves as a liaison with other local, regional, state, and federal officials and other stakeholders on environmental and natural resources issues
- Develops other environmental and natural resource programs for the region and provides support to local governments in the CAPCOG region on these issues

Oct. 2013 – Sep. 2016: Air Quality Program Manager, CAPCOG

- Supervised CAPCOG's air quality program
- Managed an annual program budget of approximately \$700,000 and a staff of 1-2 employees
- Program areas included air quality monitoring, data analysis, emissions research, air quality modeling, survey research, regulatory and legislative analysis, economic analysis, coordination of regional air quality committees, development of air quality plans, development of annual air quality reports, outreach and education, and regional grant administration
- Served as a liaison with other local, regional, state, and federal officials and other stakeholders on air quality issues

Sep. 2010 – Sep. 2013: Air Quality Program Specialist, CAPCOG

- Provided staff support for CAPCOG Air Quality Program; managed day-to-day operations for program from 2011-2013
- Managed monitoring, emissions inventory, modeling, and data analysis contracts
- Prepared annual reports, successfully applied for EPA Diesel Emission Reduction Act grant for more than \$1 million, secured local funding for technical and outreach projects, conducted original emissions inventory research, developed Ozone Advance Program Action Plan in 2013.
- Supervised one to two part-time research staff members from 2011 – 2013.

2009 – 2010: State Implementation Project Manager, Texas Commission on Environmental Quality

- Coordinated the development of State Implementation Plan (SIP) revisions in the Texas Commission on Environmental Quality (TCEQ) Air Quality Division.
- Served as liaison for the Dallas-Fort Worth and Austin air quality planning areas.
- Coordinated the initial phases of the development of the TCEQ's attainment demonstration and reasonable further progress SIP revisions
- Developed a comprehensive history of the Texas SIP from 1970 – 2010.

ANDREW HOEKZEMA

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Ex. 6 - Personal Privacy

EDUCATION:

Master of Public Affairs, LBJ School of Public Affairs, the University of Texas at Austin, May 2009

- Policy Focus: Energy and Environmental Policy
- G.P.A: 4.0
- Quantitative analysis skills acquired: regression analysis; general statistical analysis; linear optimization; PERT/CPM analysis; game theory; microeconomic policy analysis
- Public administration skills acquired: public/nonprofit financial management; political and policy processes, public administration and management; leadership
- Policy area-specific coursework: energy technology and policy; energy law; environmental law and policy; business, government, and public policy; anti-poverty policies; national and community service programs and policies
- Graduate Student Leader for the 2009 Hatton Sumners Student Leadership Conference

Bachelor of Arts, Rutgers, the State University of New Jersey, May 2005

- Major: Political Science
- G.P.A: 3.7
- Highest Honors for Senior Thesis
- University College Honors Program
- Eagleton Institute of Politics Undergraduate Associates Certificate Program
- Delegate to Student Conference on U.S. Affairs at U.S. Military Academy, 2004

The George Washington University, Aug. 2001 – May 2002

- Major: Political Science
- Transferred to Rutgers, the State University of New Jersey

OTHER ACTIVITIES

- Served as member of the EPA's Clean Air Act Advisory Committee (CAAAC), Mar. 2015 - present
- Presented two emissions inventory papers on mobile source emissions research projects at EPA's 2015 Emissions Inventory Conference in San Diego, California
- Served as Treasurer for LBJ Austin Alumni Association, Jul. 2014 – Jun. 2016
- Served on University United Methodist Church Finance Committee, Jan. 2012 – Dec. 2014

Professional Experience

Cummins Inc.

Executive Director, Worldwide Environmental Strategy & Compliance (2013 – Present)

- Impact emissions regulations and certify Cummins products globally.
- Help determine the best way to comply with product emissions regulations in each region and ensure the right people and processes are in place to remain compliant.
- Promote, evaluate and respond to various public policies on energy and environmental matters.
- Ensure compliance and set strategy for the environment across Cummins global facilities and operations.
- Direct actions to reduce the company's environmental footprint across products, operations, suppliers, customers, employees and communities.

Director, Energy Policy and Emissions Compliance (2011 – 2013)

- Established and oversaw the company's global energy and environmental strategy for policies ranging from greenhouse gas and fuel efficiency regulations to fuels.
- Served as the Global Emissions Compliance Leader, managing a cross-business, cross-functional group to build 11 regional teams and implement numerous process improvements.
- Led environmental sustainability globally to coordinate and drive action across the company's products, facilities, businesses, employees and communities.

Director, Energy Policy and Environmental Compliance Audit (2008 – 2011)

- Led the policy development and extensive stakeholder interactions on the first-ever U.S. greenhouse gas and fuel efficiency standards for commercial vehicles.
- Established a new, comprehensive approach to ensure Cummins understands and follows emissions regulations for its products globally.
- Developed broad internal and external climate change initiative and led the implementation through the company's Climate Change Working Group.

Director, Government Relations (2006 - 2008)

- Represented Cummins to international, federal, state and local governments, managing energy, environment, transportation and corporate governance issues.
- Served on the senior staff of two major business units to develop and coordinate policy and political strategy.
- Built and managed several public-private partnerships and coalitions to advocate for policies that create market opportunities for Cummins.

Committee on Environment and Public Works, United States Senate

Staff Director, Subcommittee on Clean Air, Climate Change and Nuclear Safety (2004 - 2006)

- Developed and coordinated strategies for Chairman George V. Voinovich to impact legislation and regulations, including grassroots and media relations.
- Organized and led bipartisan and bicameral coalitions involving public, business, labor and environmental organizations leading to the enactment of several policies, including new laws on diesel emissions and nuclear power.
- Managed oversight and legislative hearings and staff and provided assistance on Subcommittee issues to other members in preparation for Committee and floor debates.

Office of Senator George V. Voinovich, United States Senate

Legislative Assistant (2003 - 2004)

- Developed policy and strategy, drafted legislation and amendments, wrote statements and opinion editorials and managed appropriations projects.
- Served as Senator's advisor and spokesman with constituents, agencies, congressional offices and outside groups on key issues, including energy, environment and emergency response.
- Worked also as Legislative Aide, Legislative Correspondent and Staff Assistant starting in 2001.

Education

Kelley School of Business, Indiana University, Bloomington, IN
Master of Business Administration

Georgetown Public Policy Institute, Georgetown University, Washington, D.C.
Master of Arts in Public Policy, Focus in Environmental and Regulatory Policy

University of Akron, Akron, OH
Bachelor of Arts in Philosophy, Political Science and Economics, *cum laude*
Certificate in Computer Information Systems

University of Oxford, Oxford, England
Summer Program in History, Politics and Society

Organizations

Truck and Engine Manufacturers Association
Executive Committee Member (2014 – Present)

R.E.A.D.S. (Recognizing, Educating and Advocating for Dyslexic Students)
Founder and Leader (2014 – Present)

North American Council for Freight Efficiency
Board Member (2011 – 2016)

Heavy-Duty Fuel Efficiency Leadership Group
Co-founder and Member (2010 – Present)

American Energy Innovation Council
Lead Cummins Staff (2010 – Present)

SmartWay Legacy Fleet Workgroup, U.S. Environmental Protection Agency
Member (2011 – 2014)

Business Environmental Leadership Council, Center for Climate and Energy Solutions
Steering Committee (2012 – 2013)

Midwest Clean Diesel Initiative, U.S. Environmental Protection Agency
Founding Co-chair (2006 – 2011)



Brian C Mormino
Executive Director – Worldwide Environmental Strategy and Compliance,
Cummins Inc.
Columbus, Indiana

Brian leads the Environmental Strategy & Compliance organization, which establishes and implements the company's global environmental strategy addressing both facility and product regulations, certification and compliance, as well as impacting broad energy and environmental public policies. The organization also focuses on environmental sustainability in an effort to reduce the company's global footprint.

Before joining Cummins in 2006 as Director of Government Relations, Brian served as Staff Director for the U.S. Senate Subcommittee on Clean Air, Climate Change and Nuclear Safety.

Among other activities, he serves on the U.S. EPA's Clean Air Act Advisory Committee, on the Executive Committee for the Truck and Engine Manufacturers Association (EMA) and on the steering committee for the Bartholomew County Long-Range Transportation Plan (LRTP).

Brian is a graduate of the University of Akron with a Bachelor of Arts degree in Philosophy, Political Science and Economics, Georgetown University with a Master of Public Policy degree and Indiana University with a Master of Business Administration degree.

Dan Nickey is the Associate Director at the Iowa Waste Reduction Center (IWRC) located at the University of Northern Iowa in Cedar Falls, IA. Mr. Nickey received a Bachelor of Science degree in Environmental Science from Wesley College and a Master's degree in Public Administration from Drake University. He is a Certified Energy Engineer, LEED Accredited Professional, and Certified Hazardous Material Manager. Mr. Nickey joined the IWRC in November of 1994.

As the Associate Director of the IWRC, Mr. Nickey assists in the management of a Center that has an annual budget of approximately 2.5 million dollars and assists Iowa small businesses in complying with environmental regulations. During his tenure at the IWRC, he managed the Iowa Air Emission Assistance Program, a program that assists Iowa small businesses in reducing air emissions, for over 10 years and he has become an advocate for Iowa small businesses impacted by air quality regulations. In his career, he has also been the Chairman of the National Steering Committee of State Small Business Environmental Assistance Programs and has been a member of multiple state and regional policy committees.

DANIEL J. NICKEY

Ex. 6 - Personal Privacy

Phone: Ex. 6 - Personal Privacy

E-mail: Daniel.Nickey@uni.edu

EDUCATION

- **Iowa State University**, Ames , Iowa; Ph.D. Student in Educational Leadership; Current
- **Drake University**, Des Moines; IA; Master of Arts, Public Administration; 2009
- **Wesley College**, Dover, DE; Bachelor of Science, Environmental Science; 1993

PROFESSIONAL DEVELOPMENT

Management:

- **Certification in Grant Writing:** Drake University; 2010
- **Certification in Public Management:** Drake University; 2008

Technical:

- **LEED® Accredited Professional:** U.S. Green Building Council; 2009
- **Certified Energy Manager:** The Association of Energy Engineers; 2008
- **Certified Hazardous Materials Manager:** Institute of Hazardous Materials Management; 1998

WORK EXPERIENCE

2013 to Present

- **Associate Director:** University of Northern Iowa, Iowa Waste Reduction Center, Cedar Falls, Iowa
- Assist in the management of the Iowa Waste Reduction Center
- Increase funding opportunities by researching and writing federal and state grants

2009 to 2013

- **Senior Program Manager:** University of Northern Iowa, Iowa Waste Reduction Center, Cedar Falls, Iowa
- Manage Iowa Air Emission Assistance Program
- Network with government organizations and funding sources to build rapport
- Develop new funding sources in the private sector to support the Center's activities
- Increase funding opportunities by researching and writing federal and state grants
- Manage federal and state appropriations and grants awarded to IWRC
- Develop relationships with organizations that support the Center's mission
- Assist in the daily management of the Iowa Waste Reduction Center

2001 to 2009

Program Manager: University of Northern Iowa, Iowa Waste Reduction Center, Cedar Falls, Iowa

- Manage Iowa Air Emission Assistance Program
- Negotiate and Oversee annual Iowa Department of Natural Resources contract
- Manage Iowa Waste Reduction Center staff to assist small businesses in Iowa to comply with air emission regulations promulgated by the 1990 Clean Air Act Amendments
- Coordinate with staff to develop and implement compliance strategies
- Develop regulatory compliance assistance programs for the business community

- Write monthly and annual progress reports on state and federal funded projects
- Participate in numerous state and national advisory committees
 - Chairman, National Small Business Assistance Steering Committee
 - Member, Environmental Protection Agency Rule Review Committee

1994 to 2001

Waste Reduction Specialist: University of Northern Iowa, Iowa Waste Reduction Center, Cedar Falls, Iowa

- Assist businesses in the state of Iowa to comply with environmental regulations and to implement waste minimization techniques
- Conduct over 350 environmental compliance and waste reduction audits
- Prepare Iowa Air Quality Construction permit applications
- Research pollution prevention options for the business community

1992 to 1994

Environmental Specialist: Gem Chem, Inc., Lancaster, Pennsylvania

- Perform field and consulting duties involving chemical transport and disposal
- Site coordinator for an EPA super fund site
- Member of audit team conducting EPA compliance audits

PROFESSIONAL ORGANIZATIONS

- Member of the National Steering Committee for Small Business Assistance Programs
- Member of the Academy of Certified Hazardous Materials Managers
- Member of the Air and Waste Management Association
- Member of the Association of Energy Engineers

REFERENCES

- Available upon request



Personal Profile

Gillian Mittelstaedt is Executive Director of the Tribal Healthy Homes Network (THHN), a coalition established in 2009 that works to protect health, safety and quality of life for tribal communities by reducing indoor airborne pollutants. She also manages the Tulalip Air and Indoor Environments program, teaming health, housing and air staff to address ambient and indoor air exposures. In addition to conducting Indoor Air Quality Assessments for Tulalip, Gillian supervises their ambient air quality monitoring and two DERA grants, retrofitting 24 marine diesel engines for the tribal fishing fleet. For both Tulalip and THHN, Gillian works with partners to develop fiscally-sustainable, culturally-tailored programs that reduce fine particle air pollution, with an emphasis on ambient and household wood-smoke exposure. She advocates regionally and nationally to raise awareness around wood smoke and black carbon, translating key findings from the scientific literature into public health messages about the risks to human health and climate.

In 2012, Gillian assumed Chairmanship of the Washington State Asthma Initiative, and in 2011, became the Chair of the Washington Leadership Council for the American Lung Association. Prior to air quality initiatives, Gillian's work focused on environmental health and sustainable land-use policies. She served as Planning Commissioner in three Washington communities, and helped develop sustainable land use and smart growth policies for cities and tribes across the Northwest. *In her personal life, Gillian is a runner, writer, and advocate for parents of children with asthma, as two of her three children have asthma and her mother lives with COPD. Since 1998, she has served as a Master Home Environmentalist volunteer, for the Lung Association.*

Experience:

Indoor Environments

- Established the **Tribal Healthy Homes Network** (2008 to present), to improve IAQ in American Indian/Alaska Native communities through fiscally-sustainable, culturally-tailored programs and practices. Developed coalition that works both within tribes and across sectors to disseminate effective programs. Recognized in 2014 with an EPA Clean Air Excellence Award for its innovation, THHN employs a small staff to provide core services, which include outreach, training, advocacy and community-based research. Circuit-rider trainers also work side-by-side with tribes in the field. Partnerships Gillian has developed, in order to expand THHN services and programs, include with EPA, HUD, DOE, USDA, Indian Health Service, UW School of Public Health, Institute for Translational Health Research, Northwest Indian College, Alaska Native Tribal Health Consortium, Washington Department of Health, EPA ORIA-HQ, Institute for Tribal Environmental Professionals, HUD AK Operations staff, Tlingit-Haida Regional Tribal Housing Authority, Alaska Native Tribal Health Consortium, Northwest Indian Housing Association, National American Indian Housing Authority, PATH, Alaska Asthma Coalition, WSU Cooperative Extension, and the National Center for Healthy Housing.
- Co-founded, with EPA R10, the tribal/federal **Tribal Indoor Environments Team** (2013), composed of federal agency representatives from EPA, HUD, DOE, USDA, BIA, Indian Health Service, and others. Team meets quarterly at EPA Region X offices in Seattle to identify, review and advance programs that will bring more coordinated IAQ services and programs to tribal communities.

- **Wood Heat and Community Health Campaign.** Established campaign for THHN in 2011. Includes working with tribal partners and stakeholders on a range of pilot projects including wood banks, resident education, and alternative woodstove fuels. Objective is to develop targeted interventions in high-risk communities, including American Indian/Alaska Native households with high rates of acute and chronic respiratory disease, and in non-attainment areas where source apportionment studies have identified wood smoke as the primary component in PM. Broader aims of the campaign are to develop locally-driven solutions that will:
 - 1) Reduce the fine particulate air pollution that contributes to hazardous household and ambient air, by reducing emissions from wood-burning devices;
 - 2) Reduce the black carbon air pollution that contributes to arctic and global climate change, by reducing emissions from wood-burning devices;
 - 3) Reduce the morbidity, mortality and adverse health outcomes associated with wood smoke exposure; and
 - 4) Promote wood heat solutions that protect community health while recognizing the economic, geographic and practical factors that drive use of woody biomass for home heating and energy production.
- **Culturally-Tailored IAQ Educational Materials.** Tulalip Tribes. 2008. Managed all facets of EPA grant; collaborated with tribal children and tribal schools to develop artwork; worked with public health and asthma professionals to develop key messages about environmental triggers; designed and published posters with the trigger messages.

Ambient Air Quality

- Established and led the **Washington State Wood Smoke and Public Health Task Force**, a one-year initiative of the Washington Asthma Initiative. Task Force evaluated and reported on the public health messaging in Washington State, to increase awareness about the chronic and acute respiratory health risks of PM and wood smoke in our rural and non-attainment regions.
- **Emissions Inventory** – Tulalip Tribes (2009).
- **Diesel-Emissions Reduction Project** – Tulalip Tribes (2011-2014). Wrote proposals and successfully received EPA DERA funds to reduce diesel emissions in the Tulalip airshed. Supervised repower project for 24 marine diesel engines for the Tulalip fishing fleet.
- Supervision of the **Tulalip Ambient Air Quality Monitoring Program** (1996 to present). Operate two monitoring sites in conjunction with WA Dept of Ecology (nephelometer, previously BAM 1020), to obtain PM2.5 data for two sites on the Tulalip Reservation.

Public Health and Chronic Disease

- **Washington Asthma Initiative.** Member since 2001. Chair of the Community-Based Activities Workgroup (2011). WAI Coalition Chair (2013 to present). WAI is a coalition of groups, health care providers, individuals, and government agencies from across the state. Members work to prevent asthma, and to improve its diagnosis, treatment, education, and management. As Chair, Gillian is working with the membership to address critical issues in Washington State, including the Affordable Care Act and reimbursement for Asthma Home Visits.
- **Washington Leadership Council, American Lung Association of the Mountain Pacific.** Member since 2011. Chair since 2013.
- **Environmental Health & Exposure Project – Evaluating Fish Consumption Patterns of Puget Sound Tribes.** Tulalip Tribes. 1994 Supervised and executed all facets of the project, including leading advisory panel,

obtaining commitment from tribes, developing study protocols, collaborating with epidemiologists and risk assessors, hiring tribal members to conduct surveys

Sustainable Development and Land-Use

- ***Adopting Smart Growth in the Puget Sound: Guidance Material and DVD for Pilchuck Audubon Society. 2001*** Identified model Smart Growth housing and commercial projects in the Puget Sound; researched funding, policies, and codes used to implement Smart Growth, interviewed and videotaped community leaders; compiled material into guidance for local governments.
- ***Low-Impact Development Research & Policy Project. Snohomish County Planning & Development Services, 1998.*** Conducted research on low-impact development (LID) practices, compiled technical and policy recommendations for Snohomish County to incorporate LID into code language, and into clearing and grading provisions of their ordinance.
- ***Tribal Environmental Policy Act. Jamestown S’Klallam Tribe. 2007.*** Wrote environmental policy act for the Jamestown Planning Department; collaborated with tribal legal, environmental and policy staff to establish implementation procedures.
- ***Environmental Review Policies for the Makah Tribe. 2003 - 2005.*** Developed a series of environmental policies and codes for the Makah Environmental department, including Coastal Zone Management plans, a tribal environmental policy act, and low-impact development policies.
- ***National Guidance Document for Tribes. 2004.*** Authored guide book for tribes on participation in the NEPA process, entitled, “Participating in the National Environmental Policy Act; Developing a Tribal Review Process.”
- ***Community Involvement in Sustainable Development Principles: Recommendations for the public process. Pomegranate Center. 2001.*** Prepared recommendations for a series of community-based meetings, for a Pomegranate facilitator to educate the community about the core principles of sustainable development.

Education:

2012	Courses towards Masters in Public Health University of Massachusetts at Amherst
1991	Masters in Public Administration Maxwell School of Citizenship & Public Affairs, Syracuse University, Syracuse, NY
1988	Bachelor of Arts, Political Science University of Puget Sound, Tacoma, WA

Employment History:

2009 – Present	Executive Director, Tribal Healthy Homes Northwest
2000 – 2009	Coordinator and Advisor, Sustainable Community Solutions – Contract to Tribal and Municipal Governments in EPA Region X
1992 – 2000	Environmental Policy Analyst, Tulalip Tribes

Publications:

Toy KA, Polissar NL, Liao S, Mittelstaedt GD 1996. *A Fish Consumption Study of the Tulalip and Squaxin Island Tribes of the Puget Sound.*

Mittelstaedt, GD, K. Ordon and T. Williams. 1995. *Enhancing Tribal Participation in the National Environmental Policy Act.* 25th Anniversary of NEPA. Council on Environmental Quality.

White Paper. Environmental Health & Indigenous Rights. University of Rome. 1999. Developed position statement to address environmental health exposures impacting indigenous populations.

Boards and Commissions:

1994 – 1998	Planning Commissioner, City of Mill Creek, WA
1998 – 1999	Vice Chair, Planning Commissioner, Snohomish County, WA
2000 – 2001	Vice Chair, Planning Commissioner, City of Issaquah, WA
2001 – 2002	Chair, Board of Directors, Pomegranate Center
2005 – 2006	Vice Chair, Citizen's Parks Bond Advisory Committee, City of Issaquah, WA
2006 - 2007	Community Center City Review Committee, City of Issaquah, WA
2006 – 2007	Sustainability Review Commission, City of Issaquah, WA
2007 – Present	Washington Asthma Initiative; Policy & Advocacy Committee
2007 – Present	Washington Asthma Initiative; Co-Chair, Community-Based Activities Committee
2012 – Present	Chair, Washington Leadership Council for the American Lung Association
2012 – Present	Chair, Washington Asthma Initiative

Mary Uhl
Clean Air Act Advisory Committee Short Biography
October 2016

Mary Uhl is currently the Executive Director of the Western States Air Resources Council, where she works with western states, tribes, local and federal agencies to collaboratively address air quality issues important to the west. Prior to her WESTAR employment, she worked for the US Department of Interior Bureau of Land Management (BLM) and the New Mexico Environment Department Air Quality Bureau. At BLM, Mary worked with resource planning as an air specialist. She was the state Air Quality Bureau Chief for 5 of her 20 years with the state's air program, overseeing the state's air quality program during a period in which the state was actively engaged on air pollution issues including local air toxics studies, proactively addressing ozone impacts nearing the federal standard and development of greenhouse gas emission inventories. During her professional career, she has worked in many collaborative and consensus-based decision-making groups including the Four Corners Air Quality Task Force, the Western Regional Air Partnership (now part of WESTAR), the National Association of Clean Air Agencies (NACAA) and the Regional Institute for Health and Environmental Leadership. Mary served as the Co-Treasurer and Co-Vice President of NACAA and chaired numerous WRAP and WESTAR committees and workgroups. In 2010, she was awarded the Pete Porter Award in recognition of outstanding contributions to the citizens of New Mexico. Mary completed her B.S. (math major) and M.S. (atmospheric sciences) at Purdue University.

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maryuhl@westar.org

EXPERIENCE

February 2016-present: Executive Director, Western States Air Resources Council (WESTAR)

June 2012-February 2016: Air Quality Specialist, U.S. Department of Interior Bureau of Land Management, New Mexico State Office

May 2014, September 2014-October 2014: Detail assignment (90 days)- Deputy State Director for Resources, U.S. Department of Interior Bureau of Land Management, New Mexico State Office

May 2011-May 2012: Chief, Occupational Health and Safety Bureau, New Mexico Environment Department

April 2005-May 2011: Chief, Air Quality Bureau, New Mexico Environment Department

September 2001- April 2005: Manager, Planning and Policy Section, Air Quality Bureau, New Mexico Environment Department

March 1994-September 2001: Manager, Dispersion Modeling Section, Air Quality Bureau, New Mexico Environment Department

February 1992- March 1994: Dispersion Modeling Specialist, Air Quality Bureau, New Mexico Environment Department

January 1990-November 1991: Research Assistant, Earth and Atmospheric Sciences Department, Purdue University

SUMMARY OF SKILLS

- Experienced air quality program manager with 24 years of experience with the Clean Air Act
- Ability to communicate verbally and in writing technical air quality issues to a non-technical audience
- Ability to lead in public service

QUALIFICATIONS

Leadership

- ☐ Coordinate development of regional positions on air quality issues;
- ☐ Negotiate and establish grants and contracts on behalf of WESTAR Council;
- ☐ Work with western states to determine priorities for regional air quality work;
- ☐ Manage and lead WESTAR-WRAP staff;
- ☐ Built and maintained relationships with state, federal and tribal partners to further BLM efforts to analyze and mitigate federal activity impact to air quality;
- ☐ Coordinated strategic plan development for the BLM Air Resources Team and worked collaboratively within BLM to develop an appropriate Air Resources Team charter to bring innovation, creativity and critical thinking to BLM air resource policies;
- ☐ Managed Bureau of Land Management state air program to assure appropriate funding of air quality activities, initiation of contracts and completion of technical analyses;
- ☐ Managed implementation of all air regulatory programs in New Mexico including preparation and issuance of air quality permits, enforcement of air quality laws and permits, air quality monitoring, development of regulatory and statutory proposals and development of air quality policies;
- ☐ Provided technical, managerial and policy direction on air quality issues to a staff of 89 employees and administered a budget of eight million dollars, completed annual budget preparation and monitoring of receipt and expenditures of federal and state funds;
- ☐ Effectively communicated with the Secretary of the New Mexico Environment Department, New Mexico Governor's office, local governments, tribal governments, representatives of industry and

environmental groups to provide information about technically complex state air quality initiatives and federal and state air quality regulations and requirements and their impacts on air quality plans and state and department budgets;

- ☐ Analyzed air quality data and made recommendations to Environment Department management or provided comments to USEPA regarding economic and environmental impacts of proposed federal and state air quality regulations on the state of New Mexico;

- ☐ Coordinated technical air quality initiatives between federal, tribal and state and local governments and community groups, including leadership roles in the WRAP and the initiation and implementation of the Four Corners Air Quality Task Force;

- ☐ Prepared strategic plans and management plans for short-term and long-term state air quality goals;

- ☐ Evaluated Bureau processes and implemented changes to improve effectiveness and efficiency;

- ☐ Oversaw development of statewide initiatives and regulations to address greenhouse gas emissions; served as New Mexico's contact to Western Governors Association on climate adaptation workgroup, including coordination with NOAA, USEPA and CEQ; oversaw development of state's analysis of impacts of climate on private and federal land resources;

- ☐ Coordinated stakeholder processes for federal regional haze rule and local/regional air pollution abatement initiatives, including the San Juan County Early Action Compact for ozone providing information to a diverse group of stakeholders with varying interests and resolving complex conflicts;

- ☐ Analyzed and resolved internal and external conflicts to ensure state and federal air quality initiatives were successful.

Technical

- ☐ Coordinate and develop WESTAR response to federal air quality regulatory and non-regulatory proposals including regional haze, exceptional events, background ozone and settlement mitigation fund use;

- ☐ Provided policy, guidance, training and technical assistance on air quality and climate issues and other resources considerations to inform BLM planning and management decisions;

- ☐ Developed and periodically updated Air Resources Technical Report and tools for developing emissions inventories in support of NEPA actions for BLM oil and gas development and other federal activities;

- ☐ Provided technical expertise to Department of Interior Solicitors Office for litigation related to federal activities and air quality;

- ☐ Assessed, conducted and reviewed modeling analyses to determine impacts and compliance with air quality regulations for air pollution from a broad range of sources, including oil and gas, mineral mining, manufacturing and fire;

- ☐ Determined and prescribed necessary mitigation measures to resolve nonattainment areas for ozone and particulate matter;

- ☐ Developed and oversaw revisions to technical guidelines, including the New Mexico Dispersion Modeling Guidelines;

- ☐ Calculated emissions of air pollutants, including greenhouse gas emissions, from a variety sources, including manufacturing, fire, oil and gas and mineral mining using USEPA-approved methodologies;

- ☐ Coordinated New Mexico approach to federal regulations, including the federal regional haze rule and ozone standard implementation, made public presentations on air quality monitoring and modeling data and oversight of contractor work;

- ☐ Interpreted data and modeling results for land use and resource planning;

- ☐ Worked with USEPA and federal land managers to coordinate appropriate technical analyses to meet federal air quality requirements;

- ☐ Developed models adopted by USEPA for determining nitrogen dioxide impacts, prepared inputs and ran complex Eulerian and Gaussian dispersion modeling; provided oversight to contractors

preparing and running models, modified models based on model performance testing, testified as a technical expert in state regulatory legal proceedings;

☐ Coordinated development of technical analysis and public participation process for local air toxics study;

☐ Used data loggers to collect air pollution and meteorological data, GPS, GIS, digital mapping, imported resource data into GIS;

☐ Reviewed hundreds of dispersion modeling analyses and testified as a technical expert on air pollution dispersion modeling in legal proceedings;

☐ Reviewed NEPA analyses and provided technical comments to appropriate agency, worked in collaboration with other federal agencies to evaluate, analyze and resolve conflicts and ensure proper determination of impacts, prepared technical reports to document solutions.

Policy

☐ Prepare agendas for WESTAR-WRAP meetings and conference calls with relevant and timely topics and appropriate speakers;

☐ Coordinated state air quality work under the Clean Air Act (CAA) with federal NEPA, ESA, and FLPMA requirements;

☐ Ensured state air quality planning and analysis decisions conformed with state and federal court decisions on air quality planning and environmental analysis;

☐ Developed statutory changes and worked to ensure passage of key state legislative initiatives relating to air quality, including mercury and ozone pollution reduction;

☐ Developed state regulations for regional haze, specific industrial emissions, and incorporation of federal rules into state regulations;

☐ Coordinated state Environmental Justice Task Force analysis, technical report and development of recommendations.

PROFESSIONAL ACTIVITIES

Clean Air Act Advisory Committee Member June 2016-present

Regional Institute for Health and Environmental Leadership (RIHEL) Board Member 2013-present

Western Regional Air Partnership Technical Steering Committee Member 2014-2016

Western Regional Air Partnership Board Co-Chair 2010-2011

National Association of Clean Air Agencies, Board Member 2008-2011, Co-Treasurer 2010, Co-Vice President 2011

WESTAR Technical Committee Co-Chair 2003-2004

WESTAR PSD Reform Initiative Working Team 2004-2007

WESTAR Western Ozone Workgroup Chair 2004-2006

Four Corners Air Quality Task Force and Group 2004-2011, 2013-2016

WRAP Oil and Gas Emissions Workgroup Co-Chair 2009-2011

WRAP Modeling Forum Co-Chair 2003-2005

PUBLICATIONS

Diagnosis of Extratropical Cyclogenesis, *Tellus*, November 1992

An Evaluation of Screening Methods for the Prediction of NO₂ Concentrations from NO_x Point Sources, *AWMA*, June 1998

Measurement of Chemical Vapors Emitted from Industrial Sources in an Urban Environment using Open-Path FTIR, *AWMA*, April 2004

San Juan Early Action Compact-Collaboration on an Environmental Concern in New Mexico, *ECOS*, October 2003

Finding Solutions: Collaborative Processes and Issues Resolution, *NM Decisionmakers*, 2005

EDUCATION

1983 - 1989 Purdue University, West Lafayette, IN

B.S. General Science (Math major), M.S. Atmospheric Sciences

Agency Leadership



Myra Reece

Director of Environmental Affairs

Myra Reece serves as the director of Environmental Affairs, overseeing DHEC's Office of Environmental Quality Control and Office of Ocean and Coastal Resource Management. A member of the DHEC team for more than 30 years, Reece previously served as chief of the agency's Bureau of Air Quality. Before serving as Air Quality bureau chief, Reece served as director of DHEC's Environmental Quality Control District in Aiken.

Reece received a bachelor's degree in microbiology from Clemson University and a master's degree in public health with an emphasis on hazardous materials management from the University of South Carolina. She is also a graduate of the Management Academy for Public Health at the University of North Carolina at Chapel Hill, a graduate of the Southern Center of Excellence in Environmental Health at Emory University and has obtained professional certification as a Certified Hazardous Materials Manager. Reece is also serving on the U.S. Environmental Protection Agency's Clean Air Act Advisory Committee, making her the sole state representative from the southeastern states.

Myra C. Reece
South Carolina Department of Health and Environmental Control

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reecemc@dhec.sc.gov

OBJECTIVE

Seeking appointment to the Environmental Protection Agency's Clean Air Act Advisory Committee (CAAAC).

EXPERIENCE

2015 – Present

Director of Environmental Affairs, SC DHEC, Columbia, SC.
As a member of the Agency Executive Leadership Team, oversees all five environmental bureaus and a staff of 1030. Providing leadership and oversight over all environmental permitting, compliance and enforcement activity for air, water, land and waste as well as coastal management regulations. Created support service staff that includes scientific and community engagement resources to serve as resources for all of Environmental Affairs. Actively engaged in state and national environmental justice initiatives. Leads cross discipline efforts to proactively address environmental health issues. Also serves as state representative for EPA Region 4 Environmental Regulators and Environmental Council of the States (ECOS). Serves as the Secretary for Carolinas Air Pollution Control Association (CAPCA). Represents SC DHEC as a member of the Air and Waste Management Association (A&WMA). Served two terms as a member of The Clean Air Advisory Committee (CAAAC).

2004 – 2015

Air Quality Bureau Chief, SC DHEC, Columbia, SC.
Directs air quality staff of 230 professionals. Active in shaping regional and national air quality policy issues. While serving as President of the Southeastern States Air Resource Managers, initiated and continues to lead effort to reform the SIP process and improve air quality management via multi-pollutant approach. Instrumental in developing South Carolina's public participation and environmental justice programs which are national models of success. Leads several collaborative partnership problem solving efforts involving diverse stakeholders: local government, regulated community, academia, tribal community and community groups. Leads several local clean air coalitions across the state in their proactive efforts to meet the national ambient air quality standards. Coordinates and facilitates collaborative effort between prescribed fire and air quality partners. Serves as co-chair of the

air quality/smoke management subcommittee for the Southeastern Regional Partnership for Planning and Sustainability (SERPPAS).

- 1991 – 2004 **District Director**, Edisto Savannah Environmental Quality Control (EQC) Office, Aiken, SC.
Directed activities of regional staff in all environmental program areas and community/emergency response. Instrumental in developing collaborative partnerships between DHEC, local government, regulated community and communities/environmental justice communities to address environmental challenges and quality of life issues. Worked specifically with communities around Savannah River Nuclear Site along with the Department of Energy to address citizens concerns.
- 1988 – 1991 **District Air Manager**, Edisto Savannah EQC Office, Aiken, SC.
Managed the district air quality regulatory program. Planned and scheduled activities to ensure compliance with air regulations/standards. Provided technical assistance to the regulated community and communities. Served on the district emergency response team and responded to citizen complaints.
- 1985 – 1988 **Lab Manager/Microbiologist**, Edisto Savannah EQC Office, Aiken, SC.
Managed the district microbiology/chemistry laboratory. Directed proper analyses of environmental samples while maintaining quality assurance/quality control.

EDUCATION

- 1993 **Master of Public Health, Hazardous Materials Management**
University of South Carolina, Columbia, SC
- 1980 **Bachelor of Science, Microbiology**
Clemson University, Clemson, SC

PROFESSIONAL DEVELOPMENT

- 2004 **Southern Center of Excellence in Environmental Health Practice (SCEEHP)**, Emory University, Atlanta, Georgia
- 2000 **The Management Academy for Public Health**
University of North Carolina, Chapel Hill, NC
- 2001 **CHMM, Certified Hazardous Materials Manager**

TRAINING

- 2006 **Fundamentals of Environmental Justice Course**, US EPA-
Region 4
- 2004 **Effective Communications for Public Participation Training**,
International Association of Public Participation
- 2004 **Planning for Effective Public Participation**, International
Association of Public Participation

**Nancy R. Kruger
Deputy Director
National Association of Clean Air Agencies
Washington, DC**

After receiving a B.A. in German and an M.B.A., both from The George Washington University, I joined the National Association of Clean Air Agencies (NACAA) – then STAPPA/ALAPCO – in 1986. Since the 1990 amendments to the Clean Air Act, I have been actively involved in the implementation of statutory and regulatory requirements affecting state and local air agencies. In addition to working very closely with NACAA's members on a daily basis, I work with a variety of groups including EPA and other federal agencies, the U.S. Congress, public and private interest groups, other associations of state and local agencies and representatives of elected officials to communicate the perspectives of NACAA's members with respect to the effective control of air quality, advance the association's positions and find ways to bridge differences and collaborate on issues of common concern.

As Deputy Director of NACAA, I assist the Executive Director in managing the NACAA Headquarters office and overseeing the association's programs and activities, which allows me to be involved in the full range of clean air issues. In addition, I lead all of NACAA's initiatives on criteria pollutants, mobile sources, fuels and transportation.

Nancy R. Kruger

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Office: (202) 624-7864 • Cell: Ex. 6 - Personal Privacy Fax: (202) 624-7863 • E-Mail: nkruger@4cleanair.org

Relevant Career History

National Association of Clean Air Agencies (NACAA), Washington, DC 1986 – Present
Deputy Director

- Understand the varied interests and perspectives among NACAA's membership and work to ensure that all members' needs are served.
- Represent the interests of NACAA members to other groups, agencies and organizations and work to advance the positions and policies of the association.
- Lead all NACAA initiatives related to criteria pollutants, mobile sources, fuels and transportation including tracking and analyzing regulatory and legislative developments; drafting comments and testimony on and responses to EPA and other federal regulations and policies; preparing background documents, briefing papers, articles, policy documents and special reports; and coordinating and conducting regular opportunities for membership engagement on key issues.
- Learn the interests and perspectives of other stakeholders and seek opportunities for collaboration on issues of common concern.
- Assist the Executive Director in overseeing and managing all aspects of the association's activities as well as the NACAA Headquarters office.

Education

Masters of Business Administration 1983
The George Washington University, Washington, DC

Bachelor of Arts, German Language and Literature 1981
The George Washington University, Washington, DC

Memberships and Affiliations

Northern Virginia Hebrew Congregation, Reston, VA
President, Board of Trustees 2013 – 2014
Immediate Past President, Board of Trustees 2015 – Present

American Association of University Women, Reston-Herndon Area (VA) Branch 1997 – Present

Patricia (Patty) A. Strabbing
Senior Manager, Federal Legislative & Regulatory Policy
External Affairs
FCA US LLC

Patricia Strabbing has more than 30 years of experience in the automotive industry. In that time, she has held numerous positions in the engineering, regulatory and external affairs organizations with a significant focus in the environmental arena, including both product and facility regulatory policies.

Ms. Strabbing serves as the Senior Manager, Federal Legislative & Regulatory Policy of External Affairs for FCA US LLC. In this role, she helps shape public policy on a wide range of issues affecting FCA US and the automotive industry. These include, fuel economy, climate, energy, alternative fuels, advanced vehicle technologies, sustainability, and others.

Currently, Ms. Strabbing sits on the Environmental Protection Agency's Clean Air Act Advisory Committee. As a result of her enduring advocacy in the environmental arena, Ms. Strabbing has been awarded the Environmental Protection Agency's *Clean Air Excellence Award* and the FCA Environmental Leadership Award.

Ms. Strabbing holds a B. S. degree in Microbiology and Public Health from Michigan State University and a M. S. degree in Industrial Hygiene and Toxicology from Wayne State University.

Patricia A. Strabbing

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Summary

- Over 30 years in the automotive environmental arena with expertise in both stationary facility and product (vehicle) regulatory policy areas, especially on the Clean Air Act and climate/energy related topics.
- Respected leader that provides a broad and unique perspective from the manufacturing private sector.
- Demonstrated ability to work collaboratively with entities representing diverse organizations and disciplines on complex technical legislative and regulatory policy issues.
- Active participation in federal, state and trade associations, including the U.S. Climate Action Partnership (USCAP), Alliance of Automobile Manufacturers (Auto Alliance), Air & Waste Management Association, Engine Manufacturers Association (EMA), Electric Drive Transportation Association (EDTA), the Diesel Technology Forum and EPA's Clean Air Act Advisory Committee (CAAAC) and several state-level advisory committees on Air Quality.

Experience

FCA US LLC (formerly Chrysler Group LLC)

September 1984 – Present

Senior Manager, Federal Legislative & Regulatory Policy, External Affairs

Responsible for Federal Environmental Legislative and Regulatory Policy Direction

- Manage, develop and execute the advocacy strategies for environmental federal legislative and regulatory policies for both stationary and product (vehicles) aspects.
- Develop and promote advocacy of FCA US's positions for all environmental federal legislative and regulatory policies at all levels, both internally with senior management, and externally with Congressional representatives, EPA, DOE and other federal agencies, related to fuel economy, electrification, transportation fuels, climate/energy, stationary environmental, infrastructure, toxic substances, criteria pollutants and other environmental topics.
- Represent company in delivering and negotiating the company's climate and energy policies including interactions with Congressional representatives, EPA, Nongovernment Organizations (NGOs), and industry coalitions/associations. Member of EPA's Clean Air Act Advisory Committee (CAAAC).

Senior Manager, Global Environmental & Regulatory Policy, Regulatory Affairs

Responsible for Global Climate Change and Energy Regulatory Policy Direction

- Manage, develop and execute the advocacy strategies for climate/energy legislative and regulatory policies at both the state and federal levels.
- Develop and communicate strategies and impacts to senior management, internal engineering community and state and federal government affairs on international, national, regional and local climate/energy and greenhouse gas legislative and regulatory policies, criteria pollutants, Ozone

Patricia A. Strabbing

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Depleting Substances, Emissions Trading and Banking, vehicle electrification, fuel economy, transportation fuels, and advanced vehicle technologies.

- Represent company in delivering and negotiating the company's climate and energy policies including interactions with Congressional representatives, EPA, Nongovernment Organizations (NGOs), and industry coalitions/associations.

Senior Manager, Regulatory Planning, Air Permitting & Air Compliance, Regulatory Affairs

Responsible for Clean Air Act Regulatory Planning, Air Compliance and Permitting

- Manage a comprehensive air compliance program for all FCA US North American stationary operations including both regulatory planning and implementation aspects associated with the Clean Air Act (CAA) at the state and federal levels.
- Manage the development and execution of the stationary Clean Air Act (CAA) regulatory policies and assist manufacturing operations with such topics as New Source Review (NSR), Title V, New Source Performance Standards (NSPS), Maximum Achievable Control Technology (MACT) Standards, National Ambient Air Quality Standards (NAAQS), Compliance Assurance Monitoring, Ozone Depleting Substances, Risk Management, Emissions Trading and Banking, etc.
- Represent the company on the various CAA programs including interactions with EPA, Nongovernment Organizations (NGOs), state agencies and industry coalitions/associations.
- Participated in EPA's Clean Air Act Advisory subcommittee for Air Quality Management.
- Manage the oversight of a multi-million dollar budget for operational capital expenditures for compliance purposes.
- Oversee the air emissions compliance testing program for all FCA US North American facilities.
- Maintain compliance with the ISO 9001 and ISO 14001 quality systems.

Senior Specialist, Regulatory Planning, Stationary Environmental & Energy

Responsible for Clean Air Act Regulatory Planning

- Manage, develop and execute the regulatory advocacy strategies for the FCA US stationary operations at the state and federal levels for the Clean Air Act (CAA).
- Responsible for the regulatory strategies for the National Ambient Air Quality Standards (NAAQS), New Source Review (NSR), Title V, Maximum Achievable Control Technology Standards (MACT), Compliance Assurance Monitoring (CAM), Emission Trading, Ozone Depleting Substances (ODS), etc.
- Represent FCA US's positions on the various CAA programs including interactions with EPA, Nongovernmental Organizations (NGOs), state agencies and industry coalitions/associations.
- Representative on several state manufacturers' associations key to FCA US operations, industry coalitions/associations and state-level advisory committees on air quality.
- Develop and communicate the impact of various regulatory issues to the relevant senior management, engineering and manufacturing personnel.

Environmental Specialist, Paint Systems Legal & Regulatory Requirements, Paint Operations

Responsible for Clean Air Act Manufacturing Automotive Assembly Plant Regulatory Requirements

Patricia A. Strabbing

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- Manage the air compliance programs at both the FCA US Sterling Heights and Warren Truck Assembly Plants, which included obtaining air permits, preparing and submitting all required regulatory reports, performing internal audits, and assisted agency personnel during facility inspections, coordinated all required air emissions and testing requirements and worked with plant management on emissions reduction strategies.
- Developed the database that served as the reporting tool to the regulatory agencies for the required emissions reporting requirements.
- Technical representative on the Clean Air Act stationary workgroups for Alliance of Automobile Manufacturers.
- Initiated and launched the Total Chemical Management program at all the FCA US Assembly plants as a cost-savings strategy and emissions reduction tool for manufacturing operations.

Industrial Hygienist, Occupational Safety & Health, Health & Safety Operations

Responsible for Occupational Safety & Health Act Compliance Requirements

- Coordinate the review and approval of production and non-production material test programs for all new incoming materials.
- Conduct internal Occupational Safety and Health Act (OSHA) shadow audits and accompany government compliance officers during site inspections.
- Oversee aspects related to all OSHA requirements including communicating and providing direction for the proper use of materials utilized in the manufacturing operations, creation of company-specific material safety data sheets, conduct employee-exposure monitoring for demonstration of compliance with the OSHA and American Industrial Hygiene Association (AIHA) standards and work with manufacturing operations for process improvements to minimize employee exposure.

Education

Michigan State University – Lansing, MI

Bachelor of Science – Microbiology & Public Health; Minor – Chemistry & French

Wayne State University – Detroit, MI

Master of Science – Industrial Hygiene & Toxicology

Professional Organizations

2004 Air & Waste Management Association (AWMA) – National Chapter

1995 Air & Waste Management Association (AWMA) – East Michigan Chapter

Awards

- EPA Clean Air Excellence Award
- FCA US Environmental Leadership Winner
- FCA US Environmental Leadership Finalist

Biography – Peter Pagano

Peter Pagano joined Boeing in September, 2015 as Director, Environment, Corporate Public Policy.

Peter came to Boeing from the American Iron and Steel Institute in Washington, D.C., where he was an industry association executive representing North American manufacturers in the areas of domestic and international environmental policy and was the principal liaison to the federal government on environmental policy and energy issues.

Peter spent over a decade serving at the Environmental Protection Agency (EPA), starting as a policy analyst in the Office of Prevention, Pesticides, and Toxic Substance and rising to Acting Deputy Associate Administrator for Congressional Affairs. While at EPA he was the Air Team Lead, focusing on air quality issues and oversaw wide-ranging work on multi-pollutant air, energy, and transportation legislation.

His career also includes serving as principal policy advisor to Senator Robert Torricelli, where he advised the Senator on a wide range of energy and environmental policy issues as well as the Smithsonian Institution where he served as an advisor to the natural science research units.

Peter has a Master's degree in Public Policy and Management from the University of Southern Maine and a Bachelor's degree in Geology from Colby College.

PETER A. PAGANO

Ex. 6 - Personal Privacy

peter.a.pagano@boeing.com

EXPERIENCE

THE BOEING COMPANY

Arlington, VA

Director, Environment and Energy

Sept. 2015 – present

Represent company policy interests before Congress and Executive Branch Agencies. Topics include climate change; air toxics; and energy efficiency for both mobile and stationary emission sources.

AMERICAN IRON AND STEEL INSTITUTE

Washington, DC

Vice President, Environment

2010 - 2015

Principal federal liaison for environmental policy and energy issues for association of North American manufacturers. Responsible for planning and executing the agenda and activities for the Institute's Committee on Environment.

GLOBAL SUPERIOR ENERGY PERFORMANCE PARTNERSHIP

UNITED STATES DEPARTMENT OF ENERGY

Washington, DC

Member, Steel Sector Workgroup

2010 – 2015

Represent U.S. industry positions during workgroup meetings. The Workgroup is a multilateral effort co-chaired by the governments of Japan and the United States. The goal is to provide a public-private partnership forum that will identify and develop industrial energy efficiency projects.

WORLDSTEEL

Brussels, Belgium

Member, Environmental Policy and Steering Committees

2010 - 2015

Represent U.S. industry positions before global business association. As a member of the Steering Committee, assisted in the preparation of the meeting agendas which included topics on climate change and air toxics.

SMITHSONIAN INSTITUTION

Washington, DC

Government Relations Officer for Science Programs

2006 - 2010

Congressional affairs officer for research units including the Smithsonian Environmental Research Center; Smithsonian Tropical Research Institute; and National Museum of Natural History.

UNITED STATES ENVIRONMENTAL PROTECTION AGENCY

Washington, DC

1991-2006

Office of Congressional and Intergovernmental Relations

1998 - 2006

Acting Deputy Associate Administrator
for Congressional Affairs

2004

Developed Agency goals pertaining to Congressional affairs and supervised the implementation of legislative strategy. Established priorities and supervised staff working on multiple national programs. Responsibilities included: tracking legislation; preparing officials to testify at Congressional hearings; and reviewing and editing testimony.

Air Team Leader

2003 - 2006

Established priorities and supervised staff working on multi-pollutant air; energy; and transportation legislation.

Acting Team Leader
Appropriations Team

2002 - 2003

One of the primary staff leading the Agency-wide preparation for the Administrator of the Environmental Protection Agency to testify at the annual series of Congressional hearings on the President's \$7 billion budget request. Responsible for tracking the Agency's appropriations bill throughout the legislative process as well as responding to inquiries from members of Congress on Agency spending and grant awards once the bill became law.

Senior Congressional Liaison

1998 - 2001

Develop and communicate Administration policy positions to Congress, including preparing briefings for members and staff. Monitor and analyze legislation. Specific issue areas of responsibility: appropriations and budget; enforcement and compliance; toxics and pesticides.

UNITED STATES SENATE (detail)

1997 - 1998

Principal environmental and energy policy advisor to former Senator Torricelli. Provided written and oral briefings to the Senator. Developed legislative initiatives and drafted bills and speeches. Coordinated the Senator's participation in meetings, hearings, and press conferences; including the drafting of background memos and talking points.

Office of Enforcement and Compliance Assurance

1994 - 1996

Special Assistant to the Assistant Administrator. Coordinated the Assistant Administrator's participation in meetings, trips and conferences. Drafted and edited speeches, correspondence and articles, in addition to being the Administrator's primary liaison with other Agency offices and outside organizations. Coordinated the review and comment on draft legislation.

Office of Prevention, Pesticides and Toxic Substances

1991 - 1994

Policy analyst responsible for developing regulations and national guidance for the implementation of the toxics and pesticides programs.

EDUCATION

M.A. Public Policy/Management, University of Southern Maine, Portland

B.A. Geology: Environmental Science, Colby College, Waterville, Maine

Robert Morehouse

Bob Morehouse was the Air Quality Manager for the ExxonMobil chemical and refining businesses in the U.S. at the time of his retirement in 2012. After three years as an environmental consultant with Roy F. Weston Inc. he joined ExxonMobil in 1976 and has 36 years of experience in a variety of financial, business planning, technical, and marketing positions, including 18 years in environmental positions. Bob is currently employed, part-time, with Hunton & Williams LLP as the Director of both the Air Permitting Forum and Auto Industry Forum.

His responsibilities at ExxonMobil as Air Quality Manager included leadership of a team that provided compliance support and conducted federal advocacy for chemical, refining, and distribution operations. Individually he focused on air toxics and operating and construction permitting issues and was a member of the national Title V Performance Task Force of the Clean Air Act Advisory Committee. The nature of his work included extensive interaction with seven trade associations, EPA, congressional staff, and White House officials.

In his current position he leads two national environmental forums. As Director, he provides regulatory, technical, and advocacy guidance on the development and implementation of EPA regulations. He is also a current member of the Clean Air Act Advisory Committee that provides advice to EPA on air issues.

Bob received his Bachelor's degree in Civil Engineering and Master's degree in Environmental Engineering from Cornell University and a Masters of Business Administration from the University of Pennsylvania.

Robert J. Morehouse

Air Permitting Forum

Cell: Ex. 6 - Personal Privacy

Email: Ex. 6 - Personal Privacy

Objective

Utilize broad business and environmental experience to advise the Clean Air Act Advisory Committee and EPA on technical, policy, and business impact issues associated with Clean Air Act implementation

Professional Experience

Air Permitting Forum/Auto Industry Forum (Director; 2013-current)

- Air Permitting Forum: Provide permitting guidance, regulatory analysis, and advocacy support to a multi-industry group of companies with a focus on Title V and NSR permitting
- Auto Industry Forum: Provide regulatory analysis and advocacy support to major U.S. auto manufacturers

ExxonMobil (1976-2012 retired)

- Air Quality Manager/Advisor (2000-2012):
 - Managed group responsible for compliance support of U.S. chemical and refining facilities
 - Led federal advocacy efforts on air issues that included extensive comment development and interaction with EPA staff and management
 - Represented trade organizations in OMB meetings; experience includes consulting with congressional staff
 - Provided policy input to seven trade organizations and company management
- Waste Advisor (1994-2000): provided regulatory advocacy and compliance support for chemical operations on hazardous and non-hazardous waste issues
- Product Executive (1990-1994): managed worldwide Vinyls business supply and business/strategic plan
- Business Analysis Manager (1989-1990): financial manager for President
- Supply and Planning Manager (1986-1989): managed U.S. Vinyls business supply and business plan
- Sales Manager (1984-1986): Responsible for U.S. solvent sales on East/Gulf coast
- Various business assignments (1976-1984): financial planner, facilities development supervisor, product planner for MEK, market development manager

Roy F. Weston, Inc. (1973-1976)

- Environmental consultant: industry wastewater projects and EPA development of wastewater effluent limitation guidelines

Other Relevant Experience

American Petroleum Institute Greenhouse Gas Group: prior chair of group responsible for federal advocacy on regulatory and legislative greenhouse gas policy issues

Title V Task Force: Industry representative on CAAAC-sponsored Title V Task Force charged with assessing and developing recommendations for EPA's Title V Operating Permit program (2004-2006)

American Chemistry Council: prior chair of group responsible for federal advocacy on air regulatory issues impacting the chemical industry (2005-2006)

Education

Master of Business Administration, University of Pennsylvania Wharton School (1976)

Master of Environmental Engineering, Cornell University (1973)

Bachelor of Civil Engineering, Cornell University (1972)

**Susan Collet,
Toyota Motor North America**

Susan Collet is an Executive Engineer with Toyota Motor North America's Product Regulatory Affairs and works on air quality issues. She earned her Bachelor of Science in Mechanical Engineering degree from Lawrence Technological University in Southfield, MI and a Master of Business Administration degree from Pepperdine University, Malibu, CA.

Susan is currently co-chair of the Coordinating Research Council's (CRC) Atmospheric Impacts Committee (AIC) and serves as co-leader of various CRC AIC projects. Additionally, Susan is a member of the United States Environmental Protection Agency's Clean Air Act Advisory Committee. In May, 2016, Susan participated as an expert speaker/discussant at the US Department of State Air Quality Workshops in North India, which embarked on an important initiative to help Indian counterparts develop a suitable strategy to tackle their air pollution problems.

Susan Collet

Work: (734) 995-2086
susan.collet@toyota.com

OBJECTIVE

To become a member of the Clean Air Act Advisory Council,
This provides a brief description of my accomplishments and special achievements.

QUALIFICATIONS

- 40 years of auto industry experience including 21 years at Toyota. Experience: environmental regulations, researching air quality and health effect trends, presenting to executives, problem solving, managing engineering projects, developing automotive standards
- An expert speaker/discussant at US Department of State Air Quality Workshops in India
- Co-chair Coordinating Research Council Atmospheric Impacts Committee
- Member of US EPA's Clean Air Act Advisory Committee
- Vice-Chair Air and Waste Management Association Editorial Review Board
- 2011-2014; SAE International member of Board of Directors
- 2010 Chair SAE Detroit Section
- Bachelors of Science in Mechanical Engineering & Masters Business Administration

EDUCATION

9/86 - 4/88 **Pepperdine University, Malibu, CA.** Earned Masters in Business Administration.

Led Team to achieve first place Business Strategy simulation

9/77 - 1/80 **Lawrence Technological University, Southfield, MI** Earned BSME.

1979 ASTM Student of the Year.

9/75 - 6/77 **Michigan State University, E. Lansing, MI**

3/77-6/77 President Van Hoosen Hall, 1/76 - 6/76 Treasurer Glichrist Hall

6/76 **D. D. Eisenhower High School, Saginaw, MI**

1975 Journalist of the Year, Varsity letter in Track 1973-1975, One-year early graduate

EMPLOYMENT

7/1995 to Present: Toyota Motor North America, Ann Arbor, MI

1/2016 - Present: Executive Engineer, Product Regulatory Affairs, Environmental Regulation

Lead Toyota's air quality research in the US. Manage Toyota's perspective on vehicle environmental regulations. Responsibilities include member of US EPA's Clean Air Act Advisory Committee, Co-Chair of CRC Atmospheric Impacts Committee and annual air quality projects with ENVIRON and being Toyota's representative to the Health Effects Institute and Alliance of Automotive Manufacturers. 9/2016: CRC representative to EPA's mobile source emissions system advisory committee (MOVES FACA), 2/2016: co-chair of CRC AIC Air Quality Research Needs Workshop, 3/2016: CRC RWC chair for Emission Control Measures, I/M, and OBDII session. Manage Toyota's North America Chemical Management and the R&D portion of Toyota's North American Environmental Report. 2/2016: Participate in Toyota North America's Environmental Strategy group. 9/2016: North American Women's Conference marketing chair.

8/2010 - 12/2015: Senior Principal Engineer, Vehicle Regulations and Certification Engineering

Similar responsibilities to Executive Engineer. Responsible for Toyota's portion of Tier 3 regulatory development. 8/2010 - 2/2014 Responsible for diversity initiative within division and TTC executives' personal commitment.

1/2007 - 8/2010: Research Operations, Toyota Research Institute-North America

Perform operations function for research. This includes project, including contract management, preparing presentations, managing the Research Expo, collaboration & budget management.

Responsible for division diversity initiative and TTC executives' personal commitment. Manage the TTC

portion of Toyota's North American Environmental Report.

3/2005 - 1/2007: Senior Principal Engineer, Materials Engineering Department

As TTC Team leader, removed four heavy metal substances-of-concern from Toyota North American production on schedule. Began Volatile Organic Compound reduction project

1/2003 - 3/2005: Senior Principal Engineer, Materials Engineering Department

Developed exterior plastic parts for Avalon, Camry and Tundra.

4/2002 - 1/2003: Manager; Certification, Regulatory, and Research,

To achieve clean air for the US and globally, managed seven staff, department budget & perform engineering responsibilities.

4/2001 - 4/2002: Manager; Regulatory, and Research:

Managed three staff, budget, & engineering responsibilities.

7/1995 - 4/2001: Senior Regulatory Engineer, Environmental Engineering:

Worked on government & industry panel regarding Supplemental Federal Test procedure (SFTP), Certification Procedures (CAP 2000), and emissions modeling program.

4/1990 - 7/1995: Mitsubishi Motor Sales of America, Cypress, CA

2/1992 - 7/1995 Technical Compliance Manager

Managed vehicle safety and emissions compliance, e.g. conducted recalls, interfaced with agencies, trade association and industry representatives, compiled CAFE. Managed one staff person.

4/1990 - 2/1992: Engineer, Vehicle Accessory

Developed interior accessories such as floor mats, consoles, radios and compact disc players. The process included concept, production, quality control, warranty and carry over. Wrote supplier audit manual.

4/1984 - 4/1990: Subaru of America, Garden Grove, CA

Senior Engineer, Product Development

Developed accessories for installation at US Port-of-Entry and dealerships. Performed extensive audio sound quality and reception testing.

7/1982 - 4/1984: Ford Aerospace, Newport Beach, CA

Subject Matter Expert Training and Field Service

Developed and delivered training materials for DIVAD, (Division of Air Defense) an anti-aircraft tank, to US Army personnel.

10/80 - 7/1982: Stemco, Longview, TX

National Accounts Administrator (Field Sales), Responsible for oil seal and exhaust product sales to original equipment heavy truck and trailer manufacturers located Denver and west.

5/1979 - 10/1980: Ford Motor Company, Dearborn, MI

New College Graduate Engineer

For Heavy Trucks, Designed and developed air brake systems, drivelines and an automatic transmission.

Winter & Summer 77 & 78: Kelsey-Hayes, Romulus, MI

Co-op Engineer

Tested, and designed brake systems for heavy trucks and passenger cars.

SAE ACTIVITIES

4/2014: Awarded "Excellence in Oral Presentation" for "A Primer on Light Duty Vehicle Fuel Economy and Green House Gas Derivation." SAE World Congress, Detroit, MI

1/2010 - 1/2014: SAE International: Member of Board of Directors,

4/2008 - 1/2014: Awards and Scholarship Committee, Chair, member at large

9/2001 – 1/2010: SAE International Membership Services Board (MSB): Post Chair
1/2006 – 12/2009 MSB Vice Chair (2006), Chair (2007/08), Post Chair (2009)
9/2004 – 1/2006 MSB Member at large
9/2002 – 9/2004 Chair of Company Reps Committee serving under MSB

With role in MBS:

2004-2008, Annual Strategic Planning Committee meetings
2004-2006, Annual Nominating Committee

4/2007 - Present: SAE International Awards and Recognition Program Committee: Member

9/1999 – 1/2011: SAE Detroit Section: 2009 Vice-Chair; 2010 Chair; 2011 Post-Chair

9/2001 – 1/2011	Governing Board member
1/2010 - 12/2010	Chair
1/2009 - 12/2009	Vice Chair Operations
1/2008 - 12/2008	Vice Chair Special Programs.
1/2005 - 12/2007	Assistant Vice Chair Young Professionals
9/2003 - 12/2004	Assistant Vice Chair K-12 Math and Science.
1/2004 – Present	Company Rep for Toyota Technical Center
9/2001 - 9/2003	Director of Company Reps
3/2000 & 2001	Judge Student Booths at Congress
9/2000 - 9/2001	Director Membership
9/1999 - 9/2000	SAE Dinner meeting representative

2005 Awarded Nobel R. Patterson Distinguished Section Member Award (DSM) part of the Outstanding Section Member program

SAE technical papers and title authored or co-authored

4/2017 "A Primer on Light Duty Vehicle Fuel Economy and Green House Gas Derivation"
6/2002 Chaired Government Industry Session on Emissions Modeling
6/2000 Made presentation at Government Industry meeting, "Toyota Tackles Tier 2"
3/1988 Presented SAE paper Conducting Sound Quality Evaluations in Automobiles"

Other SAE involvement:

7/2012-present Participate in SAE Brake Materials Environmental Task Force
Participated on committee that made the Hybrid Emission Test Standard.
Participated on committee that requested SAE to develop the Environmental Award.
4/27/2005 Received Certificate of Appreciation for the Toledo Activity "Hybrid Hullabaloo."
4/ 8/2003 Received Dedicated Service Award 9/2004
3/2001 Received Certificate of Appreciation from Ft. Wayne section for Toyota Presentation.
2/11/2001 Hosted Student Engineer Day at Toyota (8 High School Students).

COMMUNITY ACTIVITIES

2014- present: Vice-Chair, Air and Waste Management Association Editorial Review Board

9/2009 – Present: Lawrence Technological institute, Mech Engineering Industry Advisor Board, Chair
Contributing to LTU's making a strategic plan, preparation for Accreditation Board for Engineering and Technology (ABET) accreditation, enrollment, and industry sponsored projects program.

1/2013 – 3/2013: Volunteer Income Tax Assistance, Internal Revenue Service, Advanced Certified
Prepared income taxes for people earning less than \$50K/year.

8/2002 – 11/2004 Washtenaw Junior Football Volunteer, Web Master. 2004 Treasurer

9/1999 - 6/2002: President, Huron High School (HHS) Athletic Booster Club

To help every student at HHS have an opportunity to participate in sports (motivating students to stay in school), motivated volunteers and managed \$100K fundraised budget. HHS Athletic Director awarded the "Athletic Director of the Year" Golden Whistle.

3/2002 & 3/2001 Chairman for Science Day, Thurston Elementary School

4/2002 & 4/2001 Chairman for Celebration of Diversity, Thurston Elementary School

PUBLICATIONS (Most Relevant)

- "Highlights from the Coordinating Research Council's 2016 Air Quality Research Needs Workshop: Top 11 Research Needs," Susan Collet, Randall Guensler, Megan Beardsley, Rohit Mathur, & Shaokai Gao, "em" Air and Waste Management Association, The Magazine for Environmental Managers, July 2016, Page 36
- "A Primer on Light Duty Vehicle Fuel Economy and Green House Gas Derivation," Susan Collet, SAE Technical Paper 2016-01-0981, 2016, doi:10.4271/2016-01-0981
- "Mobile Source Air Toxic Emissions," Susan Collet, (as assistant editor) Journal of the Air & Waste Management Association, January 2016, Page 97, DOI: 10.1080/10962247.2016.1128721
- "Highlights from the Coordinating Research Council's 25th Real-World Emissions Workshop," by Garry Gunter, Dominic DiCicco, Ed Nam, Thomas Long, Matthew Thornton, Tao Huai, Jorn Herner, Shirish Shimpi, Susan Collet, Henry Hogo, and Kevin Black, "em" Air and Waste Management Association, The Magazine for Environmental Managers, November 2015, Page 30
- "High Emitter Light Duty Vehicle Contributions to On-road Mobile Emissions in 2018 and 2030," Susan Collet, Toru Kidokoro, Yukio Kinugasa, Prakash Karamchandani, Allison DenBleyker; Studies in Engineering and Technology, Vol. 2, No. 1; 08/2015, SSN 2330-2038, DOI:10.11114/set.v2i1.838
- "Highlights from the Coordinating Research Council 2015 Mobile Source Air Toxics Workshop," Susan Collet, S. Kent Hoekman, Eileen McCauley, and Timothy J. Wallington; "em" Air and Waste Management Association, The Magazine for Environmental Managers, July 2015, Page 28
- "Evaluation of light-duty vehicle mobile source regulations on ozone concentration trends in 2018 and 2030 in the western and eastern United States," Susan Collet, Hiroaki Minoura, Toru Kidokoro, Yukihiro Sonoda, Yukio Kinugasa, and Prakash Karamchandani; Journal of Air and Waste Management, Volume 64, Issue 2, 2014, pages 175-183, DOI: 10.1080/10962247.2013.845621
- "Highlights from the Coordinating Research Council's 2013 Mobile Source Air Toxics Workshop," Susan Collet, Timothy J. Wallington, Steve Japar, and Debra Kaden; "em" Air and Waste Management Association, The Magazine for Environmental Managers, May 2013, Page 26
- "Air quality impacts of motor vehicle emissions in the south coast air basin: Current versus more stringent control scenario," Susan Collet, Toru Kidokoro, Yukihiro Sonoda, Kristen Lohman, Prakash Karamchandani, Shu-Yun Chen, Hiroaki Minoura; Atmospheric Environment, Volume 47, February 2012, Pages 236-240, <http://dx.doi.org/10.1016/j.atmosenv.2011.11.010>
- "Air quality source attribution in the south coast air basin," Susan Collet, Toru Kidokoro, Yukihiro Sonoda, Kristen Lohman, Prakash Karamchandani, Shu-Yun Chen, Hiroaki Minoura, International Journal of Environmental Science and Engineering Research, Volume 3(3):102-107,2012, <http://journal-ijeser.com/searchresults-volumeID-9-issue-3.html>
- "Projected emission reductions due to simulated voluntary accelerated vehicle retirement scenarios in the south coast air basin," Susan Collet, Toru Kidokoro, Yukihiro Sonoda, Kristen Lohman, Rochelle Bronson,

PRESENTATIONS

"Perspective on Vehicle Emissions in US," Invited presenter at Department of State Air Quality Workshops in India, May 2016

"A Primer on Light Duty Vehicle Fuel Economy and Green House Gas Derivation," SAE World Congress, Detroit, MI, April, 2016

"State of the CRC Atmospheric Impacts Committee," Coordinating Research Council's Real World Emissions Workshop, Newport Beach, CA, March 2016

"Toyota's North American Environmental Initiatives," Lawrence Technological University, Mechanical Engineering Department, "Tuesday Seminar Series for the Fall Semester 2015," September 22, 2015

"Future Year Ozone Source Attribution Modeling Studies for the Eastern and Western United States," Susan Collet, Toru Kidokoro, Prakash Karamchandani, 25th CRC Real World Emissions Workshop, Long Beach, California, March 22 – 25, 2015

And at Air and Waste Management Association Annual Conference, Raleigh, TN, June, 2015

"State of the CRC Atmospheric Impacts Committee," Coordinating Research Council's Real World Emissions Workshop, Long Beach, CA, March 2015

"Evaluation of light-duty vehicle mobile source regulations on ozone concentration trends in 2018 and 2030 in the western and eastern United States" at

- 1) Accepted, Air and Waste Management Association's Annual Conference, Long Beach, CA, June 24 – 27, 2014
- 2) Coordinating Research Council's Real World Emissions Workshop, San Diego, CA, April 1, 2014

"State of the CRC Atmospheric Impacts Committee," Coordinating Research Council's Real World Emissions Workshop, San Diego, CA, April 1, 2014

4/2005: Presented Advanced Technology to Michigan Legislature.

2000 & 2001: Gave presentations about Toyota Prius to:

- Mauser Harmony with Nature Foundation
- University of Michigan American Institute Chemical Engineers
- University of Michigan SAE Students
- US Environmental Protection Agency, Ann Arbor
- Various Earth Day celebrations

AWARDS AND HONORS (Other than SAE Awards)

3/2010 Star Fish! Award (Teamwork); Toyota Research Institute, North America (TRINA) for 2030 Technology Vision Creation

3/2010 Best Service; TRINA Introduction of travel approval and report system

3/2009 Certificate of Appreciation; TRINA Diversity Champion and exceeded Division goals target

2004 Value Engineering, \$1 Million Club; TTC award for implemented programs saving over \$1million

Biography: Sara Hayes

Sara Hayes has been protecting the environment for almost 20 years. At the American Council for an Energy-Efficient Economy (ACEEE) she has become a nationally renowned expert working with policymakers, regulators and advocates to use energy efficiency to reduce air pollution. She leads ACEEE's focus on air and climate, setting strategic priorities for ACEEE's work in this area and managing a team of researchers. She is a frequent speaker and has served as a technical advisor at multiple 3N convenings (NASEO, NACAA, NARUC). She also convenes an interdisciplinary group of advocates to coordinate efforts related to energy efficiency and environmental regulation.

Sara is the lead researcher and author of a long list of significant reports at ACEEE. Some of the most notable include her development of the first International Scorecard for energy efficiency as well as *Change is in the Air: How States Can Harness Energy Efficiency to Strengthen the Economy and Reduce Pollution*. Sara also conceived of and constructed the first generation of the State and Utility Pollution Reduction (SUPR) calculator and has also published outside of ACEEE as a contributing author in two books, notably: *Green CITYnomics: The Urban War against Climate Change*.

Prior to her tenure at ACEEE, Sara ran the Washington DC branch of a Wall Street law firm where she worked with investment banks and hedge funds advising on emissions trading and renewable energy credit trading. In this role she negotiated and drafted consensus recommendations from a group of financial institutions outlining a framework for a national carbon trading program. Sara has also served as an analyst at the Ozone Transport Commission, where she led the organization's work on stationary point source pollution by developing model air regulations for states in the Northeast and Mid-Atlantic. Sara worked with air directors in the states throughout the region to negotiate consensus policies that would lead to the reduction of NOx, VOCs and haze. Sara has also worked as a consultant where she analyzed pollution reduction programs for clients such as the Clean Power Group (a consortium of energy companies including NiSource Inc., Calpine Corp., Trigen Energy Corp. and El Paso Corp), Enron, the Clean Air Task Force, the Environmental Protection Agency, the Regulatory Assistance Project and the National Renewable Energy Lab.

Sara has appeared on National Public Radio's Marketplace and Canada's CBC News. She has been consulted and her work has been cited by media sources around the world and throughout the U.S. including the Washington Post, LA Times, the Guardian, the National Journal, Bloomberg, the Business Journal, and Ohio Public Radio as well as newspapers in states around the country including Arkansas, Texas, Pennsylvania, Illinois, Utah, Ohio, and others. Sara has served as a member of the World Bank's Advisory Committee on Readiness for Investment in Sustainable Energy and is a licensed member of the New York State Bar. Sara has a JD from Fordham Law School and a BA in Environmental Studies from Lewis and Clark College.

While Sara's professional career is notable, her background also shapes her work. Sara grew up on public assistance in a small, rural town in Oregon, the state where she now resides. She is the first in her family to graduate from college. She also served in the US army reserves as a helicopter mechanic and worked on an energy trading desk on Wall Street. As a female in male-dominated environments, paving her own way, Sara was able to bring fresh perspectives, always working to make positive change. These experiences of forging new paths in a diversity of environments provides Sara with the ability to bring an innovative perspective to her work. While Sara is well-versed in Washington policymaking, she would bring to this group an experience and grounded perspective of someone outside the beltway.

Sara Hayes

Ex. 6 - Personal Privacy

EXPERIENCE

SENIOR MANAGER AND RESEARCHER, AIR AND CLIMATE POLICY
American Council for an Energy-Efficient Economy (ACEEE)

Washington, DC: 2010-Current

Leads the organization's work on state and federal air regulations. Evaluates energy efficiency policies and programs and provides technical assistance to regulators, policymakers and stakeholders at the federal, state and local levels. Manages and conducts analysis of the health and environmental impacts of state and national energy efficiency policies and regulations. Focuses on identifying and leveraging opportunities to advance energy efficiency through federal regulations and legislation. Supervises team of researchers and manages the organization's most significant strategic effort. Researches and authors peer-reviewed reports, testimony, blogs and articles on topics related to energy efficiency with a focus on utilities. Represents ACEEE in public forums and media, as well as through convenings and coordination of efforts with other organizations.

ATTORNEY
Teigland-Hunt, LLP

New York, NY: 2007-2010

Established and managed a Washington, DC office for law firm focused on legislative and regulatory developments impacting the energy sector. Clients included energy companies, large investment banks, hedge funds, energy trading desks and industry associations. Developed recommendations and strategic approaches for responding to legislative and regulatory proposals. Advised on the development of standard contracts and documentation for participating in emissions reductions programs for greenhouse gases, sulfur dioxide and renewable energy. Evaluated and drafted legislative testimony and contracts including trading documentation, confidentiality agreements, authority documentation, security arrangements and brokerage agreements. Led the development of the International Swaps and Derivatives Association (ISDA) response to the U.S. House Committee on Agriculture Climate Change Questionnaire.

ANALYST/CONSULTANT
Hess Energy Trading Company, LLC

New York, NY: 2006

Provided authoritative technical assistance and guidance on economic impacts of existing and emerging environmental policies affecting energy markets. Advised on the impact of greenhouse gas emissions trading regulations on U.S. energy commodity prices. Made recommendations on risks associated with potential greenhouse gas investment opportunities. Worked with transatlantic team of experts to develop a strategic plan and blueprint for launch of the International Mercantile Exchange in Qatar. Researched and recommended approaches for all aspects of energy commodity exchange including strategic partnerships, appropriate hydrocarbon commodities and regulatory oversight.

REGULATORY ANALYST
The Ozone Transport Commission

Washington, DC: 2003-2005

Served and represented the collective interests of the northeast and mid-Atlantic states on issues related to pollution from the electric power sector. Coordinated the development of regional consensus agreement on approaches to reduce pollution from electric power plants and other stationary sources. Managed the development of outreach programming and local initiatives for northeast and mid-Atlantic states and tribes. Managed committees meetings and conference calls for air directors of member states. Headed the development of public programming on air pollution impacting the northeast and mid-Atlantic regions. Supervised contract work for development of educational materials, brochures, websites, flyers, presentations, focus groups and public surveys. Presented public outreach approaches to audiences of stakeholders and regulatory professionals including national conference of state air regulators. Assisted in development of regional greenhouse gas emissions inventory for electric utility sector.

REGULATORY ANALYST
Energy and Environmental Analysis, Inc

Arlington, VA: 2000-2003

Responsible for analysis and interpretation of state and federal environmental regulations and policy affecting the electric power sector. Analyzed, interpreted, and explained air pollution reduction programs to clients such as the Clean Power Group (a consortium of energy companies including NiSource Inc., Calpine Corp., Trigen Energy Corp. and El Paso Corp), Enron, the Clean Air Task Force and the National Renewable Energy Lab (NREL). Developed a subscription-based website summarizing state emissions trading programs for the eastern United States. Proposed, developed and managed a database tracking regulations affecting distributed generation projects for NREL that was featured as one its 20 best projects in a three year period. Drafted policy recommendations used in briefing for the Vice President of the United States and testimony before Congress.

ENVIRONMENTAL INSTRUCTOR

Hillsboro, OR: 1999

Northwest Educational Service District

Developed lessons for state schools and colleges focusing on environmental science and stewardship. Conducted outdoor, hands-on lessons. Trained and supervised instructors.

OUTREACH COORDINATOR

Portland, OR: 1998

Community Energy Project

Conducted seminars and training on energy conservation and efficiency. Served as community outreach weatherization specialist. Traveled to private residences to make recommendations on opportunities for improved energy efficiency.

ENVIRONMENTAL INTERN

Washington, DC: 1997

Partners for Livable Communities

Researched and authored a position paper on urban environmental challenges. Developed recommendations relating to energy conservation and land-use that became part of the organization's policy platform.

EDUCATION*Fordham University School of Law*

New York, NY: 2008

Juris Doctor

Honors: 2007 Riker-Danzig Environmental Law Scholar, Merit Scholar, Dean's Scholar (2007-2008), Fordham Environmental Law Journal

Lewis and Clark College

Portland, OR: 1998

Bachelor of Arts in Environmental Studies

Honors: Cheney Scholar, Merit Scholar, founding member of school's first Environmental Symposium

SELECTED PUBLICATIONS*Change Is in the Air: How States Can Harness Energy Efficiency to Strengthen the Economy and Reduce Pollution*

American Council for an Energy-Efficient Economy (ACEEE), 2014 (lead author)

Evaluates the implications of using end-use energy efficiency to reduce greenhouse gas emissions from the power sector.

Trailblazing Without the Smog: Incorporating Energy Efficiency into Greenhouse Gas Limits for Existing Power Plants

ACEEE, 2013 (lead author)

Provides recommendations for how a rulemaking pursuant to Section 111(d) of the Clean Air Act could be designed so that end-use efficiency plays a role in achieving meaningful greenhouse gas reductions from the power sector.

Energy Efficiency and Greenhouse Gas Limits for Existing Power Plants: Learning from EPA Precedent

The Nicholas Institute for Environmental Policy Solutions at Duke University and ACEEE, 2013 (coauthor)

Examines EPA programs to extrapolate approaches for inclusion of end-use energy efficiency as a compliance option under Section 111(d) of the Clean Air Act.

Energy Efficiency: The Slip Switch to a New Track Toward Compliance with Federal Air Regulations

ACEEE, 2012 (lead author)

Overview of the opportunities and history of using energy efficiency as a tool to comply with federal air regulations.

The ACEEE 2012 International Energy Efficiency Scorecard

ACEEE, 2012 (lead author)

First international energy efficiency "Scorecard" ranking policies and performance in the world's largest economies.

Keeping It in the Community: Sustainable Funding for Local Energy Efficiency Initiatives

ACEEE, 2012 (coauthor)

Describes several options for funding locally-based energy efficiency efforts and provides case studies for each.

It Ain't Easy Being Green: Understanding the Unique Risks of Transacting in Environmental Commodities

Complanet, Inc., 2010 (coauthor)

Describes practical approaches for mitigating risks inherent in trading of environmental commodities.

Emissions Trading: A Building Block to the Climate Change Solution

Published in Green CITYnomics: The Urban War against Climate Change (Greenleaf Publishing), 2009

Discussion of how incentive-based emission reductions programs can encourage green building and construction practices.

Positions Held:

- August 2009 – Present, President/C.E.O., The Evangelical Environmental Network, New Freedom, PA
 - Championed the support of Mercury and Air Toxins Standard in the Evangelical Community and advocated its defense in United States Congress.
 - Developed the tag line: ***Creation Care: It's a Matter of Care*** centering EEN's ministry on protecting the health of children and adults from environmental threats.
 - Guided EEN's data base increase 2 million from 15,000.
 - Generated approximately 1 million comments in support of the various EPA regulations including MATS, CPP, Ozone, Methane, etc.
 - Given creation care presentation to over 1000 churches, Christian Colleges, Christian Conferences, or para church ministries.
 - Testified before Congressional Committees;
 - Interviewed on CNN, MSNBC, PBS, Christian Radio, and by hundreds of print media;
 - Published ***Caring For Creation: The Evangelical's Guide to Climate Change & a Healthy Environment***, co-author Paul Douglas.
- 1992 – July 2009: Lead Pastor, Grace Church, Shrewsbury, PA
 - Appointed as a student pastor in 1992 at a declining 50-member congregation.
 - Grew the congregation to over 400 members from 50.
 - Supervised two capital building campaigns.
 - Managed the construction of a new 44,000 square foot building.
 - Guided the congregation through the trauma of two separate sexual abuse incidents.
 - Introduced a new leadership structure, training and mentoring leadership team members.
 - Created an innovative "cooperative" of ten separate local congregations of varying denominations, sharing ministries and joining together in community social projects and worship.
 - Authored study guides and a Curriculum for Social Justice for all ten congregations.
 - Negotiated a settlement in a community conflict involving two separate government entities resulted in a \$12,000,000 savings to local citizens.
 - Authored a framework for structural and operational change within The Central Pennsylvania Annual Church Conference while serving on a denominational visioning team.
 - Led the Equitable Salary Commission for six years, establishing salary and employment policies for over 600 pastors.
 - Guided the District Church Building and Location Committee since 1998 approving, modifying or rejecting over 30 million dollars of capital projects

- Organized and supervised mission/social project trips with both adult and youth groups to New Orleans, Appalachia, Native-American Reservations, and Ghana.
- 1988 – 1992: Manager, Fuel Systems, Allis Mineral Systems (Metso Minerals), York, PA
 - Managed the process design, pricing, marketing and profit/loss on high-ticket electrical utility/minerals/processing equipment for worldwide markets including subsidiaries in other countries.
 - Forecasted sales and profitability for worldwide market segment.
 - Developed and presented analysis of future markets to Svedala (European parent) Board of Directors.
 - Managed licensing agreement with Larson and Tubro, India.
 - Reviewed/Negotiated contracts, developed financial accountability & insured contract compliance in accord with specifications & regulations.
 - Negotiated successful settlement with ESKOM, South Africa, and Combustion Engineering to reduce back-charges on acquired merger project to \$1,000,000 from \$12,000,000.
 - Developed significant relationships with product users, engineering design firms and multi-national corporations in North America, Europe, Africa, Japan, India, China, and Australia.
- 1985 – 1988: Utility Specialist, Hyer Industries, Pembroke, MA
- 1978 – 1985: Sales Engineer, K & P, Inc, Golden, CO

Education:

- Master of Divinity (Summa cum Laude), 1996: Wesley Theological Seminary, Washington, DC
- Bachelor of Sciences (Geosciences), 1978 University of Arizona, Tucson, AZ (Marketing minor)

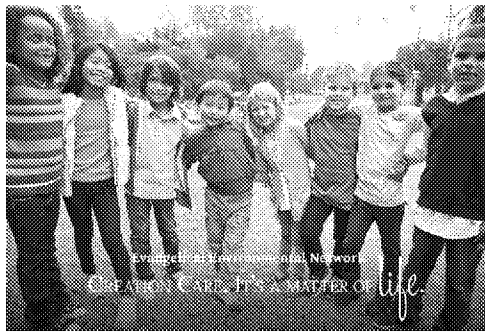
Community Service:

- 1998 – 2009: Board of Directors Penn-Mar Organization, Maryland Line, MD (Personnel Committee Chair 2000 to 2008)
 - Provided direction to non-profit organization serving persons with developmental disabilities and social service needs managing \$16,000,000 in annual revenue.
 - Oversaw five-fold revenue increase in six years.
- 1995 – 2009: Past Chair, Southern Community Services, Shrewsbury, PA
 - Provided guidance for a community social service agency.
 - Negotiated merger with Penn-Mar Organization to ensure continuance of organization.
- 2005 – 2009: Captain, Southern York County Police Chaplains Corp
 - Co-founded and organized the Chaplains Corp to serve the police officers and local community, especially in trauma situations (murder, suicide, traffic deaths, domestic violence)
- 1994 – 1998: Board of managers, Southern York County Branch YMCA
 - Assisted in capital campaign cultivating/receiving major gifts for construction of in-door pool and additional facilities, which doubled building size.

Professional Recognition:

- Ordained Elder

- World Methodist Council's Harry Denman Evangelism Award - 2003
- Member, National Association of Evangelicals' Board of Directors



The Evangelical Environmental Network

24 East Franklin Street

New Freedom, PA 17349

202-903-0209

support@creationcare.org

The Rev. Mitchell C. Hescox, President of The Evangelical Environmental Network (EEN), speaks nationally on creation care, clean energy, and climate change. EEN represents over 2.5 million pro-life Christians who have taken action in support of clean energy, climate change, and other pollution that threatens human life. For Mitch, "Creation Care is a Matter of Life. Rev. Hescox co-authored, *Caring for Creation: The Evangelical Guide To Climate Change and a Healthy Environment* published by Bethany House with nationally known meteorologist, Paul Douglas, published numerous articles, and contributed to ***Sacred Acts: How Churches are working together to Protect Earth's Climate*** by New Society Publishers. He has testified before Congress, spoke at the White House, The Council for Foreign Relations, appeared on CNN, NPR, PRI, MSNBC, and numerous radio programs both Christian and secular. Named one of the ten Environmental Religious Saints in the Huffington Post, and one of the top ten faith leaders to watch in by Center For American Progress, and a member of *The Presidential Climate Action Project*. Prior to joining EEN, Mitch pastored a local church for 18 years, and before the call to ordained ministry served the coal and utility industry as Director, Fuel Systems for Allis Mineral Systems.



Robert F. Hodanbosi

PROFESSIONAL BACKGROUND

September 1992 to Present

Ohio Environmental Protection Agency
Division of Air Pollution Control
50 West Town Street
Columbus, Ohio 43215

My position is Chief of the Division of Air Pollution Control at Ohio EPA. I am responsible for the state's air pollution control program including compliance with the federal Clean Air Act. This includes the coordination of a staff of approximately 200 persons along with nine local air agencies.

May 1987 to September 1992

Ohio Environmental Protection Agency
Division of Air Pollution Control
1600 Watermark Drive, Columbus, Ohio 43215

My position was Assistant Chief of the Division and Manager of the Air Quality Modeling and Planning Section. Duties include acting as chief of the Division during the chief's absence plus duties listed below.

April 1978 to May 1987

Ohio Environmental Protection agency
Division of Air Pollution Control
1600 WaterMark Drive, Columbus, Ohio 43215

My position was Manager of the Air Quality Modeling and Planning Section. The main duties of this position include: development of the technical support for air pollution control regulations for sulfur dioxide, total suspended particulates, ozone, air toxics and lead; atmospheric dispersion modeling, air quality designations under Section 107 of the Clean Air Act; implementation of the tall stack height regulations; implementation of the National Emissions Standards for Hazardous Air Pollutants; development of new Performance Standards, Prevention of Significant Deterioration, and the Emission Offset Policy; development of the Superfund Amendments and Reauthorization Act (SARA) "Right-to-Know" program; litigation support; and general planning activities; supervising staff of 15 people.

September 1982 to
January 1983

Franklin University, Columbus, Oh 43215
Instructor – Fluid Mechanics

January 1997 to
March 1978

Ohio Environmental Protection Agency
Division of Air Pollution Control
1800 Watermark Drive, Columbus, Oh 43215

My position was Chief of the Environmental Assessment Section. This position involved the supervising of all air quality evaluation and atmospheric dispersion modeling activities for the Division.

June 1973 to
December 1976

Ohio Environmental Protection Agency
NEDO/Engineering Services Section
2100 East Aurora Road, Twinsburg, Oh 44087

The main function of this position involved the engineering review of air pollution permit applications. The engineering review consisted of a determination of actual and allowable emissions, calculation of required control, examination of control equipment parameters and evaluation of stack test data.

EDUCATIONAL BACKGROUND

Undergraduate

Bachelor of Chemical Engineering
Cleveland State University, 1973

Graduate

Masters of Science in Chemical Engineering
Cleveland State University, 1977
Specialized in Environmental Engineering,
Master's Thesis: "A Sulfur Dioxide Dispersion Model for Cleveland, Ohio"

Post Graduate

Courses in fluid mechanics and turbulence
Ohio State University, 1978 to 1982

PROFESSIONAL ASSOCIATIONS

Member of American Institute of Chemical Engineers and Air & Waste Management Association.

Registered Professional Engineer in the State of Ohio and State of West Virginia

PUBLICATIONS

Hodanbosi, R.F. and Peters, L.K., "Evaluation of RAM Model for Cleveland, Ohio," Journal of Air Pollution Control, March 1981

Hodanbosi, R.F. and Bradley, R.L., "Evaluation of RAM Model for Cleveland, Ohio, Part II," Journal of Air Pollution Control, April 1984

"Research Guidelines for Regional Modeling of Fine Particulates, Acid Deposition and Visibility", U.S. EPA, Office of Research and Development, June 1980, pp. 47-52

Edgerton, S.A. Czvczwa J.M., Rewch, J.D., Egan, D.A. Koval, P.J., and Hodanbosi, R.F., "Determination of Polychlorination of Dibenzo-p-dioxins and dibenzofurans and Associated Health Risks in Ambient Air in Ohio," Presentation at 81st General Meeting of Air Pollution Control Association, June 1988

Kelly, T.J., Czvczwa, J.M., Stickse P.R., Sverdrup, G.M., Koval, P.J., and Hodanbosi, R.F., "Atmospheric and Tributary Inputs of Toxic Substance to Lake Erie," J. Great Lakes Res.17(4):504-516, International Association Great Lakes Research, 1991.

Robert F. Hodanbosi
Chief, Division of Air Pollution Control
Ohio Environmental Protection Agency
50 West Town Street, Suite 700
Columbus, Ohio 43215
(614) 644-3585 phone
(614) 644-3681 fax

PROFESSIONAL BACKGROUND

Bob Hodanbosi became chief of the Division of Air Pollution Control (DAPC), Ohio Environmental Protection Agency (Ohio EPA) in September 1992. His current duties include being responsible for the air pollution control program for the state of Ohio and development of the programs needed to comply with the Clean Air Act Amendments. In 2004, Bob was selected to represent state permitting authorities on the Title V Permit Performance Task Force that was formed by the U.S. EPA's Clean Air Act Advisory Committee. Bob has also had the opportunity to testify at U.S. House and Senate committees on Clean Air Act implementation issues. Bob has also participated on various committees of the Association of Air Pollution Control Agencies and the National Association of Clean Air Agencies. From May 1987 to September 1992, his position was assistant chief of DAPC and manager of the Air Quality Modeling and Planning Section, DAPC, Ohio EPA. From April 1978 to May 1987, as manager of the Air Quality Modeling and Planning Section, his main duties included: development of the technical support for air pollution control regulations for criteria air pollutants; atmospheric dispersion modeling; air quality designations under Section 107 of the Clean Air Act; development of new source review procedures; Since the 1980's, Bob has represented Ohio EPA on the Ohio Coal Development Office, Technical Advisory Committee. From January 1977 to April 1978, his position was supervisor of the Environmental Assessment Unit, DAPC, Ohio EPA. The main responsibilities of this position involved the supervising of all air quality evaluation and atmospheric dispersion modeling activities for DAPC. From June 1973 to December 1976, he held a position in the Northeast District Office/Engineering Services Section, DAPC, Ohio EPA. The main function of this position involved the engineering review of air pollution permit applications.

PROFESSIONAL ASSOCIATIONS

Bob Hodanbosi is a member of the American Institute of Chemical Engineers and Air & Waste Management Association, and is registered as a Professional Engineer in the state of Ohio. Bob has lectured extensively on topics relating to the requirements under the Clean Air Act and the controls needed to meet air quality standards.

EDUCATIONAL BACKGROUND

Bob Hodanbosi received his Master of Science degree in Chemical Engineering at the Cleveland State University in 1977, and a Bachelor in Chemical Engineering at the Cleveland State University in 1973. In addition, he completed post-graduate courses in fluid mechanics and turbulence at the Ohio State University, 1978 to 1982. Bob has a number of published papers on air pollution control topics.

Biography for Dr. Adrienne L. Hollis, Esq.

Dr. Hollis has extensive experience in the environmental arena, having worked on numerous environmental issues, and holds both a doctorate degree in biomedical sciences and a law degree focused in environmental law. She received her doctorate from Meharry Medical College in Nashville, Tennessee, conducted her postdoctoral studies in inhalation toxicology at Harvard University's School of Public Health, and received her law degree from Rutgers School of Law in Newark, New Jersey. After completing her postdoctoral studies, Dr. Hollis was employed as a Supervisory Environmental Health Scientist and Toxicologist (Section Chief) at the Agency for Toxic Substances and Disease Registry (ATSDR) in Atlanta, Georgia, where she supervised environmental health scientists, toxicologists and engineers as they addressed community health concerns related to National Priorities List (NPL) Superfund sites. In that capacity, she performed health assessments and reviewed data regarding exposures to hazardous chemicals, with particular attention to cumulative exposure risk, and worked with community members to identify and address their health concerns.

Dr. Hollis next developed the Environmental and Occupational Health track in Florida A & M University's Institute of Public Health, located in its School of Pharmacy and Pharmaceutical Sciences. She taught courses in Environmental Risk Communication, Environmental Toxicology, Environmental Epidemiology, Occupational Health and Safety and Topics in Public Health. Dr. Hollis has experience working with local, state and federal agencies and has been an adjunct professor in the environmental and occupational track at Florida A & M University, teaching Environmental Policy and Risk Management and Environmental Risk Communication.

Dr. Hollis previously worked as a senior policy analyst/consultant for the U.S. EPA National Environmental Justice Advisory Council (NEJAC), through a subcontract with Tetra Tech EM, Inc. Most recently, she worked as a Project Attorney at Earthjustice, a premier non-profit law firm, in its Tallahassee, Florida office. Currently, she is the Director of Federal Policy at WE ACT for Environmental Justice, in its Washington, DC office, where she continues to work with a number of community-based organizations and state and federal agencies and has a wealth of experience in community-based participatory research. She brings a wealth of experience in environmental issues and a passion for protecting the public from exposure to hazardous substances, as well as perspectives from her academic career and her work with environmental justice communities.

Adrienne L. Hollis, PhD, JD.

Ex. 6 - Personal Privacy

adrienne@weact.org (work)

EDUCATION

Rutgers University School of Law, Newark, NJ 2004-2007
Juris Doctor

Harvard School of Public Health, Boston, MA 1989-1991
Postdoctoral Research Fellow: Department of Environmental Health – Inhalation Toxicology,
Harvard School of Public Health

Meharry Medical College, Nashville, TN 1984-1988
Doctor of Philosophy, Biomedical Sciences/Nutritional Biochemistry

Jackson State University, Jackson, MS 1979-1983
Bachelor of Science, Biology

EMPLOYMENT HISTORY

Environmental Experience

Agency for Toxic Substances and Disease Registry, Atlanta, GA
Division of Health Assessment and Consultation, Superfund Site Assessment Branch
Supervisory Environmental Health Scientist/Toxicologist, Section Chief – August 1991 – December 1997

Served as an environmental toxicologist and Section Chief, supervised health scientists and toxicologists in the preparation of health assessments for National Priority List (“NPL” or “Superfund”) sites and analyzed environmental data from NPL sites, including risk analysis data provided by the EPA. Visited NPL sites in various states, the U.S. Virgin Islands and Puerto Rico, to meet with community representatives, and local, state and federal agency representatives to determine possible community exposures and potential exposure pathways – ingestion, dermal and inhalation - to environmental contaminants. Responded to requests for information from congressional staff and other agency leaders, and addressed Freedom of Information Act (FOIA) requests.

Agency for Toxic Substances and Disease Registry, Atlanta, GA, September 1997 – December 1997
Division of Health Assessment and Consultation, Coordinator, Community Involvement Section
Worked with various communities to develop relationships for the agency and to identify community leaders for outreach activities.

Agency for Toxic Substances and Disease Registry, Atlanta, GA
Division of Health Assessment and Consultation, Coordinator, Public Health Assessment Enhancement Initiative, March 1995 - January 1998

Worked with various EPA regional offices participating in a pilot project designed to increase community involvement at Superfund sites.

U.S. Environmental Protection Agency (EPA), Office of Environmental Justice

Senior Policy Analyst for NEJAC through Tetra Tech EM Consulting Inc. March - September 2000

Drafted a synopsis of stakeholder representatives' views regarding community-based health research models. The synopsis was based on the May 2000 National Environmental Justice Advisory Council meeting and on interviews with representatives from community groups, local and state health agencies, federal agencies and academia.

Teaching Experience

Florida A&M University's Institute of Public Health

Adjunct Professor – September 2015 – December 2015, January 2016 – April 2016, 10+ Hours/Week

Taught Environmental Risk Communication and assisted in the development of student research projects for the Master of Public Health program in the Institute of Public Health.

Florida A&M University's School of the Environment

Adjunct Professor – September 2014 - December 2014, January 2015 – April 2015, 10+ Hours/Week

Taught a variety of environmental courses including: Environmental Risk Communication and Environmental Policy and Risk Management for undergraduate and graduate level students.

Seton Hall Law School

Visiting Professor – Pre-Legal Program – June – July 2008, 2009, 2010, 5-10 Hours/Week

This program was for high school students interested in pursuing a legal career after college. I taught two courses over the summer – Introduction to Intellectual Property and Environmental Law.

Associate Professor, Environmental and Occupational Health, College of Pharmacy and Pharmaceutical Sciences, Institute of Public Health, Florida A&M University, Tallahassee, Florida – January 1998 – July 2004

Assisted in the development of the Master of Public Health Program in the Institute of Public Health, and designed the Environmental and Occupational Health Track. Advised and directed the research of students and taught a variety of environmental courses. Worked closely with communities impacted by environmental contamination - particularly environmental justice communities - providing education and information, including legal information, environmental information, and health information when possible. Worked with the Florida Department of Health and the Florida Department of Environmental Protection in Rule Development, where I conducted a risk assessment and analysis of their proposed rule for fire prevention at facilities that transport, store and dispose of hazardous chemical waste (TSD facilities), and participated in the Notice of Proposed Rulemaking activities and the Notice of Rule Workshops in Florida.

Research area of interest – Environmental Toxicology, Inhalation Toxicology, Environmental Justice, Public Health Law

Developed and taught courses in both environmental and occupational health concentrations, including:

- Public Health Perspectives of Environmental Health
- Environmental Toxicology
- Environmental Risk Communication
- Environmental Epidemiology
- Topics in Public Health
- Selected Topics in Occupational Health

Legal Experience

WE ACT for Environmental Justice – Washington, DC

Director of Federal Policy – March 2016 - Present

Lobbying/advocating on environmental issues in the Administration and/or Congress, creating and establishing relationships with new constituencies, potential partners, and diverse coalitions, building and maintaining a relationship with minority Congressional Caucuses on Capitol Hill, crafting comments, participating in public hearings on federal policy initiatives, leading new research and policy papers on key topics, speaking to diverse sets of audiences about key environmental justice concerns and needs, both NGOs and GOs, on federal policy. This position also serves as the Coordinator for the Environmental Justice Leadership Forum on Climate Change. In this position, I prepare comments and recommendations on policies and guidance on climate change which may affect environmental justice communities.

Earthjustice – Tallahassee Office

Project Attorney – June 2014-December 2015

Engaged in all motion practice and pre-trial and trial preparation activities. Conducted in-depth legal research and assist in the identification of a cache of communities impacted by environmental contamination who may need legal assistance from Earthjustice. Developed and strengthen relationships with communities and other stakeholders involved in protecting the health of communities near environmentally contaminated areas. Prepared comments on Title V permitting activities and EJ 2020 draft guidance.

Becker Meisel LLC

Associate - Litigation and Bankruptcy -October 2012- April 2014

Conducted in-depth legal research on complex litigation, labor and employment issues, and intellectual property matters. Areas include the New Jersey Insurance Fraud Prevention Act, ERISA discovery and litigation issues, the Uniform Partnership Act, arbitration and scope of negotiation matters and the relationship between land installment contracts and mortgages, trademark infringement and copyright protection. Prepared motions for all stages of litigation – in both state and district courts- including motions to dismiss, scope of negotiations for Public Employee Relations Committee (“PERC”) briefs in labor and employment issues, motions for summary judgment, and motions for protective orders. Drafted discovery demands and responses to interrogatories, document demands, and requests for admissions. Attended and participate in court appearances and conferences, including pretrial motion practice, initial scheduling conferences, oral argument, and case management conferences. Prepared deposition questions and attend depositions. Reviewed insurance policy booklets for use in litigation defense matters. Provided advice and counseling to clients on a regular basis and engage in mediation and

settlement discussions and negotiations with opposing counsel. Managed a large caseload and provide case reports and updates using Excel software.

Honorable Joseph A. Greenaway, Jr. – United States Court of Appeals for the Third Circuit
Judicial Law Clerk - March 2010 – September 2012

Read and analyzed briefs and supplemental documentation to identify the issues of a case, and prepare detailed draft precedential and not-precedential judicial opinions. Conducted in depth legal research, and prepared bench memoranda for a variety cases with a number of complex issues, including criminal appeals, Chapter 13 bankruptcy filing and child pornography. Advised the Judge on courses of action related to both petitions for rehearing and rehearing *en banc*. Prepared briefing books and conducted in-depth briefings for Judge Greenaway for sittings of the U.S. Court of Appeals for the Third Circuit.

Gibbons, PC - Private Law Firm

Associate in Intellectual Property Group – September 2008 – March 2010

Prepared motions and briefs related to intellectual property (patent infringement) issues. Conducted due diligence for potential patent issues, served on the Gibbons Diversity Committee and conducted research on legal issues for briefs.

Honorable Michael A. Shipp – United States District Court for the District of New Jersey, Federal Magistrate Judge

Judicial Law Clerk October 2007 – September 2008

Assisted in preparing for and conducting preliminary proceedings in civil and criminal cases, including initial scheduling, status, settlement and final pretrial conferences. Conducted legal research and writing and drafted proposed opinions and memoranda on various non-dispositive motions, including motions to compel, motions to amend the pleadings and motions to quash subpoenas. Prepared comprehensive report and recommendations (“R&R”) regarding dispositive motions, as requested by the District Court. Handled and responded to emergent disputes.

Honorable Joseph A. Greenaway, Jr. – United States District Court for the District of New Jersey, Federal District Court Judge

Teaching Assistant – January – May 2007

Assisted in the preparation of materials, including handouts and court cases for the Supreme Court course entitled “The Supreme Court, Its Genesis and Progression.” Prepared and provided the assigned weekly reading assignments, participated in class discussions and conducted other duties as assigned.

VOLUNTEER ACTIVITIES

- Delta Sigma Theta, Inc. Public Service Sorority
- Leadership Tallahassee Class XIX – Leadership Development and Community Trusteeship Program
- Volunteer Lawyers for Justice
- Volunteer Lawyers for the Arts

PROFESSIONAL ACTIVITIES

Bar Admissions

- State of New Jersey
- State of Pennsylvania
- United States District Court for the District of New Jersey
- United States Court of Appeals for the Third Circuit

Professional

- Past ABA Pro Bono & Public Interest Litigation Committee, Case and Legislative Updates
Editor for '*Spreading Justice*' Newsletter and Web Publication
- American Bar Association
- American Public Health Association
- Past Barrister - Honorable John C. Lifland American Inn of Court

HONORS AND AWARDS

2014 New Jersey Rising Stars Selection – New Jersey Super Lawyers

Editor-in-Chief – Rutgers Race and the Law Review - 2006-2007

Note - "Eminent Domain and Compensation: From the Trail of Tears to
Hurricane Katrina - Is It Just?" Spring 2007

Editor – Rutgers Race and the Law Review – 2005-2006

Garden State Bar Association Scholarship – Rutgers University School of Law - 2006-2007

David Haber Scholarship – Rutgers University School of Law - 2006-2007

Nancy B. Stiles Endowed Scholarship – Rutgers University School of Law - 2005-2006

Teacher of the Year – Public Health - 2003, 1999

Outstanding Community Service Award – Florida A&M University, College of Pharmacy and
Pharmaceutical Sciences - 2001

Deans Appreciation Award – Florida A&M University, College of Pharmacy and Pharmaceutical
Sciences – 2000

Timothy G. Hunt Bio

Senior Director, Air Quality Programs

American Forest & Paper Association and American Wood Council

Professional Qualifications/Experiences

- Strong working knowledge of the Clean Air Act including NAAQS, MACT, RTR, NSPS, and permitting program having worked in the field for over two decades.
- While working at AF&PA/AWC and OMB/OIRA, developed and maintained strong, positive working relationships with many diverse stakeholders including many EPA staff and management as well as state regulators by providing critical information and recommendations supported by analyses.
- Build and work with coalitions bringing together diverse industry interests to file joint comments or present positions on high profile issues, such as Industrial Boiler MACT and health effects of air pollution. Known for very good organizational skills to help facilitate informed discussions.
- Familiar with most aspects of risk assessment and risk management related to air, water, drinking water, and food exposure pathways.
- Reviewed and analyzed benefit cost analysis of major regulations including identifying cost effective alternatives.
- Regularly make presentations to various industry audiences and coalitions on regulatory issues involving Clean Air Act issues.
- Attended many CAAAC meetings over the last dozen years with strong working knowledge of the dynamics and expectations of members including listening to the many perspectives present. Participated in the Air Toxics and Permitting Subgroup and working groups on PSD and Climate issues and was an alternate representative for AF&PA in the early 2000s participating in several meetings.
- Served on cost benefit stakeholders group focusing on children's health issues.
- Attend various policy and issue conferences to maintain broad knowledge of clean air issues including Health Effects Institute, National Counsel for Air and Stream Improvement, EPA conferences, Association of Air Pollution Control Agencies, ECOS, and the Clean Air Forum.
- Strong writing skills used to prepare numerous memos for committee and Board discussions of complex issues providing cogent recommendations and alternatives supported by technical, economic and legal analyses.
- Work well in teams to assess issues and develop consensus strategies.
- Work for the only association that has set multiple sustainability goals including on greenhouse gases that are measurable, transparent and publically reported.
- Support of AF&PA management to participate in 2-3 CAAAC meetings per year.

Traditional Bio of work experience

Tim is the Senior Director of Air Quality Programs at the American Forest & Paper Association as well as at the American Wood Council. He is responsible for developing positions and implementing advocacy strategies on behalf of the forest products industry on Environmental Protection Agency (EPA) clean air regulations and policies. Tim's work has focused on the cumulative burden of air regulations as well as individual regulations such as Maximum Achievable Control Technology (MACT) rulemakings, National Ambient Air Quality Standards (NAAQS), New Source Performance Standard, Risk and Technology Reviews and regulation of Greenhouse Gases under the Clean Air Act.

Prior to joining AF&PA in 2000, Tim worked for the American Petroleum Institute (API) for four years. Tim also worked for nine years at the Office of Management and Budget (OMB) reviewing EPA Clean Water Act, Safe Drinking Water Act, pesticides and toxic substances regulations and benefit-cost analyses. Tim started his career at EPA developing pesticide and toxic substances regulations.

Tim received his Master's in City and Regional Planning with a specialization in environmental policy from Harvard's Kennedy School of Government. Tim holds an undergraduate degree in Biology and Environmental Studies from Colby College.

Tim is the lay leader of a Quaker meeting working to reach unity on diverse matters of interest to the congregation, he also lead a decade long process overseeing a \$1.1 million renovation of the church.

Timothy G. Hunt

Education

- **Harvard Kennedy School of Government** 1981-1983
 - Masters in City and Regional Planning with specialization in environmental and land use issues
- **Colby College, BA** 1976-1980
 - Majors in Biology and Environmental Studies; Webster Chester Award for outstanding Biology Major

Employment

- **American Forest & Paper Association/American Wood Council** 2000-present
 - Senior Director, Air Quality Programs
 - Responsible for advocacy on all Clean Air Act issues impacting the forest products industry; conduct and oversee economic, technical, and legal analyses to support recommendations on EPA policies and regulations. Forge and participate in industry coalitions on cross-cutting issues, such as Boiler MACT and public health issues.
 - Brief AF&PA and AWC Boards on key issues and support member committees responsible for environmental, air, and wood product issues.
 - Member of AF&PA's Senior Management Team
- **American Petroleum Institute** 1996-1999
 - Manager of Environmental Programs focused on Clean Air Act issues including NAAQS and residual risk reviews.
 - Support member committees and participate in public stakeholder meetings
- **Office of Information and Regulatory Affairs, OMB** 1987-1996
 - Assistant Branch Chief and Desk Officer, Natural Resources Branch
 - Reviewed EPA and Corps of Engineers regulations, policies and information collection requests under the Clean Water Act, Safe Drinking Water Act, wetlands, toxics, pesticides, and Clean Air Act.
 - Provided policy recommendations to political leadership within White House based on benefit cost principles outlined in Executive orders.
 - Served on interagency review panels and provided briefings of EPA staff on the role and expectations of OMB regulatory review.
- **U.S. Environmental Protection Agency** 1983-1987
 - Policy Analyst, Office of Policy Planning and Evaluation
 - Part of internal review teams for TSCA regulations and pesticide registrations under FIFRA examining options and briefing Assistant Administrator. Part of teams developing EPA risk assessment guidelines.



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**Gary A. Jones
Assistant Vice President
Environmental, Health & Safety Affairs Department**

Gary A. Jones is the Assistant Vice President of Environmental, Health and Safety (EHS) Affairs at Printing Industries of America near Pittsburgh, Pa. His primary responsibility is to monitor and analyze EHS regulatory activities at all government levels and provide representation on behalf of the printing industry. In doing so, Mr. Jones works closely with the federal and state-level Environmental Protection Agencies (EPA), Occupational Safety and Health Administration (OSHA), and Department of Transportation (DOT), Department of Homeland Security (DHS), Federal Trade Commission (FTC), and the Consumer Product Safety Commission (CPSC). He specializes in air pollution permits and control requirements, waste minimization and disposal, wastewater discharges, health and safety and other compliance related issues.

Widely considered a leading authority in his field, Mr. Jones frequently organizes and participates on industry committees or is the sole industry liaison representing the printing industry at federal proposed rulings. For state and local proposed rules, he either provides direct representation or supports the local Printing Industries of America (PIA) affiliates in their efforts to represent printers. In this capacity, Mr. Jones prepares comments, attend meetings, and presents public testimony. Recent activities include a deep involvement in EPA's potential-to-emit guides for printers and other small businesses, excluding heatset web offset printers from conducting total enclosure capture efficiency testing, and the Technical Support Document for Title V Air Permitting of Printing Operations.

He played a critical role in the development of EPA's new regulation addressing solvent contaminated wipes, released in July 2013. The rule clarifies how wipes that are contaminated with certain hazardous solvents must be managed under the Resource Conservation and Recovery Act (RCRA), the federal statute governing the disposal of solid and hazardous waste. Mr. Jones worked closely with EPA providing technical support and information on how the printing industry uses and manages wipes which help shape the requirements in the rule.

He was an active participant in the EPA's Common Sense Initiative project, where he sat on an oversight printing management subcommittee. For the printing industry, the

Common Sense Initiative resulted in the PrintSTEP (Printers Simplified Total Environmental Partnership), which was piloted in St. Louis, MO, and the entire state of New Hampshire. PrintSTEP is a multi-media environmental compliance program that provides operational flexibility and enhanced public participation.

At the state level, he has participated in the development of Reasonably Available Control Technology air pollution control regulations Maricopa County (Phoenix), Connecticut, District of Columbia, Delaware, Georgia, Indiana, Illinois, Jefferson County (Louisville), Louisiana, Maine, Maryland, Missouri, New Jersey, North Carolina, Ohio, Pennsylvania, Rhode Island, Texas, Utah, Virginia, and Wisconsin. He represented the printing industries interests by preparing comments, public testimony and engaging in direct negotiations.

Of particulate note, the work on the development of the Utah air pollution control rule lead to a revision of the national air pollutant emission factor for printing operations. The annual emission factor required to be used in the Salt Lake City area was grossly overestimated by the EPA to be 1,482 pounds per employee. To revise it, an extensive air pollution emission survey of printers was developed and conducted in the Salt Lake City area by Mr. Jones. In addition, a separate, independent review of emissions from printing was undertaken by the Pennsylvania Department of Environmental Protection. These efforts resulted in EPA reducing the annual VOC emission factor to 201 pounds per employee. The reduction is significant because, when state air pollution control agencies look for industries to regulate, the emissions from printing will no longer be considered among the highest of all industries.

He also worked with New Jersey on the development of its state of the art guide for the graphic arts. Ohio EPA's two engineering guides for printing operations, Wisconsin's compliance demonstration policy for printers, and the general and streamlined air pollution control permits for printers in Pennsylvania, Maryland, Florida, and Minnesota, new general permit for sheetfed and non-heatset web printers. He worked very closely with Massachusetts in the development of the state's Environmental Results Program that revolutionized environmental regulations and compliance demonstration requirements for printers. He is currently working with Wisconsin on either a general or streamlined air permitting program for printers.

Mr. Jones shares his knowledge of EHS issues with printers in several ways. His column "Environmental Alert" appears in Printing Industries of America's monthly technical magazine, *The Magazine*. This magazine also frequently carries his in-depth articles on current EHS issues. These articles are often reprinted for widespread distribution. Additionally, Mr. Jones has written several publications including *Regulatory Concerns for the Printer: A Checklist*, and *Air Pollution Engineering Guide for the Graphic Arts Industry*. He has made significant contributions to several EPA publications including Region I's *Fit to Print Compliance and Pollution Prevention* guide, TRI reporting guidance for printers, RCRA in Focus hazardous waste regulation guide, and Emission Inventory Improvement Program air pollution emission guides for point and area sources.

He has co-authored or made significant contributions to state specific environmental compliance or pollution prevention guides for printers, namely those for printers in New York State, Illinois, Indiana, Iowa, Wisconsin, Michigan, Ohio, Pennsylvania, Florida, and the *Environmental Awareness and Solutions Manual* for Agfa Division, Bayer Corporation.

Consulting services conducted by Mr. Jones and his staff are rated among the most valued services offered by Printing Industries of America. He provides individual technical EHS assistance to Printing Industries members. On average, Mr. Jones responds to over one thousand EHS inquiries per year. He also performs individual on-site consultation at Printing Industries member facilities. These services include assessing environmental and safety compliance, examining physical layout and equipment configuration, preparing of various permits and reports, negotiating control, and monitoring and record keeping requirements for compliance requirements.

He recently completed a consulting project involving a Superfund site in Ohio. A member printer company was named as a party that contributed to the site and was sued for the portion of the remediation costs that were allegedly attributed to them. Mr. Jones was able to review the depositions from the witnesses and technical information about ink from the 1960's and was able to provide an expert opinion that this particular member could not have been a contributor to the Superfund site. The suit was subsequently dropped after the member's legal counsel petitioned to have the company's name withdrawn from the list of potential contributors.

Mr. Jones regularly presents lectures at numerous industry events including the National Environmental, Health, and Safety Conference for printers, the Book Manufacturer's Institute and Gravure Association of America's annual meetings, and numerous PIA Affiliate regional EHS meetings and conferences. In addition, he develops and conducts customized seminars for Printing Industries workshops as well as other industry association events. His seminar titles include *Compliance Today*, *Beyond Compliance Tomorrow*, and a three-day Printing Industries workshop *Environmental Compliance for Printers*.

Mr. Jones has been, and continues to be, an active participant in numerous industry projects. In 1993, he co-developed the *OSHA Lockout/Tagout Regulation and the Printing Industry* videotape and handbook—funded by GATF, PIA, NAPL, and NPES. For Printing Industries of America, he co-developed the *OSHA Hazard Communication Standard for the Printing Industry 2.0* guidebook and training materials such as a customizable Power Point, video, and other support material that was released in December 2013. He coordinated the development and contributed to the *Ergonomics Guidelines for the Graphic Arts*, an ergonomics training program that was developed under a Susan B. Harwood training grant awarded by OSHA. He also coauthored Chemlog for Printers—a user-friendly software package that enables printers to enter, organizes, and track chemical storage, emissions, and waste generation information from purchasing, inventory, and disposal records.

Mr. Jones is a co-director for The Printers National Environmental Assistance Center (PNEAC). As a co-director, he provides technical and management support. Founded in 1995, PNEAC is a partnership between Printing Industries of America, University of Illinois's Waste Management and Research Center (WMRC), and University of Wisconsin's Solid and Hazardous Waste Education Center (SHWEC). With funding provided by the EPA, PNEAC addresses the environmental needs of printers and organizations that assist printers by providing information on how to achieve compliance by reducing wastes and emissions. PNEAC can be accessed at www.pneac.org.

In working with the federal EPA, Mr. Jones spearheaded a study on alternative blanket washes, completed in 1997. The study was funded under EPA's Design for the Environment program. He has also worked with the Pennsylvania Department of Environmental Resources on an evaluation study to examine the performance of low temperature heatset web offset inks. He worked with the South Coast Air Quality Management District on an evaluation of low VOC blanket washes, which was an extension of the work completed with EPA in 1997.

Mr. Jones is also heading up Printing Industries of America's efforts for the Sustainable Green Printing Partnership, an organization launched in 2008 that is dedicated to assisting printers respond to the customer demand for sustainable printing, by providing an independent third party certification of a printing operations sustainability program. He sits on the Board of Directors and is Co-Chair of the Technical Subcommittee.

Prior to joining GATF in 1987, Mr. Jones was a criminalist for the Allegheny County Forensic Laboratory in Pittsburgh, Pa. He was also an analytical chemist for the Commonwealth of Virginia Bureau of Forensic Science. He holds a BS in biology from LaRoche College and an MS in chemistry from the University of Pittsburgh.

GARY A. JONES

Ex. 6 - Personal Privacy

Home: Ex. 6 - Personal Privacy

Work: (412) 259-1794

Email: Ex. 6 - Personal Privacy

Technical Skills

- Maintain a current and in-depth knowledge of OSHA, RCRA, CERCLA, EPCRA, CAA, CWA, DOT, CPSC, and DHS as well as state/local environmental and safety regulations as they specifically apply to printing and manufacturing operations.
- Conducted EPA and OSHA compliance audits for individual printing firms. Provided appropriate guidance and training to correct observed deficiencies.
- Prepared numerous air, waste water, and other permit applications, including Title V operating permits. Negotiate air and water pollution control requirements for individual printing firms.
- Provide technical support and consulting services to individual printing firms as well as local and national printing trade associations in environmental and safety compliance.
- Developed and provided plant level training programs on various environmental and safety requirements.
- Co-developed OSHA/EPA compliance software.
- Co-invented a specialized safety press cleaning tool that meets OSHA requirements.
- Lead development team for Sustainable Green Printing Partnership (www.sgpppartnership.org) a sustainable green printing certification program.
- Represent the printing industry in negotiations with the federal, state, and local environmental, health, and safety agencies as they develop and implement regulations.
- Skilled interpretation of wet chemical and instrumental analyses. Experienced in the theoretical and practical applications in microcrystalline techniques, thin layer and gas chromatography, ultraviolet, visible, infrared, and fluorescence spectroscopy and gas chromatography/mass spectroscopy for identifying unknown substances.
- Performed research and development on new analytical techniques for drug analysis.

Communication Skills

- Research, write, and edit articles and columns on environmental and safety compliance for THE MAGAZINE, a printing magazine published by Printing Industries of America which was formally GATFWORLD, published by Graphic Arts Technical Foundation.
- Develop and present numerous seminars, workshops, and presentations on various environmental, health, and safety issues.
- Prepare written comments in response to proposed federal, state, and local regulations affecting the printing industry.
- Participated on, coordinated, chaired industry committees, and directly negotiated numerous federal, state, and local regulations that directly affected the printing industry.
- Served as technical coordinator and primary author in the development of industry comments and positions on many proposed state and federal regulations.
- Prepared and submitted research grant proposals to public, private, and governmental agencies for funding.
- Experienced courtroom "expert witness" regarding techniques for controlled substances identification.

Management Skills

- Direct activities of professional staff in the environmental, health, and safety affairs department. Direction covered their expenditure of resources to fulfill the mission of the environmental, health, and safety affairs department.
- Trained and directed professional staff and summer student interns in providing environmental, health, and safety compliance services.
- Conceptualized, implemented, and managed numerous projects involving research, product development, services, and training programs.

- Integral participant in organizing and administering national environmental, health and safety conference.
- Acted as interim laboratory section supervisor.
- Trained new chemists on various analytical techniques.

Professional Experience

Printing Industries of America , Sewickley, PA (formally, Graphic Arts Technical Foundation)	1987 - Present
Assistant Vice President, Environmental, Health, and Safety Affairs	2011-Present
Director, Environmental, Health, and Safety Affairs	2006 - 2011
Manager, Environmental, Health, and Safety Affairs	1995 - 2006
Manager, Environmental Information Office	1991 - 1995
Environmental Specialist	1990 - 1991
Environmental Chemist/Editor	1987 - 1990
 ALLEGHENY COUNTY FORENSIC LABORATORY , Pittsburgh, PA	
Criminalist	1985 - 1987
 COMMONWEALTH OF VIRGINIA, BUREAU OF FORENSIC SCIENCE , Richmond, VA	
Analytical Chemist	1983 - 1985
 CUSTOM MANAGEMENT CORPORATION , Pittsburgh, PA	
Manager of Restaurant Operations	1976 - 1982

Education

M.S. Chemistry, University of Pittsburgh
 B.S. Biology, La Roche College
 Cum Laude - La Roche College
 Departmental Honors - La Roche College

Professional Affiliations/Awards

Member, EPA's Clean Air Act Advisory Committee
 Member, Technical Committee, EPA's Design for the Environment lithographic blanket wash cleaner technology assessment
 Co-Director, Printer's National Environmental Assistance Center
 Member, Printing Sector Subcommittee, EPA's Common Sense Initiative
 Member, OSHA's Printing Industry Alliance
 Member, American Chemical Society

Publications/Inventions

Numerous Articles, The Magazine, Printing Industries of America, formally GATFWORLD, GATF
 "Regulatory Concerns for the Printer: A Checklist", GATF, 1992
 "Air Pollution Engineering Guide For Graphic Arts", GATF, 1993
 "Environmental Awareness & Solutions Manual", AGFA Corporation, division of Bayer AG
 "An Environmental Guide For the NYS Printer", Printing Industries of New York, 1991
 "OSHA's Lockout/Tagout Regulations and the Printing Industry", GATF, 1993
 "Understanding The Hazard Communication Standard", GATF, 1991
 Co-Inventor of specialized press cleaning tool
 Co-Developer of OSHA/EPA compliance software

BIO FOR JENNIFER LEE KREUSCH

Jennifer Kreusch currently serves as a HSE consultant for Eli Lilly and Company's Global HSE organization, located in Indianapolis, Indiana. Her main responsibilities include

monitoring rulemakings and initiatives related to air pollution control and environmental justice to predict and manage any impact on Lilly's facilities in the US. She supports site's environmental compliance and performance improvement programs. Prior to joining Lilly, Jennifer spent five years as the technical point of contact for environmental engineering within Johnson & Johnson's Global Environment, Health and Safety organization. In these roles, she has led collaborative cross-functional teams to execute projects and built consensus for internal governance.

Jennifer has more than 20 years of experience within the environment, health and safety profession. In addition to her 12 years in the pharmaceutical sector, her experience also includes environmental, safety, and industrial hygiene technical and management responsibilities in the aviation industry. She interned with the US EPA's Office of Solid Waste and Emergency Response's Environmental Response Team. Jennifer obtained her B.S. from Rutgers University in 1995 in Environmental Science. She is a member of the American Chemistry Council (ACC)'s Air Issues Group and has provided comment on proposed US EPA rulemaking both via ACC and the National Economic Development Association's Clean Air Project (NEDA/CAP). She is also a member of the Air and Waste Management Association. She served for a period of two years as a member of the Environmental Commission of the town of Byram, New Jersey.

Jennifer is married and has two stepsons. Besides her family and professional commitments, her hobbies include reading, studying, hiking, and exploring her new home town of Indianapolis. .



Jennifer Lee M. Kreusch
Eli Lilly and Company
Lilly Corporate Center Drop Code 2031
Indianapolis IN 46285 U.S.A.
1 317.433.1340
Jennifer.Kreusch@lilly.com

Objective:

Member, EPA Clean Air Act Advisory Committee (CAAAC)

Summary of Qualifications:

With more than twenty years of experience in environment, health and safety management, I have served for more than five years as a corporate technical expert for the conservation, protection, and restoration of natural resources with two of the leading pharmaceutical corporations in the United States. This is my opportunity to leverage my experience to provide insight and counsel to the EPA via the Clean Air Act Advisory Committee. It is my belief that membership on this committee provides an important mechanism for the regulated community to provide support to our regulators, as we partner to protect our environment in a manner that appropriately satisfies the concerns of its citizens and the responsible industry. Eli Lilly and Company has a history of supporting CAAAC; my predecessor served as a member prior to my joining the Company.

Experience:

Associate Senior Consultant Engineer – HSE (May 2015 to present)

Eli Lilly and Company

- Monitor and influence external U.S. requirements related to air pollution control legislation and regulations to achieve and maintain the goals of site environmental performance improvement and increased flexibility to our operations without imposing unreasonable burdens.
- Influence leadership at the site and global level to implement effective air pollution control compliance systems, environmental control strategy activities, & chemical management control practices.
- Deliver business integration support to the business decision makers impacted by restrictive chemical use regulations, such as the European Chemicals Agency's Registration, Evaluation, Authorisation and Restriction of Chemicals ("REACH") regulation.
- Provide technical leadership to sites and central engineering on how their environmental control strategies should be operationalized at the manufacturing site level and integrated with the existing site control systems. Reinforce and improve environmental control strategies and environmental data quality through the product and/or project lifecycles.

Sr. Principal, Environmental Engineering, June 2013-May 2015

Principal, Environmental Engineering, March 2010-May 2013

Johnson & Johnson Worldwide Environment, Health and Safety

- Developed an environmental deep dive 'keyhole' assessment process and led internal environmental management system (EMS) audit teams. Prevented, identified, prevented, and assisted in the

correction with environmental regulations and permit requirements including the Clean Air Act, wastewater discharge permits, and Resource Conservation and Recovery Act (RCRA) waste management and Corrective Action programs. Member of an “Emissions Control” Center of Excellence working to benchmark air pollution control devices and wastewater treatment systems across J&J to identify common modes of failure, best practices in efficient and reliable operation, and design platform standardization.

- Modified internal standards to address gaps in pollution prevention practices and align with changes in organizational approach to risk, and developed and delivered training to a global audience. Responded to new rule-making in hazardous material transportation and chemical security by delivering training to affected stakeholders, including J&J partners outside of the global EHS organization, and by revising J&J’s EHS Standards to incorporate these requirements. Introduced risk-based, cost effective approach for auditing waste treatment, storage, and disposal facilities, along with a streamlined, uniform approval process.
- Partnered with the WW Engineering and Technical Operations group to improve non-hazardous waste recycling, develop a pipeline of water conservation projects, and prepare for the phase-out of HCFC refrigerant gases in an environmentally and financially responsible manner. Assisted Engineering and Real Estate in evaluating quantity and quality of water resources for a new manufacturing facility to be located in a water-stressed region of India.
- Communicated our strategy, environmental performance, and progress against public goals to senior J&J leaders. Represented the company in verbal and written communications with external stakeholders, including government agencies, community representatives, and investment groups. Provided content to annual Sustainability Reports and wrote J&J’s CDP Water Survey submissions since the program’s inception.
- Led cross-sector Process Safety Management (PSM) Core team. Delivered in-person and web training on PSM topics and audited a Tier 1 facility in Latin America.
- Directly managed and provided technical and project management support to remediation of historic soil and groundwater contamination at sites in the United States, Belgium, and Brazil.

Manager, Environmental Engineering

Ortho-Clinical Diagnostics (OCD), Raritan NJ December 2005 – March 2010

- Led site environmental management system (EMS) including: refreshing site aspects and impacts, leading internal external assessments of compliance and performance against J&J WW EHS standards and local, state, and federal regulations and permits, setting goals, aligning tactics to OCD's Strategic Imperatives, identifying and tracking metrics, writing and tracking corrective and preventive actions (CAPAs), leading internal and external teams, developing and/or revising standard operating procedures and compliance plans, delivering training to OCD, contractor, tenant, and partner companies, and reporting to staff, management, and regulatory inspectors.
- Identified compliance vulnerabilities in an air permit, negotiated permit changes, and oversaw necessary facility capital upgrades (\$250M). Teamed with site industrial hygienist to simultaneously improve employee safety and reduce occupational exposure to hazardous and carcinogenic raw materials.
- Facilitated \$5.5MM 1.5 MW CoGeneration project. Expedited remediation, repaired a groundwater monitoring well, responded to unanticipated historic contamination, managed contaminated soil recycling, participated in design review of equipment and layout, negotiated air permit that

maintained the facility's synthetic minor status (under Title V of the federal Clean Air Act) while preserving operational parameters to ensure business continuity, and educated employees, management, and community representatives on the project's environmental and operational benefits.

- Identified cross-connection of storm to sanitary, negotiated corrective actions with the sewerage authority, supported capital project to break connection and reroute water, improved hydrocarbon leak detection, removed obsolete oil/water separator and associated 1000 gal above ground storage tank, revised Stormwater Pollution Prevention Plan (SPPP) in response to facility and NJ DEP regulatory changes, and trained personnel on state and facility SPPP and federal and facility Spill Prevention Control and Countermeasures (SPCC) requirements.
- Provided EHS input to contracted facilities management Service Level Agreement renewal, revised Contractor EHS policy and procedure booklet and video, spoke at Contractor Expo, and successfully raised visibility of OCD-specific requirements across the facilities organization.
- Successfully negotiated scope changes in a \$400M RCRA regulated hazardous waste tank replacement project to mitigate legacy EHS risks, including: improved lighting, fall protection, safe access, and improvements to transfer piping connections to contain releases. Disinfected original tank and piping to allow for recycling, minimizing environmental impact and project costs. Obtained historic manifests and worked with abatement contractors to ensure OCD control of future asbestos documentation. Audited NJ Class B Recycling facilities not previously approved by J&J.

Environmental Engineer

Johnson & Johnson Networking & Computing Services, Raritan, NJ 10/04-12/05

- Identified instances of historic noncompliance, coordinated management response including corrective actions and self-disclosure to regulatory bodies, and served as the primary liaison between government representatives, management, and counsel.
- Established and led facility Environmental Health and Safety Committee.
- Participated in Process Excellence Competency Assessment and coordinated submittals for Excellence in Facilities Management Award.

EHS Manager

Air Cruisers Company, Belmar, NJ 3/99-present

- Performed industrial hygiene monitoring and sampling to quantify and document exposure to physical (noise, radiofrequency energy, light) and chemical agents. Interpreted results, selected controls, and assisted management in the replacement of a \$750M facility HVAC system.
- Facilitated compliance with US Customs and US EPA regulations pertaining to the importation of hazardous materials.

Regional Health and Safety Administrator/Health and Safety Officer

WRS Infrastructure & Environment Inc., Hatboro, PA, 10/96-3/99

- Supervised lead abatement, asbestos abatement, work at heights, above ground storage tank and building demolition, highway construction, installation of subsurface utilities, groundwater and surface water recovery and treatment, investigative excavation of buried unknown drums and process sludge, confined space entry, and PCB removal excavation around live power lines.

Health and Safety Officer**Envirogenics, Mercerville, NJ, 6/95-10/96**

- Served as a Safety Officer at Army Corps of Engineers projects, national refinery plants, and regional utility sites. Conducted noise and illumination surveys. Wrote Hearing Conservation, Hazard Communication, and Confined Space Programs. Performed CPR and First Aid training in a commercial course.

Environmental Protection Specialist Intern**US EPA Environmental Response Team, Edison, NJ, 2/93-6/95**

- Provided on-site assistance to EPA Regions I, II, V, and VI performing PCB extractions in a mobile laboratory, obtaining soil samples for litigation, performing flux chamber sampling of soil gas emissions, assisting in pesticide decontamination, and maintaining a large scale site emissions migration study using the Trace Atmospheric Gas Analyzer with onboard MS/MS technology. Represented the ERT at EPA functions in Washington D.C. and at public information meetings at the BRIO Superfund Site, TX.

Education:

- Leadership Somerset, a Leadership Development Program of Somerset County, 2007
- Johnson & Johnson Management Fundamentals I, 2007
- M.P.H., Occupational Health and Safety Management, Tulane University, New Orleans, LA, coursework completed, capstone outstanding
- B.S., Environmental Science, Concentration in Occupational/Environmental Health and Safety, Cook College, Rutgers University, New Brunswick, NJ, 5/95
- Certificate Program in Construction Management, Middlesex County College, 1997

Awards:

- "Certificate of Excellence" for contribution to the OCD Women's Leadership Initiative 2006
- Certificate of Appreciation, "Reducing Air Pollution Together Air Quality Initiative", New Jersey Department of Environmental Protection, 2005
- "Volunteerism Award" for exemplary volunteer service from the President of Networking & Computing Services, 2005

Certifications:

ISO 14001:2004 Environmental Management Systems Lead Auditor, 2011

Hazardous Materials Incident Response Operations (OSHA 1910.120), initial 40 hour course US EPA OERR 1993. Annual refresher training thereafter as required.

Safety and Health Decision Making for Managers, US EPA OERR, 1994

Process Safety Management Essentials, 2012

First Aid and CPR Instructor Certification, National Safety Council, 1993-1996

OSHA 1926.62 Lead Health and Safety Training, Envirogenics H&STI, 1995

Excavation Competent Person Certification, National Utility Contractors Association, 1998

EPA ASHARA/NJ Asbestos Contractor Supervisor, licensed by State of New Jersey 1998

OSHA 10-Hr General Industry Training, Liberty Mutual Insurance, 1999

The Ergonomics Institute Training, Liberty Mutual Insurance, 1999

International Air Transport Association 3-Day Basic Dangerous Goods Course, 1999, Refresher 2001

Professional Involvements:

Environmental Commissioner, Byram Township, NJ 2010-2012

Presenter, "Workplace Safety, Health, and Security" module, Human Resource Professional Certification Preparation Course, Brookdale Community College, Lincroft, NJ, Fall 2001-Spring 2003

Presenter, "The Evolution of Hazardous Waste Health and Safety Requirements in the United States", HazMat International Conference, Philadelphia, PA, 6/95

Special Qualifications:

Intermediate Spanish, Microsoft Office, Adobe Acrobat, J&J systems including EDGE-2, Trackwise, and Maximo.

References available upon request.

Jennifer Kreusch

Senior Principal, Environmental-00000C65

Melanie Lawson
P.O. Box 909
Hugo, OK 74743
Phone: [Ex. 6 - Personal Privacy]
Email: mdlawson@choctawnation.com

Work Experience:

Choctaw Nation of Oklahoma-Hugo, OK

07/2014 - Present

Air Quality Program Coordinator-Duties, Accomplishments and Related Skills:

Developed, coordinated and administered an Air Quality Program into the Tribal Environmental Office of the CNO, while fostering a relationship and maintaining compliance with the Environmental Protection Agency (EPA). Through CAA-103 grant funds the development, submission and implementation of documentation was coordinated. An Emissions Inventory; to identify greenhouse/criteria pollutants, Quality Assurance Project Plan; to assure the collection of legally defensible data, and the siting, constructing and relocating of ambient monitoring equipment was accomplished without cultural or environmental disturbance. Communication with the communities of the 10 1/2 counties in the jurisdictional boundaries was considered to identify/assess areas of concern and significance.

Norman Public Schools-Norman, OK

08/2012 - 05/2014

Indian Education Program Tutor-Duties, Accomplishments and Related Skills:

Tutored Native American students in CORE subjects and coached the Indian Education Science Club team. Held after school activities and bi-monthly Science Club sessions, collaborated with the Chickasaw Nation Chokka Kilimpi team to design and implement a Cultural Sharing Program for NPS.

Oklahoma Biological Survey -Norman, OK

03/2013 - 08/2013

Research Assistant-Duties, Accomplishments and Related Skills:

Collected data through interviews/interaction with residents within Southeast Oklahoma to assess the value of ecosystem services provided in the Kiamichi Watershed.

Education:

University of Oklahoma- Norman, OK

Bachelor's Degree 05/2014

Major: Environmental Sustainability; Planning and Management/Natural Resources

Honors: Cum Laude

OU Department of Geography and Environmental Sustainability Alumni Board

American Indian Science and Engineering Society Executive Community- Community Affairs Chair

Job Related Training:

Tribal Water plans, Ecological Flows, Drought, and Climate Change for Native American Tribes in the USGS Southwest Area- August 2013

Introduction to Tribal Air Quality – September 2014

Diagnostic Tools for Tribal Professionals – November 2014

Emissions Inventory Advanced – July-December 2014

Air Pollution Technology – March 2015

Tribal Participation in the SIP Process - April 2015

Clean Air Act & Permitting- April 2015

USEPA Quality Project and Program Management- April 2015

USEPA Region 6,7 Tribal IAQ Stakeholder Meeting- July 2015

Treatment As a State for Air Quality- September 2015

Melanie Lawson

Professional Bio

Melanie Lawson is an Air Quality Program Coordinator for the Choctaw Nation of Oklahoma. She received her Bachelor's degree in Environmental Sustainability, from University of Oklahoma, and currently sits on the alumni board for the College of Atmospheric and Geographic Sciences' Department of Geography and Environmental Sustainability (DOGES). After accepting a position at Choctaw Nation, Melanie began developing and coordinating the Air Program within the jurisdictional boundaries (10 ½ counties) of the Nation, the focus for the program being to protect the people of the Choctaw Nation and the environment for future generations. Previous professional experience includes working with Native American children in education, serving on the OU American Indian Science and Engineering Society (AISES) executive committee, and conducting research with the Oklahoma Biological Survey (OBS) on the Kiamichi River watershed in Southeast Oklahoma.

Lynne Ann Liddington

Resume

EDUCATION

University of Tennessee, Knoxville
Bachelor of Science in Education, August 1977

EMPLOYMENT 1981- present

Knox County Air Quality Management
140 Dameron Ave., Suite 242
Knoxville, TN 37917
(865) 215-5914
lliddington@aqm.co.knox.tn.us

1999-present Director
1997-1999 Acting Director
1981-1999 Air monitoring, inspector, asbestos, indoor air, radon, mold, budgeting, reporting requirements, minor source permitting, enforcement

ORGANIZATIONS and COMMITTEES

PRESENT

AAPCA – Chair of Local Government Committee
NACAA – Past Co-President and Current Co-Chair of Criteria Pollutants Committee
METRO 4 – 3-time President of the 17 local member agencies of EPA Region 4
Greater Knoxville Chamber of Commerce – Knox County Mayor’s Representative on Government Relations Committee and Transportation and Infrastructure Committee
Knoxville Regional Transportation Planning Organization Mobility Advisory Committee
DOW Chemical Community Advisory Panel
Knoxville Habitat for Humanity – Construction crew leader, Women Build leader, and teacher to potential home owners

PAST

Knox County Green Team, Chair
Ijams Nature Center, Board member
City of Knoxville Energy and Sustainability Task Force – Knox County Mayor’s Representative
Regional Clean Air Coalition – 11 county member coalition to work on regional air quality non-attainment, Chair
American Lung Association, Knoxville affiliate, Board member
TN Achieves, Team Leader - Originally an initiative in Knox County and now utilized statewide, it sought to reach those high school seniors, especially first generation college students wanting to attend college, with adult mentors willing to spend time assisting them in the application process to junior colleges. Industries donated funding to fill the gaps necessary for the students’ tuition. Mentors continued to contact their assigned students with encouragement for their success throughout the 2-year junior college experience.

Lynne Ann Liddington

Biography

OBJECTIVE

I am seeking a position on the Clean Air Act Advisory Committee (CAAAC). I feel strongly about the work done at the local level by our agencies, in collaboration with our many partners: our citizens, industry, other government entities and the many partnerships that we have formed, both public and private. Working together, we can embrace our needs and make great strides toward healthy communities in our cities.

For the entirety of my college endeavor, I carried a full class load while working one to two part-time jobs. In addition, I was a member of the Women's Track and Field team during my freshman and sophomore years. After injuries forced the end of my track team participant, I was a student aide to University of Tennessee Women's Basketball Coach Pat Head Summitt. I also successfully organized a group of women students to compete for and win the University's overall Intramural program of the year, winning or placing high in all categories of participation.

After college, I continued to work at the University of Tennessee Environment Center under Jack Gibbons. As a research assistant, I primarily worked on energy efficiency, solar and wind power, coal environmental education. This work led to a personal service contract with the Tennessee Valley Authority to write an unpublished "Guide to Energy and Environmental Careers".

I was hired by Knox County Government in May 1981 and have remained in Air Quality Management for the past 35 years. Through the years, I have taken many EPA air quality courses and attended workshops pertaining to my duties. I have worked in complaints, compliance inspections, asbestos, permitting, grants and budgeting, air monitoring, enforcement and management.

I have represented the past two Mayors of Knox County as their representative the Knoxville Chamber of Commerce Transportation and Infrastructure and Government Relations Committee. I have held several positions with committees and coalitions of Knoxville City Government, most notably the Energy and Sustainability Task Force.

My experience and leadership has led me to positions on local, regional and national boards and organizations. I can work with diverse communications, knowing that we do not all share the same objectives and/or politics.

My belief is that a healthy community is much more than healthy air quality. If a citizen lacks employment, housing, affordable health care, fresh foods and good schools, that citizen doesn't worry about his air quality. In Knoxville, we are working together to make all of these things available to each citizen. When we accomplish these things, we can call Knoxville and Knox county a healthy community.

CURRICULUM VITAE

NAME: Steven Matthew Marcus

CURRENTTITLE: Professor Emeritus, Departments of Emergency Medicine,
Preventive Medicine and Community Health, Department of Pediatrics

OFFICE ADDRESS: 9 Jesse Court
Montville, NJ 07045

HOME ADDRESS: as above

1. EDUCATION

a. Undergraduate:

Brooklyn College: February 1963 Bachelor's Degree in Biology with
significant emphasis in Chemistry and Speech.

b. Graduate and Professional:

Medical College of Virginia
Richmond, Virginia

Degree: MD Date Awarded: June 1967

2. POSTDOCTORAL TRAINING

a. Internship and Residencies:

Bellevue Hospital/New York University Medical School

Internship in Pediatrics

July 1967-June 1968

Bellevue Hospital/New York University Medical School

Residency in Pediatrics

July 1968-June 1969

Abraham Jacobi Hospital/Albert Einstein College of Medicine

Residency in Pediatrics

July 1969-June 1970

b. Research Fellowship

Boston Children's Hospital Medical Center/Massachusetts Poison Control
Center

Fellow in Medical Toxicology

July 1979-September 1980

3. MILITARY:

LtCDR USNR, US Naval Dispensary, Keflavik, Iceland July 1970-June 1972

4. LICENSURE:

Virginia	1967, inactive
New York	1968-, inactive
New Jersey	1972-current

5. CERTIFICATION:

Pediatrics:	1972 (unlimited)
Medical Toxicology:	1981 (unlimited), 1996

6. NARCOTIC CERTIFICATION:

- a. Federal: up to date
- b. State: up to date

7. UNIVERSITY APPOINTMENTS:

University of Medicine and Dentistry-New Jersey Medical School, now New Jersey Medical School, Rutgers University
Department of Pediatrics, Assistant Professor 1972
Department of Pediatrics, Associate Professor of Clinical Pediatrics 1982-98
Department of Preventive and Community Medicine, Associate Professor of Clinical Preventive Medicine and Community Health 1982-1996
Department of Pediatrics, Associate Professor of Pediatrics 1998-
Department of Preventive and Community Medicine, Professor 7/2002-6/2015
Department of Emergency Medicine, Professor 7/2015-2016
Professor Emeritus, Departments of Emergency Medicine, Pediatrics, Preventive Medicine and Community Health, NJ Medical School, Rutgers University

8. HOSPITAL APPOINTMENTS

Department of Pediatrics
Newark Beth Israel Medical Center
Attending 1972-2016
Department of Pediatrics and Medicine
University of Medicine and Dentistry of New Jersey-University Hospital
Attending 2002-2016

9. **PRINCIPAL CLINICAL AND HOSPITAL SERVICES RESPONSIBILITIES:** none

10. **MAJOR ADMINISTRATIVE RESPONSIBILITIES**

Title: Executive and Medical Director
Department: NJ Poison information and Education System
Dates: February 1983-2016

11. OTHER PROFESSIONAL POSITIONS AND MAJOR VISITING APPOINTMENTS

CHAIRMAN, Accident Prevention and Safety Committee, New Jersey Chapter American Academy of Pediatrics. 1984 – 1994
DISTRICT COUNCILMAN, New Jersey Chapter American Academy of Pediatrics. 1984 – 1990
MEDICAL DIRECTOR. Institute for Child Study, Kean College, Union, NJ. 9/76 – 1986
ADJUNCT PROFESSOR. Montclair State College, Montclair, NJ, 9/72 – 6/78
MEMBER, Governor's Council on the Prevention of Mental Retardation.
MEMBER, New Jersey Emergency Medical Services Council, 1997-
MEMBER, Commissioner's Task Force on Occupational Medicine, 1991-
MEMBER, Bioterrorism Surveillance and Epidemiology Advisory Group, NJ Department of Health and Senior Services, originally called MEDPREP then morphed into HEPAC, 1999--
MEMBER, City of Newark, Metropolitan Medical Response System, Steering Committee, Surveillance Subcommittee, 2001-
Chairman, NJ Physicians' Lead Poisoning Prevention Committee.
Member, NJ Department of Human Services, Drug Utilization Review Board
Member, NJ Department of Environmental Protection, Scientific Advisory Board, Public Health Subcommittee

12. AWARDS AND HONORS

Essex County Medical Society, Delta Award May 2013.
Elected into AOA, national Medical Honor Society, April 2013
Ellenhorn Award in Medical Toxicology awarded by the American College of medical Toxicology, at the North American Congress of Clinical Toxicology, September 2009.
Community Hero Award presented by the Women in Support of United Way of Essex and West Hudson at their 12th Annual Night of Miracles Gala. May 2009.
Lifetime Achievement Award presented by Department of Health and Senior Services, City of East Orange October 26, 2005.
Certificate of Appreciation and Achievement, New Jersey Public Health Service Award, New Jersey Department of Health, October 11, 1995
Award of Appreciation for role as Chairperson of the Data and Quality Assurance Subcommittee of the Governor's Council on Emergency Medical Services, 1989, from New Jersey Department of Health
Certificate of Appreciation for service on the Governor's Council on Emergency Medical Services, September 1986-December 1988, from New Jersey Department of Health

13. BOARDS OF DIRECTORS/TRUSTEES

MEMBER, Board of Directors, United Cerebral Palsy of Northern New Jersey, East Orange, New Jersey. 1978 – 1991
MEMBER, Board of Health, Township of the Village of South Orange, New Jersey. 1981-1984, 1987 – 1992, President, 1991-1992.
MEMBER, Medical Advisory Board, Community Nursing Service of Essex and West Hudson. 1972 – 1984.

14. MAJOR COMMITTEE ASSIGNMENTS

- a. International; none
- b. National:
 - American Association of Poison Control Centers, Legislation Committee, Council of Medical Directors, Managing Directors Committee
 - VOIP/Cell phone subcommittee
 - Ethics Committee
 - American Academy of Pediatrics
 - Member, Council on Environmental Health
- c. Medical School
 - Interviewer for Office of Admissions 1999-
 - Committee on Academic Policies and Procedures: 2002-2005.
 - Institutional Review Board
- d. Hospital:
 - Newark Beth Israel Medical Center: Institutional Review Board
 - Utilization Review, Medical Records, Institutional Ethics Committee, Pediatric Ethics Committee, Credentials Committee, Pharmacy and Therapeutics. 1972-2001
- e. Department of Preventive Medicine and Community Health:
 - Curriculum Committee
- f. Editorial Board
 - Poisindex 1982-2002
 - Advances in Therapy. Published by Health Communications, Inc., Metuchen, NJ Director of Editorial Board S. Evert Svenson, MD 1990-
 - Ad hoc reviewer: Clinical Toxicology
 - EPIC: in office training for prevention of lead poisoning, joint effort of NJ Chapter of American Academy of Pediatrics and NJ DHSS
- g. Ad hoc reviewer: J Clinical Toxicology, J Medical Toxicology, Pediatrics, Human and Experimental Toxicology

15. MEMBERSHIPS, OFFICES AND COMMITTEE ASSIGNMENTS IN PROFESSIONAL SOCIETIES:

Member of:

- American Medical Association
- Medical Society of New Jersey
- American Academy of Clinical Toxicology
- American College of Medical Toxicology
- American Academy of Pediatrics
- Member, Council on Environmental Health
- American College of Emergency Medicine

American Association for the Advancement of Science
International Society of Toxinology
American Public Health Association
American College of Preventive Medicine

16. **MAJOR RESEARCH INTERESTS:**

Heavy metal toxicology
Systems approach to emergency medical services

17. **GRANT HISTORY** As of July 2013, support generated since the beginning of NJPIES =>\$100 million. Indirects collected by UMDNJ, now Rutgers >\$5,000.000.

a. Principal Investigator

1. New Jersey Poison Information & Education System 1983-current, \$300,000-\$587,000 from New Jersey State Department of Health and Senior Services, annually, additional \$200,000 from July 2013-current for Super Storm Sandy work, total in state fiscal year: \$787,000
2. New Jersey AIDS/STD Hotline 1988-current, \$300,000-437,900 from New Jersey State Department of Health and Senior Services annually, current grant for calendar year 2014, \$437,900.
3. New Jersey Poison Information and Education System, 2001-current \$413,007-786,000 from US Department of Health, Maternal and Child Health, Health Resources and Services Administration grant for Poison Control Stabilization and Enhancement, current for federal fiscal year starting 9/1/2015: \$491,680.
4. Annual membership fees from NJ licensed hospitals \$1,000,000-2,000,000. The calendar year 2014, collected: \$1,054,500.
5. Developing Regional Poison Control Centers, competitive grant from McNeil Laboratories, 1983, \$75,000
6. RADARS, surveillance of narcotic use and diversion in NJ, \$60,850, Denver Health Medical Center. 2005-current
7. American Association of Poison Centers: numerous grants for special projects
 - a. 2014 Flu-on-call: \$13,375
 - b. 2009: Surveillance of radiation Associated Illness; \$49,851
 - c. Various years: payment to provide de-identified records, annually \$1,000-5000.

b: Co-Investigator; none

18. **MAJOR TEACHING EXPERIENCE**

a. Invited Lectures:

- 1) North American Congress of Clinical Toxicology 2014
 - i. Kacinko S, Marcus S. Quantification of pyrimethamine in liquid medication and serum. Clinical Toxicology (2014) 52(7) 693-4.
 - ii. Marcus S, Woodkotch D. Cobalt toxicity from hip joint replacement. Clinical Toxicology (2014) 52(7) 729-30
 - iii. Butt N, John J, Ettinger A, Gaur S, Weller A, Zonn S, Espriritu-Fuller M, Kacinkop S, Ruck B, Marcus S. Pyrimethamine-induced

seizure caused by compounding error. Clinical Toxicology 2014
51(7) 801.

- 2) Pediatric Grand Rounds: Emerging Drugs of Abuse. Pediatric Department, St Barnabas Medical Center. July 23, 2013
- 3) Emergency Medicine Department Conference: Newark Beth Israel Medical center. Ethylene Glycol Ingestion. June 14, 2013
- 4) Pediatric Grand Rounds: Emerging Drugs of Abuse. Clara Maas Medical Center May 15, 2013
- 5) RWJ Medical School Pediatric Case Conference: Lead Poisoning. April 2013
- 6) Southern Regional lead/Healthy Homes Coalition: Neonatal Lead Poisoning. 2013
- 7) Emergency Medicine Grand Rounds at Hackensack Medical Center: Emerging Drugs of Abuse. 2012
- 8) Family Practice residency Program: Virtua Voorhees,: Medical Detectives 2012
- 9) UMDNJ School of Public Health Regional Public Health Officers: Poison Pot Pourri. 2012
- 10) Lead Poisoning at the Jersey City Health Department First Annual Seminar, June 16, 2011
- 11) Capital Health Systems: Medical Grand Rounds: Ethylene Glycol Poisoning
- 12) July 13, 2010: Hunterdon Medical Center: Use of Lipid Emulsions in OD
- 13) Visiting Professor: Forging Cooperation Between Poison Control Centers and the FDA. October 6, 2008 at FDA, Silver Springs, MD.
- 14) North American Congress of Clinical Toxicology:
 - a. Murder in the ICU: The Cullen Case, presented to the Toxicology Historical Society.
 - b. Chu AF, Ruck B, Marcus S. "Poison Control Centers' Role in the Glow Product-Related Outbreak Detection: Implications for Comprehensive Surveillance System." Clin Tox (2008) 46:601.
 - c. Calello DP, Chinnakaruppan N, Fleischer G, Marcus S. "Are We Ready for Prime Time? Prenatal Lead Screening.." Clin Tox. (2008) 46:608.
 - d. Kapadia KJ, Marcus SM, Ruck BE, Rella JG. "Ethanol-Induced Transient Myocardial Dysfunction in a Three Year Old." Clin Tox (2008) 46:609.
 - e. Hansen CK, Kashani J, Ruck B, Marcus S. "Validation of Putative Substances Involved in Fatal Poisonings." Clin Tox (2008) 46:610.
 - f. Cocuzza T, Ruck B, Marcus S, Rella JG. "Inappropriate Use of Physostigmine in TCA Toxicity: An Online Medical Reference May Be Partially Responsible." Clin Tox (2008) 46:613.
 - g. Spyker DA, Marcus AC, Rumack BH. "Secular Trends in Adverse Exposure Outcomes from the National Poison Data System, 2000-2007. Clin Tox (2008) 46:615.

- h. Chu AF, Ruck B, Rego GR, Marcus S. "Incomplete Calls-How Bad is it?" Clin Tox (2008) 46:618.
- 15) Doctor, am I contaminated with Polonium? Case report, methods of analysis and general principles of value to the nuclear medicine physician in the wake of the Litvinenko poisoning. Co-author, presentation at the Society for Nuclear Medicine's 55th meeting, June 2008
 - 16) Congenital Lead Poisoning Discovered by Routine Screening of a High Risk Pregnant Woman. Co-Author, presented to the Eastern Society for Pediatric Research, Philadelphia PA, April 2008.
 - 17) Participant in Buprenorphine Summit: National Institute for drug Abuse and Substance Abuse and Mental Health Services Administration, February 2008.
 - 18) In School Drug Testing, To Test or Not to Test, Pediatric Grand Rounds, Newark Beth Israel Medical Center, January 2008.
 - 19) In School Drug Testing, To Test or Not to Test, American Academy of Pediatrics, New Jersey Chapter, Committee on School Health. Fall 2007 annual meeting.
 - 20) Case Studies and Lessons Learned, Consultation and Debriefing on the Response to Fentanyl-related Overdoses and Deaths. August 2007. US Department of Health and Human Services, Substance Abuse and Mental Health Services Administration.
 - 21) Poison Control involvement in bioterrorism. New Jersey Department of Health and Senior Services 7 regional meetings with laboratory directors and other public health agencies.
 - 22) Toxicology of Cultural medicine, Grand Rounds, Jersey Shore Medical Center.
 - 23) Lead Poisoning, regional presentations to public health nurses sponsored by the NJ State Department of Health and Senior Services.
 - 24) North American Congress of Clinical Toxicology October 2006, San Francisco. Surge Capacity: A Natural Experiment. "Poster Session."
 - 25) My last Tandori Chicken: ethnic and alternative medicine products and lead poisoning. St Peter's Medical Center. Dept of Medicine Grand Rounds. August 2006.
 - 26) Lead poisoning, current treatment. St Joseph's Medical Center, Dept of Pediatrics Grand Rounds May 2006.
 - 27) Lead poisoning at the Association for Retarded Citizens of New Jersey Annual Meeting, Princeton, NJ. June 2006.
 - 28) Hugh E. Evans Legacy Award Grand Rounds. Pediatric Grand Rounds NJ Medical School April 2006
 - 29) Legacy ion the pot: Lead poisoning in 2005. Newark Beth Israel Medical Center, Pediatric Grand Rounds Oct 2005:
 - 30) North American Congress of Clinical Toxicology, Orlando Florida
 - 31) Senior author: Hoffman RS et al. "Multistate Outbreak of Clenbuterol Contaminated Heroin and Cocaine." Clinical Toxicology (2005) 43(6)683-684.

- 32) Senior author: Vassilev Z et al. "The Impact of a Poison Control Center on the Length of Hospital Stay for Patients with poisoning." *Clinical Toxicology* (2005) 43(6):685.
- 33) Marcus S. "Clinical Botulism in a Patient Receiving Unlicensed Botulinum Type A Toxin." *Clin Tox* (2005) 43(6)724.
- 34) Senior author: Casa R, Ruck B, Marcus S. "A Case of Diethylene Glycol Ingestion Treated Successfully with Blocking Therapy and Dialysis. ." *Clin Tox* (2005) 43(6)741
- 35) Senior author: DeBellonia R, Marcus S, Ruck B, Rella J, Shih R. "Curandismo: Consequences of Folk Medicine. ." *Clin Tox* (2005) 43(6)704
- 36) Senior author: Rella JG, Marcus S, Wagner BJ. "Rapid Detection of Cyanide in Blood Using the Cyantesmop Kit. ." *Clin Tox* (2005) 43(6)687.
- 37) Sept 2005. 9th Annual Family Medicine Board Review: Managing Exposure to Chemical Agents
- 38) June 2005. Medicaid's Lead Poisoning Screening Initiative-Why Test for Lead. Meeting of service representatives of HMOs sponsored by NJ Department of Human Services.
- 39) May 2005. Poison Pot Pourri, Jersey City Medical Center, Pediatric Grand Rounds.
- 40) May 2005. Poison Pot Pourri. NJ State Medical Examiners Office, Grand Rounds.
- 41) May 2005. Poison Pot Pourri, NJ Chapter, American College of Emergency Medicine Annual Meeting.
- 42) March 2005, Weapons of Convenience. Atlantic Regional Osteopathic Association Annual Meeting.
- 43) March 2005, Poison Pot Pourri, Virtua, Burlington Memorial Hospital, Grand Rounds, Department of Emergency Medicine.
- 44) March 2005, Lead Poisoning, St Barnabas Medical Center, Grand Rounds, Department of Pediatrics.
- 45) January 2005, Poison Pot Pourri, Hunterdon Medical Center, Grand Rounds, Department of Medicine.
- 46) warren Hospital Grand Rounds: renal failure from phosphatidyl choline infusion in an alternative medicine clinic.
- 47) Multi-disciplinary Case Presentation, Lead Poisoning. Jersey City Medical Center, Department of Pediatrics.
- 48) May 2004: Rounds, EOSHI, UMDNJ/RWJ Medical School, Piscataway, NJ. Poison Pot Pourri.
- 49) March 2004: Grand Rounds, Medical ICU. Muhlenberg Regional Medical Center, Plainfield, NJ. Salicylate Poisoning.
- 50) March 2004: Rounds, Regional NJ Medical Examiner, Newark, NJ. Poison Pot Pourri.
- 51) June 2004. Preventing Lead Poisoning, Primary Prevention is the Answer. Annual Lead Poisoning Symposium. Gateway Maternal Consortium. Newark, NJ.

- 52) Poster Presentation at North American Congress of Toxicology, Sept 2003. Chicago, Ill
- 53) Completion of whole bowel irrigation in pcc overdose patients
- 54) Rapid cyanide detection using the Cyantesmo-kit.
- 55) June 2003. A Poison Pot Pouri, Pediatric Grand Rounds, New Jersey Medical School.
- 56) June 2003. Acetaminophen Overdose, Emergency Department Rounds, Hackensack University Medical Center.
- 57) April 2003 Acetaminophen Poisoning, Medical Grand Rounds, Columbus Hospital, Newark, NJ
- 58) Poster Presentations at the North American Congress of Clinical Toxicology, September 2002
- 59) two cases of suspected saxitoxin poisoning from puffer fish ingestion
- 60) Faulty backflow valves leading to contaminated potable water and toxicity.
- 61) Keynote address: Annual Meeting of the NJ State pesticide Applicators Association. Cooke College, August 2002
- 62) April, 2002, Visiting Professor, Meridian Health Systems, Jersey Shore Hospital, Suicide by Oleander Ingestion.
- 63) October, 2001 Poster presentations at the North American Congress of Clinical Toxicology
- 64) Compliance with PCC Recommendations: Discontinuation of NAC
- 65) Osmolar Gap as Toxic Alcohol Surrogate: Testing the Test
- 66) July 20, 2000, St Clare's Hospital, Denville, NJ. Ethylene Glycol Poisoning.
- 67) March 28, 2000, EOSHI, UMDNJ/RWJ Medical School, Bio-terrorism, Chemical Warfare.
- 68) November 3, 1999, St. Mary's hospital, Hoboken, NJ, Pediatric Grand Rounds, Lead Poisoning II
- 69) October 20, Montville Township School district, Parent Conference, Lead in Drinking Water
- 70) October 14, 1999, Memorial Hospital of Burlington County, Emergency Department Conference, Party Drugs
- 71) October 6, 1999, St. Mary's Hospital, Hoboken NJ, Lead Poisoning I.
- 72) August 24, 1999, Jersey Shore Medical Center, Visiting Professor of Medicine
- 73) June 18, 1999, Clara Maas Hospital, Pediatric Grand Rounds, Toxicology Update.
- 74) May 20, 1999, State of NJ, Department of Law Safety, Domestic Preparedness and Emergency Response Conference, Chemical Warfare.
- 75) April 16, 1999, Monmouth Medical Center, Visiting Professor of Pediatrics
- 76) March 11, 1999, Ross Laboratories, Columbus Ohio, Infantile Methemoglobinemia.
- 77) December 16, 1998, Newark Beth Israel Medical Center, Pediatric Grand Rounds, A child with sudden alteration in mental status.

- 78) November 16, 1998, Monmouth Regional Health Department, Jimson Weed Toxicity
- 79) October 20, 1998, Broad National Bank, Home safety
- 80) October 6, 1998, EOSHI, New Jersey Poison Information and Education System, Objectives, Mission, Case Presentations
- 81) September 1998, North American Congress of Clinical Toxicology
Poster Presentations:
- 82) Barium styphanate
- 83) Diflunisol overdose false positive salicylate
- 84) Lead Poisoning and the syndrome of inappropriate ADH
- 85) Parental Knowledge regarding new NJ lead poisoning screening law
- 86) Mercury poisoning via peritoneal contamination
- 87) July 9, 1998, Morristown Memorial Hospital Pediatric Grand Rounds, Lead Poisoning
- 88) May 5, 1998, NJ ACEP Meeting, The Effects of n-Acetyl Cysteine on Prothrombin Times of Normal Volunteers
- 89) April 4, 1998, Mid-year Medical Directors Meeting, American Association of Poison Control Centers, Telemedicine Update
- 90) March 25, 1998, Auxillary of Newark Beth Israel Medical Center, luncheon address, Preventing Household Poisonings
- 91) December 17, 1997, Memorial Hospital of Burlington County, Emergency Department Grand Rounds, Current Issues in Toxicology
- 92) November 11, 1997, JFK Hospital, Edison NJ, Pediatric department Grand Rounds, Lead Poisoning
- 93) October 28, 1997, Emergency Department Grand Rounds, Newark Beth Israel Medical Center, Winter Vacation Dangers
- 94) October 15, 1997, Pediatric Grand Rounds, Hackensack Hospital, Lead Poisoning.
- 95) September 4, 1997, New Jersey Society of Critical Care Medicine, Current Concepts in Toxicology.
- 96) July 30, 1997, Pediatric Conference, Documentation Essentials, Newark Beth Israel Medical Center.
- 97) May 29, 1997, Emergency Department Meeting, Initial Management of the Poisoned Patient.
- 98) April 16, 1997, Emergency Department Rounds, Initial Treatment of the Poisoned Patient
- 99) April 1, 1997, Newark Rotary Club, Protecting your houshold from poisonings.
- 100) March 11, 1997, Pediatric Grand Rounds, Lead Poisoning, Saint Barnabas Medical Center
- 101) March 11, 1997, Pediatric Grand Rounds, Lead Poisoning, Muhlenberg Regional Medical Center
- 102) February 11, 1997, Combined Pediatrics and Psychiatry Grand Rounds, Drug Induced Hepatitis, Elizabeth General Medical Center
- 103) January 9, 1997. General Toxicology, Elizabeth General Medical Center, Pediatrics department

- 104) Marcus, S, Jennis, T, Ruck, B, Shih, R. "Toxicity of Pesticide Paint Additives." The North American Congress of Clinical Toxicology, Portland, Oregon, October, 1996.
- 105) Tschekunow, H, Delgado, P, Shih, R, Jennis, T, Ruck, B, Marcus, S. "Sulfhemoglobinemia With Metoclopramide Therapy in a Patient Receiving N-Acetylcysteine (NAC)." The North American Congress of Clinical Toxicology, Portland, Oregon, October, 1996.
- 106) Shih, R, Podyazik, PM, Marcus, SM. "Methotrexate Induced Pancytopenia Treated With Granulocyte Stimulating Factor." The North American Congress of Clinical Toxicology, Portland Oregon, October, 1996.
- 107) Marcus, S, Jennis, T, Shih, R. "Syndrome of Inappropriate Secretion of Antidiuretic Hormone Complicating Childhood Lead Poisoning. A Case Report." The North American Congress of Clinical Toxicology, Portland, Oregon, October, 1996.
- 108) Marcus, S, Okose, P, Jennis, T, Honcharuk, L. "Untoward Effects of Oral Dimercaptosuccinic Acid in the Treatment of Lead Poisoning." AAPCC/AACT/ABMT/Scientific Meeting, Toronto, September 1991, Vet. Human Tox. (1991)
- 109) Honcharuk, L, Marcus, S. "Telephone Mishap: Indication for a Country-Wide Toll Free Number." AAPCC/AACT/ABMT/Scientific Meeting, Toronto, September 1991. Vet. Human Tox (1991)
- 110) Honcharuk, L, Saleem, G, Rone, D, Marcus, S. "An Effective Quality Assurance Program." AAPCC/AACT/ABMT/Scientific Meeting, Toronto, September 1991. Vet. Human Tox (1991)
- 111) Rone, D, Honcharuk, L, Marcus, S. "Unknown Nontoxic: Is Follow-Up Required?" AAPCC/AACT/ABMT/Scientific Meeting, Toronto, September 1991. Vet. Human Tox. (1991)
- 112) Montalvan, J, Okose, P, Marcus, S. "Outpatient Treatment of 24 Patients With Lead Intoxication by Dimercaptosuccinic Acid." AAPCC/AACT/ABMT/Scientific Meeting, Tucson, Arizona, September 1990. Vet. Human Tox. (1990) 32:343.
- 113) Pawel, B, Montalvan, J, Okose, P, Marcus, S. "Utilization of a Regional Poison Information Center...Do Parents Take Full Advantage of the Services?" AAPCC/AACT/ABMT/Scientific Meeting, Tucson, Arizona, September 1990. Vet Human Tox. (1990) 32:357.
- 114) Okose, P, Marcus, S. "Lead Toxicity in the Anephric State: A Case Report: A Model for the Action of Chelators?" AAPCC/AACT/ABMT/Scientific Meeting, Tucson, Arizona, September 1990. Vet. Human Tox. (1990) 32:366.
- 115) Klug, S, Saleem, G, Honcharuk, L, Marcus, S. "Toxicity Potential of Poinsettia: Is the Plant Really Toxic?" AAPCC/AACT/ABMT/Scientific Meeting, Tucson, Arizona, September 1990. Vet. Human Tox. (1990) 32:368.
- 116) Marcus, SM. "The Approach to the Poisoned Patient." Grand Rounds, Hunterdon Medical Center, July 27, 1990.

- 117) Marcus, SM. "Poison Control." Grand Rounds Union Hospital, June 12, 1990.
- 118) Marcus, SM. "Poison Control." Medical Staff Meeting, John F. Kennedy Medical Center, June 12, 1990.
- 119) Marcus, SM. "Modern Medical Management." Building Solutions Together Second Annual Lead Poisoning Prevention Conference sponsored by NJ Department of Environmental Protection and NJ Department of Health, New Brunswick, NJ, May 11, 1990.
- 120) Marcus, SM. "Poison Control." Medical Staff Meeting, Freehold Hospital, May 9, 1990.
- 121) Marcus, SM. "Poison Control." Hackensack Medical Center, May 8, 1990.
- 122) Tschekunow, H, Marcus, SM. "Poisoning with Mushrooms." Morristown Memorial Hospital, Emergency Medicine Residents, April 27, 1990.
- 123) Marcus, SM. "Poisoning with Tricyclic Antidepressants." Pediatric Grand Rounds, Morristown Memorial Hospital, Morristown, NJ, April 26, 1990.
- 124) Marcus, SM. "Open Forum, Lead Poisoning." Bayonne Health Department. March 20, 1990.
- 125) March, SM. "Lead Poisoning." UMDNJ/Robert Wood Johnson Medical School, Dept. of Environmental and Occupational Health. Jan. 23, 1990.
- 126) Carine D, Honcharuk, L, Smith P, Genser, A, Holland B, Marcus, S. "Location in Home of Products Involved in Ingestions Reported to a Regional Poison Control Center." Annual Meeting American Association of Poison Control Centers, October 11-15, 1989, Atlanta, Georgia.
- 127) Honcharuk, L, Marcus, S. "Dilution in Corrosive Ingestions: Primum Non-Nocere?" Annual Meeting American Association of Poison Control Centers, October 11-15, 1989, Atlanta Georgia.
- 128) Montalvan, J, Smith, P, Marcus, S. "Guillain-Barre Syndrome as a Presentation of Lead Poisoning." Annual Meeting American Association of Poison Control Centers, October 11-15, 1989, Atlanta Georgia.
- 129) Tschekunow H, Klug S, Marcus, S. "Symptomatic Poisoning From Ingestion of PIERIS Japonica: A Case Report." Annual Meeting American Association of Poison Control Centers, October 11-15, 1989, Atlanta, Georgia.
- 130) Jennis, T, Shannon, J, Woolf, A, Lovejoy, F, Holland, B, Marcus, S., "A Regional Poison Control System: Effect on Reponse to Hypothetical Poisonings, a Follow-Up Study." Annual Meeting American Association of Poison Control Centers, October 11-15, 1989, Atlanta, Georgia.
- 131) Marcus, SM. "Lead Poisoning." East Orange General Hospital, September 25, 1989.
- 132) Marcus, SM. "Lead Poisoning." Columbus Hospital. September 21, 1989.

- 133) Marcus, SM. "Lead Poisoning." St. Mary's Hospital. September 20, 1989.
- 134) Marcus, SM. "Lead Poisoning." JFK Medical Center, Edison, NJ, September 7, 1989.
- 135) Marcus, SM. "Lead Poisoning." St. James Hospital, Newark, September, 6, 1989.
- 136) Marcus, SM. "Lead Poisoning." Ancora Hospital, August 30, 1989.
- 137) Marcus, SM. "Lead Poisoning." Somerset Medical Center, May 24, 1989.
- 138) Marcus, SM. "Approach to the Poisoned Patient." JFK Medical Center, May 11, 1989.
- 139) Marcus, SM. "Lead Poisoning." Mercer Medical Center Grand Rounds, April 28, 1989.
- 140) Marcus, SM. "Lead Poisoning, Importance to the Educator." Jersey City State College Symposium on Special Education. March 23, 1989.
- 141) Marcus, SM. "Thorazine Overdose and Hepatic Failure." Medical Grand Rounds, Princeton Medical Center. March 23, 1989.
- 142) Genser, AS, Smith, P, Honcharuk, L, Marcus, SM. "Arsine Gas Toxicity: Two Occupational Exposures." American Association of Poison Control Centers Annual Meeting October 1-4, 1988, Baltimore, Maryland.
- 143) Genser, AS, Smith, P, Honcharuk, L, Marcus, SM. "Lithium Overdose, When to Dialyze? A Report of 28 Consecutive Cases." American Association of Poison Control Centers Annual Meeting October 1-4, 1988, Baltimore, Maryland.
- 144) Genser, AS, Smith, P, Honcharuk, L, Marcus, SM. "Imidazoline Containing Products, an Overlooked Hazard." American Association of Poison Control Centers Annual Meeting October 1-4, 1988, Baltimore, Maryland.
- 145) Smith, PS, Honcharuk, L, Genser, AS, Marcus, SM. "Haloperidol-Induced Seizures in a Child. A Case Report and Review of the Literature." American Association of Poison Control Centers Annual Meeting, October 1-4, 1988, Baltimore, Maryland.
- 146) Marcus, SM. "The Approach to the Poisoned Patient." Grand Rounds, Union Hospital, September 26, 1988.
- 147) Marcus, SM. "Pitfalls in Pediatric Poisoning." Pediatric Grand Rounds, Point Pleasant Hospital, Point Pleasant, NJ, December 18, 1987.
- 148) Marcus, SM. "Basic Toxicokinetics." Passaic County Pharmacy Association. October 26, 1987.
- 149) Marcus, SM. "Pitfalls in Pediatric Poisoning." Pediatric Grand Rounds, Monmouth Medical Center, Monmouth, NJ
- 150) Genser, AS, Marcus, SM. "Progressive Cardiac Conduction Defects Due to Amoxepine Overdose." Amer. Assoc. of Poison Control Centers Annual Meeting, Vancouver, September, 1987.

- 151) Marcus, SM. "Survival After Massive Arsenic Trioxide Ingestion." Amer. Assoc. of Poison Control Centers Annual Meeting, Vancouver, September 1987.
- 152) Genser, AS, Marcus, SM. "Amanita Mushroom Poisoning, An "Outbreak" of 10 Cases." Amer. Assoc. of Poison Control Centers Annual Meeting, Vancouver, September 1987.
- 153) Marcus, SM. "Basic Approach to Poisoning Treatment." Family Practice Rounds, Hunterdon Medical Center, Flemington, NJ, July 29, 1987.
- 154) Marcus, SM. "Fire Toxicology." NJ State Fireman's Association Annual Meeting, Atlantic City, NJ, February 19, 1987.
- 155) Marcus, SM. "Environmental Causes of Mental Retardation." Prevention of Developmental Disabilities Seminar, Jewish Rehabilitation Hospital, Jersey City, NJ, December 9, 1987.
- 156) Marcus, SM. "Drugs of Abuse." Grand Rounds, Family Practice, St. Mary's Hospital, Hoboken, NJ, May 30, 1986.
- 157) Marcus, SM. "New Jersey's Lead Problem-Overview" The Problem of Lead Poisoning: Social, Familial, Environmental or _____?? Trenton Health Department Symposium, May 12, 1986.
- 158) Marcus, SM, Bekersky, I, Popick, A. "Kinetics of Therapeutic Salicylates in Patients with Kawasaki's Disease." Am. Ped. Soc./Soc. for Ped. Res. Meeting Wash., DC, May 1986.
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b. Research Training (former fellows)

Leslie Reyes-Ramos MD
 Alan Genser MD
 Jorge Montalvan MD
 Peter Okose, MD
 Paul Smith, MD
 Ebrahim Karkavandian, DO

c. Facilitator in Department of Family Medicine, NJMS, The Art of Medicine 2000, aka CORE I and II-

19. PRIVATE PRACTICE:

Consultations in Medical Toxicology, at Newark Beth Israel Medical Center and University Hospital, New Jersey Medical School.

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- m) Ruck B, Marcus S. "Postexposure rabies prophylaxis." J Emerg Med (1996) 14(3) 287-92.
- n) Marcus, SM. "Symptoms and Spontaneous Passage of Esophageal Coins [letter; comment]." Arch Pediatric Adolesc Med (1995) Nov;149(11):1285-6; discussion 1286-7. Comment on: Arch Pediatric Adolesc Med (1995) Jan;149(1):36-9. Marcus, SM. "Attempt to Develop a National Poison Control Center Movement [letter]." Vet Hum Toxicol (1993) Dec;35(6):541.
- o) Marcus, SM. "The Lead Debate Goes On [letter]." Pediatrics (1993) Jun;91(6):1220-1.
- p) Marcus, SM, Honcharuk, L, Ruck, B, Jennis, T, Dennis, S. "Button Battery Recommendations Questioned [letter; comment]." Pediatrics (1993) Mar;91(3):681-2. Comment on: Pediatrics

(1992) Apr; 89(4pt2):747-57; Comment on: Pediatrics (1992) Apr;89(4pt2):771-2.

- q) Marcus, SM, Ruck, B. "Use of Succimer [letter; comment]." Clin Pharm (1992) May;11(5):387-8; Discussion 388-9. Comment on: Clin Pharm (1991) Dec;10(12):914-22; Comment on: Clin Pharm (1991) Dec;10(12):942.
- r) Marcus, SM. "EEG in Pesticides." [letter and comment] Clin. Electroencephalogram (1989) 20:VIII-X.
- s) Marcus SM. "Infant formulas contain variable amounts of fluoride." Pediatrics (1980) 66:b157-b158.

27. Public Service Appearances:

- a. ACNJ Work Group Meeting/Medication Administration in Preschools.
- b. June 2004. Managers Meeting, Newark Airport. Partnering for Poison Prevention
- c. Public Health Forum: Is Your Child at Risk for Lead Paint Poisoning? Elizabeth Home Improvement Program, City of Elizabeth June 10, 2002.

Mary Peveto, Neighbors for Clean Air, Portland, Oregon
Biography for Nomination Membership on the EPA Clean Air Act Advisory Committee
Fall 2016

Mary Peveto became an air quality expert when she learned her children were breathing unhealthy air while at home and school because they lived in an urban environment with plenty of mobile diesel sources and a Title V industrial steel facility within blocks. She realized that no one else was doing the kind of education and policy work needed to make sure that her children – and everyone else in Portland and across Oregon – could breathe healthy air wherever they are all the time. Peveto boned up on air toxics science, law, and regulations, connected with concerned neighbors, and launched an organization with the sole purpose of achieving clean air across Oregon.

In the seven years since she founded Neighbors for Clean Air (NCA) as an Oregon not-for-profit organization, she has served on over a dozen local, regional, and state advisory and research committees to understand the problem and identify solutions. She has also helped develop policy recommendations broadly and for specific legislation. Peveto has extensive experience with the Clean Air Act through her work with a staff attorney who was Oregon's premier CAA expert. She also has a thorough understanding of the air quality regulatory landscape in Oregon, including how state law interacts with the Clean Air Act, the players, the history, and regional air quality regulation differences. Peveto has significant experience serving on advisory committees as listed on her attached resume, and can attend meetings, as needed. Her written skills are strong, especially when conveying detail-rich air toxics policy information.

In addition to her knowledge and experience, Peveto is a true member of the community and partners extensively with impacted neighborhoods and environmental justice groups across Oregon. She has a demonstrated history of working with a wide variety of people in different roles and with different experiences and perspectives around clean, healthy air and pollution.

MARY SCHLICK PEVETO

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NEIGHBORS FOR CLEAN AIR, Portland, OR CO-FOUNDER/PRESIDENT, MARCH 2009 to present

Founded and direct Oregon's first and only public education and advocacy organization devoted exclusively to reducing toxic air pollution in the state. Current responsibilities include:

- Develop key **strategic alliances** with non-profit, government, and legal partners
- Manage organizational budget and five-person staff, including staff attorney
- Successfully **develop traditional media relations** to raise awareness about air toxics issues and solutions
- Provide **expert testimony** at legislative hearings, rulemaking meetings
- **Advocate to lawmakers and coordinate grass roots actions** to encourage stronger local and state air pollution policies
- **Fundraise to support the organization's work** through grants, foundations, and individual donors

————— ADDITIONAL AIR TOXICS EXPERIENCE —————

- **MEMBER:** Cleaner Air Oregon Advisory Committee, current
- **CHAIR:** Multnomah County Air Toxics Task Force, current
- **VICE-CHAIR:** Multnomah County Advisory Committee on Sustainability and Innovation, Air Quality Subcommittee, current
- **MEMBER:** EPA Region X Portland Making a Visible Difference Steering Committee, current
- **MEMBER:** Sen. Dembrow Oregon 2017 Diesel Workgroup, current
- **MEMBER:** Metro Waste-to-energy Health Impact Assessment Advisory Committee, current
- **MEMBER:** Swan Island North Portland Air Quality Forum Team, current
- **MEMBER:** City Club Air Quality Advocacy Committee, current
- **MEMBER:** Portland Air Toxics Advisory Committee August 2009-2011
- **MEMBER:** Health Equity Work Group, Coalition for a Livable Future August 2009-2011
- **COMMUNITY REPRESENTATIVE:** Neighborhood Advisory Committees for Good Neighbor Agreements with three Portland area companies: ESCO, Intel, and Vigor Industrial; current

————— PREVIOUS WORK EXPERIENCE —————

CUSTOMATIX.COM, Santa Cruz, CA
SALES & MARKETING SPECIALIST, 1999 to 2002

ADIDAS AG, Germany
GLOBAL WOMEN'S MARKETING MANAGER, 1993 to 1998

NIKE, INC., Beaverton, OR
WOMEN'S CROSS TRAINING PLM, 1992 to 1993; INTERNATIONAL MARKETING MANAGER, 1990 to 1992
EKIN – Technical Representative, 1988-1990

————— EDUCATION —————

B.A. in History, Macalester College, St. Paul, MN

**Frank Prager
Vice President,
Policy and Federal Affairs
Xcel Energy**

Frank Prager is vice president of Policy and Federal Affairs at Xcel Energy, a U.S. investor-owned electricity and natural gas company with regulated operations in eight Midwestern and Western states.

Frank is responsible for advancing Xcel Energy's public policy and ensuring the company's positions create value for the corporation, its customers and its many stakeholders. His organization designs and advocates for federal and state policies associated with a number of energy-related issues, including the environment, climate change, renewable energy, utility regulation, energy markets, tax issues, transmission and innovative technologies. It also represents the company before U.S. Congress and with various federal agencies.

Prior to this, Frank was the company's vice president of Strategy and Policy. He also served as vice president of Environmental Policy and Services where he was responsible for the company's environmental compliance and policy. Frank started his career at Xcel Energy as assistant general counsel, representing the company on environmental matters.

He is a graduate of the University of Colorado, with degrees in Chemical Engineering and English. He earned his law degree from Stanford University. Prior to joining the utility industry, Frank was an associate at Holland & Hart in Denver and in-house environmental counsel at The Gates Corporation.

Frank P. Prager

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Frank.Prager@xcelenergy.com

Work Experience

Vice President, Policy & Federal Affairs, Xcel Energy Inc. (Present)

- Manage and lead policy development and advocacy on a wide range of policy issues, including climate change, tax, regulatory transformation, FERC compliance and cyber security.
- Participate on federal advisory groups related to infrastructure protection and cyber security.
- Provide feedback to EPA and other agencies on the Clean Power Plan and state implementation rules.
- Develop and advocate for state and federal policies to enhance company's overall corporate and environmental reputation.
- Draft and provide support for state and federal legislation addressing clean energy, tax reform, electric grid security and reliability and other issues affecting electric and gas utility industry.
- Ensure compliance with FERC and NERC regulatory requirements.
- Oversee federal energy regulatory policy strategy and develop regulatory strategies to enhance company value.
- Direct company's advocacy before Congress and federal agencies.

Vice President, Policy & Strategy, Xcel Energy Inc. (2013 – 2014)

- Led corporate policy development and advocacy as set forth above.
- Developed corporate strategy process and led corporate planning.

Vice President, Environmental Policy & Services, Xcel Energy Inc. (2011 – 2013)

- Responsible for environmental compliance at large, multi-state public utility holding company.
- Developed and maintained compliance programs and designed and upgraded corporate environmental management system.
- Organized, managed and led staff of approximately 70 environmental professionals.
- Worked with Legal Department and outside counsel to respond to EPA and state notices of violation, investigations and contaminated site cleanup orders.
- Established corporate environmental strategy and communicated strategy to board of directors, senior management and external stakeholders.
- Negotiated rulemakings and enforcement actions with EPA and state environmental agencies.
- Led internal teams to devise appropriate response to environmental trends and regulatory developments.

- Crafted and delivered testimony, comments and petitions related to regulatory and legislative proposals.
- Managed operating budget of over \$11 million and provided input to corporate capital budget of over \$1 billion.
- Continued to serve as lead on corporate environmental policy.

Vice President, Environmental Policy, Xcel Energy Inc. (2004 – 2011)

- Developed and implemented corporate environmental initiatives and strategy.
- Directed company response to federal/state environmental policy developments.

Associate General Counsel, Xcel Energy Inc. (and predecessor companies) (1995 – 2004)

- Represented utility company with respect to environmental issues before EPA and state environmental agencies.

Assistant General Counsel, The Gates Corporation (1992 – 1995)

- Represented manufacturer of automotive products on environmental and health and safety matters.

Associate, Holland & Hart (1987 – 1992)

- Represented oil and gas, mining, financial institutions and other clients in environmental, litigation and other matters.

Education

Stanford Law School (J. D. 1987)

University of Colorado (B.S. Chemical Engineering; B.A. English 1984)

Memberships

Gridwise Alliance Board of Directors (2015-Present)

Keystone Energy Board (2016-Present)

National Infrastructure Advisory Council – serve as Point of Contact for NIAC board member (2016-Present)

Smart Energy Power Association (2015-Present) – 51st State Executive Advisory Committee

University of Colorado Denver Global Energy Management Program Advisory Board (2014-Present)

University of Colorado Boulder College of Engineering Executive Advisory Committee (2008-2014)

CAAAC Nomination Biography
Kris Ray
Air Quality Program Manager
Office of Environmental Trust
Confederated Tribes of the Colville Reservation

Kris has worked for the Confederated Tribes of the Colville Reservation for most of 30 years in various capacities. These include Range Conservationist; Wildlife Habitat Biologist; Timber, Fish and Wildlife Biologist and now manages the Air Quality Program for the last 7.5 years. The program operates three PM 2.5 permanent monitors, an E-BAM, a pesticide deposition monitor and several air sensors and has utilized a wet deposition mercury monitor. The program also conducts yearly emissions inventories, participates in compliance and permitting activities, issues agricultural burn permits, determines burn bans and has delegation for several parts of the Federal Air Rules for Reservations. Kris participates as a member and past chairman of the Tribal Air Monitoring Support Center Steering committee with the present term ending in September 2018. Kris recently became a member of the Western Regional Air Partnership (WRAP) Technical Steering Committee and co-chair of the Tribal Data Workgroup. Both of these committees promote Tribal air quality programs by providing technical expertise and service to build capacity and capability. Over his tenure in air quality Kris has built a sizable catalog of reports and technical documents that chronicles activities and establish processes for the program. Kris enjoys sharing information and projects with others by presenting at various venues including the Nation Tribal Forum on Air Quality, International Emissions Inventory Conference, EPA Regional air meeting and local meeting. Recently he has been invited to workshop to share the Tribal perspective, expertise and results of special projects. Kris was honored to present the keynote address at the Wildfire Smoke Risk Communications workshop at EPA Research Triangle Park, in October. One of the goals of the air quality program was to develop a multi-media outreach program to help people make informed health and activity decisions. The program wrote and designed brochures, factsheets, posters and social media post for subjects like wildfire smoke, managing building during smoke events, burn bans for health reasons, and backyard debris burning. Kris appreciates the opportunities available because he works for the Confederated Tribes of the Colville Reservation and manages the air quality program.

Kris A. Ray

Air Quality Program Manager
Confederated Tribes of the Colville Reservation
P.O. Box 150 Nespelem, WA 99155

Phone: Ex. 6 - Personal Privacy email: kris.ray@colvilletribes.com

Work Experience:

February 2009 to
Present

Air Quality Program Manager
Confederated Tribes of the Colville Reservation
Supervisor: Gary Passmore, Environmental Trust Manager
509-634-2426

Manages the Air Quality Program within the Office of Environmental Trust and serves as the lead tribal government official with regard to air quality matters. With respect to area of responsibility this position: performs routine and specialized compliance and enforcement activities; performs air quality monitoring; develops draft legislation and regulations and advises the program on air policy issue; conducts routine scientific analyses and technical services; has primary responsibility for project administration and technical assistance for grants and contracts; provides interpretation of policy; conducts or supervises complex surveys, analyses and records filed conditions; gathers and analyzes information to assist with developing recommendations and decision-making; designs applications, permits and other routine forms as required and maintained files of these; designs monitoring plans for assessments and trend analysis; plans, manages and completes pollution abatement projects; participates in reservation-wide integrated resource planning and management process as required.

Actively participate in these organizations:

Member of the National Tribal Air Association

Tribal Air Monitoring Support Center Steering Committee, past chairman

Western Regional Air Partnership Technical Steering Committee, Tribal Data Group Co-chair

Provided numerous presentation on various subject dealing with the air quality program or Tribal air issues at these venues: International Emissions Inventory Conference (2011 and 2015); Co-taught the Emission Inventory class for the Institute of Tribal Environmental Professionals (2011 and 2012); National Tribal Forum on Air Quality (2011 through 2016); EPA Region 10 Tribal Air Quality Biannual meeting (2010, 2012, 2014 and 2015); Region 10 Smoke Management Workshop (2011, 2013 and 2016); EPA Air Sensors 2014: A New Frontier, Monitoring Technology for Today's World (2014); EPA Community Air Monitoring Training: A Glimpse into EPA's Air Sensor Toolbox (2015); Wildfire Smoke Risk Communications workshop, keynote speaker (2016).

Featured in publications:

Region 10 So FARR, So Good Newsletter (Vol 3-Number 1)

Native Voices ITEP Newsletter (Volume XXII 2015)

September 2008 to
February 2009

Acting Land Operations Officer
Confederated Tribes of the Colville Reservation

I was asked by the Acting Superintendent BIA and the Property and Land Division director to be the acting land operations offices until the former holder returns from active military duty. This will last for at least one year. Responsible for the management of the BIA Land Operations Department at the Colville Indian Agency. Duties include budget development and management; records management and disposition plan development and implementation; supervision of 15 people including a range conservationist, and technicians. Other responsibilities include hiring Federal and Tribal employees; performance evaluations, disciplinary actions and performance awards. Leading a initiative to reorganize the entire department in order to meet the statement of work in the Cooperative agreement between the Tribes and BIA. Monitor work products of subordinates for quality, quantity, and ability to stay on task. Applied for grant funding for the noxious weeds program, range inventory, jobs in the woods, and presidents grants. Many of the tasks associated with the range planner position continue into this job. IIS program supervisor for the department and have Office of Special Trust Network access.

June 2006 to
September 2008

Range Planner
Confederated Tribes of the Colville Reservation

Inventory range units to determine grazing capacity, infrastructure and environmental needs. Write management plans that are based on the inventory in conjunction with all interested parties. Implement improvement projects funded by various sources and write completion reports. Keep records of actions taken within range units and organize for long-term use. Supervise the Jobs in the woods Watershed Cree by scheduling projects, developing timelines, formatting site plans and devising materials lists. Participated in the project proposal process for Sanpoil and Omak/Nespelem districts. Submit regulatory applications such as forest practices, hydraulic permits, water use permits. Participated in several multi-disciplinary teams. Participated in the Burned Area Emergency Rehabilitation (BEAR) Team to recommend stabilization and rehabilitation projects to implement after a fire. Used the TAAM, BIA accounting system for the current five year contracts for 80 range permits. This included error corrections, contract supervision, encoding data, negotiating with permittee and coordinating with BIA and Tribal departments. Conversant with Statavision, Historical Query and TFAS, and while in this position I passed the security check and use a BIA approved computer.

March 2002 to
June 2006

Timber Fish and Wildlife/Forest and Fish Lead Biologist II/III
Confederated Tribes of the Colville Reservation

Responsibilities with this position include: supervision of multiple biologist and technician associate with several projects; project management for the Timber Fish and Wildlife, Forest and Fish programs, a Family Forest Fish Passage Program project, and a shrub-steppe characterization grant from the USFWS. Administration duties include budget development and tracking; personnel issues, equipment purchases and inventory control. I developed monitoring protocols for steam temperatures, wildlife sightability from roads, and rapid assessment of

riparian forest communities along streams. Responsibilities also include developing long term monitoring studies, management plans, and position papers. I participate in the following groups and organizations: Scientific Advisory Group – Eastside, Cooperative Monitoring, Evaluation and Research committee, Upper Columbia United Tribes, Upper Columbia Basin TFW stakeholder group, NWIFC and various Colville Tribal planning committees. As part of these groups I helped developed scientific studies that looked at the assumption made during the development of the Washington State Forest Practice rules. Studies that I played a significant role include, Eastern Washington Type F Characterization and Type N Steam Inventory. Also participated in reviews of many proposals from other groups and was the lead for two literature reviews.

August 1993 to
March 2002

Natural Resource Specialist
Confederated Tribes of the Colville Reservation

Maintain and operate sixteen wildlife mitigation sites on the Chief Joseph Wildlife Mitigation Project. Duties include design and implementation of biological studies; maintain sprinkler systems, fences and machinery; record keeping; report writing; and supervision of employees. Developed a comprehensive weed management plan and then implemented it successfully. Monitored the long term development of the sites and reported changes, conducted an inventory of bald eagle perch and nesting trees that were endangered of falling due to fluctuations in water height.

May 1988 to August 1993	Production Manager Riverview Floral Ltd., Omak, WA.
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Supervised harvest and processing of floral product in a high production environment. Other responsibilities included shipping and receiving, quality control, inventory and maintenance.

September 1986 to
May 1988

Backland Services
Consulting, self-employed, Okanogan WA.

Designed and implemented ecological farm plans. Developed workshops for presentation to the public and private groups on farm design and non-chemical weed control. Taught courses at Wenatchee Valley College in Natural Weed Control and Forest Soil Taxonomy. Monitored ranch plans and designed farm plans.

October 1985 to September 1986	Agricultural Extension Specialist Confederated Tribes of the Colville Reservation
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Advised farmers and ranchers on agricultural problems such as finding suitable crops and noxious weed control. Determined budgets, wrote newsletters and contracts. Was a member of the knapweed steering committee which sought money and coordinated control efforts across agency boundaries. Facilitated several well attended workshops and meeting on all subjects mentioned above.

August 1982 to
October 1985

Range Conservationist
Confederated Tribes of the Colville Reservation

Developed detailed plans for range re-vegetation and improvement projects. Conducted biomass studies on range and forest under story vegetation in conjunction with a reservation wide soil survey. Developed range site soil correlations, described range sites, and determined species composition and grazing capacities. Conducted utilization monitoring across the Reservation that helped with grazing plans.

Education:

Washington State University

Bachelor of Science Range Management, 1979

Master of Science, Forestry and Range Management, 1982

Several Institute of Tribal Environmental Professional air quality classes

BIOGRAPHY



MICHAEL (MIKE) W. ROCHFORD

Mike is the Director of Emissions Regulations and Conformance for Caterpillar, Inc. His group has global responsibility for engine emissions regulatory issues, including policy and regulatory development engagement with regulators and other external stakeholders, certification of reciprocating engine products and execution of conformance programs mandated by regulators.

He routinely interacts on policy issues with key regulatory officials from US EPA Office of Transportation and Air Quality and California Air Resources Board, as well as industry trade associations such as Diesel Technology Forum and Truck & Engine Manufacturers Association.

Mike joined Caterpillar as an engineer in 1988 and has held positions related to engine development, project management, marketing & sales, product support, pricing strategy, corporate / enterprise strategy, mergers and acquisitions, and distribution management. He has worked in Europe (Switzerland), Asia (Singapore) and throughout North America.

He has a B.S. in mechanical engineering from the University of Nebraska, and an M.B.A. from Columbia University.

Mike and his wife Leah keep busy with their four children (Kathryn, Alex, Jillian, and Ben) attending soccer games and school activities.

Michael (Mike) W. Rochford

Work: Old Galena Road and Route 29
Mossville, IL 61552
(309) 675-6068
rochford_mike@cat.com

Home:

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PROFESSIONAL EXPERIENCE

CATERPILLAR, INC.

May 1988 – Present

\$47 billion international manufacturer of construction and mining equipment, diesel and natural gas engines, industrial gas turbines, and locomotives, and provider of financial, remanufacturing, and logistic services.

Director - Exhaust Emissions Regulations and Conformance - Peoria IL

Oct '14 – present

Direct the corporate enterprise exhaust emissions regulation and conformance group, including responsibility for regulatory policy and affairs, certification, and conformance for all global jurisdictions, applications and products. Activities include:

- Relationship management with governmental entities (US EPA, EU, CARB, etc.), industry trade groups (Diesel Technology Forum, Truck & Engine Manufacturers Association), and non-governmental organizations (NGOs).
- Emissions certification and compliance management and product labeling for 49 global facilities

General Manager - Mergers & Acquisitions, Bucyrus Distribution - Peoria IL

Feb '11 – Sept '14

Lead the commercial team divesting acquired Bucyrus mining equipment distribution business to independent Caterpillar dealers around the world, totaling 60+ negotiated global transactions.

- Primary negotiator with independent Caterpillar dealers, reaching commercial agreement and putting in place supporting definitive agreements for each transaction.
- Financial valuation of distribution business (global value and dealer specific transactions), coordination with other internal and external areas (industry /marketing group, Bucyrus employees, external consultant, etc.).

General Manager - Strategy, Business Risk, Competitive Intelligence - Peoria IL

Mar '08 – Jan '11

Manage enterprise group with responsibility for internal strategy consulting, corporate 6-Sigma deployment, business risk management, and competitive intelligence.

- Lead the refresh and roll-out of the enterprise strategy, working with CEO, Executive Officers, and key leaders. Benchmark other Fortune 500 companies for “best-in-class” strategic approaches. Develop and execute the global strategy deployment, communication and change management plan.
- Chief of Staff for Group President, Stu Levenick
- Pro bono strategy projects for Wildlife Prairie State Park and Heartland Partnership.

Manager - Pricing Strategy and Revenue Management - Peoria IL

Sept '06 – Feb '08

Lead the corporate cross-functional team which develops the annual enterprise pricing strategy, including Executive Office review. Develop pricing strategies to address specific commercial issues.

- “Pricing in trough markets” strategy, member of corporate Trough project team.
- Benchmark other Fortune 500 companies to define best in class processes, systems and approaches.

Manager - Sales, Product Support and Distribution - Denver CO & Peoria IL

Jan '01 – Aug '06

Lead field-based staff for On Highway Truck engine, Electric Power, and Oil & Gas product and parts marketing and distribution channel management for western US.. Also lead North America parts & service marketing and field support on Caterpillar and Perkins branded commercial engines (marine, electric power, industrial, and petroleum & gas).

Manager - Sales, Projects, Product Support - Singapore & Geneva Switzerland Jan '95 – Dec '00
Lead the Large Power Systems group for Caterpillar Asia Pte Ltd, (Singapore) including direct sales, sales support for Caterpillar dealers, project management and product support. Also lead technical support / service engineer for large engines in Caterpillar Overseas S.A. (Geneva).

Engineering Design, Product Development - Peoria IL & Lafayette IN May '88 – Dec '94
Diesel and natural gas engine Design Engineer. Technical lead for the Bazan Motores (Spain) licensed manufacturing project.

EDUCATION

COLUMBIA UNIVERSITY, New York, NY, May 1993
Masters of Business Administration – *Sponsored by Caterpillar*

UNIVERSITY OF NEBRASKA, Lincoln, NE, May 1988
Bachelor of Science, Mechanical Engineering – *FarmHouse Fraternity*

EXTERNAL ORGANIZATIONS & LEADERSHIP ROLES

Speaker, Association of General Contractors Environmental Conference	October 2016
Speaker, West Coast Diesel Collaborative Annual Conference	April 2016
Speaker, Northeast Diesel Collaborative Annual Partners Meeting	October 2015
Health Effects and Environmental Activities Sub-Committee Chair, Truck and Engine Manufacturers Association (EMA)	2015 to present
Executive Committee, Diesel Technology Forum (DTF)	2014 to present

Kimberly (Peck) Scarborough Bio

I am the Environmental Policy Manager for air at PSEG. I work with Senior Management to develop and implement policies and programs to ensure not only compliance but environmental stewardship that result in reductions beyond regulatory requirements. My position requires me to interact frequently with state and federal environmental regulators, as well as state energy regulators and PJM due to the Clean Power Plan.

PSEG is a Fortune 500 company with its headquarters located in Newark, New Jersey. It is a holding company that includes Public Service Electric & Gas (PSE&G) and PSEG Power. PSE&G is New Jersey's largest provider of electric and gas service – serving 2.2 million electric customers and 1.8 million gas customers. PSEG Power owns and operates a diverse fleet of power plants with approximately 12,000 megawatts of generating capacity located primarily in the Mid-Atlantic and Northeast regions and has solar energy facilities throughout the United States. By investing more than \$1.3 billion in our New Jersey power plants since 2005, PSEG has been able to dramatically reduce emissions of NO₂, SO₂ and mercury while increasing electricity output. As a co-owner of two large coal plants in western Pennsylvania, PSEG has made significant investments to comply with EPA's MATS requirements. PSEG is supportive of CO₂ regulation that incents energy producers to reduce carbon emissions in a reasonable timeframe and builds upon the substantial efforts already undertaken by New Jersey and other states to reduce GHG emissions.

Working with stakeholders on both a federal and local level, including environmental NGOs, I focus on providing meaningful practical advice that can leverage the capabilities of an integrated utility to develop and implement clean air policy/regulatory measures.

Upon graduation from the University of Pennsylvania with a degree in chemical engineering, I started my career as an air environmental professional at EPA Region 3 in 1992. My experience at EPA in air enforcement provided a solid foundation on the Clean Air Act and the implementing federal and state regulations. While at EPA I was involved with the initial implementation of the Acid Rain Program as well as numerous enforcement actions against power plants, cement facilities, municipal waste incinerators, medical waste incinerators, and pulp and paper facilities. Some of my enforcement cases were located Environmental Justice areas which required coordination with the Regional EJ Manager. I enrolled and graduated from Rutgers Law School while working full time at EPA and subsequently at Exelon.

I moved to the private sector to understand how industry incorporates environmental compliance and stewardship in its business planning. My positions required a deep knowledge of plant operations, electricity markets, and the ratemaking process. During my tenure at both Exelon and PSEG I have been involved in numerous clean air programs including:

- Title V/New Source Review permitting,
- Greenhouse gases: reporting, regulation under section 111, and voluntary methane programs (Natural Gas STAR and Methane Challenge)
- Ozone NAAQS nonattainment/Section 185 fees
- RICE NESHAPS
- MATS
- Emission trading programs: Acid Rain Program, NO_x Budget Rule, NO_x SIP Call, CAIR, and CSAPR

- Continuous emissions monitoring under 40 CFR Parts 60 and 75, as well as Pennsylvania's and New Jersey's CEM programs
- Regional Haze Program
- Refrigerant management
- Asbestos management
- Electric vehicle charging, renewable energy resources, and energy efficiency programs

I currently serve as a member of the Board of EarthShare New Jersey.

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Experienced environmental professional with extensive knowledge of State and Federal air environmental regulations.

PROFESSIONAL EXPERIENCE

PSEG, Newark, NJ

8/2011-current

Senior Environmental Engineer/Environmental Policy Manager - Air:

Subject matter expert on air environmental regulations and legislation. Work with industry representatives and governmental agencies to influence environmental regulations. Ensure compliance with applicable air regulations for all PSEG businesses. Knowledge of Emergency Response requirements. Responsibilities requires interaction with all management and staff levels from field environmental personnel to company CEO. Salient experience includes:

- Development and presentation of PSEG's air policy strategy for 2013 and beyond
- Work with internal legal department and outside counsel on litigation of air regulations
- Worked with the Project Team for the new peaking units at New Haven and Kearny to ensure all air environmental milestones were met

ENVIRONMENTAL SYSTEMS CORPORATION (ESC), Knoxville, TN

3/2009-2/2011

Senior Regulatory Specialist:

Provided expert technical and legal analyses regarding the impact of new and pending air environmental regulations and legislation on numerous industries including: fossil fuel-fired power plants, pulp and paper mills, cement industry, etc. Worked with computer software programmers to ensure that ESC's environmental computer program was compliant with each customer's air environmental requirements. Responsibilities required interaction with senior management, computer software programmers and end-user customers. Salient experience includes:

- Prepared templates for development of an Environmental Management Information System (EMIS)
- Developed requirements document for affected industries for compliance with the Greenhouse Gas (GHG) Reporting Rule
- Developed GHG monitoring plans for power plants, pulp and paper mills, and the fertilizer industry

EXELON CORPORATION (PECO ENERGY COMPANY), Kennett Square, PA

11/1998-3/2009

Senior Engineer:

Subject matter expert on air environmental regulations and legislation. Knowledge of remediation regulations. Provided technical, legal and cost analyses regarding operation of fossil fuel-fired power plants. Ensured compliance with applicable air regulations for all wholly-owned plants from Massachusetts to Texas. Responsibilities required interaction with all management and staff levels from plant technicians to corporate President. Salient experience includes:

- Managed the \$10 million 2005 Phoenix Award winning Chester Waterfront Remediation Project. Received a release of liability from environmental cleanup of the 90-acre property through a coordinated effort between Exelon, the Environmental Protection Agency (EPA) and the Pennsylvania Department of Environmental Protection (PADEP).
- Drafted applicability and impact assessments of current and proposed Clean Air Act regulations (New Source Review, Mercury regulations, Maximum Achievable Control Technology standards, Compliance Assurance Monitoring, Clean Air Interstate Rule). Formulated comments on proposed regulations for submission to agencies.
- Negotiated Title V and Synthetic Minor Clean Air Act permits with Local, State and Federal Agencies.
- Retired continuous emissions monitors and implemented a predictive emissions monitoring system and Delaware and Schuylkill Generating Stations in accordance with 40 CFR Part 75, generating a savings of approximately \$500,000 annually.

U.S. ENVIRONMENTAL PROTECTION AGENCY (EPA) REGION III, Philadelphia, PA

9/1992-11/1998

Environmental Engineer:

Initially employed as an entry-level engineer (GS-5). Received annual promotions and concluded employment as a regional expert (GS-13). As regional expert, acted as technical advisor to EPA Region III Office and State Agencies on issues relating to enforcement and compliance with the Clean Air Act. Salient experience includes:

- Technical expert on legal team successfully negotiating an eleven million-dollar (\$11,000,000) National Consent Decree against Louisiana-Pacific Corporation, the largest settlement at that time.
- Negotiated a Consent Decree that required injunctive relief valued in excess of five million dollars (\$5,000,000) from a municipal waste incinerator plant.
- Negotiated settlement relating to violations by owners of a medical waste incinerator, which included a permanent shutdown of the incinerator and launching an asthma treatment program.

- Drafted technical portions of Notice of Violations, Civil Referrals to the DOJ, Administrative Complaints, and Consent Decrees.

EDUCATION

RUTGERS UNIVERSITY SCHOOL OF LAW, Camden, NJ
Juris Doctor Degree, May 2001

UNIVERSITY OF PENNSYLVANIA SCHOOL, Philadelphia, PA
Bachelor of Science Degree in Chemical Engineering, August 1991

AWARDS

PECO Energy Award
PECO Energy Company Chairman's High Energy Award

EPA Awards
U.S. Bronze Metals for Commendable Service (3), Sustained Superior Performance Awards (5), On the Spot Performance Awards (3)

University of Pennsylvania, School of Engineering and Applied Science
Hexagon Senior Society (leadership in School of Engineering)

MICHAEL SILVERSTEIN

Ex. 6 - Personal Privacy

Day Phone: 303-692-3478

Email: Ex. 6 - Personal Privacy mike.silverstein@state.co.us

EDUCATION

Master of Arts - Geography, May 1988; University of Colorado, Boulder, CO; 30 Semester Hours; GPA: 3.5 out of 4.0

Bachelor of Arts - Major: Geography and Environmental Studies, Minor: Geology, May 1984; University of Colorado, Colorado Springs, CO; 120 Semester Hours; GPA: 3.2 out of 4.0

MANAGEMENT EXPERIENCE

June 2011 to Present: Administrator and Technical Secretary, Colorado Air Quality Control Commission; Administrator, Colorado Solid and Hazardous Waste Commission; Colorado Department of Public Health and Environment

- **Commission Administration:** Directs and coordinates the activities of the Air and Waste Commissions in connection with its statutorily mandated duties, including the adoption and maintenance of all air quality, hazardous materials and waste management regulations and programs, and all air quality, hazardous materials and waste management plans affecting the state. Provides technical, strategic, programmatic and policy advice to, sets agendas for, and develops processes for, the two Commissions on complex technical, legal, procedural and policy requirements associated with the consideration and adoption of air quality, hazardous materials and waste management programs under state and federal law. Acts as the primary liaison between the Department senior management and the two Commissions to coordinate the development of a comprehensive set of air quality, hazardous materials and waste management strategies that fulfill a variety of complex state and federal requirements and adhere to the Department's general policy objectives.
- **Policy Development and Consultation:** Provides policy, programmatic, strategic, and technical expertise to the Executive Director and Environmental Programs Director on a range of complex air quality issues facing Colorado. Analyzes and considers federal and state law, technical materials, cost benefit materials, and potential impacts on the regulated community and Colorado's citizens in developing a range of policy considerations for Department Senior Management. Coordinates with the Director of the Air Pollution Control Division and Division staff regarding the development and implementation of air quality policies and regulations
- **Southern Ute Indian Tribe Air Program Support:** Assist and guide the SUIT's air program staff on the development and implementation of the Title V and minor source permitting activities. Provide advice on general air quality planning and policy activities. Support the State of Colorado members of the SUIT/Colorado Environmental Commission, providing programmatic, technical and policy assistance and advice. Work with Program staff to develop meeting agendas and briefing materials.

May 2004 to May 2011: Deputy Director/Planning and Policy Program Manager, Colorado Air Pollution Control Division; Colorado Department of Public Health and Environment

- Served as the Deputy Director responsible to the Colorado Air Pollution Control Division's Director and as the Program Manager of the Planning and Policy Program. The purpose of the position was to coordinate the management and supervision of the Planning and Policy Program, to develop policy recommendations and directions for the Program and the Division, and to act in the Division Director's stead during her/his absence or her/his request.

- Served as the lead media spokesperson for the Division and was responsible for reviewing and signing compliance consent orders related to source enforcement activities.
- Represented the Division and the State in a number of national and local policy areas, including reviewing/commenting on proposed national air quality standards and rulemakings as well local plan development.
- Coordinated specific legislative issues and other policy relevant activities as assigned by the Director and Department's Executive Management.
- Served as the lead spokesperson for the Division in areas of delegated authority and serve as the Deputy Division Director. This included representing the Division on Statewide or national committees, to Department management, in stakeholder processes, and to the media.
- Maintained signature authority over compliance orders, notices of violation, Air Quality Control Commission presentation packets, smoke and odor school certifications, Personal Action Forms, budget requests outside of Program area, general letters representing the Division and other general paperwork requiring Division Director approval. In the absence of, and as requested by, the Division Director, acted on the behalf of the Division Director as Divisional representative for general activities, media contacts, and problem resolution to all levels of authority in the Department.
- Supervised the daily workplace practices for the Planning and Policy Program including problem resolution. Performed annual personnel reviews, mid-year evaluations and routine input to employees concerning accomplishments.
- Managed the activities of the Planning and Policy Program including guiding the preparation of annual work plans, oversight of monthly budget and expenses, approval of payments to external contracts and internal purchases, providing long term and short term goals for the program, and coordinating Program activities with other Divisional Programs.
- Participated in or lead the development of policy formulating plans or options for higher level decision making. This includes acting as the Division spokesperson in various settings including legislative hearings, committees, stakeholder processes and public meetings.

REFERENCES

Current Supervisor: Martha Rudolph, Director, Environmental Programs, Colorado Department of Public Health and Environment, 303-692-3397 martha.rudolph@state.co.us

William Allison, Director, Air Pollution Control Division, Colorado Department of Public Health and Environment, 303-692-3114 William.Allison@state.co.us

John Loewy, Colorado Air Quality Control Commission Chair (2013-2014), 303-807-0594 jloewy@mac.com

Margie Perkins, Director, Air Pollution Control Division (retired), Colorado Department of Public Health and Environment, 970-219-4115, 970-223-1407 perkins149@comcast.net

BIOGRAPHY

Michael Silverstein is currently the Administrator and Technical Secretary for the Colorado Air Quality Control Commission, the Colorado Solid and Hazardous Waste Commission, and the Southern Ute Indian Tribe/State of Colorado Environmental Commission.

Mike coordinates the activities of these Commissions and advises the Colorado Department of Public Health and Environment on air quality matters. Mike began working for the State in 1992 as an air quality planner for the Colorado Air Pollution Control Division and became the Division's deputy director and manager of planning and policy in 2004. Mike's primary area of expertise is in air quality planning, which involves working with industry, government agencies and citizens to develop approaches for improving air quality and managing environmental initiatives.

An area of specific focus is the researching of pertinent issues to acquire data and factual information, then formulating recommendations for further actions or responses. Mike represents the State in negotiations on air quality matters with EPA, metropolitan planning organizations, regional councils of governments, legislative committees, and stakeholders.

Previous to his work for the State of Colorado, Mike was an environmental scientist with the U.S. Environmental Protection Agency's Region 8 offices in Denver from 1986 to 1992. Mike also has worked as an environmental consultant in Florida and with the U.S. Forest Service in Colorado. Mike holds bachelor's and master's degrees in Geography from the University of Colorado, Colorado Springs and Boulder campuses.

Michael Silverstein
Air Quality Control Commission, Administrator & Technical Secretary
Solid and Hazardous Waste Commission, Administrator
Colorado Department of Public Health and Environment
4300 Cherry Creek Drive South
Denver, CO 80246
phone: 303.692.3478
email: mike.silverstein@state.co.us

THEODORE STEICHEN

American Petroleum Institute | 1220 L St NW, Washington DC 20005 | (202) 682-8568 | steichent@api.org

PROFESSIONAL PROFILE

35-year career in environmental operations, management and policy development in chemical & petroleum products manufacturing, resource exploration and development at industrial firms and a national trade association with a focus on air pollution control

PROFESSIONAL EXPERIENCE

AMERICAN PETROLEUM INSTITUTE

Senior Policy Advisor | Washington DC | Jan 2002 – present

- Engage on regulatory and science issues at the premier national trade association for the oil and gas industry
- Provide public testimony and comment to proposed EPA regulations for the National Ambient Air Quality Standards (NNAQS) and other air issues.
- Facilitate API member committees to develop policy positions and engage with EPA staff and the Clear Air Science Advisory Committee on science assessments, risk/exposure assessment, regulatory impact analysis and policy assessments
- Work with industry partners, state and local regulators and officials on policy and science issues

EXXONMOBIL / MOBIL

Air Advisor | Fairfax VA & Princeton NJ | Feb 1992 – Nov 2001

- As part of the worldwide corporate environmental team aligned business responses to global regulatory schemes in the Americas, Europe, Africa, Asia and Australia
- Conducted US compliance audits of corporate policy and regulatory requirements for plastics, chemical products, refinery operations, oil and gas distribution and producing facilities
- Provided staff support for businesses by preparing Title V and construction air permits for facilities in VT, NY, NJ, VA, GA, TX, CA and Guam
- Compiled first worldwide inventory of greenhouse gases for Mobil Corporation facilities
- Wrote and implemented corporate response to NESHAP air toxic standards for Mobil plastics and chemical operations; also supported wastewater and solid waste programs
- Participated as the environmental member on the site selection team of the first large commercial plastic/wood waste recycling plant that initiated their reuse as building materials
- Trained regional and location environmental staff on regulations and corporate environmental best practices

UNION CARBIDE CORPORATION

Environmental Engineer & EHS Manager | Texas City TX & Bound Brook NJ | Jan 1981 – Feb 1992

- Reorganized and lead the environmental health and safety department that served NJ manufacturing plants and two Research and Development facilities
- Acted as the environmental team lead on conversion of existing warehouse space for one of the first plastics recycling sorting facility
- Team lead addressing remedial clean-up of three contaminated sites in NJ
- Lead project to develop first database management system air emission inventory for large multi-unit chemical manufacturing plant, later used for first Toxics Release Inventory
- Worked with Texas state regulators to secure several major expansion project air permits

EDUCATION

COLORADO SCHOOL OF MINES, Golden CO

B.S. Chemical & Petroleum Refining, Dec 1980

THEODORE STEICHEN – SHORT BIO

Ted Steichen graduated from the Colorado School of Mines, Golden CO in 1980 with a B.S. in Chemical and Petroleum Refining Engineering. Ted began his 35-year career in environmental operations, management and policy development working for Union Carbide in Texas City, TX on a range of environmental issues at a large manufacturing complex including air emission inventories and construction air permits for a number of major facility expansions. Later he transferred to Union Carbide's NJ operations as the Environmental Department Head at one manufacturing plant eventually becoming the Manager for Environmental, Health and Safety for NJ operations which included both manufacturing and research and development facilities. From there he moved to Mobil Chemical Co in a corporate role supporting their plastics and chemical plants in the US and Canada on environmental issues. When Mobil became part of ExxonMobil Ted became part of their global environmental team focusing on air permits and the National Ambient Air Quality Standards (NAAQS). Now he is working as a Senior Policy Advisor for the American Petroleum Institute with a focus on the NAAQS.

ATTORNEY BIOGRAPHY

Robert A. Wyman, Jr.

Bob Wyman is a partner in the Los Angeles and Washington, D.C. offices of Latham & Watkins and was formerly the global Chair of the firm's Environment, Land & Resources Department. He is the co-founder of the National Climate Coalition, a multi-sector business coalition that he currently manages.

Profile

- Air quality
- Cleantech and renewable energy
- Climate change
- Energy
- Transportation

including emissions trading and permitting

- Various traditional and renewable energy clients and manufacturers in strategic planning, permitting and project defense

Mr. Wyman's practice includes:

- Regulatory advocacy in climate, energy, transportation, cleantech and NAAQS attainment rulemakings
- Market strategy and consulting
- Litigation including federal and state review of agency action, project and enforcement defense

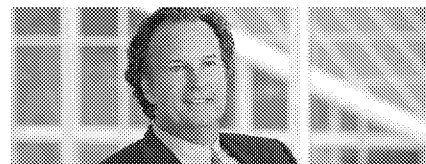
Experience

Some of Mr. Wyman's current and recent representations include:

- **National Climate Coalition** on EPA and state regulation of greenhouse gases under the Clean Air Act
- **California Climate Coalition** on California's Global Warming Solutions Act of 2006 (AB 32)
- **California utilities, refiners, manufacturers, credit brokers and financiers** in defending California's AB32 cap-and-trade offset program against citizen challenge
- **Regulatory Flexibility Group** on Clean Air Act ozone and particulate matter nonattainment matters,

Mr. Wyman has designed several market-based and innovative programs under the Clean Air Act, including the South Coast Regional Clean Air Incentives Market (RECLAIM), the *clean air communities* program, vehicle pricing and investment strategies (COALESCE), forward-crediting cleantech strategies (California Climate Coalition) and the clean air investment fund (contained in President Clinton's Directive to EPA regarding ozone and fine particulate standards).

Mr. Wyman recently served as Secretary for the American College of Environmental Lawyers.



Partner, Los Angeles, Washington, D.C.

T +1.213.891.8346
+1.202.654.7119
E robert.wyman@lw.com

Education

JD, University of Virginia School of Law, 1980

BA, Princeton University, 1976

Bar Qualifications

California, District of Columbia

Fellow, American College of Environmental Lawyers (Secretary, 2013)

Recognition Highlights

Selected as one of the decade's three most influential lawyers in the area of Energy and the Environment in the 2010 *National Law Journal's* "Most Influential Lawyers" special report

"Highly Recommended" by Euromoney/Legal Media Group's inaugural *Clean Technology and Renewable Energy* guide (2013)

"Lawyer of the Year" by *Best Lawyers* Los Angeles Litigation - Environmental (2013)

Band 1 *Chambers USA* California Environmental attorney ranking for each year (2004-16)

Band 1 *Chambers USA* (Climate); Band 2 *Chambers Global* (Climate)

A Top 50 Lawyer in LA by the *Los Angeles Business Journal*

California's Environmental Law Dream Team by the *California Lawyer*

Ethisphere's *Attorneys Who Matter* (2009)

Wyman – Short Bio and Statement of Interest

Statement of Interest

As the co-founder and manager of the *National Climate Coalition* (www.nationalclimatecoalition.com), I represent the interests of diverse US and multinational manufacturers and energy providers in the development of cost-effective US greenhouse gas regulations. I also would bring an understanding of the opportunities that clean technologies and market-based regulatory strategies offer for improving air quality through emerging energy and transportation technologies and services. The *National Climate Coalition* was formed in the summer of 2008 to provide constructive input to EPA on emerging GHG regulations. *NCC* members have included companies in the energy, automotive, oil and gas, cement and clean energy technology sectors.

Short Biographical Statement

My professional and educational qualifications are described in the attached resume. For over three decades my practice has focused on the Clean Air Act. I have worked with individual clients and coalitions of companies on a wide variety of Clean Air Act matters, including greenhouse gas regulation, economic incentive programs, NAAQS attainment, hazardous air pollutant regulation, ozone depletion, acid rain and other programs. I have represented clients in many of the major rulemakings under the statute and in new source and operating permit matters. I have worked with local air districts, states, regional EPA offices and EPA HQ on numerous stationary and mobile source challenges.

I have served on many air quality advisory committees, including the CAAAC (co-chairing the Subcommittee on Linking Energy, Land Use Transportation and Air Quality; the Market Strategies Subcommittee; the Employee Commute Option Task Force; the CAA Section 185 Task Force and serving on several other subcommittees and work groups (e.g., Air Quality Management, Climate Change, Permits/NSR/Toxics, Economic Incentives, GHG BACT, and others)). At the state and local level, I have served on numerous air quality, energy, transportation and sustainability advisory committees and boards. I take advisory committee positions seriously, willingly take on responsibilities and work hard to contribute constructively.

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/14/2017 5:32:37 PM
To: Schnare, David [schnare.david@epa.gov]; Hull, George [Hull.George@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Flynn, Mike [Flynn.Mike@epa.gov]
Subject: RE: Briefing On EPA Energy & Environmental Policy

It would be good for us to have a presence there. I'm not sure who to suggest.

From: Schnare, David
Sent: Tuesday, March 14, 2017 12:11 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Hull, George <Hull.George@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: Fwd: Briefing On EPA Energy & Environmental Policy

Ryan
Do you want to send anyone, and if so, who.

We need to get back to Martini asap.

dschnare

Sent from my iPhone

Begin forwarded message:

From: Matthew Martini <mmartini@CRCPublicRelations.com>
Date: March 14, 2017 at 12:07:45 PM EDT
To: "schnare.david@epa.gov" <schnare.david@epa.gov>
Subject: Briefing On EPA Energy & Environmental Policy

David,

JP Morgan is hosting a trip to DC for folks who are focused on energy. In particular, this group is focused on the impact of current and future U.S. Energy policy on oil and gas both domestically and internationally. They are meeting with members of Congress and committee staff to discuss these matters.

Please, let me know if someone at EPA is available to attend to provide a briefing on the direction of EPA.

Key areas of discussion:

- U.S. policy on domestic energy
- Border Adjustment Tax (BAT)
- Renewable Fuels Standards
- Environmental Policy, including Climate Change
- Foreign Trade
- Geopolitics' influence on commodity prices

They have secured a meeting space at the St. Regis hotel so they do have the ability to host meetings if necessary.

Event: J.P. Morgan Washington D.C. Energy Policy Trip

When: Monday, March 20 & Tuesday, March 21, 2017

Where: Washington, DC

Thank you,
Matt

Message

From: Jackson, Ryan [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=38BC8E18791A47D88A279DB2FEC8BD60-JACKSON, RY]
Sent: 3/30/2017 5:52:40 PM
To: Rob Hobart [rhobart@hhqventures.com]
CC: Willis, Sharnett [Willis.Sharnett@epa.gov]
Subject: RE: Monsanto Company Executive Meeting Request

I'm happy to try to accommodate that. Would Friday work as well?

From: Rob Hobart [mailto:rhobart@hhqventures.com]
Sent: Thursday, March 30, 2017 1:17 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: Monsanto Company Executive Meeting Request

Ryan: Congrats on Climate Change EO announcement. Heard it was a good event from our client Paul Bailey. I know you are slammed but wanted to put this back on your radar about a possible meeting next Thursday with Monsanto.

Thanks again for your consideration.

Rob

From: Rob Hobart
Sent: Tuesday, March 28, 2017 11:07 AM
To: 'jackson.ryan@epa.gov' <jackson.ryan@epa.gov>
Cc: Rob Hobart <rhobart@hhqventures.com>
Subject: Monsanto Company Executive Meeting Request

Ryan: I hope you are doing well, and congrats on your new gig. I am sure it is very exciting and definitely busy. I represent Monsanto and Dr. Philip Miller, the VP for Corporate Affairs (bio attached) is going to be in DC next week and I was wondering if you and your folks had time for a short meeting for the morning of April 6th. We would like to cover the following:

1. EPA Reform:
 - a. Getting back to science based regulations and timely approvals
 - b. Pesticide Registration Improvement Act (PRIA) delays and concerns
2. Budget: Ensuring enough resources are dedicated to OPP to carry out their statutory obligations
3. RFS

I know you are swamped so I appreciate your consideration of the request. Let me know if you can find some time next week.

Thanks

Rob



Message

From: Jackson, Ryan [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=38BC8E18791A47D88A279DB2FEC8BD60-JACKSON, RY]
Sent: 3/30/2017 5:51:32 PM
To: Hale, Michelle [hale.michelle@epa.gov]
CC: Hupp, Sydney [hupp.sydney@epa.gov]; Hupp, Millan [hupp.millan@epa.gov]
Subject: RE: Thank You on Energy Independence Executive Order

Actually just forward to Byron first before we send it to Pruitt.

From: Hale, Michelle
Sent: Thursday, March 30, 2017 1:22 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>
Subject: FW: Thank You on Energy Independence Executive Order

I have printed this out and will leave it with the briefing notebook for inclusion.

From: Davis, Patrick
Sent: Thursday, March 30, 2017 1:20 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Fwd: Thank You on Energy Independence Executive Order

Hi Michelle,

Please help me get this into the right hands.

Thanks,
Patrick Davis

Sent from my iPhone

Begin forwarded message:

From: Kathleen Sgamma <ksgamma@westernenergyalliance.org>
Date: March 30, 2017 at 1:16:51 PM EDT
To: "davis.patrick@epa.gov" <davis.patrick@epa.gov>
Subject: Thank You on Energy Independence Executive Order

Patrick,

Attached is a letter thanking Secretary Pruitt for the EO on climate change and energy, and asking for a suspension of the OOOOa rule named in the order. Your help getting this into the right hands is appreciated.

Kathleen Sgamma
President
Western Energy Alliance
1775 Sherman St., Suite 2700
Denver, CO 80203
(303) 501-1059 direct
(303) 623-0987 main

ksgamma@westernenergyalliance.org
westernenergyalliance.org
[@KathleenSgamma](#)

This email and any files transmitted with it are confidential and intended solely for the viewing use of the individual or entity to whom they are addressed. If you have received this email in error please notify the system manager. This message contains confidential information and is intended only for the individual named. If you are not the named addressee you should not disseminate, distribute or copy this e-mail. Please notify the sender immediately by e-mail if you have received this e-mail by mistake and delete this e-mail from your system. If you are not the intended recipient you are notified that disclosing, copying, distributing or taking any action in reliance on the contents of this information is strictly prohibited.

Message

From: Jackson, Ryan [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=38BC8E18791A47D88A279DB2FEC8BD60-JACKSON, RY]
Sent: 3/29/2017 2:30:05 PM
To: Hupp, Sydney [hupp.sydney@epa.gov]
Subject: RE: Radio tomorrow

Yes. Please add all the new politicals to the distribution list as they come on board

From: Hupp, Sydney
Sent: Wednesday, March 29, 2017 10:21 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: FW: Radio tomorrow

?

Sydney Hupp
Office of the Administrator- Scheduling
202.816.1659

From: Bowman, Liz
Sent: Wednesday, March 29, 2017 9:47 AM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>
Subject: RE: Radio tomorrow

Hi Sydney – I understand you distribute the Administrator's schedule each morning – can you please add me to the distribution?

Thank you – Liz

From: Konkus, John
Sent: Wednesday, March 29, 2017 9:16 AM
To: Hupp, Sydney <hupp.sydney@epa.gov>; Hale, Michelle <hale.michelle@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Ferguson, Lincoln <ferguson.lincoln@epa.gov>; Bowman, Liz <[Bowman.Liz@epa.gov](mailto: Bowman.Liz@epa.gov)>; Wilcox, Jahan <wilcox.jahan@epa.gov>
Subject: Radio tomorrow

Sydney: Good morning. Can you please check to see if the Administrator's schedule allows for this radio interview tomorrow, Thursday, at 5:05PM ET?

Tony Perkins Washington Watch a nationally syndicated radio program
TIME: 5:05pm Eastern
LENGTH: 12 Minutes
TOPIC: Executive Order on Climate Change
225 stations across the US.
Studio call-in number: 662.844.8888, Ext. 311

Thank you!

John Konkus
Environmental Protection Agency

Deputy Associate Administrator for Public Affairs

Mobile: Ex. 6 - Personal Privacy

Message

From: Jackson, Ryan [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=38BC8E18791A47D88A279DB2FEC8BD60-JACKSON, RY]
Sent: 3/27/2017 6:28:22 PM
To: Dravis, Samantha [dravis.samantha@epa.gov]; Brown, Byron [brown.byron@epa.gov]; bolen.brittany@epa.gov; Bennett, Tate [Bennett.Tate@epa.gov]; Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]; Greenwalt, Sarah [greenwalt.sarah@epa.gov]; Hupp, Sydney [hupp.sydney@epa.gov]; Hupp, Millan [hupp.millan@epa.gov]; Hale, Michelle [hale.michelle@epa.gov]; Fotouhi, David [fotouhi.david@epa.gov]; Schwab, Justin [schwab.justin@epa.gov]; Freire, JP [Freire.JP@epa.gov]; bowman.elizabeth@epa.gov
Subject: Copy of Admin Directory March 2017.xlsx
Attachments: Copy of Draft Copy of Admin Directory March 2017.xlsx

I wanted to ensure you have folks contacts.

PHONE LIST:	MARCH 2017					
Employee	Title	Main	Direct	Cell	Fax	
OFFICE OF THE ADMINISTRATOR (AO)						
PRUITT, SCOTT	Administrator	564-4700	n/a	Ex. 6 - Personal Privacy	202-501-1450	
HALE, MICHELLE	Executive Assistant	564-4700	564-1430		202-501-1450	
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274		202-501-1450	
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356		202-501-1470	
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782		202-501-1470	
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771		202-501-1470	
JACKSON, RYAN	Chief of Staff	564-6999	564-0731		202-501-1338	
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866		202-501-1338	
DICKERSON, AARON	Staff Assistant	564-6999	564-1783		202-501-1338	
HUPP, SYDNEY	Special Assistant to the Chief of Staff	564-4700	564-3679		202-501-1450	
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748		202-501-1450	
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082		202-501-1480	
BROWN, BRYON	Deputy Chief of Staff for Policy	564-1225	564-1456		202-501-1480	
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084		202-501-1480	
ALLEN, REGINALD	Assistant Deputy Chief of Staff	564-0444	564-1029		202-564-2744	
BENTON, DON	Senior White House Advisor	564-4711	564-3019		202-501-1470	
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097		202-501-1328	
GREENWALT, SARAH	Senior Advisor	n/a	564-1722		n/a	
GUNASEKARA, AMANDA	Senior Policy Advisor	n/a	564-2314		n/a	
BENNETT, ELIZABETH	Senor Advisor	n/a	564-1460		n/a	
WAGNER, KENNETH	Senior Advisor for Regional/State Affairs	n/a	564-1988		n/a	
CONNORS, SANDRA	Senior Advisor	n/a	564-4231		n/a	
DAVIS, PATRICK	Special Assistant to the Administrator	n/a	564-3103		n/a	
KONKUS, JOHN	Special Assistant to the Administrator	n/a	564-2187		n/a	
ERICKSEN, DOUG	Special Assistant to the Administrator	n/a	564-3131		n/a	
DAVIS, GAIL	Travel Coordinator	n/a	564-1444		202-501-0320	
JENKINS, DONNA	Staff Assistant	n/a	564-6959		202-501-0289	
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016		202-501-1903	
WEESE, ERIC	PSD Security Detail	n/a	564-6515		n/a	
SPECIAL ASSISTANTS (AO)						
KNAPP, KRISTIEN	OAR, OITA, OGC, OP	564-4724	564-3277	Ex. 6 - Personal Privacy	n/a	
THREET, DEREK	OW, OCFO, OEI, OECA, OIG	564-4724	564-1409		n/a	
FONSECA, SILVINA	OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-1955		n/a	
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308		n/a	

OFFICE OF PUBLIC AFFAIRS (OPA)					
HULL, GEORGE	Acting Associate Administrator	564-8368	564-0790	Ex. 6 - Personal Privacy	202-501-1474
GRAY, DORIS	Program Specialist	564-8368	564-0649		202-501-1474
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879		202-501-1474
FERGUSON, LINCOLN	Speechwriter	564-8368	564-1935		202-501-1474
WILCOX, JAHAN	Strategic Communications Advisor	564-8368	n/a		202-501-1474
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790		202-501-1474
VALENTINE, JULIA	Acting Director Office of Media Relations	564-8368	564-2663		202-501-1474
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145		202-501-1474
VACANT	Deputy Associate Administrator	564-8368	n/a		202-501-1474
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849		202-501-1474
DEWEY, AMY	Special Assistant	564-8368	564-7816		202-501-1474
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION					
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	Ex. 6 - Personal Privacy	202-501-1490
BRENNAN, TOM	Chief of Staff	564-8443	564-6953		202-501-1490
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a		202-501-1490
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a		202-501-1490
VACANT	Special Assistant for Public Engagement	564-8443	n/a		n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303		202-501-1474
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS					
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	Ex. 6 - Personal Privacy	202-501-1519
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358		202-501-1519
BANGERTER, LAYNE	Deputy Associate Administrator	564-5200	564-0468		202-501-1519
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786		202-501-1519
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486		202-501-1545
OFFICE OF HOMELAND SECURITY (OHS)					
KLING, DAVID	Associate Administrator	564-6978	564-0317	Ex. 6 - Personal Privacy	202-501-0026
BROWN, CAROLINE	Program Analyst	564-6978	564-2893		202-501-0026
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971		202-501-0026
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954		202-501-0026
OFFICE OF POLICY (OP)					
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	Ex. 6 - Personal Privacy	202-501-1688
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845		202-501-1688
SUGIYAMA, GEORGE	Deputy Associate Administrator	564-4332	564-3054		202-501-1688
KREUTZER, DAVID	Deputy Associate Administrator	564-4332	564-3113		202-501-1688
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964		202-501-1688
KIME, ROBIN	Chief of Staff	564-4332	564-6587		202-501-1688
VACANT	Special Assistant	564-4332	n/a		202-501-1688

	OFFICE OF PUBLIC AFFAIRS (OPA)
n/a	OFFICE OF PUBLIC AFFAIRS (OPA)
n/a	OFFICE OF PUBLIC AFFAIRS (OPA)
n/a	OFFICE OF PUBLIC AFFAIRS (OPA)
n/a	
n/a	OFFICE OF PUBLIC AFFAIRS (OPA)
n/a	OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)
n/a	OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)
n/a	OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)
n/a	OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)
n/a	OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)
	OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)
n/a	OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)
n/a	OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)
n/a	OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)
n/a	OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)
n/a	OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)
n/a	OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)
	OFFICE OF HOMELAND SECURITY (OHS)
n/a	OFFICE OF HOMELAND SECURITY (OHS)
n/a	OFFICE OF HOMELAND SECURITY (OHS)
n/a	OFFICE OF HOMELAND SECURITY (OHS)
n/a	OFFICE OF HOMELAND SECURITY (OHS)
Ex. 6 - Personal Privacy	OFFICE OF POLICY (OP)
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	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	OFFICE OF POLICY (OP)
	(OA) PROGRAM OFFICES
	OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)
	OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)
n/a	OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)

(OA) PROGRAM OFFICES					
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)					
ETZEL, RUTH	Director	564-2188	566-1530		202-564-2733
REED, KHESHA	Associate Director	564-2188	566-0594		202-564-2733
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971		202-564-2733
HACKEL, ANGELA	Director, Program Implementation and Coordination Division	564-2188	566-2977		202-564-2733
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707		202-564-2733
OFFICE OF CIVIL RIGHTS (OCR)					
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	Ex. 6 - Personal Privacy	202-501-1836
VACANT	Deputy Director	564-7272	n/a		202-501-1836
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366		202-501-1836
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468		202-501-1836
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587		202-501-1836
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151		202-501-1836
OFFICE OF EXECUTIVE SECRETARIAT (OEX)					
HOPE, BRIAN	Acting Director	564-7311	564-8212	Ex. 6 - Personal Privacy	202-501-1903
HOPE, BRIAN	Deputy Director	564-7311	564-8212		202-501-1903
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788		202-501-1817
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962		202-501-1903
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164		202-501-1903
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831		202-501-1817
OFFICE OF ADMINISTRATIVE AND EXECUTIVE SERVICES (OAES)					
ALLEN, REGINALD	Director	564-0444	564-1029		202-564-2744
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419		202-564-2744
CUSCINO, GLEN	Chief of Resource Management	564-0444	566-1906		202-564-2744
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492		202-564-2744
SCIENCE ADVISORY BOARD (SAB)					
ZARBA, CHRISTOPHER	Director	564-2221	564-0760		202-233-0643
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067		202-233-0643
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)					
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771		202-566-0266
ROGERS, JOAN	Deputy Director	566-2075	564-6568		202-566-0266
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819		202-566-0266

	OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
	OFFICE OF CIVIL RIGHTS (OCR)	
n/a	OFFICE OF CIVIL RIGHTS (OCR)	
Ex. 6 - Personal Privacy	OFFICE OF CIVIL RIGHTS (OCR)	
	OFFICE OF CIVIL RIGHTS (OCR)	
	OFFICE OF CIVIL RIGHTS (OCR)	
	OFFICE OF CIVIL RIGHTS (OCR)	
	OFFICE OF CIVIL RIGHTS (OCR)	
	OFFICE OF CIVIL RIGHTS (OCR)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
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	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
	OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
	OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
	OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
	OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
	OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
	SCIENCE ADVISORY BOARD (SAB)	
	SCIENCE ADVISORY BOARD (SAB)	
	SCIENCE ADVISORY BOARD (SAB)	
	OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
	OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
	OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
	OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
n/a	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
n/a	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
n/a	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)

ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533		202-564-0233
WHEELER, KIM	Program Specialist	564-4600	564-1877		202-564-0233
COOPER, MARIAN	Chief of Staff	564-4600	564-0620		202-564-0233
BELL, MATTHEW	Special Assistant	564-4600	564-3282		202-564-0233
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341		202-564-0233
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535		202-564-0233
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184		202-564-0233
OFFICE OF AIR AND RADIATION (OAR)					
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	Ex. 6 - Personal Privacy	202-564-1408
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a		202-564-1408
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447		202-564-1408
VACANT	Senior Policy Advisor	564-7400	n/a		202-564-1408
LOVING, SHANITA	Staff Assistant	564-7400	564-4728		202-564-1408
ATKINSON, EMILY	Office Manager	564-7404	564-1850		202-564-1408
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168		202-564-1408
LEWIS, JOSH	Chief of Staff	564-7400	564-2095		202-564-1408
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a		202-564-1408
CYRAN, CARISSA	Special Assistant	564-7400	564-5437		202-564-1408
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSP)					
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745		202-564-0801
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715		202-564-0801
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206		202-564-0801
VACANT	Senior Policy Counsel	564-2910	n/a		202-564-0512
MARSHALL, VENUS	Scheduler	564-2902	564-8375		202-564-0801
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513		202-501-0771
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346		202-501-0771
GREAVES, HOLLY	Senior Advisor to CFO	564-1152	564-3028		202-501-0771
BENSON, SHEILA	Technical Assistant	564-1151	564-3387		202-501-0771
WILSON, RITA	Program Specialist	564-1152	564-1156		202-501-0771
VACANT	Associate Chief Financial Officer	564-1152	n/a		202-501-0771

	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
n/a	OFFICE OF ADMINISTRATION AND RESOURCES	MANAGEMENT (OARM)
n/a	OFFICE OF AIR AND RADIATION (OAR)	
n/a	OFFICE OF AIR AND RADIATION (OAR)	
n/a	OFFICE OF AIR AND RADIATION (OAR)	
n/a	OFFICE OF AIR AND RADIATION (OAR)	
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n/a	OFFICE OF AIR AND RADIATION (OAR)	
n/a	OFFICE OF AIR AND RADIATION (OAR)	
n/a	OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
n/a	OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
n/a	OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
n/a	OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
n/a	OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
n/a	OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
n/a	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
Ex. 6 - Personal Privacy	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
	OFFICE OF THE ADMINISTRATOR (AO)	
	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
	OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	
	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	
n/a	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	
n/a	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	
n/a	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	
n/a	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)	

OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179	Ex. 6 - Personal Privacy	202-501-3842
VACANT	Deputy Assistant Administrator	564-2440	n/a		202-501-3842
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861		202-501-3842
MILES, ERIN	Chief of Staff	564-2440	564-2038		202-501-3842
BAILEY, ETHEL	Program Specialist	564-2440	564-5149		202-501-3842
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898		202-501-3842
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334		202-501-3842
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	Ex. 6 - Personal Privacy	202-501-1622
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917		202-501-1622
LARSEN, ELENA	Chief of Staff	564-6665	566-2965		202-501-1622
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157		202-501-1622
GROGARD, MEAGAN	Senior Policy Advisor	564-6665	564-6812		202-501-1622
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816		202-501-1622
JACKS, SUSAN	Program Specialist	564-6665	564-2235		202-501-1622
JONES, TAWAUNNA	Staff Assistant/Scheduler	564-6665	564-6077		202-501-1622
OFFICE OF GENERAL COUNSEL (OGC)					
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	Ex. 6 - Personal Privacy	202-564-1777
VENEY, CARLA	Program Specialist	564-8040	564-1619		202-564-1777
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729		202-501-1438
VACANT	Deputy General Counsel	564-8064	n/a		202-501-1438
JONES, GAIL	Program Specialist	564-8064	564-0952		202-501-1438
SCHWAB, JUSTIN	Deputy General Counsel	564-8064	564-3135		202-501-1428
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534		202-564-1428
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786		202-564-1772
OFFICE OF INSPECTOR GENERAL (OIG)					
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	Ex. 6 - Personal Privacy	202-566-0857
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394		202-566-0857
MASON, DARRYL	Special Assistant	566-0847	566-0871		202-566-0857
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)					
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	Ex. 6 - Personal Privacy	202-565-2407
STEWART, LAKITA	Staff Assistant	564-6600	564-6458		202-565-2407
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474		202-565-2407
LEE, PASCALE	Staff Assistant	564-6600	564-1340		202-565-2407
DIEU, MARTIN	Chief of Staff	564-6600	564-6442		202-565-2407
VACANT	Director for AIEO	564-0303	n/a		202-565-2407
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886		202-565-2407
VACANT	Staff Assistant	564-0303	n/a		202-565-2407

	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
n/a	OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
n/a	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
n/a	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
n/a	OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
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n/a	OFFICE OF GENERAL COUNSEL (OGC)
n/a	OFFICE OF GENERAL COUNSEL (OGC)
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n/a	OFFICE OF GENERAL COUNSEL (OGC)
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	OFFICE OF GENERAL COUNSEL (OGC)
Ex. 6 - Personal Privacy	OFFICE OF GENERAL COUNSEL (OGC)
	OFFICE OF GENERAL COUNSEL (OGC)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INSPECTOR GENERAL (OIG)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
	OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)

OFFICE OF RESEARCH AND DEVELOPMENT (ORD)					
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	Ex. 6 - Personal Privacy	202-565-2430
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318		202-565-2430
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084		202-565-2430
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331		202-565-2430
SJOGREN, MYA	Special Assistant	564-6620	564-2213		202-565-2430
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141		202-565-2430
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123		202-565-2430
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192		202-565-2430
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)					
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	Ex. 6 - Personal Privacy	202-566-0207
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629		202-566-0207
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641		202-566-0207
BROOKS, BECKY	Special Assistant	566-0200	566-2762		202-566-0207
HILOSKY, NICK	Special Assistant	566-0200	566-1942		202-566-0207
HILL, TERESA	Staff Assistant	566-0200	566-0184		202-566-0207
VACANT	Deputy Assistant Administrator	566-0200	n/a		n/a
KENELY, CAROLINE	Management Assistant	566-0200	566-2235		202-566-0207
OFFICE OF WATER (OW)					
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	Ex. 6 - Personal Privacy	202-564-0488
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159		202-564-0488
PECK, GREGORY	Chief of Staff	564-5700	564-5778		202-564-0488
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318		202-564-0488
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831		202-564-0488
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661		202-564-0488

	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
n/a	OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
Ex. 6 - Personal Privacy	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
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	OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
	OFFICE OF WATER (OW)
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	OFFICE OF WATER (OW)
	OFFICE OF WATER (OW)
	REGIONAL CONTACTS
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
n/a	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
n/a	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
n/a	REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011		617-918-0011
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289		617-918-0011
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502		617-918-0011
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021		617-918-0101
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
MCCABE, CATHERINE R.	Acting Regional Administrator	212-637-5000	212-637-5025	Ex. 6 - Personal Privacy	212-637-5024
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036		212-637-5024
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035		212-637-5024
MUGDAN, WALTER	Acting Deputy Regional Administrator	212-637-5000	212-637-5050		212-637-5024
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673		212-637-3561
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia					
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683	Ex. 6 - Personal Privacy	215-814-2901
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188		215-814-2901
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137		215-814-2901
VACANT	Chief of Staff	215-814-2900	n/a		215-814-2901
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127		215-814-2901
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918		215-814-2901
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037		215-814-2901
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353	Ex. 6 - Personal Privacy	404-562-9961
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206		404-562-9961
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343		404-562-9961
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570		404-562-9961
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348		404-562-9961
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568		404-562-9961
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304		404-562-8335
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499	Ex. 6 - Personal Privacy	312-353-1120
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697		312-353-1120
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730		312-353-1120
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890		312-353-1120
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159		312-353-1120
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391		312-353-1155

	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
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Ex. 6 - Personal Privacy	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
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	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
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	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
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	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
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	REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
	REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
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REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas				
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110	214-665-6648
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120	
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307	
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska				
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333	913-551-7976
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071	913-551-7976
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782	913-551-7976
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444	913-551-7976
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506	913-551-7873
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyo				
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298	303-312-6882
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925	303-312-6882
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532	303-312-6882
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448	303-312-6961
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa				
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572	415-947-3588
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133	415-947-3588
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238	415-947-3588
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306	415-947-4409
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington				
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272	206-553-1809
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855	206-553-1809
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a	206-553-1809
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191	206-553-1809
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041	206-553-1809
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026	206-553-1809
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237	206-553-1809

	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
Ex. 6 - Personal Privacy	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
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	REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
	REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
	REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
	REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
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PHONE LIST:	March 2017				
Name	Title	Main	Direct	Cell	Fax
OFFICE OF THE ADMINISTRATOR (AO)					
PRUITT, SCOTT	Administrator	564-4700	564-1580	Ex. 6 - Personal Privacy	202-501-1450
HALE, MICHELLE	Executive Assistant	564-4700	564-1430		202-501-1450
WOODWARD, CHERYL	Program Assistant	564-4700	564-1274		202-564-1450
HUPP, MILLAN	Deputy Director of Scheduling and Advance	n/a	564-1748		n/a
FLYNN, MIKE	Acting Deputy Administrator	564-4711	343-9356		202-501-1470
ANDERSON, DENISE	Staff Assistant	564-4711	564-1782		202-501-1470
BURTON, TAMIKA	Staff Assistant	564-4711	564-4771		202-501-1470
JACKSON, RYAN	Chief of Staff	564-6999	564-0731		202-564-1338
WILLIS, SHARNETT	Staff Assistant	564-6999	564-7866		202-501-1338
DICKERSON, AARON	Staff Assistant	564-6999	564-1783		202-501-1338
REEDER, JOHN	Deputy Chief of Staff	564-1225	564-6082		202-501-1480
ALLEN, REGINALD	Asst to Deputy Chief of Staff	564-0444	564-1029		202-564-2744
BURLEY, VERONICA	Staff Assistant	564-1225	564-7084		202-501-1480
BENTON, DON	Senior White House Advisor	564-4711	564-3019		202-501-1470
MUNOZ, CHARLES	White House Liaison	564-7960	564-3097		202-501-1328
CONNORS, SANDRA	Senior Advisor	n/a	564-4231		n/a
DAVIS, PATRICK	Senior Advisor	n/a	564-3103		n/a
SCHNARE, DAVID	Transition Team	n/a	564-3073		n/a
SUGIYAMA, GEORGE	Transition Team	n/a	564-3054		n/a
BANGERTER, LAYNE	Transition Team	n/a	564-0468		n/a
SCHWAB, JUSTIN	Transition Team	n/a	564-3135		n/a
KREUTZER, DAVID	Transition Team	n/a	564-3113		n/a
ERICKSEN, DOUG	Transition Team	n/a	564-3131		n/a
DAVIS, GAIL	Travel Coordinator	564-1225	564-1444		202-501-0320
JENKINS, DONNA	Staff Assistant	n/a	564-6959		202-501-0289
WEESE, ERIC	PSD Security Detail	n/a	564-6515		n/a
SPECIAL ASSISTANTS (AO)					
KNAPP, KRISTIEN	OAR, OITA	564-4724	564-3277		202-564-1408
THREET, DEREK	OW, OCFO, OEI	564-4724	564-1409		202-501-1470
NAPLES, EILEEN	OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-7057		202-501-1428
BURDEN, SUSAN	OCSPP; ORD; SAB; OCHP	564-4724	564-6308		202-501-1470
HAUTAMAKI, JARED	OECA, OGC, IG	564-4724	564-4229		202-501-1428

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OFFICE OF PUBLIC AFFAIRS (OPA)					
HULL, GEORGE	Acting Associate Administrator	564-8368	564-0790	Ex. 6 - Personal Privacy	202-501-1474
KONKUS, JOHN	Special Assistant to the Administrator	564-8368	564-2187		202-501-1474
GRAY, DORIS	Program Specialist	564-8368	564-0649		202-501-1474
GRANTHAM, NANCY	Acting Press Secretary	564-8368	564-6879		202-501-1474
HULL, GEORGE	Acting Principal Deputy Associate Administrator	564-8368	564-0790		202-501-1474
VALENTINE, JULIE	Acting Director Office of Media Relations	564-8368	564-2663		202-501-1474
SOWELL, SARAH	Director, Internal Communications	564-8368	564-0145		202-501-1474
VACANT	Deputy Associate Administrator	564-8368	n/a		202-501-1474
MILBOURN, CATHY	Senior Press Officer	564-8368	564-7849		202-501-1474
DEWEY, AMY	Special Assistant	564-8368	564-7816		202-501-1474
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION					
BRENNAN, TOM	Acting Associate Administrator	564-8443	564-6953	Ex. 6 - Personal Privacy	202-501-1490
BRENNAN, TOM	Chief of Staff	564-8443	564-6953		202-501-1490
VACANT	Director of Public Engagement and Environmental Education	564-8443	n/a		202-501-1490
VACANT	Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a		202-501-1490
VACANT	Special Assistant for Public Engagement	564-8443	n/a		n/a
STEWART, SHERRY	Program Specialist	564-8443	564-4303		202-501-1474
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS					
RICHARDSON, ROBIN	Acting Associate Administrator	564-5200	564-3358	Ex. 6 - Personal Privacy	202-501-1519
RICHARDSON, ROBIN	Principal Deputy Associate Administrator	564-5200	564-3358		202-501-1519
SCALES, WUANISHA	Staff Assistant	564-5200	564-2786		202-501-1519
WILKES, QUIANNA	Staff Assistant	564-7178	564-2486		202-501-1545
OFFICE OF HOMELAND SECURITY (OHS)					
KLING, DAVID	Associate Administrator	564-6978	564-0317	Ex. 6 - Personal Privacy	202-501-0026
BROWN, CAROLINE	Program Analyst	564-6978	564-2893		202-501-0026
CARABALLO, MARIO	Deputy Associate Administrator	564-6978	564-6971		202-501-0026
WILLIAMS, STEVEN	Senior Intel Advisor	564-6978	564-6954		202-501-0026
OFFICE OF POLICY (OP)					
DRAVIS, SAMANTHA	Associate Administrator	564-4332	564-3656	Ex. 6 - Personal Privacy	202-501-1688
INGE, CAROLYN	Staff Assistant/Scheduler	564-4332	566-2845		202-501-1688
VACANT	Deputy Associate Administrator	564-4332	n/a		202-501-1688
KENNY, SHANNON	Principal Deputy Associate Administrator	564-4332	566-2964		202-501-1688
POOLE, JACQUELINE	Staff Assistant/Scheduler	564-4332	566-2670		202-501-1688
KIME, ROBIN	Chief of Staff	564-4332	564-6587		202-501-1688
VACANT	Special Assistant	564-4332	n/a		202-501-1688

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(OA) PROGRAM OFFICES	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)	
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OFFICE OF CIVIL RIGHTS (OCR)	
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OFFICE OF CIVIL RIGHTS (OCR)	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)	
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OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)	
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SCIENCE ADVISORY BOARD (SAB)	
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SCIENCE ADVISORY BOARD (SAB)	
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
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OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)	
OFFICE OF ADMINISTRATION AND RESOURCES	
MANAGEMENT (OARM)	
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OFFICE OF CHEMICAL SAFETY AND POLLUTION	
PREVENTION (OCSPP)	
OFFICE OF CHEMICAL SAFETY AND POLLUTION	PREVENTION (OCSPP)
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OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	
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OFFICE OF THE ADMINISTRATOR (AO)	
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)	

(OA) PROGRAM OFFICES				
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)				
ETZEL, RUTH	Director	564-2188	566-1530	202-564-2733
REED, KHESHA	Associate Director	564-2188	566-0594	202-564-2733
CURTIS, MELLASONDA	Scheduler	564-2188	566-9971	202-564-2733
FOOS, BRENDA	Regulatory Support and Science Policy Division Director	564-2188	564-2707	202-564-2733
OFFICE OF CIVIL RIGHTS (OCR)				
LAWRENCE, TANYA	Acting Director	564-7272	564-2916	202-501-1836
VACANT	Deputy Director	564-7272	n/a	202-501-1836
WHICKUM, CHERYL	Staff Assistant	564-7272	564-4366	202-501-1836
BACHLE, LAURA	Acting Assistant Director	564-7272	564-2468	202-501-1836
DARDEN, CYNTHIA	Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587	202-501-1836
LANCASTER, TINA	Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151	202-501-1836
OFFICE OF EXECUTIVE SECRETARIAT (OEX)				
HOPE, BRIAN	Acting Director	564-7311	564-8212	202-501-1903
WASHINGTON, VALERIE	Staff Assistant	564-7311	564-1016	202-501-1903
HOPE, BRIAN	Deputy Director	564-7311	564-8212	202-501-1903
GAINES, CYNTHIA	Correspondence Team Leader	564-7311	564-1788	202-501-1817
LIVINGSTON, KEITH	CMS System Administrator	564-7311	564-9962	202-501-1903
NEWTON, JONATHAN	Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-501-1903
FERRIS, LENA	Acting Records Specialist	564-7311	564-8831	202-501-1817
OFFICE OF ADMINISTRATIVE AND EXECUTIVE SERVICES (OAES)				
ALLEN, REGINALD	Director	564-0444	564-1029	202-564-2744
LESPERANCE, TWANNA	Chief of Administrative Management Staff	564-0444	564-0419	202-564-2744
CUSCINO, GLEN	Chief of Resource Management	564-0444	566-1906	202-564-2744
McDUFFIE, CHARMAINE	Staff Assistant	564-0444	564-7492	202-564-2744
SCIENCE ADVISORY BOARD (SAB)				
ZARBA, CHRISTOPHER	Director	564-2221	564-0760	202-233-0643
SANZONE, STEPHANIE	Special Assistant	564-2221	564-2067	202-233-0643
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)				
BENJAMIN-SIRMONS, DENISE	Director	566-2075	564-6771	202-566-0266
ROGERS, JOAN	Deputy Director	566-2075	564-6568	202-566-0266
DENT, BRIDGETTE	Staff Assistant	566-2075	566-2819	202-566-0266
ASSISTANT ADMINISTRATORS (AAs)				
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)				
VIZIAN, DONNA	Acting Assistant Administrator	564-4600	564-2533	202-564-0233
WHEELER, KIM	Program Specialist	564-4600	564-1877	202-564-0233
COOPER, MARIAN	Chief of Staff	564-4600	564-0620	202-564-0233
BELL, MATTHEW	Special Assistant	564-4600	564-3282	202-564-0233
SHOWMAN, JOHN	Acting Principal Deputy Assistant Administrator	564-4600	564-5341	202-564-0233
GANTT, MELLISSA	Staff Assistant	564-4600	564-6535	202-564-0233
HITCHENS, LYNNANN	Acting Director, Office of Policy and Resources Management	564-4600	564-3184	202-564-0233
OFFICE OF AIR AND RADIATION (OAR)				
DUNHAM, SARAH	Acting Assistant Administrator	564-7404	343-9140	202-564-1408
VACANT	Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a	202-564-1408
SHAW, BETSY	Deputy Assistant Administrator	564-7400	564-1447	202-564-1408
VACANT	Senior Policy Advisor	564-7400	n/a	202-564-1408
LOVING, SHANITA	Staff Assistant	564-7400	564-4728	202-564-1408
ATKINSON, EMILY	Office Manager	564-7404	564-1850	202-564-1408
WASHINGTON, YVETTE	SEE Employee	564-7404	564-6168	202-564-1408
LEWIS, JOSH	Chief of Staff	564-7400	564-2095	202-564-1408
VACANT	Senior Advisor for Congressional and International Issues	564-7400	n/a	202-564-1408
CYRAN, CARISSA	Special Assistant	564-7400	564-5437	202-564-1408
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)				
CLELAND-HAMNETT, WENDY	Acting Assistant Administrator	564-2902	564-6745	202-564-0801
WISE, LOUISE	Deputy Assistant Administrator	564-2910	564-3715	202-564-0801
MILHOUSE, GLORIA	Program Specialist	564-2902	564-4206	202-564-0801
VACANT	Senior Policy Counsel	564-2910	n/a	202-564-0512
MARSHALL, VENUS	Scheduler	564-2902	564-8375	202-564-0801
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)				
BLOOM, DAVID	Acting Chief Financial Officer	564-1152	564-3513	202-501-0771
OSBORNE, HOWARD K.	Acting Deputy Chief Financial Officer	564-1152	564-0346	202-501-0771
GREAVES, HOLLY	Senior Advisor	564-1152	564-3028	202-501-0771
BENSON, SHEILA	Technical Assistant	564-1151	564-3387	202-501-0771

Ex. 6 - Personal Privacy

OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)
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OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)

WILSON, RITA	Program Specialist	564-1152	564-1156	Ex. 6 - Personal Privacy	202-501-0771
VACANT	Associate Chief Financial Officer	564-1152	n/a		202-501-0771
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
STARFIELD, LAWRENCE	Acting Assistant Administrator	564-2440	564-8179		202-501-3842
VACANT	Deputy Assistant Administrator	564-2440	n/a		202-501-3842
COZAD, DAVID	Acting Principal Deputy Assistant Administrator	564-2440	564-4861		202-501-3842
MILES, ERIN	Chief of Staff	564-2440	564-2038		202-501-3842
BAILEY, ETHEL	Program Specialist	564-2440	564-5149		202-501-3842
SHIFFMAN, CARI	Special Assistant	564-2440	564-2898		202-501-3842
BENITEZ-CLARK, ROWENA (TINA)	Staff Assistant	564-2440	564-3334		202-501-3842

n/a
n/a
n/a
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OFFICE OF ENVIRONMENTAL INFORMATION (OEI)
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OFFICE OF GENERAL COUNSEL (OGC)
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OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)
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OFFICE OF RESEARCH AND DEVELOPMENT (ORD)
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OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)
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OFFICE OF ENVIRONMENTAL INFORMATION (OEI)				
FINE, STEVEN	Acting Chief Information Officer	564-6665	564-1487	202-501-1622
SIMON, HARVEY	Acting Principal Deputy Assistant Administrator	564-6665	566-0917	202-501-1622
JONES-PARA, LISA	Senior Policy Advisor	564-6665	566-1157	202-501-1622
GROGARD, MEAGAN	Special Assistant	564-6665	564-6812	202-501-1622
BEDNAR, GEORGIA	Program Specialist	564-6665	564-9816	202-501-1622
JACKS, SUSAN	Program Specialist	564-6665	564-2235	202-501-1622
JONES, TAWAUNNA	Staff Assistant	564-6665	564-6077	202-501-1622
OFFICE OF GENERAL COUNSEL (OGC)				
MINOLI, KEVIN	Acting General Counsel	564-8040	564-5551	202-564-1777
VENEY, CARLA	Program Specialist	564-8040	564-1619	202-564-1777
PACKARD, ELISE	Acting Principal Deputy General Counsel	564-8064	564-7729	202-501-1438
VACANT	Deputy General Counsel	564-8064	n/a	202-501-1438
JONES, GAIL	Program Specialist	564-8064	564-0952	202-501-1438
VACANT	Deputy General Counsel	564-8064	n/a	202-501-1428
PATRICK, MONIQUE	Program Specialist	564-8064	564-5534	202-564-1428
FUGH, JUSTINA	Senior Counsel for Ethics	564-8064	564-1786	202-564-1772
OFFICE OF INSPECTOR GENERAL (OIG)				
ELKINS JR, ARTHUR	Inspector General	566-0847	566-0844	202-566-0857
SHEEHAN, CHARLES	Deputy Inspector General	566-0847	566-0394	202-566-0857
MASON, DARRYL	Special Assistant	566-0847	566-0871	202-566-0857
OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)				
NISHIDA, JANE	Acting Assistant Administrator	564-6600	564-1531	202-565-2407
STEWART, LAKITA	Staff Assistant	564-6600	564-6458	202-565-2407
HILL, RANDY	Deputy Assistant Administrator	564-6600	564-5474	202-565-2407
LEE, PASCALE	Staff Assistant	564-6600	564-1340	202-565-2407
DIEU, MARTIN	Chief of Staff	564-6600	564-6442	202-565-2407
VACANT	Director for AIEO	564-0303	n/a	202-565-2407
WRIGHT, FELICIA	Deputy Director for AIEO	564-0303	566-1886	202-565-2407
VACANT	Staff Assistant	564-0303	n/a	202-565-2407
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)				
KAVLOCK, ROBERT	Acting Assistant Administrator	564-6620	564-0225	202-565-2430
PLOTKIN, VIKTORIYA	Special Assistant	564-6620	564-7318	202-565-2430
GENTRY, NATHAN	Executive Assistant	564-6620	564-9084	202-565-2430
RODAN, BRUCE	Associate Director for Science	564-6620	564-3331	202-565-2430
SJOGREN, MYA	Special Assistant	564-6620	564-2213	202-565-2430
ROBBINS, CHRISTOPHER	Acting Deputy Assistant Administrator for Management	564-6620	564-6141	202-565-2430
MCPHERSON, MARK	Special Assistant	919-541-3123	919-541-3123	202-565-2430
BLACKBURN, ELIZABETH	Chief of Staff	564-6620	564-2192	202-565-2430
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)				
BREEN, BARRY	Acting Assistant Administrator	566-0200	566-0187	202-566-0207
BERGMAN, SHAWNA	Chief of Staff (On Detail)	566-0200	564-3641	202-566-0207
BROOKS, BECKY	Special Assistant	566-0200	566-2762	202-566-0207
HILOSKY, NICK	Special Assistant	566-0200	566-1942	202-566-0207
HILL, TERESA	Staff Assistant	566-0200	566-0184	202-566-0207
SIMON, NIGEL	Acting Principal Deputy Assistant Administrator	566-0200	564-6629	202-566-0207
VACANT	Deputy Assistant Administrator	566-0200	n/a	n/a
KENELY, CAROLINE	Management Assistant	566-0200	566-2235	202-566-0207
OFFICE OF WATER (OW)				
SHAPIRO, MIKE	Acting Assistant Administrator	564-5700	564-0516	202-564-0488
BEST-WONG, BENITA	Acting Principal Deputy Assistant Administrator	564-5700	566-1159	202-564-0488
PECK, GREGORY	Chief of Staff	564-5700	564-5778	202-564-0488
PENMAN, CRYSTAL	Program Specialist/Scheduler	564-5700	564-3318	202-564-0488
GUDE, KAREN	Special Assistant to Deputy Assistant Administrator	564-5700	564-0831	202-564-0488
EDWARDS, CRYSTAL	Scheduler	564-5700	564-1661	202-564-0488

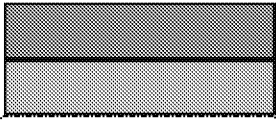
Ex. 6 - Personal Privacy

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Ex. 6 - Personal Privacy	
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n/a	

REGIONAL CONTACTS
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
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REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
SZARO, DEB	Acting Regional Administrator	617-918-1010	617-918-1011		617-918-0011
LINDSAY, JANE	Executive Assistant	617-918-1010	617-918-1289		617-918-0011
MORAFF, KEN	Acting Deputy Regional Administrator	617-918-1010	617-918-1502		617-918-0011
GUTRO, DOUG	Acting Public Affairs Director	617-918-1010	617-918-1021		617-918-0101
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
MUGDAN, WALTER	Acting Regional Administrator	212-637-5000	212-637-5050		212-637-5024
GUTIERREZ, CLAUDIA	Acting Chief of Staff	212-637-5000	212-637-5036		212-637-5024
HICKEY, MAUREEN T	Executive Assistant	212-637-5000	212-637-5035		212-637-5024
SCHAAF, ERIC	Acting Deputy Regional Administrator	212-637-5000	212-637-3107		212-637-5024
MEARS, MARY	Public Affairs Director	212-637-3660	212-637-3673		212-637-3561
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia					
RODRIGUES, CECIL	Acting Regional Administrator	215-814-2900	215-814-2683		215-814-2901
PURNELL, RHONDA	Staff Assistant	215-814-2900	215-814-2188		215-814-2901
SEARFOSS, RENEE	Executive Assistant	215-814-2900	215-814-2137		215-814-2901
VACANT	Chief of Staff	215-814-2900	n/a		215-814-2901
ARMSTEAD, JOHN	Acting Deputy Regional Administrator	215-814-2900	215-814-3127		215-814-2901
CORREA, LAURA	Staff Assistant	215-814-2900	215-814-2918		215-814-2901
LEWIS, JACQUELINE	Executive Assistant	215-814-2900	215-814-2037		215-814-2901
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
HEARD, ANNE	Acting Regional Administrator	404-562-8357	404-562-8353		404-562-9961
JONES-JOHNSON, SHEA	Special Assistant	404-562-8357	404-562-8206		404-562-9961
JOHNSON, BELINDA	Executive Assistant/Scheduler	404-562-8357	404-562-8343		404-562-9961
LAPIERRE, KEN	Acting Deputy Regional Administrator	404-562-8357	404-562-8570		404-562-9961
BONNER, BRENDA	Executive Assistant/Scheduler	404-562-8357	404-562-8348		404-562-9961
GHOSH, MITA	Chief of Staff	404-562-8357	404-562-9568		404-562-9961
LINCOLN, LARRY	Public Affairs Director	404-562-8327	404-562-8304		404-562-8335
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
KAPLAN, ROBERT A	Acting Regional Administrator	312-886-3000	312-886-1499		312-353-1120
WILLIAMS, FELICIA	Administrative Officer/Executive Assistant	312-886-3000	312-353-5697		312-353-1120
NEWTON, CHERYL	Acting Deputy Regional Administrator	312-886-3000	312-353-6730		312-353-1120
MARTINEZ, ISIDRA	Administrative Assistant	312-886-3000	312-353-4890		312-353-1120
KELLEY, JEFF	Public Affairs Director	312-886-3000	312-353-1159		312-353-1120
ROWAN, ANNE	Public Affairs Chief	312-886-3000	312-353-9391		312-353-1155
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
COLEMAN, SAMUEL	Acting Regional Administrator	214-665-2100	214-665-3110		214-665-6648
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307		214-665-6648
GRAY, DAVID	Acting Deputy Regional Administrator	214-665-2200	214-665-8120		214-665-2118
WILLIAMS, ODESSA	Executive Assistant	214-665-2100	214-665-8307		214-665-6648
GRAY, DAVID	Public Affairs Director	214-665-2200	214-665-8120		214-665-2118
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
CHU, ED	Acting Regional Administrator	913-551-7006	913-551-7333		913-551-7976
CACHO, JULIA	Assistant/Scheduler	913-551-7006	913-551-7071		913-551-7976
FLOURNOY, KAREN	Acting Deputy Regional Administrator	913-551-7006	913-551-7782		913-551-7976
PETERS, DANA	Executive Office Manager	913-551-7006	913-551-7444		913-551-7976
CAREY, CURTIS	Public Affairs Director	913-551-7003	913-551-7506		913-551-7873
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
THOMAS, DEBRA H.	Acting Regional Administrator	303-312-6532	303-312-6298		303-312-6882
BOHAN, SUZANNE J.	Acting Deputy Regional Administrator	303-312-6532	303-312-6925		303-312-6882
VARCOE, BETSY	Staff Assistant	303-312-6532	303-312-6532		303-312-6882
MUTTER, ANDREW	Public Affairs Director	303-312-6448	303-312-6448		303-312-6961
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa					
STRAUSS, ALEXIS	Acting Regional Administrator	415-947-8702	415-972-3572		415-947-3588
JORDAN, DEBORAH	Acting Deputy Regional Administrator	415-947-8702	415-972-3133		415-947-3588
KAO, JESSICA	Chief of Staff	415-947-8702	415-972-3922		415-947-3588
GAUDARIO, ABIGAIL	Secretary/Scheduler	415-947-8702	415-947-4238		415-947-3588
ZITO, KELLY	Public Affairs Director	415-947-8702	415-947-4306		415-947-4409
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
PIRZADEH, MICHELLE	Acting Regional Administrator	206-553-1234	206-553-1272		206-553-1809
OPALSKI, DAN	Acting Deputy Regional Administrator	206-553-1234	206-553-1855		206-553-1809
TYSON, LINDA	Executive Assistant to the Regional Administrator	206-553-1234	n/a		206-553-1809
ERIKSON, LINDA	Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191		206-553-1809
TYLER, KENDRA	Special Assistant	206-553-1234	206-553-0041		206-553-1809
KELLY, JOYCE	Chief of Staff	206-553-1234	206-553-4026		206-553-1809
HOLSMAN, MARIANNE	Public Affairs Director	206-553-1234	206-553-1237		206-553-1809

Ex. 6 - Personal Privacy



Ex. 6 - Personal Privacy

PHONE LIST:	
Pruitt, Scott	
ANDERSON, DENISE	
FLYNN, MIKE	
BURTON, TAMIKA	
REEDER, JOHN	
WILLIS, SHARNETT	
CONNORS, SANDRA	
ALLEN, REGINALD	
BENTON, DON	
SCHNARE, DAVID	
GREAVES, HOLLY	
SUGIYAMA, GEORGE	
BANGERTER, LAYNE	
SCHWAB, JUSTIN	
DAVIS, PATRICK	
KREUTZER, DAVID	
ERICKSEN, DOUG	
KONKUS, JOHN	
DICKERSON, AARON	
MUNOZ, CHARLES	
WILLIS, SHARNETT	
JONES, KNOLYN	
BURLEY, VERONICA	
DAVIS, GAIL	
JENKINS, DONNA	
WOODWARD, CHERYL	
WEESE, ERIC	
KNAPP, KRISTIEN	
THREET, DEREK	
NAPLES, EILEEN	
BURDEN, SUSAN	
HAUTAMAKI, JARED	
OFFICE OF EXTERNAL AFFAIRS AND ENVIRONMENTAL EDUCATION (OEAAE)	
HULL, GEORGE	
GRAY, DORIS	
GRANTHAM, NANCY	
HULL, GEORGE	
VALENTINE, JULIE	
SOWELL, SARAH	
VACANT	
VACANT	
BRENNAN, TOM	
BRENNAN, TOM	
VACANT	
VACANT	
VACANT	
STEWART, SHERRY	
RICHARDSON, ROBIN	
RICHARDSON, ROBIN	
SCALES, WUANISHA	
WILKES, QUIANNA	
KLING, DAVID	
BROWN, CAROLINE	
CARABALLO, MARIO	
WILLIAMS, STEVEN	
OFFICE OF POLICY, ECONOMICS, AND INNOVATION (OPEI)	
KENNY, SHANNON	
VACANT	
KENNY, SHANNON	
POOLE, JACQUELINE	
KIME, ROBIN	
VACANT	

March 2017						
OFFICE OF THE ADMINISTRATOR (AO)						
	Main	Direct	Cell	Fax	Home	
Administrator	564-4700	564-2928	Ex. 6 - Personal Privacy	202-501-1450	n/a	
Staff Assistant	564-4711	564-1782		202-501-1470	n/a	
Acting Deputy Administrator	564-4711	343-9356		202-501-1470	n/a	
Staff Assistant	564-4711	564-4771		202-501-1470	n/a	
Acting Chief of Staff	564-1225	564-6082		202-501-1480	Ex. 6 - Personal Privacy	
Staff Assistant	564-6999	564-7866		202-501-1480		
Senior Advisor	n/a	564-4231		n/a		
Acting Deputy Chief of Staff	564-0444	564-1029		202-564-2744		
Senior White House Advisor	564-4711	564-3019		202-501-1470		
Transition Team	n/a	564-3073		n/a		
Transition Team	n/a	564-3028		n/a		
Transition Team	n/a	564-3054		n/a		
Transition Team	n/a	564-0468		n/a		
Transition Team	n/a	564-3135		n/a		
Transition Team	n/a	564-3103		n/a		
Transition Team	n/a	564-3113		n/a		
Transition Team	n/a	564-3131		n/a		
Transition Team	n/a	564-2187		n/a		
Staff Assistant	564-6999	564-1783		202-501-1338		
White House Liaison	564-7960	564-3097		202-501-1328		
Staff Assistant	564-7960	564-7866		202-501-1328		
Staff Assistant	564-4700	564-6262		202-501-1450		
Staff Assistant	564-1225	564-7084		202-501-1480		
Travel Coordinator	564-1225	564-1444		202-501-0320		
Staff Assistant	n/a	564-6959		202-501-0289		
Staff Assistant	564-7719	564-1274		202-564-2889		
PSD Security Detail	n/a	564-6515		n/a		
SPECIAL ASSISTANTS (AO)						
	Main	Direct			Fax	
OAR, OITA	564-4724	564-3277			202-564-1408	
OW, OCFO, OEI	564-4724	564-1409			202-501-1470	
OLEM, OARM, OHS , EAB, OSBP, OCR	564-4724	564-7057			202-501-1428	
OCSPP; ORD; SAB; OCHP	564-4724	564-6308			202-501-1470	
OECA, OGC, IG	564-4724	564-4229		202-501-1428		
OFFICE OF PUBLIC AFFAIRS (OPA)						
	Main	Direct		Fax		
Acting Associate Administrator	564-8368	564-0790	Ex. 6 - Personal Privacy	202-501-1474	Ex. 6 - Personal Privacy	
Staff Assistant	564-8368	564-0649		202-501-1474		
Acting Press Secretary	564-8368	564-6879		202-501-1474		
Acting Principal Deputy Associate Administrator	564-8368	564-0790		202-501-1474		
Acting Director Office of Media Relations	564-8368	564-2663		202-501-1474		
Director, Internal Communications	564-8368	564-0145		202-501-1474		
Deputy Associate Administrator	564-8368	n/a		202-501-1474		
Deputy Press Secretary	564-8368	n/a		202-501-1474		
OFFICE OF PUBLIC ENGAGEMENT AND ENVIRONMENTAL EDUCATION (OPEEE)						
	Main	Direct		Fax		
Acting Associate Administrator	564-8443	564-6953		202-501-1490		
Chief of Staff	564-8443	564-6953		202-501-1490		
Director of Public Engagement and Environmental Education	564-8443	n/a		202-501-1490		
Deputy Director of Public Engagement and Public Health Based Initiatives	564-8443	n/a		202-501-1490		
Special Assistant for Public Engagement	564-8443	n/a		n/a		
Program Specialist	564-8443	564-4303		202-501-1474		
OFFICE OF CONGRESSIONAL AND INTERGOVERNMENTAL RELATIONS (OCIR)						
	Main	Direct		Fax		
Acting Associate Administrator	564-5200	564-3358		202-501-1519		
Principal Deputy Associate Administrator	564-5200	564-3358		202-501-1519		
Staff Assistant	564-5200	564-2786		202-501-1519		
Staff Assistant	564-7178	564-2486		202-501-1545		
OFFICE OF HOMELAND SECURITY (OHS)						
	Main	Direct		Fax		
Associate Administrator	564-6978	564-0317		202-501-0026		
Program Analyst	564-6978	564-2893		202-501-0026		
Deputy Associate Administrator	564-6978	564-6971		202-501-0026		
Senior Intel Advisor	564-6978	564-6954		202-501-0026		
OFFICE OF POLICY (OP)						
	Main	Direct		Fax		
Acting Associate Administrator	564-4332	566-2964		202-501-1688		
Deputy Associate Administrator	564-4332	n/a		202-501-1688		
Principal Deputy Associate Administrator	564-4332	566-2964		202-501-1688		
Staff Assistant/Scheduler	564-4332	566-2670		202-501-1688		
Chief of Staff	564-4332	564-6587		202-501-1688		
Special Assistant	564-4332	n/a		202-501-1688		

ETZEL, RUTH
REED, KHESHA
CURTIS, MELLASONDA
FOOS, BRENDA
LAWRENCE, TANYA
VACANT
WHICKUM, CHERYL
BACHLE, LAURA
DARDEN, CYNTHIA
LANCASTER, TINA
HOPE, BRIAN
WASHINGTON, VALERIE
HOPE, BRIAN
GAINES, CYNTHIA
LIVINGSTON, KEITH
NEWTON, JONATHAN
FERRIS, LENA
ALLEN, REGINALD
LESPERANCE, TWANNA
CUSCINO, GLEN
McDUFFIE, CHARMAINE
ZARBA, CHRISTOPHER
SANZONE, STEPHANIE
BENJAMIN-SIRMONS, DENISE
ROGERS, JOAN
DENT, BRIDGETTE

(OA) PROGRAM OFFICES					
OFFICE OF CHILDREN'S HEALTH PROTECTION (OCHP)					
	Main	Direct	Cell	Fax	Home
Director	564-2188	566-1530	Ex. 6 - Personal Privacy	202-564-2733	n/a
Associate Director	564-2188	566-0594		202-564-2733	Ex. 6 - Personal Privacy
Scheduler	564-2188	566-9971		202-564-2733	
Regulatory Support and Science Policy Division Director	564-2188	564-2707		202-564-2733	
OFFICE OF CIVIL RIGHTS (OCR)					
	Main	Direct		Fax	
Acting Director	564-7272	564-2916		202-501-1836	
Deputy Director	564-7272	n/a		202-501-1836	
Staff Assistant	564-7272	564-4366		202-501-1836	
Acting Assistant Director	564-7272	564-2468		202-501-1836	
Assistant Director for Complaints Resolution Staff (Title VII)	564-7272	564-1587		202-501-1836	
Assistant Director for Affirmative Employment and Diversity/AEAA	564-7272	564-8151		202-501-1836	
OFFICE OF EXECUTIVE SECRETARIAT (OEX)					
	Main	Direct	Fax	Ex. 6 - Personal Privacy	
Acting Director	564-7311	564-8212	202-501-1903		
Staff Assistant	564-7311	564-1016	202-501-1903		
Deputy Director	564-7311	564-8212	202-501-1903		
Correspondence Team Leader	564-7311	564-1788	202-501-1817		
CMS System Administrator	564-7311	564-9962	202-501-1903		
Attorney Advisor/FOIA Coordinator	564-7311	564-6164	202-501-1903		
Acting Records Specialist	564-7311	564-8831	202-501-1817		
OFFICE OF ADMINISTRATIVE AND ECUTIVE SERVICES (OAES)					
	Main	Direct	Fax		
Director	564-0444	564-1029	202-564-2744		
Chief of Administrative Management Staff	564-0444	564-0419	202-564-2744		
Chief or Resource Management	564-0444	566-1906	202-564-2744		
Staff Assistant	564-0444	564-7492	202-564-2744		
SCIENCE ADVISORY BOARD (SAB)					
	Main	Direct	Fax		
Director	564-2221	564-0760	202-233-0643		
Special Assistant	564-2221	564-2067	202-233-0643		
OFFICE OF SMALL AND DISADVANTAGED BUSINESS UTILIZATION (OSDBU)					
	Main	Direct	Fax	Home	
Director	566-2075	564-6771	202-566-0266	n/a	
Deputy Director	566-2075	564-6568	202-566-0266	n/a	
Staff Assistant	566-2075	566-2819	202-566-0266	n/a	

VIZIAN, DONNA
WHEELER, KIM
COOPER, MARIAN
BELL, MATTHEW
SHOWMAN, JOHN
GANTT, MELLISSA
HITCHENS, LYNNANN
DUNHAM, SARAH
VACANT
SHAW, BETSY
VACANT
LOVING, SHANITA
ATKINSON, EMILY
WASHINGTON, YVETTE
LEWIS, JOSH
VACANT
CYRAN, CARISSA
CLELAND-HAMNETT, WENDY
WISE, LOUISE
MILHOUSE, GLORIA
VACANT
MARSHALL, VENUS
BLOOM, DAVID
OSBORNE, HOWARD K.
BENSON, SHEILA
WILSON, RITA
VACANT
STARFIELD, LAWRENCE
VACANT
COZAD, DAVID
MILES, ERIN
BAILEY, ETHEL
SHIFFMAN, CARI
BENITEZ-CLARK, ROWENA (TINA)
FINE, STEVEN
SIMON, HARVEY
JONES-PARA, LISA
GROGARD, MEAGAN
BEDNAR, GEORGIA
JACKS, SUSAN
JONES, TAWAUNNA
OFFICE OF THE INSPECTOR GENERAL (OIG)
MINOLI, KEVIN
VENEY, CARLA
PACKARD, ELISE
VACANT
JONES, GAIL
VACANT
PATRICK, MONIQUE
FUGH, JUSTINA
OFFICE OF THE INSPECTOR GENERAL (OIG)
ELKINS JR, ARTHUR
SHEEHAN, CHARLES
MASON, DARRYL

ASSISTANT ADMINISTRATORS (AAs)					
OFFICE OF ADMINISTRATION AND RESOURCES MANAGEMENT (OARM)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-4600	564-2533		202-564-0233	n/a
Program Specialist	564-4600	564-1877		202-564-0233	n/a
Chief of Staff	564-4600	564-0620		202-564-0233	n/a
Special Assistant	564-4600	564-3282		202-564-0233	n/a
Acting Principal Deputy Assistant Administrator	564-4600	564-5341		202-564-0233	n/a
Staff Assistant	564-4600	564-6535		202-564-0233	n/a
Acting Director, Office of Policy and Resources Management	564-4600	564-3184		202-564-0233	n/a
OFFICE OF AIR AND RADIATION (OAR)					
	Main	Direct		Fax	Home
Acting Assistant Administrator	564-7404	343-9140		202-564-1408	n/a
Associate Assistant Administrator for Climate and Senior Counsel	564-7404	n/a		202-564-1408	n/a
Deputy Assistant Administrator	564-7400	564-1447		202-564-1408	n/a
Senior Policy Advisor	564-7400	n/a		202-564-1408	n/a
Staff Assistant	564-7400	564-4728		202-564-1408	n/a
Office Manager	564-7404	564-1850		202-564-1408	n/a
SEE Employee	564-7404	564-6168		202-564-1408	n/a
Chief of Staff	564-7400	564-2095		202-564-1408	n/a
Senior Advisor for Congressional and International Issues	564-7400	n/a		202-564-1408	n/a
Special Assistant	564-7400	564-5437		202-564-1408	n/a
OFFICE OF CHEMICAL SAFETY AND POLLUTION PREVENTION (OCSPP)					
	Main	Direct		Fax	Home
Acting Assistant Administrator	564-2902	564-6745		202-564-0801	n/a
Deputy Assistant Administrator	564-2910	564-3715		202-564-0801	
Program Specialist	564-2902	564-4206		202-564-0801	
Senior Policy Counsel	564-2910	n/a		202-564-0512	
Scheduler	564-2902	564-8375		202-564-0801	
OFFICE OF THE CHIEF FINANCIAL OFFICER (OCFO)					
	Main	Direct		Fax	
Acting Chief Financial Officer	564-1152	564-3513		202-501-0771	
Acting Deputy Chief Financial Officer	564-1152	564-0346		202-501-0771	
Technical Assistant	564-1151	564-3387		202-501-0771	
Program Specialist	564-1152	564-1156		202-501-0771	
Associate Chief Financial Officer	564-1152	n/a	Ex. 6 - Personal Privacy	202-501-0771	
OFFICE OF ENFORCEMENT AND COMPLIANCE ASSURANCE (OECA)					
	Main	Direct		Fax	
Acting Assistant Administrator	564-2440	564-8179		202-501-3842	
Deputy Assistant Administrator	564-2440	n/a		202-501-3842	
Acting Principal Deputy Assistant Administrator	564-2440	564-4861		202-501-3842	
Chief of Staff	564-2440	564-2038		202-501-3842	
Program Specialist	564-2440	564-5149		202-501-3842	
Special Assistant	564-2440	564-2898		202-501-3842	
Staff Assistant	564-2440	564-3334		202-501-3842	
OFFICE OF ENVIRONMENTAL INFORMATION (OEI)					
	Main	Direct		Fax	Ex. 6 - Personal Privacy
Acting Chief Information Officer	564-6665	564-1487		202-501-1622	
Acting Principal Deputy Assistant Administrator	564-6665	566-0917		202-501-1622	
Senior Policy Advisor	564-6665	566-1157		202-501-1622	
Special Assistant	564-6665	564-6812		202-501-1622	
Program Specialist	564-6665	564-9816		202-501-1622	
Program Specialist	564-6665	564-2235		202-501-1622	
Staff Assistant	564-6665	564-6077		202-501-1622	
OFFICE OF GENERAL COUNSEL (OGC)					
	Main	Direct		Fax	
Acting General Counsel	564-8040	564-5551		202-564-1777	
Program Specialist	564-8040	564-1619		202-564-1777	
Acting Principal Deputy General Counsel	564-8064	564-7729		202-501-1438	
Deputy General Counsel	564-8064	n/a		202-501-1438	
Program Specialist	564-8064	564-0952		202-501-1438	
Deputy General Counsel	564-8064	n/a		202-501-1428	
Program Specialist	564-8064	564-5534		202-564-1428	
Senior Counsel for Ethics	564-8064	564-1786		202-564-1772	
OFFICE OF INSPECTOR GENERAL (OIG)					
	Main	Direct		Fax	
Inspector General	566-0847	566-0844		202-566-0857	
Deputy Inspector General	566-0847	566-0394		202-566-0857	
Special Assistant	566-0847	566-0871		202-566-0857	n/a

NISHIDA, JANE
STEWART, LAKITA
HILL, RANDY
LEE, PASCALE
DIEU, MARTIN
VACANT
WRIGHT, FELICIA
VACANT
KAVLOCK, ROBERT
PLOTKIN, VIKTORIYA
GENTRY, NATHAN
RODAN, BRUCE
SJOGREN, MYA
ROBBINS, CHRISTOPHER
MCPHERSON, MARK
BLACKBURN, ELIZABETH
BREEN, BARRY
BERGMAN, SHAWNA
BROOKS, BECKY
HILOSKY, NICK
HILL, TERESA
SIMON, NIGEL
VACANT
KENELY, CAROLINE
SHAPIRO, MIKE
BEST-WONG, BENITA
PECK, GREGORY
PENMAN, CRYSTAL
GUDE, KAREN
EDWARDS, CRYSTAL

OFFICE OF INTERNATIONAL AND TRIBAL AFFAIRS (OITA)					
	Main	Direct	Cell	Fax	Home
Acting Assistant Administrator	564-6600	564-1531		202-565-2407	
Staff Assistant	564-6600	564-6458		202-565-2407	
Deputy Assistant Administrator	564-6600	564-5474		202-565-2407	
Staff Assistant	564-6600	564-1340		202-565-2407	
Chief of Staff	564-6600	564-6442		202-565-2407	
Director for AIEO	564-0303	n/a		202-565-2407	
Deputy Director for AIEO	564-0303	566-1886		202-565-2407	
Staff Assistant	564-0303	n/a		202-565-2407	
OFFICE OF RESEARCH AND DEVELOPMENT (ORD)					
	Main	Direct		Fax	
Acting Assistant Administrator	564-6620	564-0225		202-565-2430	
Special Assistant	564-6620	564-7318		202-565-2430	
Executive Assistant	564-6620	564-9084		202-565-2430	
Associate Director for Science	564-6620	564-3331		202-565-2430	
Special Assistant	564-6620	564-2213		202-565-2430	
Acting Deputy Assistant Administrator for Management	564-6620	564-6141		202-565-2430	
Special Assistant	919-541-3123	919-541-3123		202-565-2430	
Chief of Staff	564-6620	564-2192		202-565-2430	
OFFICE OF LAND AND EMERGENCY MANAGEMENT (OLEM)			Ex. 6 - Personal Privacy		Ex. 6 - Personal Privacy
	Main	Direct		Fax	
Acting Assistant Administrator	566-0200	566-0187		202-566-0207	
Chief of Staff (On Detail)	566-0200	564-3641		202-566-0207	
Special Assistant	566-0200	566-2762		202-566-0207	
Special Assistant	566-0200	566-1942		202-566-0207	
Staff Assistant	566-0200	566-0184		202-566-0207	
Acting Principal Deputy Assistant Administrator	566-0200	564-6629		202-566-0207	
Deputy Assistant Administrator	566-0200	n/a		n/a	
Management Assistant	566-0200	566-2235		202-566-0207	
OFFICE OF WATER (OW)					
	Main	Direct		Fax	
Acting Assistant Administrator	564-5700	564-0516		202-564-0488	
Acting Principal Deputy Assistant Administrator	564-5700	566-1159		202-564-0488	
Chief of Staff	564-5700	564-5778		202-564-0488	
Program Specialist/Scheduler	564-5700	564-3318		202-564-0488	
Special Assistant to Deputy Assistant Administrator	564-5700	564-0831		202-564-0488	
Scheduler	564-5700	564-1661		202-564-0488	

SZARO, DEB
LINDSAY, JANE
MORAFF, KEN
GUTRO, DOUG
MUGDAN, WALTER
GUTIERREZ, CLAUDIA
HICKEY, MAUREEN T
SCHAAF, ERIC
MEARS, MARY
RODRIGUES, CECIL
PURNELL, RHONDA
SEARFOSS, RENEE
VACANT
ARMSTEAD, JOHN
CORREA, LAURA
LEWIS, JACQUELINE
HEARD, ANNE
JONES-JOHNSON, SHEA
JOHNSON, BELINDA
LAPIERRE, KEN
BONNER, BRENDA
GHOSH, MITA
LINCOLN, LARRY
KAPLAN, ROBERT A
WILLIAMS, FELICIA
NEWTON, CHERYL
MARTINEZ, ISIDRA
KELLEY, JEFF
ROWAN, ANNE
COLEMAN, SAMUEL
WILLIAMS, ODESSA
GRAY, DAVID
WILLIAMS, ODESSA
GRAY, DAVID
CHU, ED
CACHO, JULIA
FLOURNOY, KAREN
PETERS, DANA
CAREY, CURTIS
THOMAS, DEBRA H.
BOHAN, SUZANNE J.
VARCOE, BETSY
MUTTER, ANDREW
STRAUSS, ALEXIS
JORDAN, DEBORAH
KAO, JESSICA
GAUDARIO, ABIGAIL
ZITO, KELLY
PIRZADEH, MICHELLE
OPALSKI, DAN
TYSON, LINDA
ERIKSON, LINDA
TYLER, KENDRA
KELLY, JOYCE
HOLSMAN, MARIANNE

REGIONAL CONTACTS					
REGION 1 Boston - Connecticut, Maine, New Hampshire, Rhode Island, Vermont					
	Main	Direct	Cell	Fax	Home
Acting Regional Administrator	617-918-1010	617-918-1011		617-918-0011	
Executive Assistant	617-918-1010	617-918-1289		617-918-0011	
Acting Deputy Regional Administrator	617-918-1010	617-918-1502		617-918-0011	
Acting Public Affairs Director	617-918-1010	617-918-1021		617-918-0101	
REGION 2 New York City - New Jersey, New York, Puerto Rico, Virgin Islands					
Acting Regional Administrator	212-637-5000	212-637-5050		212-637-5024	
Acting Chief of Staff	212-637-5000	212-637-5036		212-637-5024	
Executive Assistant	212-637-5000	212-637-5035		212-637-5024	
Acting Deputy Regional Administrator	212-637-5000	212-637-3107		212-637-5024	
Public Affairs Director	212-637-3660	212-637-3673		212-637-3561	
REGION 3 Philadelphia - Delaware, Washington D.C., Maryland, Pennsylvania, Virginia, West Virginia					
Acting Regional Administrator	215-814-2900	215-814-2683		215-814-2901	
Staff Assistant	215-814-2900	215-814-2188		215-814-2901	
Executive Assistant	215-814-2900	215-814-2137		215-814-2901	
Chief of Staff	215-814-2900	n/a		215-814-2901	
Acting Deputy Regional Administrator	215-814-2900	215-814-3127		215-814-2901	
Staff Assistant	215-814-2900	215-814-2918		215-814-2901	
Executive Assistant	215-814-2900	215-814-2037		215-814-2901	
REGION 4 Atlanta - Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee					
Acting Regional Administrator	404-562-8357	404-562-8353		404-562-9961	
Special Assistant	404-562-8357	404-562-8206		404-562-9961	
Executive Assistant/Scheduler	404-562-8357	404-562-8343		404-562-9961	
Acting Deputy Regional Administrator	404-562-8357	404-562-8570		404-562-9961	
Executive Assistant/Scheduler	404-562-8357	404-562-8348		404-562-9961	
Chief of Staff	404-562-8357	404-562-9568		404-562-9961	
Public Affairs Director	404-562-8327	404-562-8304		404-562-8335	
REGION 5 Chicago - Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin					
Acting Regional Administrator	312-886-3000	312-886-1499		312-353-1120	
Administrative Officer/Executive Assistant	312-886-3000	312-353-5697		312-353-1120	
Acting Deputy Regional Administrator	312-886-3000	312-353-6730		312-353-1120	
Administrative Assistant	312-886-3000	312-353-4890	Ex. 6 - Personal Privacy	312-353-1120	Ex. 6 - Personal Privacy
Public Affairs Director	312-886-3000	312-353-1159		312-353-1120	
Public Affairs Chief	312-886-3000	312-353-9391		312-353-1155	
REGION 6 Dallas - Arkansas, Louisiana, New Mexico, Oklahoma, Texas					
Acting Regional Administrator	214-665-2100	214-665-3110		214-665-6648	
Executive Assistant	214-665-2100	214-665-8307		214-665-6648	
Acting Deputy Regional Administrator	214-665-2200	214-665-8120		214-665-2118	
Executive Assistant	214-665-2100	214-665-8307		214-665-6648	
Public Affairs Director	214-665-2200	214-665-8120		214-665-2118	
REGION 7 Kansas City - Iowa, Kansas, Missouri, Nebraska					
Acting Regional Administrator	913-551-7006	913-551-7333		913-551-7976	
Assistant/Scheduler	913-551-7006	913-551-7071		913-551-7976	
Acting Deputy Regional Administrator	913-551-7006	913-551-7782		913-551-7976	
Executive Office Manager	913-551-7006	913-551-7444		913-551-7976	
Public Affairs Director	913-551-7003	913-551-7506		913-551-7873	
REGION 8 Denver - Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming					
Acting Regional Administrator	303-312-6532	303-312-6298		303-312-6882	
Acting Deputy Regional Administrator	303-312-6532	303-312-6925		303-312-6882	
Staff Assistant	303-312-6532	303-312-6532		303-312-6882	
Public Affairs Director	303-312-6448	303-312-6448		303-312-6961	
REGION 9 San Francisco - Arizona, California, Hawaii, Nevada, American Samoa, Guam					
Acting Regional Administrator	415-947-8702	415-972-3572		415-947-3588	
Acting Deputy Regional Administrator	415-947-8702	415-972-3133		415-947-3588	
Chief of Staff	415-947-8702	415-972-3922		415-947-3588	
Secretary/Scheduler	415-947-8702	415-947-4238		415-947-3588	
Public Affairs Director	415-947-8702	415-947-4306		415-947-4409	
REGION 10 Seattle - Alaska, Idaho, Oregon, Washington					
Acting Regional Administrator	206-553-1234	206-553-1272		206-553-1809	
Acting Deputy Regional Administrator	206-553-1234	206-553-1855		206-553-1809	
Executive Assistant to the Regional Administrator	206-553-1234	n/a		206-553-1809	
Executive Assistant to the Deputy Regional Administrator	206-553-1234	206-553-1191		206-553-1809	
Special Assistant	206-553-1234	206-553-0041		206-553-1809	
Chief of Staff	206-553-1234	206-553-4026		206-553-1809	
Public Affairs Director	206-553-1234	206-553-1237		206-553-1809	

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/27/2017 4:35:41 PM
To: Kenny, Shannon [Kenny.Shannon@epa.gov]
Subject: RE: Joel S

Sounds like a good plan.

From: Kenny, Shannon
Sent: Monday, March 27, 2017 12:02 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Joel S

Hi, for the meeting with Joel tomorrow:

I've talked with Donna Vizian (head of OARM), and we can discuss with Joel tomorrow that OP's work on climate change adaptation is ending, that his team will be reassigned to new positions in April, and that he will need to either find another SL position in the agency, or work with us to create a new, different SL position for him that meets OP's current needs – the only caveat is that we cannot actually reassign him until you have been in your position for 120 days (unless he volunteers to be reassigned more quickly). This is a rule that is meant to prevent new appointees from coming in and "cleaning house" by removing people they do not like. HR says we have a very good justification for reassigning him voluntarily or mandatorily in 120 days, given that we are eliminating the work, so there's no need to worry about that. We are well within our rights. We just need to wait a beat unless he agrees to move more quickly. Honestly, with the hiring freeze and speed of paperwork in the Agency, it will likely take us that long anyway. And he can wrap up the adaptation work during this time.

We have a meeting set with Joel at 1030 tomorrow morning, and I will then schedule meetings with each of his 3 team members for Wednesday.

Shannon

Shannon Kenny
Principal Deputy Associate Administrator
U.S. EPA Office of Policy

Ex. 6 - Personal Privacy

 (mobile)

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/28/2017 5:40:28 PM
To: Kenny, Shannon [Kenny.Shannon@epa.gov]
Subject: Re: New Heritage budget blueprint

I was to meet with holly today but she's out

Sent from my iPhone

On Mar 28, 2017, at 1:30 PM, Kenny, Shannon <Kenny.Shannon@epa.gov> wrote:

Samantha, the Heritage Foundation's new FY18 budget blueprint again calls for elimination of the Integrated Environmental Strategies program (which funds OSEM and OSC). They cherry-pick Obama budget proposal language calling for EPA to work on sustainability and smart growth, rather than what we have been working on (even during late Obama years) of lean and broader communities work. We can rewrite the budget language for FY18 if we are in the President's Budget – but this is out there again, making it near impossible to get IES added back in Congress if it's not in the President's Budget with accurate descriptive language.

Shannon

From: Torma, Tim
Sent: Tuesday, March 28, 2017 12:17 PM
To: Kenny, Shannon <Kenny.Shannon@epa.gov>; Dalbey, Matthew <Dalbey.Matthew@epa.gov>; Shaw, Nena <Shaw.Nena@epa.gov>
Subject: FW: E&E: Latest Heritage blueprint seeks bigger environmental cuts

From the new blueprint:

Eliminate Six Redundant EPA Programs

RECOMMENDATION

Eliminate the

- (1) National Estuary/Coastal Waterways,
- (2) Integrated Environmental Strategies,
- (3) Pollution Prevention,
- (4) Surface Water Protection,
- (5) Federal Vehicle and Fuels Standards and Certification, and
- (6) Waste Minimization and Recycling programs.

This proposal saves \$353 million in FY 2018.¹

RATIONALE

Congress should eliminate:

The National Estuary/Coastal Waterways program. Restoration and protection of estuaries and coastal areas are best managed by states and private property owners, not the federal government. (Saves \$27 million.)

Integrated Environmental Strategies programs. Promoting "sustainability," "smart growth," and similar social engineering is not a proper function of the federal government. (Saves \$11 million.)

The Pollution Prevention program. This program does not contribute to remediation of existing pollution problems, and engages in activities that are better carried out by the private sector. (Saves \$13 million.)

The Surface Water Protection program. States, not the federal government, should manage bodies of water that fall within their boundaries (lakes, rivers, streams). State management would increase accountability, transparency, and efficiency. (Saves \$200 million.)

The Federal Vehicle and Fuels Standards and Certification program. Government-mandated emissions standards are unnecessary in light of consumer demand for fuel efficiency. The Renewable Fuel Standard unnecessarily increases food and energy prices in order to benefit a small set of special interests. (Saves \$93 million.)

Waste Minimization and Recycling programs under the EPA-developed Resource Conservation and Recovery Act. These programs do not contribute to actual cleanup of hazardous waste, and instead focus on promoting recycling and other unnecessary activities. (Saves \$9 million.)

From: Torma, Tim

Sent: Tuesday, March 28, 2017 11:32 AM

To: 2016OPTransitionTeam <2016OPTransitionTeam@epa.gov>; Kenny, Shannon

<Kenny.Shannon@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>

Subject: E&E: Latest Heritage blueprint seeks bigger environmental cuts

APPROPRIATIONS

Latest Heritage blueprint seeks bigger environmental cuts

Geof Koss, E&E News reporter

Published: Tuesday, March 28, 2017 <[image001.jpg](#)>

Some lawmakers worry about a government shutdown amid partisan gridlock and a tight calendar. Photo by Brad Clinesmith, courtesy of Flickr.

With lawmakers aiming to strike a deal to keep the federal government operating past the expiration of the current funding resolution at the end of next month, a prominent conservative think tank is offering 245 pages of suggested cuts to federal spending programs for fiscal 2018.

Like a similar document released last summer, the Heritage Foundation's "[Blueprint for Balance](#)" calls for the wholesale elimination of multiple federal programs at U.S. EPA and the Interior and Energy departments. It also calls on lawmakers to zero out environment and energy efforts at the Pentagon and State Department, while ending U.S. funding for the Paris climate deal and U.N. climate programs.

Though many of the proposed cuts are politically unpalatable to many lawmakers, *The Washington Post* yesterday [reported](#) that the Trump White House's fiscal 2018 blueprint echoed many proposals Heritage previously targeted for elimination or major cuts.

However, Heritage's role in last week's collapse of efforts to repeal and replace President Obama's signature health care law drew the ire of President Trump, who singled out the group for blame over the weekend for the debacle, as well as the House Freedom Caucus and Club for Growth.

The House's failure to pass a centerpiece of the GOP agenda — and Trump's — has revived fears that Congress could be heading toward a government shutdown next month, when the current continuing resolution expires on April 28.

Senate Majority Whip John Cornyn (R-Texas) yesterday sought to tamp down any talk that the failure of health care could result in a funding lapse for the federal government.

"There's not going to be a shutdown," he told reporters.

Sen. Lisa Murkowski (R-Alaska), who chairs the Interior and Environment Appropriations Subcommittee, said she and ranking member Tom Udall (D-N.M.) huddled last week with their House Appropriations counterparts, Reps. Ken Calvert (R-Calif.) and Betty McCollum (D-Minn.), to try to map out a strategy for getting their bills into whatever funding package comes next month to replace the CR.

"All of us are in agreement that, boy oh boy, we want Interior approps to be moving through," she said yesterday. "No one has an interest in a CR."

The four lawmakers discussed the current political climate and assessed where they were at the end of the last Congress on funding EPA and Interior.

"What we agreed was that this is a new Congress, we've got a new administration and so we're going to look through the list of where we were back in December and see if we can't just make it easier and more efficient," Murkowski said.

While Murkowski said the meeting was positive, she also noted it preceded the House's health care meltdown. That debacle shouldn't derail efforts to avoid a CR, she said.

"If we're going to let the entire business of the Congress falter because we weren't able to come to consensus on how to do repeal and replace, it's going to be a long Congress," she said. "We've got work to do, so let's get on it."

'Elimination'

At EPA, Heritage's latest blueprint singles out nine climate programs for elimination, which the group says will save \$3.5 billion in fiscal 2018.

The blueprint also calls for the elimination of environmental justice programs, the National Clean Diesel Campaign and the Information Exchange/Outreach programs. It urges funding reductions for EPA's legal advice on environmental programs, the External Civil Rights Compliance Office and the civil enforcement program.

For DOE, Heritage reiterates past calls to eliminate the offices of Electricity Deliverability and Energy Reliability, Energy Efficiency and Renewable Energy, and Fossil Energy ([Greenwire](#), July 15, 2016).

The group also wants to eliminate the Office of Nuclear Energy while shifting its "remaining activities" to the offices of Science and Civilian Waste Management. It says lawmakers can save \$39 million next year by eliminating DOE's energy innovation hubs.

The Advanced Research Projects Agency-Energy would also be eliminated — a cut that made it into the Trump administration's "skinny" budget earlier this month.

Heritage urges funding cuts for DOE basic science energy research, the biological and environmental research programs, advanced computing, and the Office of Nuclear Physics.

The group further wants to "liquidate" the Strategic Petroleum Reserve, Northeast Home Heating Oil Reserve and Northeast Gasoline Supply Reserve.

It calls for auctioning off all Tennessee Valley Authority assets for a projected fiscal 2018 savings of \$30 billion, as well as the four remaining power marketing administrations, which it says will save \$34 billion next year.

It also calls for a 33 percent cut for the Justice Department's Environmental and Natural Resources Division, which would save \$36 million in fiscal 2018.

The ENR Division "has suffered an embarrassing string of defeats in the courts because it has taken radical positions on environmental issues far outside the legal mainstream," Heritage said. Cutting its

funding will make ENR focus on "its core functions of defending the environmental laws of the United States in a reasonable and commonsense manner."

At the Agriculture Department, Heritage wants to eliminate the Conservation Technical Assistance Program, which helps landowners manage natural resources on their property, for a savings of \$750 million in the next fiscal year.

"Federal taxpayers should not be forced to subsidize advice that landowners should be paying for on their own," states the blueprint.

At the Pentagon, Heritage calls for an end to renewable energy "mandates," citing a requirement that DOD produce 25 percent of the energy at its facilities from renewables by 2025. The group also calls for a repeal of a 2007 law that bars the military from purchasing alternative fuels with higher life-cycle greenhouse gas emissions than conventional petroleum.

"In order to protect taxpayers from undue energy expense by the DOD, Congress should remove technology-specific and fuel-specific mandates from the military," Heritage says, although the document notes that the savings to taxpayers are unknown for fiscal 2018.

Heritage also calls for Congress to bar all federal agencies from regulating greenhouse gas emissions.

"More than 80 percent of America's energy needs are met through conventional carbon-based fuels," states the blueprint. "Restricting opportunities for Americans to use such an abundant, affordable energy source will only bring economic pain to households and businesses — with no climate or environmental benefit to show for it."

Twitter: [@geofkoss](#) Email: fkoss@eenews.net



Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/25/2017 8:22:11 PM
To: Kenny, Shannon [Kenny.Shannon@epa.gov]
Subject: Re:

I think I should be in the meeting with Joel as well and we should meet with him first before all the others.

Sent from my iPhone

> On Mar 25, 2017, at 9:24 AM, Kenny, Shannon <Kenny.Shannon@epa.gov> wrote:

>
> Hi, yes. I need to set up individual meetings with each of them with me, the union rep, and the labor relations rep (management's rep). I've met with labor relations and gotten the all clear that we're within our rights to do this and cannot receive a grievance from the employees. You're welcome to participate in meetings but not required. I will need to speak with Joel as well, even though we're not moving him. You may want to participate in that one as a courtesy or you can find another time to chat with him.

>
> I was thinking I'd set up meetings for the middle of the week. Sound ok to you? I want to meet with them before any rumors have a chance to get out - there's always a small risk of that when jennie or I enter HR paperwork into the electronic system because a few others can view it. So I'd likely enter paperwork right after the meetings.

>
> Let me know if you have any Qs at all.
> Shannon

>
> Sent from my iPad

>
>> On Mar 25, 2017, at 7:15 AM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

>>
>> For the transfers of the climate adaptation team, do we need to notify or discuss with the employee union?

>>
>> Sent from my iPhone

>>
>>> On Mar 24, 2017, at 6:31 PM, Kenny, Shannon <Kenny.Shannon@epa.gov> wrote:

>>>
>>> Thank you!!

>>>
>>> Sent from my iPhone

>>>
>>>> On Mar 24, 2017, at 6:16 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

>>>>
>>>> Ryan signed all the paperwork and I left it in your chair.

>>>>
>>>> Sent from my iPhone

>>>>
>>>>> On Mar 24, 2017, at 5:52 PM, Kenny, Shannon <Kenny.Shannon@epa.gov> wrote:

>>>>>
>>>>> Ex. 6 - Personal Privacy (for the future)

>>>>>
>>>>> Sent from my iPhone

>>>>>
>>>>>> On Mar 24, 2017, at 4:52 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

>>>>>>
>>>>>> I talked to RJ. Need to act fast on this.

>>>>>>
>>>>>> Can I get your cell number?

>>>>>>
>>>>>> Sent from my iPhone

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/25/2017 11:15:53 AM
To: Kenny, Shannon [Kenny.Shannon@epa.gov]
Subject: Re:

For the transfers of the climate adaptation team, do we need to notify or discuss with the employee union?

Sent from my iPhone

> On Mar 24, 2017, at 6:31 PM, Kenny, Shannon <Kenny.Shannon@epa.gov> wrote:
>
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>>> On Mar 24, 2017, at 5:52 PM, Kenny, Shannon <Kenny.Shannon@epa.gov> wrote:
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>>> [Ex. 6 - Personal Privacy] for the future)
>>>
>>> Sent from my iPhone
>>>
>>>> On Mar 24, 2017, at 4:52 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:
>>>>
>>>> I talked to RJ. Need to act fast on this.
>>>>
>>>> Can I get your cell number?
>>>>
>>>> Sent from my iPhone

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 2/27/2017 12:41:27 PM
To: Konkus, John [konkus.john@epa.gov]
Subject: RE: EPA Daily News Briefing for Monday, February 27, 2017

Yes thanks.

From: Konkus, John
Sent: Monday, February 27, 2017 7:00 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Fwd: EPA Daily News Briefing for Monday, February 27, 2017

Did you get these just now?

Sent from my iPhone

Begin forwarded message:

From: "Bulletin Intelligence" <epa@bulletinintelligence.com>
Date: February 27, 2017 at 6:57:38 AM EST
To: epa@BulletinIntelligence.com
Subject: EPA Daily News Briefing for Monday, February 27, 2017

Mobile version and searchable archives available at epa.bulletinintelligence.com.



EPA Daily News Briefing

Bulletin
INTELLIGENCE

TO: ADMINISTRATOR AND SENIOR EXECUTIVES

DATE: MONDAY, FEBRUARY 27, 2017 7:00 AM EST

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- Sierra Club Threatens To Sue EPA Over Lack Of RFS Program Analyses. (POLITICO)
 - Fuel Station Industry Insider: Changing RFS Will Hurt Consumers, Increase Gas Prices. (HILL)
- Safety Advocates Frustrated With GOP Proposal To Rescind Chemical Facility Bill. (BLOOMBNA)

WATER INFRASTRUCTURE

- Additional Reading.
 - Snyder Advisor Believes \$20M In Past Flint Water Loans Will Be Forgiven. (MLIVE)
 - Arsenic Levels Double Safe Limit In Warner Springs School Water. (KNSDTV)

ADMINISTRATOR

Speaking At CPAC, Pruitt Says EPA Will Improve Air, Water Quality.

Breitbart (2/25, Leahy) reported that while speaking at the Conservative Political Action Conference, EPA Administrator Scott Pruitt predicted air and water quality will improve over the next eight years under Trump administration policies. Pruitt said the agency under his leadership will focus on a partnership between the states and the federal government, one that "exists legally, that exist constitutionally."

The Daily Caller (2/25, White) reported that EPA Administration Scott Pruitt also "told a crowd...that people should be angry the EPA has abused its 'authority' as the country's

environmental regulator,” and that he understands why people want President Trump to abolish the agency in its entirety. Pruitt also said he “intends on working within the ‘rule of law,’ not making up laws on a whim.” The [Huffington Post](#) (2/25) reported that Pruitt compared the EPA’s likability to that of the IRS.

[UPI](#) (2/25, Hays) reports that Pruitt also told reporters that the agency could begin rolling back Obama-era environmental rules as soon as next week. Although he did not specify which rules, the agency is expected to target the Clean Power Plan and Waters of the U.S. policies.

OGE Energy CEO Hopes For More Stability Under New EPA Chief.

The [Oklahoman](#) (2/24) reported that OGE Energy Corp. executives and analysts Thursday discussed environmental policies under newly appointed EPA Administrator Scott Pruitt during their energy earnings call last Thursday. OGE Energy Chairman and CEO Sean Trauschke “said the utility was looking for more consistency from the agency.” Trauschke added praise for Pruitt, saying “one thing that I really appreciated about Scott was he was focused on the rule of law. ... And from my standpoint, I think just having a little more consistency so you’re not having a compounding flood of regulation on top of regulation coming at us — it’s helpful.”

Spokesperson For New Oklahoma AG Says Pruitt Used Private Email.

[The Hill](#) (2/24, Cama) reported that a spokesperson in the office of Pruitt’s successor for Oklahoma attorney general claims Pruitt used his personal email account for official business when he worked there. However, during his confirmation process in front of the Senate Environment and Public Works Committee, Pruitt said he never used his personal email for official business. The article notes that “using a personal email address for official business does not violate Oklahoma’s laws regarding government records.”

Utah Gov. Herbert “Cautiously Optimistic” About Trump.

[Politico](#) (2/24, Quigley) reports that Utah Gov. Gary Herbert, “who rescinded his endorsement of Donald Trump in October, said he is ‘cautiously optimistic’ about Trump and believes the new president is surrounding himself with a talented team.” Herbert “said he was impressed with Trump’s picks of Mike Pence for vice president, Scott Pruitt for EPA administrator, Rep. Ryan Zinke for secretary of the interior and former Gov. Rick Perry for secretary of energy.” Herbert said, “I think we see who he’s putting around him are really good, talented people who’ve been successful in life and bring a certain perspective to the table. I think is going to help.”

Additional Reading.

- *Scott Pruitt’s First EPA Speech Gets A D+/C- From Environmental Academics.* [Newsweek](#). (2/25, Dicamillo)
- *Emails Expose EPA Chief Scott Pruitt’s Ties To Oil And Gas Companies.* [International Business Times](#). (2/24)

BROWNFIELDS/SUPERFUND/OTHER CLEANUPS

EPA Extends Coal Mine Cleanup Rule Public Comment Period.

The [AP](#) (2/25, Brown) reported the Environmental Protection Agency “has delayed consideration of a proposal to require companies to prove they have the financial wherewithal to clean up polluted mining sites” for four months to gather additional public commentary. EPA Administrator Pruitt explained, “By extending this comment period, we are demonstrating that we are listening to miners, owners and operators all across America and to all parties interested in this important

rule.” The agency said it still intends “to meet the court-ordered” December 2017 deadline to finalize the rule.

Local TV Coverage: Mine Pollution Cleanup.

KZJO-TV 📺 Seattle (2/25, 10:03 a.m. EST) reported, “The Environmental Protection Agency has delayed a proposal that would require mining companies to show they can pay for pollution cleanup so taxpayers are not stuck with the bill. From 2010 to 2014 the EPA spent more than a billion dollars on queen of work at sites across the US. In the past some companies have avoided cleanup by declaring they will allow for public longer comment period on this issue.”

MT: Residents Accuse EPA Of Botched Arsenic Clean-Up.

The AP (2/24, Volz) reported Montana landowners are accusing the federal government of botching the environmental cleanup of the Anaconda smelter. They claim the EPA’s determination of safe arsenic levels in their soil is “arbitrary,” and worry it is unsafe. The residents are suing Atlantic Richfield, the company that owned the smelter, to pay for “the removal and replacement of all their soil to a depth of 2 feet, and permeable barriers installed underground to keep arsenic in the shallow groundwater from flowing onto their property.”

Additional Reading.

- *DEC Hearing Reviews Schenectady Superfund Site.* Albany (NY) Times Union. (2/25)
- *LeBrun: Hoosick Falls PFOA Settlement Choice Reaches Beyond Small Community.* Albany (NY) Times Union. (2/25, LeBrun)

ENERGY

Nevada Senator, Energy Groups Worry About Pruitt’s Impact On Clean Energy.

The Las Vegas Sun (2/24, Akers) reported Nevada Senator Catherine Cortez Masto and local clean energy advocates worry that the Environmental Protection Agency under Scott Pruitt may negatively impact the state’s “clean energy future.” Cortez Masto called on the groups to “push back and use all voices,” and noted that the state may have to move forward on renewable energy without federal support.

Experts Discuss Pros And Cons Of 100% Renewable Energy Commitment For Massachusetts.

The Boston Globe (2/24, Laidler) provided arguments for and against Massachusetts’ committing to 100% renewable energy in the future. State Rep. Sean Garballey argues that scientific consensus on global warming and new technologies should spur the state to set a “goal of deriving all energy from renewable sources by 2050.” He suggests the target “would spur job creation, protect our natural resources, and reduce our carbon footprint.” Beacon Hill Institute president David G. Tuerck warns that pushing for 100% renewable energy would “sacrifice the interests of Massachusetts residents to...the questionable idea of man-made global warming.” He believes it is an unattainable goal, and cites research suggesting that a smaller reduction in emissions would be equally effective at fighting climate change.

WSJournal: Carbon Tax Would Be A Disaster For Trump.

In an editorial, the Wall Street Journal (2/24) argued against a carbon tax, suggesting it would hurt the economy and provide little environmental benefit. The Journal claimed that the tax would be better than regulation or a cap-and-trade system, but would have to be offset by lower taxes

overall that are not likely to happen. The editorial concludes that passing such a tax would be a disaster for the Trump Administration, and urges Trump to look elsewhere to lower emissions.

MIT Research VP Discusses Targeting Coal Emissions Without Hurting Coal Communities.

In a Washington Post (2/24, Zuber) op-ed, Massachusetts Institute of Technology vice president for research and Chair of the National Science Board Maria T. Zuber argued that “the move to clean energy is imperative,” but suggested that it can be done without hurting coal communities. Zuber outlined several suggestions for reducing the impact of coal as an energy source, including researching “carbon capture and storage technology” and finding “new ways to make coal useful” in other industries. She also calls for a commitment “to helping the workers and communities that are hurt when coal mines and coal plants reduce their operations or shut down.”

ClearPath CEO Criticizes LCV Scorecard Of Republicans.

The “Morning Energy” blog of Politico (2/24) reported “ClearPath Action CEO Jay Faison said the League of Conservation Voters annual scorecard unfairly excluded votes on Republican-led proposals bolstering advanced nuclear power, clean coal technologies and hydropower to artificially tamp down” the scores of Republican lawmakers. In a statement Faison said, “The cherry picking is clearly designed to produce starkly partisan results, reflecting a bias against many of the most effective clean energy strategies available to pragmatic policymakers.”

Consultant: To Create Jobs, US Should Back Wind Energy, Curb Regulations On Bioproducts.

Energy industry consultant Denise Bode writes for The Hill (2/25) in its “Pundits Blog” that “phenomenal growth” in US wind turbine manufacturing has been driven by the need to manufacture major components close to installation sites. More than 500 factories build wind-related parts in 43 states, supporting more than 25,000 manufacturing employees while more than 100,000 Americans work in wind energy across all states. Biomanufacturing US corn into renewable bioproducts ranging from personal care, coatings, adhesives, biochemicals and plastics account for more than 77,000 jobs nationally, paying more than \$80,000 per year on average. Bode argues that rolling back regulations and taxes will drive more job growth. Bode urges the EPA to drop permitting requirements for bioproduct manufacturers “because the carbon being released from processing crops is simply carbon that was captured when the crops grew earlier in the year.”

Coal Industry Voices Concern About Greenhouse Gas Emissions.

The New York Times (2/26, Krauss) reports that the nation’s three largest coal producers, Cloud Peak Energy, Peabody Energy, and Arch Coal, in a bid to “shore up their struggling industry” are “voicing greater concern about greenhouse gas emissions.” In an effort to “frame a new image for coal as a contributor, not an obstacle, to a clean-energy future,” executives from the companies “are going so far as to make common cause with some of their harshest critics, including the Natural Resources Defense Council and the Clean Air Task Force,” and “lobbying for a tax bill to expand government subsidies to reduce the environmental impact of coal burning.”

Scholar Discusses Targeting Coal Emissions Without Hurting Coal Communities. In a Washington Post (2/24, Zuber) op-ed, Massachusetts Institute of Technology vice president for research and Chair of the National Science Board Maria T. Zuber argues that “the move to clean energy is imperative,” but suggests that it can be done without hurting coal communities. Zuber outlines several suggestions for reducing the impact of coal as an energy source, including

researching “carbon capture and storage technology” and finding “new ways to make coal useful” in other industries. She also calls for a commitment “to helping the workers and communities that are hurt when coal mines and coal plants reduce their operations or shut down.”

Minnesota City To Seek Public Input On Emission Reduction Plan.

The Minneapolis Star Tribune (2/25, Van Berkel) reported St. Paul “is launching an effort to come up with a Climate Action Plan that provides a feasible path to reduce” greenhouse gas emissions. The city’s “goal is to be carbon neutral by 2050,” but officials will seek residents’ input on ways to reduce emissions “over the next few months” in a series of public meetings on a variety of topics.

ENFORCEMENT

Local TV Coverage: Salmon Preservation Lawsuit.

KOMO-TV Seattle (2/24, 9:16 a.m. EST) reported, “A new effort to save the northwest salmon, environmental and fishing groups will take the government to court. A lawsuit filed in Seattle calls on the EPA to create temperature limits on the Columbia River system. The suit says giant dams warm the water in the summer, which poses a threat to the salmon and steelhead.”

OTHER NEWS

Spicer Says Questions About Paris Climate Deal Should Go To Tillerson.

The “Morning Energy” blog of Politico (2/24) reported White House press secretary Sean Spicer deferred on a question about the Paris climate deal. When asked about the deal, Spicer said, “I will leave that to Secretary [Rex] Tillerson. That’s a conversation that he’s having with him as far as where we are on that.”

RULES/REGULATIONS/POLICY

Trump To Roll Back High-Profile Obama Environmental Regulations.

The Wall Street Journal (2/24, Harder) reported President Trump will sign two executive orders repealing a water regulation and a rule cutting carbon emissions from power plants. The first may be signed as early as Monday, as part of Trump’s attempt to roll back the previous administration’s high-profile environmental regulations.

Pruitt Says EPA Will Roll Back Obama-Era Regulations. Bloomberg News (2/25, Dlouhy) reported EPA Administrator Pruitt “unveiled plans to roll back at least three Obama-era rules at the EPA while vowing to give businesses ‘regulatory certainty.’” at the Conservative Political Action Conference on Saturday. Pruitt accused the previous administration of being too “focused on climate change” at the cost of “other priorities.” The Hill (2/25, Greenwood) said “Pruitt blamed the Obama administration for failing to tackle more state-based environmental issues, such as a decades-old water quality issues in Oregon tied to a nuclear facility in Washington.” He added that “some regulations that in the near term need to be rolled back in a very aggressive way.” He added, “I think maybe next week, you may be hearing about some of those.”

WPost: Trump Must Have Alternative In Place Before Repealing Obama-Era Environmental Rules. In an editorial, the Washington Post (2/25) argued that “Republicans must have a believable alternative plan ready that would reduce emissions as much or more than current regulations would” if they plan to repeal Obama-era environmental rules. The Post warned that Trump’s rush to fight regulations could hurt “accelerating global efforts to fight emissions

collectively.” Some conservatives have proposed replacing “EPA climate rules with a substantial carbon tax,” the Post explained, adding, “This is what conservative governing looks like. What do Mr. Trump and the rest of his party want to do?”

California Democrats Introduce Measures To Protect Obama-Era Environmental Policy.

According to [Reuters](#) (2/23, Carroll), Democratic state senators in California introduced the “Preserve California” package of bills Thursday that would ensure future federal policies do not “encroach on our far-reaching progressive [environmental] policies,” said state Senate Leader Kevin de León in a press conference. The measures will make existing Obama-era federal regulations on clean air, water, and endangered species enforceable by state law and prevent the sale of federal lands to oil companies. [E&E Publishing](#) (2/23) reports that De León cited the newly appointed EPA Administrator, Scott Pruitt, as motivation for his bill.

NC Withdraws From CPP Lawsuit.

The “Morning Energy” blog of [Politico](#) (2/24) reported North Carolina “has withdrawn itself from the Clean Power Plan lawsuits still pending before the D.C. Circuit Court of Appeals, a consequence of Democrat Roy Cooper’s win.” Cooper, as attorney general, “declined to sue EPA over the climate rule, so Republican Gov. Pat McCrory sued via the state Department of Environmental Quality.” Cooper is now governor and “he has the power to withdraw DEQ from the suit.” [Politico](#) added that “26 states are still party to the action, along with the myriad businesses and trade groups.”

Sierra Club Threatens To Sue EPA Over Lack Of RFS Program Analyses.

The “Morning Energy” blog of [Politico](#) (2/24) reported the Sierra Club threatening to sue the EPA “over what it said was a failure to produce legally required analyses of the air and environmental impacts of the Renewable Fuel Standard program.” In a statement staff attorney Devorah Ancel said, “It is unlawful for the EPA to so blatantly disregard its own rules and mandates when it comes to protecting our communities and environment.” The agency “hasn’t filed an air impact analysis in three years or an environmental impact in six years, the group said.”

Fuel Station Industry Insider: Changing RFS Will Hurt Consumers, Increase Gas Prices. In an op-ed in [The Hill](#) (2/24, Rawers, Contributor), Director of Fuel Procurement at Chronister Oil Company Bryce Rawers warned against refiners’ push to change the Renewable Fuel Standard rules. Rawers claims the RFS “has lowered the cost of gasoline and diesel, supported domestic agricultural products, improved air quality by reducing emissions, and reduced our nation’s reliance on foreign oil.” He argued that changing the rules would “discourage the use of renewable fuel and punish the companies that have played by the rules over the last decade,” and increase gasoline prices for consumers, and calls on EPA Administrator Pruitt to “preserve the RFS and ensure it continues to work as intended.”

Safety Advocates Frustrated With GOP Proposal To Rescind Chemical Facility Bill.

[Bloomberg BNA](#) (2/24, Pearson) reported that Republicans have proposed a bill that would “undo years of work by the Environmental Protection Agency on a plan to more closely track and monitor high-risk chemical facilities.” Key Democrats are “silent so far,” although they are expected to put forth an active opposition against the resolution if Republicans move for a vote. Moreover, “frustrated safety advocates” say that “taking up the resolution to block what they characterize as modest new rules could waste floor time better suited for other issues and burn bridges with lawmakers whose support will be needed for major legislation like infrastructure or tax reform.”

WATER INFRASTRUCTURE

Additional Reading.

- *Snyder Advisor Believes \$20M In Past Flint Water Loans Will Be Forgiven.* [MLive \(MI\)](#). (2/24)
- *Arsenic Levels Double Safe Limit In Warner Springs School Water.* [KNSD-TV](#). San Diego (2/27)

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Message

From: Jackson, Ryan (Inhofe) [Ryan_Jackson@inchofe.senate.gov]
Sent: 2/14/2017 8:52:35 PM
To: Konkus, John [konkus.john@epa.gov]
Subject: RE: Inside EPA: Trump Eyes EPA Visit To Announce Limits On Agency After Pruitt Sworn In

This is the article I was referencing on the phone.

From: Konkus, John [mailto:konkus.john@epa.gov]
Sent: Tuesday, February 14, 2017 3:51 PM
To: Jackson, Ryan (Inhofe) <Ryan_Jackson@inchofe.senate.gov>
Subject: FW: Inside EPA: Trump Eyes EPA Visit To Announce Limits On Agency After Pruitt Sworn In

FYI

From: Grantham, Nancy
Sent: Tuesday, February 14, 2017 3:47 PM
To: Konkus, John <konkus.john@epa.gov>; Ericksen, Doug <ericksen.doug@epa.gov>
Subject: Inside EPA: Trump Eyes EPA Visit To Announce Limits On Agency After Pruitt Sworn In

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)

Ex. 6 - Personal Privacy **(mobile)**

Trump Eyes EPA Visit To Announce Limits On Agency After Pruitt Sworn In

February 14, 2017

President Donald Trump plans to visit EPA headquarters to sign executive orders (EOs) aimed at scaling back the agency's climate change and other work, but is waiting until after the expected confirmation and swearing in of agency Administrator-nominee Scott Pruitt, an administration source says.

The president will visit agency headquarters to conduct a ceremonial swearing in of Pruitt, the outgoing Oklahoma attorney general (AG), possibly as soon as next week depending on when the Senate confirms him. Democrats are expected to almost universally oppose him -- with the notable exception of Sen. Joe Manchin (WV) -- though barring any surprise GOP defections, he appears to have enough votes to be confirmed.

The administration source would not share the content or number of the EPA-related EOs, but did say they are intended to send a message that Pruitt is ready to get to work and that they could "suck the air out" of the room.

The source also says that one of the drafted EOs will be directed at the State Department rather than EPA, suggesting that it is related to U.S. participation in the international Paris Agreement or another global environmental issue.

The orders are expected to dramatically scale back the agency's climate change work, and could revoke former President Barack Obama's Climate Action Plan, which is an administration-wide blueprint that lays out regulatory and voluntary measures to reduce greenhouse gas emissions and adapt to climate impacts.

Another order could direct EPA to begin the process of revoking the Clean Power Plan (CPP) and related new source performance standards to reduce power sector GHGs.

Pruitt Nomination

But it is unclear when Pruitt might get a Senate vote, leaving the timing of Trump's visit EPA uncertain. Senate Majority Leader Mitch McConnell (R-KY) announced that Pruitt is second in a queue of six Cabinet officials to move to the Senate floor this week.

First up is controversial White House Office of Management & Budget Director-nominee Mick Mulvaney. That process could take until the evening of Feb. 16, assuming that Democrats use the full 30 hours of debate as they have for several previous Cabinet picks. That raises the question of whether senators would have enough time to vote on Pruitt before they leave for Congress' President's Day recess on Feb. 17.

Also, Democrats on the Senate environment committee are urging McConnell to delay Pruitt's vote, saying senators should wait until after an Oklahoma court holds an "emergency" hearing on a suit seeking documents from his tenure as AG.

The administration source says Vice President Mike Pence intends to conduct a rapid-fire swearing in Feb. 17 of whichever nominees get through this week, and that Pruitt is currently expected to have his first day on the job at EPA Feb. 17. That day, he would sign an ethics recusal letter, set up his email accounts and take care of other housekeeping tasks.

Pruitt is expected to seek to focus on traditional areas of EPA work, and is said to be most interested in looking first at the Diesel Emissions Reduction Act implementation, brownfields and cooperative federalism, the source says.

As soon as the week of Feb. 20, Trump would then come to EPA to conduct the ceremonial swearing in and sign EPA-related EOs, the source says. The source adds that the White House could also change the plan.

Trump's Orders

The source says Trump's planned EPA visit is envisioned as similar to the president's Pentagon trip Jan. 27 after Defense Secretary James Mattis was formally sworn in on Jan. 20. At that visit, Trump signed his "extreme vetting" immigration EO, which has been stayed by federal courts, as well as a second order on military readiness.

Top Trump EPA transition team official Myron Ebell, who has since returned to the free-market Competitive Enterprise Institute, told Inside EPA Feb. 7 that he envisioned the repeal of EPA's climate programs would be presented as a package contained in an EO or several EOs. Those orders could, for example, tell EPA to reconsider its new and existing power plant GHG rules, rescind or forbid the use of the social cost of carbon as a measure of such rules' benefits, and announce a schedule for undoing the rest of the Climate Action Plan.

Ebell also expects an order telling EPA to reopen the Clean Water Act jurisdiction rule.

"I am not sure when in the pecking order" this comes for Trump, but "I expect to see something as a package," he said.

Ebell added that he expects an effort to undo the GHG endangerment finding but not as part of the initial actions.

Another possible approach for Trump's EPA-related orders is contained in a four-part recommendation from a group of AGs and environmental regulators from 24 states to the Trump administration and the GOP-controlled Congress to withdraw the CPP and ensure that "similar or more extreme proposals never again take shape."

The recommendations were in a Dec. 15 letter organized by West Virginia AG Patrick Morrisey (R) and Texas AG Ken Paxton (R) that advised Trump to issue an EO on his first day in office rescinding Obama's memorandum that directed EPA to issue the CPP, and instruct the agency to "take no further action to enforce or implement the rule," which is stayed and under court review.

Presidential Visits

Both Obama and his predecessor, President George W. Bush, visited EPA once during their two terms. President Bill Clinton never visited the agency, though President George H.W. Bush did.

Obama visited EPA on Jan. 10, 2012, where he expressed appreciation for the vital work done by the staff, according to a [White House transcript of his remarks](#). Obama pledged to stand by EPA and said, "I want you to know that you've got a president who is grateful for your work and will stand with you every inch of the way as you carry out your mission to make sure that we've got a cleaner world."

Bush visited EPA on May 23, 2005, to witness the swearing in of Administrator Stephen Johnson, in a bid to [boost sagging agency morale at the time](#).

However, his visit only further undermined morale, agency sources said at the time, and was seen as further hampering Johnson's ability to push the administration's agenda within the agency. Johnson was the first career employee elevated to administrator. -- *Dawn Reeves* (dreeves@iwpnews.com)

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/14/2017 1:06:33 PM
To: Konkus, John [konkus.john@epa.gov]
CC: Jackson, Ryan [jackson.ryan@epa.gov]
Subject: Re: EPA Daily News Briefing for Tuesday, March 14, 2017

Why don't we just take it over from them then

Sent from my iPhone

On Mar 14, 2017, at 7:56 AM, Konkus, John <konkus.john@epa.gov> wrote:

I totally agree. This has been an ongoing issue. We had them on the phone about a week ago complaining about the tilt and they said they would change. They haven't.

From: Dravis, Samantha
Sent: Tuesday, March 14, 2017 7:22 AM
To: Konkus, John <konkus.john@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: FW: EPA Daily News Briefing for Tuesday, March 14, 2017

Is it necessary to include all the negative headlines that go out to everyone? I could care less what Al Gore thinks about Scott Pruitt's position – why is that news?? Who puts this together?

From: Bulletin Intelligence [<mailto:epa@bulletinintelligence.com>]
Sent: Tuesday, March 14, 2017 6:54 AM
To: epa@BulletinIntelligence.com
Subject: EPA Daily News Briefing for Tuesday, March 14, 2017

Mobile version and searchable archives available at epa.bulletinintelligence.com.



EPA Daily News Briefing

Bulletin
INTELLIGENCE

TO: ADMINISTRATOR AND SENIOR EXECUTIVES

DATE: TUESDAY, MARCH 14, 2017 7:00 AM EDT

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 - Instead Of Repealing EPA Fuel Economy Standards, Trump Urged To Increase Gas Tax. (FORBES)
- European Countries Working Behind The Scenes To Keep Trump In Paris Climate Agreement. (CALLER, POLITICO)

WATER

- Former Michigan Official Gets Probation In Flint Water Probe. (NBCNEWS)
- Additional Reading.
 - Few Ohio Water Suppliers Miss Deadline For Lead Pipe Maps. (BELLEVLL)

ADMINISTRATOR

Pruitt: CO2 Not A "Primary Contributor" To Global Warming.

Several days after EPA Administrator Pruitt's comments in an interview with [CNBC's Squawk Box](#) (3/9) during which he claimed that carbon dioxide is not the "primary contributor" to global

warming, coverage continues to follow the story, largely in the form of opinion pieces both praising and opposing his comments.

The Hill (3/13, Cama) reports the American Meteorological Society wrote a letter to EPA Administrator Scott Pruitt on Monday refuting his recent comments on the role of carbon dioxide in climate change. The group's executive director, Keith Seitter, wrote that the consensus on carbon dioxide as a greenhouse gas is based on "multiple independent lines of evidence that have been affirmed by thousands of independent scientists and numerous scientific institutions around the world." Seitter says no "scientific institution with relevant subject matter expertise that has reached a different conclusion," adding that "mischaracterizing the science" is nonconstructive to policy development. The Washington Post (3/13, Mooney) and New York Post (3/13) report similarly.

Pruitt's Climate Comments May Hurt Effort To Change EPA Endangerment Finding. Brad Plumer writes for Vox (3/13) that to overturn the EPA's endangerment finding carbon dioxide, Pruitt would need to go through a formal rulemaking process, "crafting a fresh analysis showing that CO2 isn't a threat after all," an "extraordinarily tough sell." Pruitt's comments on CNBC "might even hurt any effort at repeal" as opponents could point to them in court as "evidence that EPA's new conclusion was being driven by the administrator's unfounded views on science rather than careful analysis."

Kelly: Pruitt Comments Should Change The Conversation About Climate Change. The National Review (3/13, Kelly) contributor Julie Kelly says that EPA Administrator Scott Pruitt's recent comments about climate change "set the stage for a long-overdue and critical debate about how much of an impact CO2 has on global warming." To bolster her argument, Kelly cites Judith Curry, climate scientist and co-founder of the Climate Forecast Applications Network, who claims "scientists frequently make ad hoc adjustments to climate models that often overestimate carbon dioxide's impact on warming."

Salzburg: EPA Chief Is Beyond Skeptical, He's A Climate Change Denialist. Forbes (3/13, Salzburg) contributor Stephen Salzburg is critical of EPA Administrator Scott Pruitt's comments questioning the link between human-driven carbon dioxide emissions and global warming. He writes that the media "need to stop calling a Pruitt," because skepticism "can be healthy," whereas "denialism...can lead to great harm."

Al Gore Calls Pruitt's Comments "Obviously False." In an interview with PBS NewsHour, (3/13, Bush) former Vice President Al Gore called Pruitt's comments an "obviously false assertion," and a "perfect example" of the debate over fake news and facts that erupted after Donald Trump's election last November.

AIR

EPA Recommends \$2.5M Grant To Improve Fairbanks Air Quality.

The AP (3/13, Joling) reports that the EPA is recommending a \$2.5 million grant to help clean up chronically dirty winter air in Fairfax. The grant, which is from EPA's Targeted Air Shed Grant Program, will enable homes or businesses to "swap out fix inefficient, pollution-causing woodstoves, outdoor wood boilers and other devices used" for heating during the winter.

BROWNFIELDS/SUPERFUND/OTHER CLEANUPS

Additional Reading.

- ***Aging Ex-Marine Will Finally Get Compensated For Camp Lejeune's Toxic Water.*** Washington Post. (3/13, Dvorak)

BUDGET

EPA Budget Cuts Alarm State Environmental Officials.

The Effingham (IL) Daily News (3/12) reports that state environmental officials are alarmed over a proposed federal budget that would slash funding for the EPA. Michigan Sen. Gary Peters "said he's worried the changes could endanger \$100 million the city of Flint is supposed to receive to improve its contaminated water system." Similarly, Iowa Rep. Dave Loebsack said it was "irresponsible to take a hacksaw" to an agency that "is responsible for keeping the water we drink clean and the air that we breathe safe."

The Hill: DOE Among Agencies That May See Cuts In Trump Budget.

In its look at the "Week Ahead" The Hill (3/13, Henry) reports the White House is slated "to release its budget outline in the coming week," and it is "expected to confirm, for the first time, reports of deep cuts to federal environment and climate programs." In addition to cuts at the EPA, the Trump Administration "has reportedly considered deep cuts to Department of Energy programs, as well, and NASA's Earth science budget, which conducts climate change research, could absorb a cut, too." Also this week, Trump may issue "long-awaited executive orders on climate change." Trump is "expected to sign an order asking the EPA to reconsider the Clean Power Plan carbon rules, as well as address an Obama administration coal-leasing moratorium."

ENERGY

Study: Grid Operators See Clean Power Plan Survival Unlikely, But Important "Stress Test."

The Washington Examiner (3/13) reports that in a new joint study of the EPA's Clean Power Plan issued Monday, PJM Interconnection and MISO say the rule is unlikely to survive in its current form in the current political climate. The grid operators said the new study was a useful because the CPP serves as a "stress test" to see how much the grid can withstand before experiencing major distortions and price impacts. The study emphasizes the need to collaboration among states as they consider coal and nuclear plant retirements and increasing renewables. "Disconnected state policies can drive significant economic distortions along the seam [between markets and states] and exacerbate transmission cost impacts," the study said.

INTERNATIONAL

Additional Reading.

- <!--[if !supportLists]--><!--[endif]-->*Madrid To Ban Old Cars By 2025 In Crackdown On Air Pollution.* Reuters. (3/13)

OTHER NEWS

Niskanen Center Releases Paper On Climate Change.

The "Morning Energy" blog of Politico (3/13, Adragna) reported the Niskanen Center has released "its first in a series of papers on climate change." The blog says the main "takeaway" from the report is, "Even if the sensitivity to emissions is on the lower end, total temperature increases will be sufficient to introduce significant risks by the second half of the century under almost any emissions scenario."

WPost Analysis: Trump Administration Has Filled Only One Of 46 Key Science And Technology Positions.

In a nearly 2,000-word piece, the [Washington Post](#) (3/13, Mooney) reports that President Donald Trump “has filled just one of 46 key science and technology positions that help the government counter risks ranging from chemical and biological attacks to rising seas, a Washington Post analysis has found.” Those “vacancies in the 46 Senate-confirmed posts range from the president’s science adviser, to the administrators of NASA and National Oceanic and Atmospheric Administration, to the chairman of the White House Council on Environmental Quality.” What’s more, “the Trump administration is expected to propose deep cuts to science-focused agencies, such as the EPA, Energy Department, and NOAA, according to numerous press reports, including several by The Post.”

Local TV Coverage: Environmental Activists Vandalizes President Trump’s Golf Course.

[KABC-TV](#) 📡 Los Angeles (3/13, 8:33 p.m. EDT) reported, “We are learning new details after environmental activists vandalized President Trump’s National Golf Club at Rancho Palos Verdes. They took video of the whole thing. ... The sheriff’s department telling me it was about \$20,000 worth of damage that was done. It was Sunday morning before sun rise. Five environmental activists hopping fences under a thick layer of fog to do some landscaping of their own at the Trump National Golf Club in Rancho Palos Verdes. ... The vandalism comes while the Trump Administration proposed deep budget cuts to the Environmental Protection Agency. ... LA County Sheriff deputies are not saying if surveillance cameras like these obtained any images of the suspects, but did say there’s no plan to increase patrols beyond what they already do in the area.” [KABC-TV](#) 📡 Los Angeles (3/13, 2:34 p.m. EDT) reported similar coverage.

PESTICIDES

California Judge Rules Against Monsanto In Roundup Case.

The [San Francisco Chronicle](#) (3/13, Egelko) reports that a Fresno County Superior Court judge on Friday ruled in favor of requiring Monsanto to label Roundup’s glyphosate as a carcinogen. The company said that the state was illegally delegating the ruling to an outside agency and therefore violating freedom of speech.

The [Fresno \(CA\) Bee](#) (3/13, Rodriguez) reports Monsanto had argued that the state’s ruling was inconsistent with the EPA and the European Food Safety Authority.

RESEARCH AND DEVELOPMENT

Companies Developing New Commercial Uses For Carbon Capture Technology.

The [Halifax \(CAN\) Chronicle Herald](#) (4/13) reports carbon capture technology “may be leading to new commercial uses that could end up in your mouth” as companies “are increasingly looking to turn emissions that would otherwise be buried in the ground into toothpaste, fish food and a range of industrial products like concrete and biofuel.” Emissions Reduction Alberta “has put forward \$35 million to find the best new uses for captured carbon,” while other groups are investing similarly.

RULES/REGULATIONS/POLICY

Trump Expected To Announce Reopening Of Fuel Economy Rule Review At Michigan Event.

The Washington Post (3/13, Overly, Eilperin) reports that President Trump will travel to Ypsilanti, Michigan on Wednesday to announce the reopening of "a review of the fuel economy standards that automakers must meet" in the coming years, in "a sign that the White House could ease environmental regulations the industry finds onerous." The Obama Administration approved the rules in question in 2012 "and determined in January that the standards were sound." Last month, auto sector trade groups asked the EPA to reopen the review of the rules. The Washington Examiner (3/13, Giaritelli) reports that the EPA "ignored industry comments that the regulations don't match what consumers want." The article adds that the NHTSA "announced last week that cars and light trucks sold in 2016 fell short of fuel economy targets for the first time in over a decade." Reuters (3/13, Shepardson) reports that the CEOs of Fiat Chrysler, Ford, and GM are expected to attend the Wednesday event, along with "officials from Japanese and German automakers."

The Detroit News (3/13, Burke) says Trump "will talk up his priorities of bolstering the manufacturing industry and taming the outsourcing of American jobs." MLive (MI) (3/13, Haynes) reports that Trump is set to speak at "the future home of an autonomous and connected vehicle testing facility being created by the American Center for Mobility." The Detroit Free Press (3/13, Snively, Spangler) runs a similar report.

Instead Of Repealing EPA Fuel Economy Standards, Trump Urged To Increase Gas Tax. Forbes (3/13, Worstall) contributor Tom Worstall argues that raising the gasoline tax by an addition 50 cent to \$1 is a more economically-sound approach to reducing carbon emissions from vehicles than the EPA's vehicle emission rules.

European Countries Working Behind The Scenes To Keep Trump In Paris Climate Agreement.

The Daily Caller (3/13, Bastasch) reports that European leaders, led by Germany, France, and Italy, has reached out to a coalition of countries urging them not to withdraw from the Paris climate agreement, and to find the "right argument to sway the U.S. president." It appears that White House energy advisor George David Brooks, Secretary of State Rex Tillerson, Ivanka Trump and her husband Jared Kushner "side with staying with the Paris agreement," whereas White House chief strategist Steve Bannon "favors ditching the Paris agreement."

Politico (3/13, Stefanini, Restuccia) reports European diplomats, "fearful of provoking a backlash" from President Trump if they push too hard for US cooperation, see the G7 and G20 gatherings as opportunities to sway the Trump administration on the matter. Global warming may not make it onto Tuesday's agenda between Trump and German Chancellor Angela Merkel. "Leaders at this point tend to be a little cautious and pick their fights," an EU source said, "Will Merkel do it? I don't know, but if she doesn't it wouldn't surprise me." Diplomats are tailoring their message, because according to one European diplomat, "Talking about climate change on its own doesn't help the issue. You have to talk about economic opportunities."

WATER

Former Michigan Official Gets Probation In Flint Water Probe.

NBC News (3/13) reports that Corinne Miller, a former Michigan health official "who didn't tell the public about an outbreak of Legionnaires' disease during Flint's water scandal," last summer pleaded no contest to willful neglect. On Monday, Miller was sentenced to probation and ordered to write an apology to residents.

Additional Reading.

- <!--[if !supportLists]--><!--[endif]-->*Few Ohio Water Suppliers Miss Deadline For Lead Pipe Maps.* Belleville (IL) News-Democrat. (3/13)

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Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/9/2017 5:12:32 PM
To: Dravis, Samantha [dravis.samantha@epa.gov]
CC: Konkus, John [konkus.john@epa.gov]
Subject: Re: Pushback quote for approval

His statement in the interview was fine and consistent with what he said in his interview.

Ryan Jackson
Chief of Staff
U.S. EPA
(202) 564-6999

> On Mar 9, 2017, at 12:05 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

>
> Someone needs to look at his hearing testimony and past statements on this
>
> Sent from my iPhone
>

>> On Mar 9, 2017, at 10:47 AM, Konkus, John <konkus.john@epa.gov> wrote:

>>
>> Can we make approving or editing this response a priority so we can start pushing back? Thank you!
>>

>>> On Mar 9, 2017, at 10:13 AM, Konkus, John <konkus.john@epa.gov> wrote:

>>>
>>> Administrator Pruitt has said repeatedly that he believes the climate is warming and that it is in part due to human activity. Many questions remain however that should be debated: how much is the climate changing, to what extent is human activity involved, and what to do about it? Administrator Pruitt had also rightfully noted that Congress has yet to act on this issue, but the Supreme Court has, staying the Obama-Era Clean Power Plan which sought to regulate CO2.

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/14/2017 11:21:30 AM
To: Konkus, John [konkus.john@epa.gov]
CC: Jackson, Ryan [jackson.ryan@epa.gov]
Subject: FW: EPA Daily News Briefing for Tuesday, March 14, 2017
Attachments: epaNewsBriefing170314.doc

Is it necessary to include all the negative headlines that go out to everyone? I could care less what Al Gore thinks about Scott Pruitt's position – why is that news?? Who puts this together?

From: Bulletin Intelligence [mailto:epa@bulletinintelligence.com]
Sent: Tuesday, March 14, 2017 6:54 AM
To: epa@BulletinIntelligence.com
Subject: EPA Daily News Briefing for Tuesday, March 14, 2017

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EPA Daily News Briefing

Bulletin
INTELLIGENCE

TO: ADMINISTRATOR AND SENIOR EXECUTIVES

DATE: TUESDAY, MARCH 14, 2017 7:00 AM EDT

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- European Countries Working Behind The Scenes To Keep Trump In Paris Climate Agreement. (CALLER, POLITICO)

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ADMINISTRATOR

Pruitt: CO2 Not A “Primary Contributor” To Global Warming.

Several days after EPA Administrator Pruitt’s comments in an interview with [CNBC’s Squawk Box](#) (3/9) during which he claimed that carbon dioxide is not the “primary contributor” to global warming, coverage continues to follow the story, largely in the form of opinion pieces both praising and opposing his comments.

[The Hill](#) (3/13, Cama) reports the American Meteorological Society wrote a letter to EPA Administrator Scott Pruitt on Monday refuting his recent comments on the role of carbon dioxide in climate change. The group’s executive director, Keith Seitter, wrote that the consensus on carbon dioxide as a greenhouse gas is based on “multiple independent lines of evidence that have been affirmed by thousands of independent scientists and numerous scientific institutions around the world.” Seitter says no “scientific institution with relevant subject matter expertise that has reached a different conclusion,” adding that “mischaracterizing the science” is nonconstructive to policy development. The [Washington Post](#) (3/13, Mooney) and [New York Post](#) (3/13) report similarly.

Pruitt’s Climate Comments May Hurt Effort To Change EPA Endangerment Finding. Brad Plumer writes for [Vox](#) (3/13) that to overturn the EPA’s endangerment finding carbon dioxide, Pruitt would need to go through a formal rulemaking process, “crafting a fresh analysis showing that CO2 isn’t a threat after all,” an “extraordinarily tough sell.” Pruitt’s comments on

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EPA Budget Cuts Alarm State Environmental Officials.

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The Hill: DOE Among Agencies That May See Cuts In Trump Budget.

In its look at the “Week Ahead” The Hill (3/13, Henry) reports the White House is slated “to release its budget outline in the coming week,” and it is “expected to confirm, for the first time, reports of deep cuts to federal environment and climate programs.” In addition to cuts at the EPA,

the Trump Administration “has reportedly considered deep cuts to Department of Energy programs, as well, and NASA’s Earth science budget, which conducts climate change research, could absorb a cut, too.” Also this week, Trump may issue “long-awaited executive orders on climate change.” Trump is “expected to sign an order asking the EPA to reconsider the Clean Power Plan carbon rules, as well as address an Obama administration coal-leasing moratorium.”

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The Washington Examiner (3/13) reports that in a new joint study of the EPA’s Clean Power Plan issued Monday, PJM Interconnection and MISO say the rule is unlikely to survive in its current form in the current political climate. The grid operators said the new study was a useful because the CPP serves as a “stress test” to see how much the grid can withstand before experiencing major distortions and price impacts. The study emphasizes the need to collaboration among states as they consider coal and nuclear plant retirements and increasing renewables. “Disconnected state policies can drive significant economic distortions along the seam [between markets and states] and exacerbate transmission cost impacts,” the study said.

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WPost Analysis: Trump Administration Has Filled Only One Of 46 Key Science And Technology Positions.

In a nearly 2,000-word piece, the Washington Post (3/13, Mooney) reports that President Donald Trump “has filled just one of 46 key science and technology positions that help the government counter risks ranging from chemical and biological attacks to rising seas, a Washington Post analysis has found.” Those “vacancies in the 46 Senate-confirmed posts range from the president’s science adviser, to the administrators of NASA and National Oceanic and Atmospheric Administration, to the chairman of the White House Council on Environmental Quality.” What’s more, “the Trump administration is expected to propose deep cuts to science-focused agencies, such as the EPA, Energy Department, and NOAA, according to numerous press reports, including several by The Post.”

Local TV Coverage: Environmental Activists Vandalizes President Trump’s Golf Course.

KABC-TV 📺 Los Angeles (3/13, 8:33 p.m. EDT) reported, “We are learning new details after environmental activists vandalized President Trump’s National Golf Club at Rancho Palos Verdes.

They took video of the whole thing. ... The sheriff's department telling me it was about \$20,000 worth of damage that was done. It was Sunday morning before sun rise. Five environmental activists hopping fences under a thick layer of fog to do some landscaping of their own at the Trump National Golf Club in Rancho Palos Verdes. ... The vandalism comes while the Trump Administration proposed deep budget cuts to the Environmental Protection Agency. ... LA County Sheriff deputies are not saying if surveillance cameras like these obtained any images of the suspects, but did say there's no plan to increase patrols beyond what they already do in the area." [KABC-TV](#) 📺 Los Angeles (3/13, 2:34 p.m. EDT) reported similar coverage.

PESTICIDES

California Judge Rules Against Monsanto In Roundup Case.

The [San Francisco Chronicle](#) (3/13, Egelko) reports that a Fresno County Superior Court judge on Friday ruled in favor of requiring Monsanto to label Roundup's glyphosate as a carcinogen. The company said that the state was illegally delegating the ruling to an outside agency and therefore violating freedom of speech.

The [Fresno \(CA\) Bee](#) (3/13, Rodriguez) reports Monsanto had argued that the state's ruling was inconsistent with the EPA and the European Food Safety Authority.

RESEARCH AND DEVELOPMENT

Companies Developing New Commercial Uses For Carbon Capture Technology.

The [Halifax \(CAN\) Chronicle Herald](#) (4/13) reports carbon capture technology "may be leading to new commercial uses that could end up in your mouth" as companies "are increasingly looking to turn emissions that would otherwise be buried in the ground into toothpaste, fish food and a range of industrial products like concrete and biofuel." Emissions Reduction Alberta "has put forward \$35 million to find the best new uses for captured carbon," while other groups are investing similarly.

RULES/REGULATIONS/POLICY

Trump Expected To Announce Reopening Of Fuel Economy Rule Review At Michigan Event.

The [Washington Post](#) (3/13, Overly, Eilperin) reports that President Trump will travel to Ypsilanti, Michigan on Wednesday to announce the reopening of "a review of the fuel economy standards that automakers must meet" in the coming years, in "a sign that the White House could ease environmental regulations the industry finds onerous." The Obama Administration approved the rules in question in 2012 "and determined in January that the standards were sound." Last month, auto sector trade groups asked the EPA to reopen the review of the rules. The [Washington Examiner](#) (3/13, Giaritelli) reports that the EPA "ignored industry comments that the regulations don't match what consumers want." The article adds that the NHTSA "announced last week that cars and light trucks sold in 2016 fell short of fuel economy targets for the first time in over a decade." [Reuters](#) (3/13, Shepardson) reports that the CEOs of Fiat Chrysler, Ford, and GM are expected to attend the Wednesday event, along with "officials from Japanese and German automakers."

The [Detroit News](#) (3/13, Burke) says Trump "will talk up his priorities of bolstering the manufacturing industry and taming the outsourcing of American jobs." [MLive \(MI\)](#) (3/13, Haynes) reports that Trump is set to speak at "the future home of an autonomous and connected vehicle

testing facility being created by the American Center for Mobility.” The [Detroit Free Press](#) (3/13, Snavelly, Spangler) runs a similar report.

Instead Of Repealing EPA Fuel Economy Standards, Trump Urged To Increase Gas Tax. [Forbes](#) (3/13, Worstall) contributor Tom Worstall argues that raising the gasoline tax by an addition 50 cent to \$1 is a more economically-sound approach to reducing carbon emissions from vehicles than the EPA’s vehicle emission rules.

European Countries Working Behind The Scenes To Keep Trump In Paris Climate Agreement.

The [Daily Caller](#) (3/13, Bastasch) reports that European leaders, led by Germany, France, and Italy, has reached out to a coalition of countries urging them not to withdraw from the Paris climate agreement, and to find the “right argument to sway the U.S. president.” It appears that White House energy advisor George David Brooks, Secretary of State Rex Tillerson, Ivanka Trump and her husband Jared Kushner “side with staying with the Paris agreement,” whereas White House chief strategist Steve Bannon “favors ditching the Paris agreement.”

[Politico](#) (3/13, Stefanini, Restuccia) reports European diplomats, “fearful of provoking a backlash” from President Trump if they push too hard for US cooperation, see the G7 and G20 gatherings as opportunities to sway the Trump administration on the matter. Global warming may not make it onto Tuesday’s agenda between Trump and German Chancellor Angela Merkel. “Leaders at this point tend to be a little cautious and pick their fights,” an EU source said, “Will Merkel do it? I don’t know, but if she doesn’t it wouldn’t surprise me.” Diplomats are tailoring their message, because according to one European diplomat, “Talking about climate change on its own doesn’t help the issue. You have to talk about economic opportunities.”

WATER

Former Michigan Official Gets Probation In Flint Water Probe.

[NBC News](#) (3/13) reports that Corinne Miller, a former Michigan health official “who didn’t tell the public about an outbreak of Legionnaires’ disease during Flint’s water scandal,” last summer pleaded no contest to willful neglect. On Monday, Miller was sentenced to probation and ordered to write an apology to residents.

Additional Reading.

- ***Few Ohio Water Suppliers Miss Deadline For Lead Pipe Maps.*** [Belleville \(IL\) News-Democrat](#). (3/13)

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The "Morning Energy" blog of [[HYPERLINK](http://www.politico.com/tipsheets/morning-energy) "http://www.politico.com/tipsheets/morning-energy"] (3/13, Adragna) reported the Niskanen Center has released "its first in a series of papers on climate change." The blog says the main "takeaway" from the report is, "Even if the sensitivity to emissions is on the lower end, total temperature increases will be sufficient to introduce significant risks by the second half of the century under almost any emissions scenario."

WPost Analysis: Trump Administration Has Filled Only One Of 46 Key Science And Technology Positions.

In a nearly 2,000-word piece, the [[HYPERLINK](https://www.washingtonpost.com/news/energy-environment/wp/2017/03/13/one-big-thing-that-trumps-government-is-missing-scientists/) "https://www.washingtonpost.com/news/energy-environment/wp/2017/03/13/one-big-thing-that-trumps-government-is-missing-scientists/"] (3/13, Mooney) reports that President Donald Trump "has filled just one of 46 key science and technology positions that help the government counter risks ranging from chemical and biological attacks to rising seas, a Washington Post analysis has found." Those "vacancies in the 46 Senate-confirmed posts range from the president's science adviser, to the administrators of NASA and National Oceanic and Atmospheric Administration, to the chairman of the White House Council on Environmental Quality." What's more, "the Trump administration is expected to propose deep cuts to science-focused agencies, such as the EPA, Energy Department, and NOAA, according to numerous press reports, including several by The Post."

Local TV Coverage: Environmental Activists Vandalizes President Trump's Golf Course.

[[HYPERLINK](http://app.criticalmention.com/app/) "http://app.criticalmention.com/app/"] \ "clip/view/26455329?token=34369b88-fb00-4e76-bf46-f034920327de"] Los Angeles (3/13, 8:33 p.m. EDT) reported, "We are learning new details after environmental activists vandalized President Trump's National Golf Club at Rancho Palos Verdes. They took video of the whole thing. ... The sheriff's department telling me it was about \$20,000 worth of

damage that was done. It was Sunday morning before sun rise. Five environmental activists hopping fences under a thick layer of fog to do some landscaping of their own at the Trump National Golf Club in Rancho Palos Verdes. ... The vandalism comes while the Trump Administration proposed deep budget cuts to the Environmental Protection Agency. ... LA County Sheriff deputies are not saying if surveillance cameras like these obtained any images of the suspects, but did say there's no plan to increase patrols beyond what they already do in the area." [[HYPERLINK "http://app.criticalmention.com/app/"](http://app.criticalmention.com/app/) \ "clip/view/26455330?token=34369b88-fb00-4e76-bf46-f034920327de"] Los Angeles (3/13, 2:34 p.m. EDT) reported similar coverage.

PESTICIDES:

California Judge Rules Against Monsanto In Roundup Case. The [[HYPERLINK "http://www.sfgate.com/news/article/Court-ruling-could-lead-to-cancer-warning-on-10998981.php"](http://www.sfgate.com/news/article/Court-ruling-could-lead-to-cancer-warning-on-10998981.php)] (3/13, Egelko) reports that a Fresno County Superior Court judge on Friday ruled in favor of requiring Monsanto to label Roundup's glyphosate as a carcinogen. The company said that the state was illegally delegating the ruling to an outside agency and therefore violating freedom of speech.

The [[HYPERLINK "http://www.fresnobee.com/news/business/agriculture/article138261598.html"](http://www.fresnobee.com/news/business/agriculture/article138261598.html) \ "storylink=rss"] (3/13, Rodriguez) reports Monsanto had argued that the state's ruling was inconsistent with the EPA and the European Food Safety Authority.

RESEARCH AND DEVELOPMENT:

Companies Developing New Commercial Uses For Carbon Capture Technology. The [[HYPERLINK "http://thechronicleherald.ca/business/1449836-companies-look-to-turn-captured-carbon-into-concrete-fish-food-and-even-toothpaste"](http://thechronicleherald.ca/business/1449836-companies-look-to-turn-captured-carbon-into-concrete-fish-food-and-even-toothpaste)] (4/13) reports carbon capture technology "may be leading to new commercial uses that could end up in your mouth" as companies "are increasingly looking to turn emissions that would otherwise be buried in the ground into toothpaste, fish food and a range of industrial products like concrete and biofuel." Emissions Reduction Alberta "has put forward \$35 million to find the best new uses for captured carbon," while other groups are investing similarly.

RULES/REGULATIONS/POLICY:

Trump Expected To Announce Reopening Of Fuel Economy Rule Review At Michigan Event.

The [[HYPERLINK "https://www.washingtonpost.com/news/innovations/wp/2017/03/13/president-trump-to-reopen-review-of-obama-era-fuel-economy-standards/"](https://www.washingtonpost.com/news/innovations/wp/2017/03/13/president-trump-to-reopen-review-of-obama-era-fuel-economy-standards/)] (3/13, Overly, Eilperin) reports that President Trump will travel to Ypsilanti, Michigan on Wednesday to announce the reopening of "a review of the fuel economy standards that automakers must meet" in the coming years, in "a sign that the White House could ease environmental regulations the industry finds onerous." The Obama Administration approved the rules in question in 2012 "and determined in January that the standards were sound." Last month, auto sector trade groups asked the EPA to reopen the review of the rules. The [[HYPERLINK "http://www.washingtonexaminer.com/trump-to-visit-detroit-to-stop-epas-rushed-auto-rules/article/2617195?custom_click=rss"](http://www.washingtonexaminer.com/trump-to-visit-detroit-to-stop-epas-rushed-auto-rules/article/2617195?custom_click=rss)] (3/13, Giaritelli) reports that the EPA "ignored industry comments that the regulations don't match what consumers want." The article adds that the NHTSA "announced last week that cars and light trucks sold in 2016 fell short of fuel economy targets for the first time in over a decade." [[HYPERLINK "http://www.reuters.com/article/us-usa-trump-autos-idUSKBN16K1L5"](http://www.reuters.com/article/us-usa-trump-autos-idUSKBN16K1L5)] (3/13, Shepardson) reports that the CEOs of Fiat Chrysler, Ford, and GM are expected to attend the Wednesday event, along with "officials from Japanese and German automakers."

The [[HYPERLINK "http://www.detroitnews.com/story/news/politics/2017/03/13/trump-set-visit-detroit-area-auto-related-event/99111438/"](http://www.detroitnews.com/story/news/politics/2017/03/13/trump-set-visit-detroit-area-auto-related-event/99111438/)] (3/13, Burke) says Trump "will talk up his priorities of bolstering the manufacturing industry and taming the outsourcing of American jobs." [[HYPERLINK "http://www.mlive.com/news/ann-arbor/index.ssf/2017/03/what_to_know_about_willow_run.html"](http://www.mlive.com/news/ann-arbor/index.ssf/2017/03/what_to_know_about_willow_run.html)] (3/13, Haynes) reports that Trump is set to speak at "the future home of an autonomous and connected vehicle testing facility being created by the American Center for Mobility." The [[HYPERLINK "http://www.freep.com/story/money/cars/2017/03/13/trump-detroit-auto-jobs-deregulation/99115402/"](http://www.freep.com/story/money/cars/2017/03/13/trump-detroit-auto-jobs-deregulation/99115402/)] (3/13, Snively, Spangler) runs a similar report.

Instead Of Repealing EPA Fuel Economy Standards, Trump Urged To Increase Gas Tax. [[HYPERLINK "https://www.forbes.com/sites/timworstall/2017/03/13/maybe-trump-should-do-something-different-than-the-epa-regulations-on-emissions/"](https://www.forbes.com/sites/timworstall/2017/03/13/maybe-trump-should-do-something-different-than-the-epa-regulations-on-emissions/)] (3/13, Worstall) contributor Tom Worstall argues that raising the gasoline tax by an addition 50 cent to \$1 is a more economically-sound approach to reducing carbon emissions from vehicles than the EPA's vehicle emission rules.

European Countries Working Behind The Scenes To Keep Trump In Paris Climate

Agreement. The [[HYPERLINK "http://dailycaller.com/2017/03/13/world-leaders-conspire-to-keep-trump-in-the-paris-climate-agreement/"](http://dailycaller.com/2017/03/13/world-leaders-conspire-to-keep-trump-in-the-paris-climate-agreement/)] (3/13, Bastasch) reports that European leaders, led by Germany, France, and Italy, has reached out to a coalition of countries urging them not to withdraw from the Paris climate agreement, and to find the "right argument to sway the U.S. president." It appears that White House energy advisor George David Brooks, Secretary of State Rex Tillerson, Ivanka Trump and her husband Jared Kushner "side with staying with the Paris agreement," whereas White House chief strategist Steve Bannon "favors ditching the Paris agreement."

[[HYPERLINK "http://www.politico.com/story/2017/03/europe-trump-climate-change-235977"](http://www.politico.com/story/2017/03/europe-trump-climate-change-235977)] (3/13, Stefanini, Restuccia) reports European diplomats, "fearful of provoking a backlash" from President Trump if they push too hard for US cooperation, see the G7 and G20 gatherings as opportunities to sway the Trump administration on the matter. Global warming may not make it onto Tuesday's agenda between Trump and German Chancellor Angela Merkel. "Leaders at this point tend to be a little cautious and pick their fights," an EU source said, "Will Merkel do it? I don't know, but if she doesn't it wouldn't surprise me." Diplomats are tailoring their message, because according to one European diplomat, "Talking about climate change on its own doesn't help the issue. You have to talk about economic opportunities."

WATER:

Former Michigan Official Gets Probation In Flint Water Probe. [[HYPERLINK](http://www.nbcnews.com/storyline/flint-water-crisis/ex-michigan-official-gets-probation-flint-water-probe-n732996)

"<http://www.nbcnews.com/storyline/flint-water-crisis/ex-michigan-official-gets-probation-flint-water-probe-n732996>"] (3/13) reports that Corinne Miller, a former Michigan health official "who didn't tell the public about an outbreak of Legionnaires' disease during Flint's water scandal," last summer pleaded no contest to willful neglect. On Monday, Miller was sentenced to probation and ordered to write an apology to residents.

Additional Reading.

- ***Few Ohio Water Suppliers Miss Deadline For Lead Pipe Maps.*** [[HYPERLINK "http://www.bnd.com/news/business/article138352593.html"](http://www.bnd.com/news/business/article138352593.html)] (3/13)

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Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/9/2017 5:05:32 PM
To: Konkus, John [konkus.john@epa.gov]
CC: Jackson, Ryan [jackson.ryan@epa.gov]
Subject: Re: Pushback quote for approval

Someone needs to look at his hearing testimony and past statements on this

Sent from my iPhone

> On Mar 9, 2017, at 10:47 AM, Konkus, John <konkus.john@epa.gov> wrote:

>

> Can we make approving or editing this response a priority so we can start pushing back? Thank you!

>

>> On Mar 9, 2017, at 10:13 AM, Konkus, John <konkus.john@epa.gov> wrote:

>>

>> Administrator Pruitt has said repeatedly that he believes the climate is warming and that it is in part due to human activity. Many questions remain however that should be debated: how much is the climate changing, to what extent is human activity involved, and what to do about it? Administrator Pruitt had also rightfully noted that Congress has yet to act on this issue, but the Supreme Court has, staying the Obama-Era Clean Power Plan which sought to regulate CO₂.

Message

From: Jackson, Ryan (Inhofe) [Ryan_Jackson@inchofe.senate.gov]
Sent: 2/20/2017 4:07:23 PM
To: Konkus, John [konkus.john@epa.gov]
Subject: Re: Administrator Pruitt Wall Street Journal interview

All of what he said in the interview and what they are quoting are both what he said at the hearing.

Give them a rod statement which we know characterizes Pruitt's position. Responding individually to questions simply fuels more of their ideas to create new things to write about. What else do they have to do? They are E&E. Right?

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

On Feb 20, 2017, at 11:02 AM, Jackson, Ryan (Inhofe) <Ryan_Jackson@inchofe.senate.gov> wrote:

We need to treat E&E like the publication it is.

I mean we didn't even answer Chris wallace's questions specifically.

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

On Feb 20, 2017, at 10:54 AM, Konkus, John <konkus.john@epa.gov> wrote:

Ryan: We're starting to get some incoming from trade press like this one below...FYI.

From: Kevin Bogardus [mailto:kbogardus@eenews.net]
Sent: Monday, February 20, 2017 10:50 AM
To: Ericksen, Doug <ericksen.doug@epa.gov>; Konkus, John <konkus.john@epa.gov>;
Valentine, Julia <Valentine.Julia@epa.gov>
Subject: Administrator Pruitt Wall Street Journal interview

Doug, John and Julia,

Hi, it's Kevin Bogardus with E&E News.

I'm working on a piece recapping Administrator Pruitt's Wall Street Journal interview (<https://www.wsj.com/articles/scott-pruitts-back-to-basics-agenda-for-the-epa-1487375872>).

In that interview, he questions whether or not EPA has the authority to regulate carbon dioxide emissions:

Will the EPA regulate carbon dioxide? Mr. Pruitt says he won't prejudge the question. "There will be a rule-making process to withdraw those rules, and that will kick off a process," he says. "And part of that process is a very careful review of a fundamental question: Does EPA even possess the tools, under the Clean Air Act, to address this? It's a fair question to ask if we do, or whether there in fact needs to be a congressional response to the climate issue." Some might remember that even President Obama believed the executive branch needed express congressional authorization to regulate CO₂ —that is, until Congress said "no" and Mr. Obama turbocharged the EPA.

That seems to contrast what Administrator Pruitt said at his confirmation hearing:

"I believe the EPA has a very important role at regulating the emissions of CO₂." (please see page 119 of https://www.epw.senate.gov/public/_cache/files/1291a5e0-b3aa-403d-8ce3-64cb2ef86851/spw-011817.pdf)

"That the endangerment finding is there and needs to be enforced and respected." (please see page 169 of https://www.epw.senate.gov/public/_cache/files/1291a5e0-b3aa-403d-8ce3-64cb2ef86851/spw-011817.pdf)

I plan to mention this contrast in my piece.

If you have any thoughts on this, please get back to me as soon as possible. My deadline is 12:30 pm EST today but the sooner you get back to me, the more it helps my reporting. Thank you for your help.

Kevin Bogardus

E&E News reporter

kbogardus@eenews.net

202-446-0401 (p)

Ex. 6 - Personal Privacy (c)

202-737-5299 (f)

Follow me [@KevinBogardus](https://twitter.com/KevinBogardus)

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122 C Street, NW, Suite 722, Washington, DC 20001

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Message

From: Jackson, Ryan (Inhofe) [Ryan_Jackson@inhofe.senate.gov]
Sent: 2/20/2017 4:02:57 PM
To: Konkus, John [konkus.john@epa.gov]
Subject: Re: Administrator Pruitt Wall Street Journal interview

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Kevin Bogardus

E&E News reporter

kbogardus@eenews.net

202-446-0401 (p)

Ex. 6 - Personal Privacy (c)

202-737-5299 (f)

Follow me [@KevinBogardus](#)

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EnergyWire, ClimateWire, E&E Daily, Greenwire, E&ENews PM, E&ETV

Message

From: Jackson, Ryan (Inhofe) [Ryan_Jackson@inhofe.senate.gov]
Sent: 2/24/2017 11:03:04 AM
To: Konkus, John [konkus.john@epa.gov]
Subject: Fwd: Morning Energy: Environmental resistance firms up — Ivanka's moderating influence reportedly strikes again — Exxon chief reaffirms support for climate action

Like this. Invaluable stuff. Everyone reads it.

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

Begin forwarded message:

From: POLITICO Pro Energy <politicoemail@politicopro.com>
Date: February 24, 2017 at 5:51:40 AM EST
To: <Ryan_jackson@inhofe.senate.gov>
Subject: Morning Energy: Environmental resistance firms up — Ivanka's moderating influence reportedly strikes again — Exxon chief reaffirms support for climate action
Reply-To: POLITICO subscriptions <reply-fe881273736c037475-630326_HTML-637936817-1376319-0@politicoemail.com>

By Anthony Adragna | 02/24/2017 05:48 AM EDT

With help from Anca Gurzu, Eric Wolff and Alex Guillén

ENVIRONMENTAL RESISTANCE PICKS UP: Just over a month into Donald Trump's presidency, environmental and scientific advocates are ramping up their efforts to resist his administration's plans to reshape the EPA and roll back the former Obama administration's approach to climate change. Sierra Club Executive Director Michael Brune and others will rally today at 12:30 p.m. in Atlanta in support of the agency, its staff and its environmental protection efforts. That comes one day after House Energy and Commerce Ranking Member Frank Pallone joined the New Jersey Sierra Club outside the EPA Region 2 Laboratory and Environment Center in Edison, N.J. to fight expected moves by Administrator Scott Pruitt to cut programs within the agency dedicated to clean air, safe drinking water and climate change.

Importance of citizen action: Sen. Catherine Cortez Masto (D-Nev.) told a League of Conservation Voters gathering in Nevada on Thursday that citizen and advocacy group engagement would be crucial in the coming years to push back against Trump administration environmental actions. "You cannot just rely on us in Congress to be the backstop," she said. "We have to do it together."

Science marches expanding rapidly: The March for Science, an Earth Day gathering meant to champion the role of science and scientific integrity in the U.S., announced that what started as

an online post had expanded to nearly 300 gatherings worldwide and unveiled a first roster of partners that includes the American Association for the Advancement of Science, NextGen Climate America, the Earth Day Network and the Union of Concerned Scientists. "This started as an idea, but it's rapidly actualizing into a global movement," said Valorie Aquino, one of the march's three national co-chairs, said in a statement. "Scientific integrity serves everyone, and we need to speak out for science together."

SHOT! Trump will sign an executive order today at noon following an address at Conservative Political Action Conference, but the White House provided no further details about its contents. Bloomberg BNA's [Cheryl Bolen](#) [reported](#) the executive order will [establish](#) regulatory reform task forces and put in place officers in each agency that will have 90 days to identify rules for rescission, replacement or change.

CHASER! White House senior adviser Jared Kushner and his wife, Ivanka Trump, insisted on the removal of language critical of the international Paris climate change agreement from an executive order Trump is expected to sign in the coming days, The Wall Street Journal [reports](#). That order, which could be signed within days, now makes no mention of the landmark deal.

IT'S THE END OF THE WEEK AS WE KNOW IT! And I'm your host Anthony Adragna. Congrats to America Rising Squared's Jeremy Adler for identifying [Bernie Sanders](#) as the oldest current junior senator. Your end-of-the-week trivia: Who are the youngest current senator and representative? Send your tips, energy gossip and comments to aadragna@politico.com, or follow us on Twitter [@AnthonyAdragna](#), [@Morning_Energy](#) and [@POLITICOPro](#).

PIPELINE CAMP FULLY CLEARED: Law enforcement authorities announced around 2:00 p.m. local time Thursday that they'd fully cleared the protest camp where demonstrators fought the Dakota Access pipeline for months. Many of the last holdouts exited the site peacefully throughout the day, though authorities reported 46 arrests over the course of clearing the camp. "Law enforcement exercised restraint and demonstrated professionalism in every respect," North Dakota Gov. Doug Burgum said in a statement.

New York leaders pushed: Environmental and tribal advocates urged New York Mayor Bill de Blasio and Comptroller Scott Stringer to cut the city's ties with Wells Fargo and other banks that are funding the controversial pipeline, POLITICO New York's David Giambusso [reports](#). "The city of New York has millions and millions of dollars tied up in banks that finance the Dakota Access pipeline," Rick Chavolla, with the American Indian Community House of New York, said at the City Hall rally. "Please, Mr. Mayor, stand up for us and the environment."

POUND IT: EPA Administrator Scott Pruitt continues to meet with agency staff to learn about their work. He tweeted an awkward-looking photo featuring [a fist bump](#) Thursday afternoon. An agency spokesman said the people in the meeting were "career leaders in EPA's Office of Research and Development."

BACK IN THE HAPPER? Rumors persist that the White House is considering Princeton physicist William Happer to be Trump's science adviser, but the professor tells ME it's been radio silence since a January meeting with Trump: "I have had no further discussions with the administration," he said. The White House declined comment.

EXXON BACKS CLIMATE ACTION AGAIN: New Exxon Mobil CEO Darren Woods reaffirmed his company's support for climate action in a [blog post](#) Thursday and called a uniform price of carbon applied across the economy one "sensible approach" to addressing the problem.

"I believe, and my company believes, that climate risks warrant action and it's going to take all of us — business, governments and consumers — to make meaningful progress," Woods wrote.

Tough week for oil giants: Chevron Corp. made the notable admission in a filing Thursday that increasing concern over the impacts of climate change "resulted in an increased possibility of governmental investigations and, potentially, private litigation against the company." That came shortly after Exxon revealed it had slashed its proved reserves of crude oil by 3.3 billion barrels to 20 billion oil-equivalent barrels, or 19 percent of its total reserves, due to lingering low energy prices.

MUST WATCH: Constituents yelling and booing freshman Rep. Matt Gaetz, who introduced legislation to abolish the EPA, at a town hall in Florida. "I'm going to fight for the environment and against the EPA," Gaetz said, as people yelled "Shame on you!" Full video, via E&E News' Hannah Hess, is here.

WHITE HOUSE TALKS DRAMATIC REGULATORY OVERHAUL: Speaking at CPAC Thursday, both White House chief of staff Reince Priebus and chief strategist Steve Bannon touted early efforts to revamp how the federal government imposes regulations. "If you look at these Cabinet appointees, they were selected for a reason," Bannon said. "The way the progressive left runs is if they can't get it passed, they're just going to put it in as some regulation in an agency. That's all going to be deconstructed. And I think that's why this regulatory thing is so important."

Energy events today: At least three energy-related CPAC events may interest ME readers. Up first at 1:00 p.m., the CO2 Coalition (which educates "thought leaders, policy makers and the public about the important contribution made by carbon dioxide to our lives and the economy") hosts a session called "When Politics Meets Climate Forecasting." Then, the Heritage Foundation at 2:30 p.m. discusses "Energy Rationing: The Tragic, Unintended Consequences." The CO2 Coalition returns at 5:00 p.m. for a panel entitled "The Benefits of Global Greening." Oh, and Trump himself is due to speak around 10:00 a.m.

N.C. PEACES OUT ON CPP LAWSUIT: North Carolina has withdrawn itself from the Clean Power Plan lawsuits still pending before the D.C. Circuit Court of Appeals, a consequence of Democrat Roy Cooper's win. As attorney general, Cooper declined to sue EPA over the climate rule, so Republican Gov. Pat McCrory sued via the state Department of Environmental Quality. Now that Cooper is in the governor's mansion, he has the power to withdraw DEQ from the suit. (The new AG, Josh Stein, is also a Democrat). Never fear: 26 states are still party to the action, along with the myriad businesses and trade groups.

TILLERSON CAN HAVE ALL THE PARIS QUESTIONS: White House press secretary Sean Spicer must be happy to have a fully confirmed secretary of State: Now he can defer questions on thorny foreign issues like the Paris climate deal! When asked about U.S. participation in Paris at Thursday's briefing, Spicer said, "I will leave that to Secretary [Rex] Tillerson. That's a conversation that he's having with him as far as where we are on that." Of course, any answers will have to wait until after Tillerson gets back from his trip to Mexico.

SEE YOU IN COURT: The Sierra Club threatened to sue EPA Thursday over what it said was a failure to produce legally required analyses of the air and environmental impacts of the Renewable Fuel Standard program, Pro's Eric Wolff reports. "It is unlawful for the EPA to so blatantly disregard its own rules and mandates when it comes to protecting our communities and environment," staff attorney Devorah Ancel said in a statement. EPA hasn't filed an air impact analysis in three years or an environmental impact in six years, the group said.

HARRIS TOURS OROVILLE: California Sen. Kamala Harris toured the damage at the Oroville dam in Northern California on Thursday. "We must take action to address the billions of dollars in infrastructure repairs we face," she tweeted.

LCV SCORECARD CRITICIZED: ClearPath Action CEO Jay Faison said the League of Conservation Voters annual scorecard unfairly excluded votes on Republican-led proposals bolstering advanced nuclear power, clean coal technologies and hydropower to artificially tamp down GOP lawmaker scores. "The cherry picking is clearly designed to produce starkly partisan results, reflecting a bias against many of the most effective clean energy strategies available to pragmatic policymakers," Faison said in a statement.

MAIL CALL! GROUPS: LEAVE ENDANGERED SPECIES ALONE: Some 280 environmental groups and their allies sent a letter to the National Governors Association Thursday urging it to oppose any forthcoming legislative proposals to alter the Endangered Species Act. "We strongly believe that, in the current political environment, any effort to open up the law would likely weaken, if not cripple, its ability to conserve and recover our nation's most imperiled plants and animals," they wrote.

WHAT'S THE DEAL WITH THOSE NUMBERS? Top House Natural Resources Democrat Raul Grijalva asked the Interior Department in a Thursday letter to explain why it said in a blog post that repeal of the Stream Buffer Rule would prevent 7,000 jobs from being lost when the agency's own estimates from late 2016 actually said the rule would create 156 jobs. That regulation, as ME readers no doubt remember, was successfully nullified through the Congressional Review Act last week.

CASEY READY TO MOVE OBLIGATION: Sen. Bob Casey (D-Pa.) sent a letter to Pruitt backing a petition from Monroe Energy to change which companies must comply with RFS. Monroe is among several Delaware Valley refiners joining Carl Icahn's CVR and Valero in asking EPA to make the change. "I support Monroe Energy's petition for reconsideration and urge EPA to move forward with rulemaking that moves the point of obligation from importers and refiners to the terminal rack," Casey wrote.

LePAGE PRESSES TRUMP TO ABOLISH MONUMENT: GOP Maine Gov. Paul LePage has asked for Trump's help in "rectifying a grave injustice" by undoing the Obama administration's Katahdin Woods and Waters National Monument. "I remain hopeful and optimistic that the overwhelming support you received from voters in this region...will result in bold policies that create jobs, restore our national identity, ensure our place in the world and make the Maine woods great again," LePage wrote in a letter obtained by ME.

HEY, HEY, DON'T FORGET ABOUT TVA! The Tennessee Valley Public Power Association sent a letter to 14 senators on Thursday urging them to push Trump to "quickly" fill vacancies on TVA's Board of Directors with nominees who support the agency's general direction and won't favor divestiture.

KILDEE INVITES FLINT DOCTOR TO TRUMP SPEECH: Rep. Dan Kildee announced Thursday he invited Dr. Mona Hanna-Attisha, who helped uncover elevated levels of lead in children of Flint, Mich., to be his guest at Trump's joint session address next week. "Her persistence helped to expose the Flint water crisis and she has been an incredible partner as we have fought to get federal aid for families still recovering from this crisis," Kildee said in a statement. "Dr. Mona's personal story of coming to America from Iraq also reminds us of the many important contributions immigrants make to our nation."

REPORT: BURNING WOOD IS NOT SO GREEN AFTER ALL: Europe's favorite source of renewable energy may harm the climate, according to a Chatham House [report](#) published Thursday. Heating homes with wood instead of fossil fuels to cut greenhouse gas emissions and fuel economies risks doing "more harm than good," the report found. In fact, emissions "from burning woody biomass may be higher than those of coal" — the most polluting fossil fuel. That's bad news for the EU, since woody biomass — typically pellets or chips — is the bloc's most popular renewable energy source, according to the report.

MOVER, SHAKER: Dana Sleeper has joined the Solar Energy Industries Association as director of external affairs; she comes after nearly four years of working as executive director at a regional branch of SEIA.

QUICK HITS

- Maple syrup producers face challenges in warming world. [Adirondack Daily Enterprise](#).
- UN Climate Chief Seeks Tillerson to Keep Paris Deal Alive. [Bloomberg](#).
- Trump wants to expand U.S. nuclear arsenal, make it 'top of the pack.' [Reuters](#).
- Minnesota grandmas get naked to draw attention to climate change. [City Pages](#).
- Eric Trump's brother-in-law landed an Energy Department job. [Axios](#).
- Push to revive Yucca Mountain Project would be waste, Cortez Masto tells Las Vegas group. [Las Vegas Review-Journal](#).
- West's challenge is still water scarcity, wet winter or not. [Christian Science Monitor](#).

HAPPENING FRIDAY

12:00 p.m. — National Science Foundation meeting on agency activities, teleconference

12:00 p.m. — Lunch discussion on wholesale capacity markets, Women's Council on Energy and the Environment, Federal Energy Regulatory Commission, 888 First Street, NE

THAT'S ALL FOR ME!

To view online:

<https://www.politicopro.com/tipsheets/morning-energy/2017/02/environmental-resistance-firms-up-021536>

Stories from POLITICO Pro

Local tribal leaders call on de Blasio, Stringer to cut ties with Dakota banks [Back](#)

By David Giambusso | 02/23/2017 02:17 PM EDT

A coalition of Native American tribal leaders and environmental advocates gathered on the steps of City Hall Thursday to call on Mayor Bill de Blasio and city Comptroller Scott Stringer to cut

the city's ties with Wells Fargo and more than a dozen other banks that are helping finance the Dakota Access Pipeline.

The crude oil pipeline project, recently reactivated by President Donald Trump, has garnered national attention as a symbol of environmental and tribal protest. It is proposed to run through lands in North Dakota governed by the Standing Rock Sioux tribe, and tribal groups around the country have rallied to the cause.

"What's going on in North Dakota is corporate terrorism and the onset of American fascism," said Dwaine Perry, chief of the Ramapough Lenape tribe of New York and New Jersey. "What, Mr. Mayor, were you doing when this crime on humanity was being perpetrated?"

Rick Chavolla, with the American Indian Community House of New York, said the Dakota divestment movement has galvanized activists across the country.

"The city of New York has millions and millions of dollars tied up in banks that finance the Dakota Access pipeline," he said at the rally. "Please, Mr. Mayor, stand up for us and the environment."

Both de Blasio and Stringer have expressed concerns over the banks' financing of the pipeline project but have stopped short of ending the city's business with the banks. It is unclear how much revenue would be involved, but the city's five pension funds represent roughly \$170 billion in investments.

More on the mayor's and comptroller's concerns can be read [here](#).

[Back](#)

Sierra Club to sue EPA over RFS analyses [Back](#)

By Eric Wolff | 02/23/2017 03:55 PM EDT

The Sierra Club said today it would sue EPA over the agency's failure to produce legally required analyses of the air and environmental impacts of the Renewable Fuel Standard program.

The agency hasn't filed an air impact analysis in three years or an environmental impact in six years, the group said. The agency's inspector general leveled a [similar criticism](#) in August, saying the failure to conduct required analyses limited EPA's ability to manage the program.

"It is unlawful for the EPA to so blatantly disregard its own rules and mandates when it comes to protecting our communities and environment," Sierra Club Staff Attorney Devorah Ancel said in a statement. "The current Renewable Fuel Standard program has skirted by for nearly a decade without a proper analysis, all the while opening the door for unchecked land conversion for ethanol production, which destroys native habitats and harms sensitive species on a massive scale."

Multiple lawsuits have been filed in recent weeks challenging EPA's 2017 mandatory volumes under the RFS. The National Biodiesel Board, Valero, the American Petroleum Institute, American Fuel & Petrochemical Manufacturers, Coffeyville Resources Refining, Alon Refining Krotz Springs, and Monroe Energy all filed challenges since Feb. 1. They have been consolidated into a single case before the D.C. Circuit Court of Appeals.

[Back](#)

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Yes, very



Somewhat



Neutral



Not really



Not at all

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**This email was sent to Ryan_jackson@inhofe.senate.gov by: POLITICO, LLC 1000 Wilson
Blvd. Arlington, VA, 22209, USA**

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/18/2017 12:35:50 AM
To: McGartland, Al [McGartland.Al@epa.gov]; Hupp, Sydney [hupp.sydney@epa.gov]
CC: Kreutzer, David [kreutzer.david@epa.gov]
Subject: RE: Meeting Request for March 20-21--climate science

Yes, that's what we needed. Thank you!

From: McGartland, Al
Sent: Friday, March 17, 2017 6:36 PM
To: Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Kreutzer, David <kreutzer.david@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Meeting Request for March 20-21--climate science

Hi. Will do. To be clear, I read your email as wanting David and I to reach out to them and schedule a meeting.

I'm happy to do so.

Sent from my iPhone

On Mar 17, 2017, at 4:10 PM, Hupp, Sydney <hupp.sydney@epa.gov> wrote:

Hi David and Al,

I'm not sure if we have had the opportunity to meet yet but I am handling scheduling for Administrator Pruitt. Samantha asked me to reach out to you both and ask if you would please handle the meeting below? It is time sensitive as they are requesting a meeting next week. We are unable to do so on our end but would like for a meeting with them to still happen. Please let me know if you are able to get a meeting arranged. Thank you in advance and hopefully our paths cross soon!

Thanks!
Sydney

From: Hope, Brian
Sent: Friday, March 17, 2017 2:54 PM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>; Hupp, Sydney <hupp.sydney@epa.gov>
Subject: FW: Meeting Request for March 20-21--climate science

From: Pierson, Steve [mailto:spierson@amstat.org]
Sent: Friday, March 17, 2017 11:17 AM
To: Pruitt, Scott <Pruitt.Scott@epa.gov>
Subject: RE: Meeting Request for March 20-21--climate science

Hello,

I write to follow up the meeting request below for early next week. Might Administrator Pruitt be available?

Thank you for your consideration.

Sincerely,
Steve

From: Pierson, Steve
Sent: Friday, March 10, 2017 3:58 PM
To: 'Pruitt.scott@Epa.gov'
Subject: FW: Meeting Request for March 21--climate science

Dear Administrator Pruitt,

I write to request a meeting with you for Monday or Tuesday, March 20-21 for scientists participating in the seventh annual Climate Science Day (CSD). We would like to discuss climate science with you and offer our help to you on this issue. We have no policy ask and respect that science is but one input of many to policymaking. We also recognize that policymaking is beyond the expertise of our members. Our goal is for the you to be informed by the best available science, which we believe is provided by scientific associations. By virtue of these societies representing tens of thousands and sometime hundreds of thousands of members, we believe the scientific societies are uniquely position to present a balanced view of the science.

Climate Science Day (CSD) is organized by about a dozen science professional societies whose purpose is to connect scientists across a wide range of disciplines involving climate change with the Administration and Members of Congress. Besides the American Statistical Association, participating CSD organizations include the American Geophysical Union, the American Meteorological Society, the American Chemical Society, the American Association for the Advancement of Science, and the Crops/Agronomy/Soil Societies.

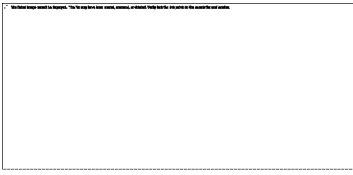
27 scientists are scheduled to be in DC for CSD and we would schedule a subset of them to meet with you if the meeting were accepted. The scientific societies' view of the changing climate is summarized in this 2016 letter to Congress signed by 31 scientific professional societies or institutions:
<http://www.aaas.org/sites/default/files/06282016.pdf>.

Thank you for your consideration.

Sincerely,
Steve

Steve Pierson, Ph.D.
Director of Science Policy

American Statistical Association
Promoting the Practice and Profession of Statistics®
732 North Washington Street
Alexandria, VA 22314-1943
(703) 302-1841
www.amstat.org/policy
For ASA science policy updates, follow us on Twitter: @ASA_SciPol



<removed.txt>

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/3/2017 6:34:51 PM
To: Kreutzer, David [kreutzer.david@epa.gov]
Subject: RE: OITA Weekly Report

Let me know if you cannot get an answer back from Ryan today on putting a halt on it.

From: Kreutzer, David
Sent: Friday, March 3, 2017 1:34 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: OITA Weekly Report

None was mentioned, but it is listed as "urgent." However I can't imagine why a bilateral SOI would have a hard deadline.

Sent from my iPhone

On Mar 3, 2017, at 1:28 PM, Dravis, Samantha <dravis.samantha@epa.gov> wrote:

Thank you, David.

Is there a deadline by which you think Jane needs to hear back on this?

From: Kreutzer, David
Sent: Friday, March 3, 2017 12:01 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Schnare, David <schnare.david@epa.gov>
Subject: FW: OITA Weekly Report

CONTENT OF THIS MESSAGER IS ADVISORY

I recommend that the proposed SOI with World Bank not be signed at least until expunged of references to sustainability and GHGs.

The goals for mercury and lead seem reasonable.

I was briefed earlier on the problems with artisanal small-scale gold mining and the lead-paint problem.

According to the brief, the ASGM referenced here is not something practiced in the US. It involves extracting gold from ore with liquid mercury and then boiling off the mercury. This practice creates ridiculously toxic local effects and adds mercury to the atmosphere that is much more damaging than the value of the additional gold could possibly justify.

The goal of our participation is to eliminate the demand for such gold, as opposed to restricting our own production (no domestic refiners use these ASGM practices as they violate our existing rules by orders of magnitude). It is similar in concept to ending trade in "blood" diamonds.

Other parts of the world (developing countries) continue to use lead in paint at levels well beyond those allowed for any use in the US. Lead is, of course, a serious neurotoxin. Worldwide, the major remaining vector for lead in blood is lead paint. Perfectly acceptable substitutes exist. Our role in this SOI (and in

other leadership positions) is moral suasion and encouragement for developing countries to adopt the readily-available, low-cost alternatives to lead-based paint.

David

From: Nishida, Jane
Sent: Friday, March 3, 2017 10:28 AM
To: Kreutzer, David <kreutzer.david@epa.gov>
Subject: RE: OITA Weekly Report

Per your request, attached is the EPA-World Bank SOI.

From: Kreutzer, David
Sent: Friday, March 03, 2017 10:23 AM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Subject: RE: OITA Weekly Report

Jane,

Thanks very much. Could you have somebody send me a copy of the SOI with the World Bank?

Thanks,

David

From: Nishida, Jane
Sent: Friday, March 3, 2017 8:10 AM
To: Kreutzer, David <kreutzer.david@epa.gov>
Subject: FW: OITA Weekly Report

David,

I just found out that you are not on the Weekly Report Group list, so I will copy you in the future.

Jane

From: Nishida, Jane
Sent: Thursday, March 02, 2017 4:28 PM
To: Weekly Report Group <Weekly_Report_Group@epa.gov>
Subject: OITA Weekly Report

Action Items (Including Hot Issues and Important Deadlines)

EPA - World Bank Cooperation: OITA seeks approval to sign a Statement of Intent (SOI) between EPA and the World Bank to cooperate on environmental issues that are shared priorities.

- Priority areas include air quality management, reducing mercury in artisanal and small-scale gold mining, enacting lead paint laws consistent with the U.S. standard, and promoting environmental governance.

- The SOI is a voluntary arrangement between EPA and the World Bank that expresses the good faith intentions of the Parties to cooperate on priority areas and does not create any contractual obligations.
- The SOI has been reviewed by all the relevant EPA offices and OGC, and the World Bank is ready to sign the document.

Upcoming Engagements (Including Major Public Events)

G7 Environment Ministers Meeting: The Administrator has received a formal invitation letter from the Italian Minister of Environment to participate in the G7 Environment Ministers Meeting in Bologna, Italy, on June 11-12.

- Italy will also be organizing two side events, one focused on the role of universities/research centers in sustainable development and the second focused on the contribution of firms to the 2030 Agenda on Sustainable Development.
- OITA represented EPA at the first Policy Coordination Committee (PCC) meeting convened by the National Security Staff to prepare for the G7 and G20 Leader's Summits, in May and June respectively, that the President is expected to attend.
- The PCC reviewed the issues on the G7 and G20 agenda - the EPA related agenda items include food waste as a part of the food security dialogue, and resource efficiency and marine litter in coordination with the State Department. The Sub-PCC on Climate and Energy is also looking at oil and gas infrastructure, energy efficiency, and fossil fuel subsidies.

National Tribal Caucus Meeting: The Executive Officers of the National Tribal Caucus (NTC) will be holding a conference call with ECOS Executive Officers on March 3.

- NTC and ECOS call builds on the emerging partnership between state and tribal governments to cooperate on environmental issues such as emergency response and solid waste management.
- NTC Chair is planning to attend the ECOS meeting in April and would like to schedule an introductory meeting with the Administrator while he is in DC.
- NTC is also working on collecting and consolidating tribal budget needs, including tribal infrastructure needs, and updating the NTC transition document for the new EPA leadership team.

Past week accomplishments (Good News Stories)

EPA Assists the US-Brazil Business Council: OITA met with representatives from the US-Brazil Business Council which is interested in finding ways to reduce barriers to US private investment in Brazil.

- The Council is interested in helping the Brazilian Government's process to reform its EIA and licensing procedures which the Council's membership view as overly burdensome, time-consuming, and uncoordinated.
- The Council was particularly interested in support that EPA has provided to Central America countries on EIA issues under the Central American Free Trade Agreement Program (CAFTA).
- They think the "Technical Review Guidelines for Environmental Impact Assessments in the Tourism, Energy and Mining Sectors" that EPA developed under CAFTA would be particularly helpful in Brazil and plan to follow up with the US Embassy in Brasilia.

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/3/2017 6:28:56 PM
To: Kreutzer, David [kreutzer.david@epa.gov]
Subject: RE: OITA Weekly Report

Thank you, David.

Is there a deadline by which you think Jane needs to hear back on this?

From: Kreutzer, David
Sent: Friday, March 3, 2017 12:01 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>; Schnare, David <schnare.david@epa.gov>
Subject: FW: OITA Weekly Report

CONTENT OF THIS MESSENGER IS ADVISORY

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David

From: Nishida, Jane
Sent: Friday, March 3, 2017 10:28 AM
To: Kreutzer, David <kreutzer.david@epa.gov>
Subject: RE: OITA Weekly Report

Per your request, attached is the EPA-World Bank SOI.

From: Kreutzer, David
Sent: Friday, March 03, 2017 10:23 AM

To: Nishida, Jane <Nishida.Jane@epa.gov>

Subject: RE: OITA Weekly Report

Jane,

Thanks very much. Could you have somebody send me a copy of the SOI with the World Bank?

Thanks,

David

From: Nishida, Jane

Sent: Friday, March 3, 2017 8:10 AM

To: Kreutzer, David <kreutzer.david@epa.gov>

Subject: FW: OITA Weekly Report

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From: Nishida, Jane

Sent: Thursday, March 02, 2017 4:28 PM

To: Weekly Report Group <Weekly_Report_Group@epa.gov>

Subject: OITA Weekly Report

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- They think the "Technical Review Guidelines for Environmental Impact Assessments in the Tourism, Energy and Mining Sectors" that EPA developed under CAFTA would be particularly helpful in Brazil and plan to follow up with the US Embassy in Brasilia.

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/6/2017 8:05:54 PM
To: Kreutzer, David [kreutzer.david@epa.gov]
Subject: RE: French embassy meeting

You should sit in, and if you could invite Byron Brown to sit in I think that would be good as well.

From: Kreutzer, David
Sent: Monday, March 6, 2017 2:53 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: French embassy meeting

I will also forward the letters etc.

From: Nishida, Jane
Sent: Friday, March 3, 2017 5:35 PM
To: Kreutzer, David <kreutzer.david@epa.gov>
Subject: FW: French Green bonds - Letter to Mr Pruitt

David,

Let me know if you would like to join the meeting with the French Embassy – they will probably raise the Paris Agreement. If yes, I will arrange the meeting around your calendar - if not, I will stay in listening mode and discuss other areas of cooperation.

Jane

From: FULDA Bruno [<mailto:Bruno.FULDA@dgtresor.gouv.fr>]
Sent: Friday, March 03, 2017 5:11 PM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: KREMBEL David <David.KREMBEL@dgtresor.gouv.fr>; Kreutzer, David <kreutzer.david@epa.gov>
Subject: RE: French Green bonds - Letter to Mr Pruitt

Hi Jane,

Any morning of the week after next is OK for us, and afternoons have some availabilities too. David and I could come to you, unless you'd have time for a lunch at the embassy (any day but Friday the 17).

Please tell us.

Have a nice weekend!

Bruno Fulda
Conseiller EDDT/ESDT Advisor

De : Nishida, Jane [<mailto:Nishida.Jane@epa.gov>]
Envoyé : vendredi 3 mars 2017 16:35
À : FULDA Bruno <Bruno.FULDA@dgtresor.gouv.fr>
Cc : KREMBEL David <David.KREMBEL@dgtresor.gouv.fr>; Kreutzer, David <kreutzer.david@epa.gov>
Objet : RE: French Green bonds - Letter to Mr Pruitt

Bruno,

Thank you for sharing the information letter and press release from Mme. Royal and Minister Sapin regarding the inaugural issue of French green bonds. I will share this information with Administrator Pruitt's new leadership team.

If you would like to meet please do not hesitate to contact me.

Sincerely,

Jane

From: FULDA Bruno [<mailto:Bruno.FULDA@dgtresor.gouv.fr>]

Sent: Friday, March 03, 2017 2:02 PM

To: Nishida, Jane <Nishida.Jane@epa.gov>

Cc: KREMBEL David <David.KREMBEL@dgtresor.gouv.fr>

Subject: French Green bonds - Letter to Mr Pruitt

Dear Jane,

I would like to forward to you, with the aim that you pass it to Mr Scott Pruitt, the following information letter from the former president of the COP21 Mme Ségolène Royal, and from the French Economy & Finance Minister Michel Sapin, regarding the successful inaugural issue of French green bonds, as well as the press release issued on January 24 and a presentation document.

I hope to hear from you soon, with the hope to schedule a meeting in the week after next.

Kind regards,

Bruno Fulda

Counselor for Ecology, Sustainable Development, Energy and Transport

French embassy in the USA and Canada

Tel. : 1.202.944 6095

Cell : Ex. 6 - Personal Privacy @Pondisegur

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/8/2017 4:39:11 PM
To: Nishida, Jane [Nishida.Jane@epa.gov]
CC: Kreutzer, David [kreutzer.david@epa.gov]
Subject: RE: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

Great, thank you. I just wanted to make sure something had been sent up to Michelle. Thanks again.

From: Nishida, Jane
Sent: Wednesday, March 8, 2017 11:21 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Kreutzer, David <kreutzer.david@epa.gov>
Subject: RE: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

Samantha/David,

This is the briefing material for the Minister Carr meeting that was sent to Michelle earlier this week - it includes bio, background and issues. If you need more information, please let me know and we will get right on it.

Thanks,

Jane

From: Dravis, Samantha
Sent: Wednesday, March 08, 2017 10:33 AM
To: Kreutzer, David <kreutzer.david@epa.gov>; Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>; Kime, Robin <Kime.Robin@epa.gov>
Subject: RE: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

We probably need bios, background, issues he needs to be aware of, etc. We need briefing materials for all these meetings. If that has already been sent to Michelle that's great but if not we need that today.

From: Kreutzer, David
Sent: Wednesday, March 8, 2017 10:21 AM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

Jane,

This email is all that I have on the meeting between Minister Carr and Administrator Pruitt.

Samantha Dravis (copied) will be accompanying the administrator to Texas and is interested in having any briefing materials/agenda/etc we might have for the meeting.

Please forward any such material to us.

Thanks,

David
Sent from my iPhone

On Feb 24, 2017, at 4:54 PM, Jane <Nishida.Jane@epa.gov> wrote:

Ryan/Michelle,

Here is another request for a meeting with the Administrator. This is for Canada's Minister of Natural Resources James Carr who is responsible for Canada's energy strategy - Minister McKenna is responsible for environment and climate change.

I also note that when the British Embassy requested a meeting for the UK Minister for Energy and Industrial Strategy Jesse Norman on March 9, they said that their Minister would be attending the CERA meetings on March 6-8 and could meet with the Administrator there. I thought you should be aware of this given the growing parade of Ministers requesting meetings with the Administrator.

Jane

From: Rachel.McCormick@international.gc.ca [mailto:Rachel.McCormick@international.gc.ca]
Sent: Friday, February 24, 2017 4:31 PM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Kasman, Mark <Kasman.Mark@epa.gov>; Danielle.Chesky@international.gc.ca
Subject: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

Dear Jane,

Canada's Minister of Natural Resources, the Honourable James Carr, will attend the IHS-CERA meetings in Houston, March 8-9. I understand that Administrator Pruitt will attend on March 9.

Minister Carr is very interested in having a quick meeting with the Administrator - an introductory meeting to have an initial discussion on shared interests.

I would be grateful if you could forward this interest on, or advise if there is anyone else I should work with on this matter. The Minister's office has signaled that at this point his schedule can be adapted much of the morning of March 9th if the Administrator was available.

I look forward to hearing from you.

Best regards,

Rachel

Rachel McCormick

Counsellor and Program Manager (Energy and Environment) | Conseillère et Gestionnaire de programme (énergie et environnement)
Embassy of Canada | Ambassade du Canada
501 Pennsylvania Avenue N.W.
Washington, D.C. 20001

T: 202 682 7757

C: Ex. 6 - Personal Privacy

F: 202 682 7794

E: rachel.mccormick@international.gc.ca

Sent from my BlackBerry 10 smartphone.

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/8/2017 3:33:00 PM
To: Kreutzer, David [kreutzer.david@epa.gov]; Nishida, Jane [Nishida.Jane@epa.gov]
CC: Hale, Michelle [hale.michelle@epa.gov]; Kime, Robin [Kime.Robin@epa.gov]
Subject: RE: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

We probably need bios, background, issues he needs to be aware of, etc. We need briefing materials for all these meetings. If that has already been sent to Michelle that's great but if not we need that today.

From: Kreutzer, David
Sent: Wednesday, March 8, 2017 10:21 AM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Re: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

Jane,

This email is all that I have on the meeting between Minister Carr and Administrator Pruitt.

Samantha Dravis (copied) will be accompanying the administrator to Texas and is interested in having any briefing materials/agenda/etc we might have for the meeting.

Please forward any such material to us.

Thanks,

David
Sent from my iPhone

On Feb 24, 2017, at 4:54 PM, Jane <Nishida.Jane@epa.gov> wrote:

Ryan/Michelle,

Here is another request for a meeting with the Administrator. This is for Canada's Minister of Natural Resources James Carr who is responsible for Canada's energy strategy - Minister McKenna is responsible for environment and climate change.

I also note that when the British Embassy requested a meeting for the UK Minister for Energy and Industrial Strategy Jesse Norman on March 9, they said that their Minister would be attending the CERA meetings on March 6-8 and could meet with the Administrator there. I thought you should be aware of this given the growing parade of Ministers requesting meetings with the Administrator.

Jane

From: Rachel.McCormick@international.gc.ca [<mailto:Rachel.McCormick@international.gc.ca>]
Sent: Friday, February 24, 2017 4:31 PM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Kasman, Mark <Kasman.Mark@epa.gov>; Danielle.Chesky@international.gc.ca
Subject: Request for bilateral with Administrator Pruitt with Canada's Minister of Natural Resources

Dear Jane,

Canada's Minister of Natural Resources, the Honourable James Carr, will attend the IHS-CERA meetings in Houston, March 8-9. I understand that Administrator Pruitt will attend on March 9.

Minister Carr is very interested in having a quick meeting with the Administrator - an introductory meeting to have an initial discussion on shared interests.

I would be grateful if you could forward this interest on, or advise if there is anyone else I should work with on this matter. The Minister's office has signaled that at this point his schedule can be adapted much of the morning of March 9th if the Administrator was available.

I look forward to hearing from you.

Best regards,

Rachel

Rachel McCormick

Counsellor and Program Manager (Energy and Environment) | Conseillère et Gestionnaire de programme (énergie et environnement)

Embassy of Canada | Ambassade du Canada

501 Pennsylvania Avenue N.W.

Washington, D.C. 20001

T: 202 682 7757

C: Ex. 6 - Personal Privacy

F: 202 682 7794

E: rachel.mccormick@international.gc.ca

Sent from my BlackBerry 10 smartphone.

Message

From: Ryan Jackson [redacted]
Sent: 3/2/2017 1:48:29 AM
To: Munoz, Charles [munoz.charles@epa.gov]
Subject: [WARNING: DKIM validation failed]
Attachments: [Ex. 6 - Personal Privacy] Resume - Nominee for EPA Assistant Administrator for OITA .pdf

Our choice we would like to send to PPO for international and tribal.

Ryan Jackson

[Ex. 6 - Personal]

Albert C. Kelly, Jr. "Kell"

Ex. 6 - Personal Privacy

[[HYPERLINK "mailto:akelly@spiritbank.com"](mailto:akelly@spiritbank.com)]

EXECUTIVE MANAGEMENT / COMMUNITY LEADER

PROFESSIONAL SUMMARY

High energy, hardworking executive who builds winning teams by motivating to high levels of performance. Leads by example. Experience successfully leading companies, local, state and national organizations. Strategic thinker. Created a business culture which emphasizes the importance of relationships with both customers and employees.

CORE COMPETENCIES

Organization, Communication, Motivational Speaker, Strategic Planning, Business Planning, Business Development, Relationship Development, Sales Training, Incentive Planning and Implementing, Team Leadership, Government Relations, Issue Advocacy, Political Activity

CAREER OVERVIEW

SPIRITBANK BRISTOW, OK

1984-PRESENT

Chairman 2012-Present; President and CEO 1990-2014; Vice President 1984-1990

Lead the bank and affiliates, to align with the board's vision. Guide executives and high level officers through daily operations, special projects, and problem management. Balance objectives internally and externally to strengthen and sustain the bank. Provide the bank a local and national presence by representing the bank at public meetings, conferences, legislative events, and sponsored events. Work in tandem with the CFO to ensure financial reporting accuracy, efficiency, asset liability management and overall profitability of the organization. Grew the bank from one location with \$35 million in assets to a multiple location, multi city bank reaching \$1.5 billion at its peak.

MCMILLAN, VASSAR & KELLY BRISTOW, OK

1980-1985

Partner

General practice of law including work in banking, domestic relationship law, contracts, personal injury, oil and gas, and real estate.

ASSISTANT DISTRICT ATTORNEY, CREEK & OKFUSKEE COUNTIES, OK

1982-1984

Assistant District Attorney

Responsible for prosecution of all types of criminal violations including docket management, jury and non-jury trials and office administration.

BENCHMARKS & MILESTONES

EXECUTIVE MANAGEMENT/LEADERSHIP

- Co-founder and Co-Chairman of TRUST (Transportation Revenue Used Strictly For Transportation) Statewide transportation coalition, chiefly responsible for dramatic increase instate transportation revenue being expended on roadways and bridges
- Chairman of the Oklahoma Turnpike Authority: Responsible for administration of 606 miles of turnpike system in Oklahoma. The bond rating for the Oklahoma Turnpike Authority is one the highest in the nation and the value provided its customer is one of the -least costly in the country
- Founded and led the SpiritBank Ambassador Program which educated selected SpiritBankers on the legislative process and provided issue advocacy on strategically important legislation for the state
- Founding director of Retired Educators for Agriculture Program; a statewide program to provide high school and college students with hands-on agriculture-related internships
- Served on City of Bristow Park Board and helped lead a \$4 million renovation of Bristow's City Park by raising all money from private sources
- Completed Board terms on the Oklahoma State Chamber of Commerce, Tulsa Chamber Of Commerce, Oklahoma Institute for Child Advocacy, Salvation Army, Oklahoma Policy Institute, Opportunity

Oklahoma, Oklahoma Center for Non-Profits, Bristow Park Board.

- Manager of Family Cattle Ranch responsible for daily care of approximately 200 head of cattle

BANKING/FINANCE

- Past Chairman of the American Bankers Association which represents over 5,000 banks nationwide
- Past Chairman of American Bankers Association Community Bankers Council which is the arm or the American Bankers Association Grass Roots Advocacy effort which organized and energized the rank and file bankers into a national lobby effort
- Served on American Bankers Association Board of Director for 8 years
- Past Chairman of the Oklahoma Bankers Association responsible for the representation of the over 250 banks then in Oklahoma

OTHER ASSOCIATIONS

Young Presidents Organization
Oklahoma Bar Association
American Bar Association
Bristow Rotary Club
NAACP Life Member
American Bankers Association
Oklahoma Bankers Association
Bristow Chamber of Commerce
Tulsa Chamber of Commerce
Bristow Historical Society

EDUCATION

Juris Doctorate, University of Oklahoma, Bachelor of Business Administration, University of Oklahoma

**SUMMARY**

Strategic communications professional with more than eight years of experience working with high-level media, campaigns and elected officials in both the private and public sectors.

EDUCATION

Florida State University
Tallahassee, Fla.

MS | *Applied American Politics and Policy*

BS | *Communications, Public Relations, Magna Cum Laude*

ACTIVITIES

November 2016 | GOTV and election day operations volunteer for the New Hampshire Republican Party.

July 2016 | Professional volunteer at the 2016 Republican National Convention responsible for booking surrogates on NBC, MSNBC and CNBC.

2015 - 2016 | Member of the Senate Press Secretaries Association.

2013 - 2014 | Tutor for Horton's Kids, a mentoring organization that empowers at-risk children in Washington, D.C.

PROFESSIONAL EXPERIENCE**U.S. SENATE, OFFICE OF SENATOR SHELLEY MOORE CAPITO (R-W.Va.) | Washington, D.C.**

Deputy Communications Director, January 2015 – Present

- Established the press office for an incoming member of the U.S. Senate.
- Spokesperson and key strategist for all communications activities.
- Helped write and prepare Senator Capito's prime-time speech in support of President-elect Donald Trump at the 2016 Republican National Convention in Cleveland.
- Developed and executed a 360 degree communication program to successfully advance Senator Capito's legislation to repeal the Clean Power Plan.
- Conceived and implemented the *WV Girls Rise Up* program to empower young women through fitness, education and confidence building activities, resulting in extensive positive media coverage.
- Write press releases, op-eds, speeches, talking points, social media plans and briefing materials.

SHELLEY MOORE CAPITO FOR U.S. SENATE | Charleston, W.Va.

Communications Director, May 2014 – December 2014

- Served as chief spokesperson and communications strategist in nationally targeted Senate race.
- Successfully pitched opposition research resulting in statewide and national media coverage.
- Briefed and staffed the candidate for major media events, including debate preparation and appearances on national public affairs programs.
- Conceived message-driven earned media tactics, including the *West Virginia Works Plan* highlighting the candidate's jobs platform during a statewide bus tour.
- Designed and implemented the campaign's social media and rapid response strategy.

CRC PUBLIC RELATIONS | Alexandria, Va.

Senior Account Executive, April 2013 – April 2014

- Provided media relations counsel to Fortune 500 corporations, political and non-profit clients.
- Crafted and executed a communications plan for the launch of Newt Gingrich's book *Breakout: Pioneers of the Future, Prison Guards of the Past, and the Epic Battle That Will Decide America's Fate*.
- Conducted media training and secured national print, TV and radio interviews for clients.

U.S. HOUSE OF REPRESENTATIVES, OFFICE OF REP. RON DESANTIS (FL-06) | Washington, D.C.

Communications Director, December 2012 – April 2013

- Served as primary spokesperson and social media strategist for Rep. Ron DeSantis.
- Established the press office and created a long-term communications strategy.
- Generated national, statewide and regional media hits.

MITT ROMNEY FOR PRESIDENT | Boston, Mass.

Surrogate and Media Affairs Manager, May 2012 – November 2012

- Led the Romney-Ryan campaign's surrogate operations, including overseeing strategic planning, media booking and managing relationships with top surrogates.
- Arranged broadcast interviews for Gov. Romney; aided campaign rapid response and bracketing.

FLORIDA GOVERNOR RICK SCOTT | Tallahassee, Fla.

Traveling Press Secretary and Deputy Communications Director, November 2010 – May 2012

- Traveled with and advised Governor Scott at state, national and international appearances.
- Provided media relations counsel on breaking news and ongoing issues.
- Served as spokesperson and coordinated all media appearances, events and press conferences.
- Created and executed radio, weekly newspaper and specialty media outreach programs.

FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION | Tallahassee, Fla.

Press Secretary, December 2007 - November 2010

- Primary media spokesperson for the agency and lead communicator for the state of Florida during the BP Deepwater Horizon oil spill in 2010.
- Led a multi-agency crisis communications team that provided emergency response updates and ensured correct information was reported about the oil spill's impact in Florida.

LEGAL EXPERIENCE

American Chemistry Council (September 2009 – present)

Deputy General Counsel (July 2014 – present)

Associate General Counsel (September 2009 – July 2014)

- Advise clients regarding legal and advocacy options regarding Responsible Care[®], transportation and distribution, chemical management, and environmental, health and safety issues relevant to the chemical industry.
- Advise clients and implement risk management procedures and training regarding general corporate compliance matters relevant to the chemical industry.
- Advise clients on legal aspects of advocacy, research, and corporate governance, including disclosure requirements, the Administrative Procedures Act, and antitrust obligations.
- Provide strategic advice and counseling regarding significant research programs; advocacy regarding product claims, disclosure requirements; regulatory requirements; and data compensation.

U.S. Environmental Protection Agency (August 2006 – January 2009)

Deputy General Counsel/Associate Deputy General Counsel; Office of General Counsel (OGC)

Environmental Law Counseling

- Advised the Administrator and other senior political and career officials on a wide array of high profile environmental policy, regulatory, enforcement, and litigation matters.
- Provided counsel relating to the Clean Air Act including: New Source Review and Prevention of Significant Deterioration (NSR/PSD) regulatory development and litigation, permitting, permit defense, and enforcement actions; National Ambient Air Quality Standard development, designations, and litigation including particulate matter, ozone, and lead; State Implementation Plan analysis and approval; Title V permitting; greenhouse gas regulatory issues; and applicability determinations.
- Provided advice relating to the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), Resource Conservation and Recovery Act (RCRA), Federal Insecticide, Fungicide and Rodenticide Act (FIFRA), and Toxic Substances Control Act (TSCA) including: Supreme Court litigation regarding potentially responsible party liability issues and enforcement matters, extraterritorial liability, solid waste regulatory development and spill prevention issues, and registration matters.
- Advised clients regarding regulatory development, docketing, and Freedom of Information Act issues.

U.S. Environmental Protection Agency (May 2004 – August 2006)

Enforcement Counsel to the Assistant Administrator; Office of Enforcement and Compliance Assurance

- Counseled Administrator, Assistant Administrator for Enforcement, and senior EPA officials regarding all aspects of enforcement matters, including particularly enforcement priorities, civil Clean Air Act enforcement of NSR and PSD requirements, Superfund enforcement, TSCA enforcement, and criminal enforcement of Clean Water Act matters.
- Advised Assistant Administrator for Enforcement regarding settlement agreements, enforcement strategy and communication, applicability determinations, enforcement discretion, supplemental environmental projects, penalty policy, and audit policy matters involving all major environmental statutes.
- Provided advice to press officers and congressional affairs personnel regarding enforcement matters.

Winston & Strawn, LLP (August 1998 – May 2004)

Associate

Environmental Law Litigation

- Represented PSD permittee in third party permit challenge before the Environmental Appeals Board.
- Represented municipality enforcing its sewer use ordinance against an industrial user.
- Represented Potentially Responsible Parties (PRPs) in responding to CERCLA 104(e) requests from EPA. Represented PRPs in CERCLA contribution actions.
- Represented corporations in insurance recovery suits for environmental damage.

Environmental Law Transactional Counseling

- Reviewed transactions, corporate changes, and project development for environmental implications. Reviewed prospective transactions involving BRAC issues. Assisted clients in obtaining necessary environmental permits and approvals for project development.
- Analyzed due diligence documents including environmental compliance and condition information for acquisitions, divestitures, mergers, consolidations, and other reorganizations.
- Prepared transaction documents regarding environmental matters, including representations, warranties, and indemnities. Prepared legal opinions regarding environmental permitting. Provided advice regarding environmental insurance.

Environmental Law Regulatory Counseling

- Advised clients and researched issues regarding compliance with the Clean Water Act, including concentrated animal feeding operations regulations, section 401 certifications, and wetland matters; Clean Air Act, including obtaining permits and permit compliance; Endangered Species Act; RCRA, including manifesting, universal waste, and landfill closure obligations; and TSCA import/export obligations.
- Advised clients regarding evaluation of and disclosures of potential environmental violations, including EPA Audit Policy concerns and SEC disclosure issues.

OTHER RELEVANT EXPERIENCE

Global Environmental Engineering/Advanced Environmental, Inc. (October 1993 – August 1995)

Project Consultant/Research Assistant

- Directed and/or prepared over 200 environmental site assessments, including project estimates, budget oversight and cost tracking; prepared regulatory correspondence and reports for state hazardous waste sites and leaking underground storage tank sites.

EDUCATION

Notre Dame Law School, Notre Dame, Indiana

Juris Doctor, May [Ex. 6 - P] with honors

University of Notre Dame, Notre Dame, Indiana

Bachelor of Science, May [Ex. 6 - P] - Science Pre-Professional, Business Sequence

LICENSES

State Bar of Illinois - November 1998 (Inactive); District of Columbia Bar - October 2003

Brittany A. Bolen

Ex. 6 - Personal Privacy

EXPERIENCE:

U.S. Senate Republican Policy Committee

Policy Counsel, Chairman John Barrasso (R-Wyo.)

Jan. 2017-Present

- Responsible for providing in-depth analysis, strategic guidance, and policy resources related to energy, environment, agriculture and regulatory reform issues as a function of the Senate Republican leadership
- Authored policy papers on presidential nominees and regulatory issues; promoted Republican legislative priorities

U.S. Senate Committee on Environment and Public Works

Majority Counsel, Chairman James M. Inhofe (R-Okla.)

Jan. 2015-Jan. 2017

- Developed policy and conducted oversight on cross-cutting environmental, economic, and regulatory matters
- Advanced expertise in the Clean Air Act, Administrative Procedure Act, Information Quality Act, Regulatory Flexibility Act, and the Environmental Research, Development, and Demonstration Authorization Act
- Worked on the consideration of several presidential nominees for the Environmental Protection Agency (EPA)
- Responsible for the preparation of Committee hearings on EPA's science, risk assessments and advisory panels; litigation activities; cost-benefit tools; approach to cooperative federalism; consultation with small businesses; unfunded mandates; enforcement actions; and unimplemented IG and GAO recommendations
- Co-author and researcher of the following comprehensive Committee staff reports:
 - *Obama's Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*
 - *Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*
 - *Lessons from Kyoto: Paris Agreement Will Fail National Economies and the Climate*

Republican Counsel, Ranking Member David Vitter (R-La.)

Jan. 2013-Dec. 2014

- Conducted oversight of and investigations into EPA management, regulatory and litigation activities, and grants
- Contributed to the consideration of presidential nominees for EPA Administrator, General Counsel, Chief Financial Officer, and Offices of Air and Radiation, Research and Development, and Environmental Information
- Co-author and primary researcher of the following comprehensive Committee staff oversight reports:
 - *A Call for Sunshine: EPA's FOIA and Federal Records Failures Uncovered*
 - *EPA's Playbook Unveiled: A Story of Fraud, Deceit, and Secret Science*
 - *The Chain of Environmental Command: How a Club of Billionaires and Their Foundations Control the Environmental Movement and Obama's EPA*
 - *Setting the Record Straight: Hydraulic Fracturing and America's Energy Revolution*

U.S. House of Representatives Committee on the Judiciary

Legal Fellow, Chairman Lamar Smith (R-Tex.)

Sept. 2012-Dec. 2012

- Worked exclusively with the Subcommittee on Courts, Commercial and Administrative Law
- Contributed to regulatory reform efforts and oversight of agencies' compliance with regulatory process
- Researched, drafted, and revised Subcommittee letters, legislative materials, memoranda, and hearing questions

U.S. House of Representatives Committee on Oversight and Government Reform

Legal Intern, Chairman Darrell Issa (R-Calif.)

Jan. 2012-Aug. 2012

- Worked with the Committee's oversight team and specialized in its energy and regulatory affairs portfolio
- Contributed to Member briefings, witness outreach, memoranda, and questions for Committee hearings
- Researched, drafted, and revised Committee letters and sections of the following Committee staff reports:
 - *Continuing Oversight of Regulatory Impediments to Job Creation: Job Creators Still Buried by Red Tape*
 - *The Department of Energy's Weatherization Program: Taxpayer Money Spent, Taxpayer Money Lost*
 - *Government Motors: A Preliminary Report on the Effects of Bailouts and Politics on the Obama Administration's Ability to Protect American Consumers*

EDUCATION:

George Mason University Antonin Scalia Law School, J.D.

- Mason Law Scholarship Recipient; completed coursework within the Regulatory Law Concentration

University of Florida, B.A. Political Science and Criminology

- *Cum Laude* Distinction; University of Florida Anderson Scholar; Certificate in Public Affairs

BAR ADMISSION: State of Florida

Ex. 6 -
Personal
Privacy

BYRON R. BROWN

Ex. 6 - Personal Privacy

Bar Membership: Massachusetts (active since 1999) ❖ Security Clearance: "Top Secret" since 2012; "Secret" since 2005

CONGRESSIONAL & LEGAL EXPERIENCE

Committee on Environment and Public Works (EPW), U.S. Senate, Chairman James Inhofe

Senior Counsel

Jan. 2015 – Present

- ❖ Manage all legislation and policy issues involving Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) and Resource Conservation and Recovery Act (RCRA) for EPW Committee:
 - Drafted and negotiated compromise legislation amending RCRA to authorize permit programs for coal ash management (Sec. 2301 of P.L. 114-322, Water Infrastructure Improvements for the Nation Act);
 - Lead Republican Senate staffer on bill to reauthorize federal Brownfields program (S. 1479);
 - Brokered compromise solid waste legislation to promote waste-to-energy and paper recycling; and
 - Assisted drafting of bipartisan legislation to promote cleanup of abandoned mines by Good Samaritans.
- ❖ Organize and staff multiple full Committee and Superfund, Waste Management and Regulatory Oversight Subcommittee hearings on U.S. Environmental Protection Agency (EPA) programs and policies, including preparing statements and questions for Chairman and Senators, drafting background memoranda, and selecting witnesses.
- ❖ Conduct high-profile oversight investigations on various topics under EPW Committee jurisdiction, including:
 - EPA's use of social media to promote Clean Water Rule in violation of lobbying and propaganda laws;
 - The role of environmental groups in developing EPA's Clean Power Plan;
 - Compliance with Federal Vacancies Reform Act by EPA and the Council on Environmental Quality;
 - EPA's oversight of Superfund sediment sites and adherence to internal policies; and
 - EPA's role in causing and its response to the Gold King Mine blowout.

Committee on Natural Resources, U.S. House of Representatives, Chairman Doc Hastings

Director and Senior Counsel, Office of Oversight and Investigations

April 2013 – Jan. 2015

Managed four-attorney staff office that conducted high-profile oversight investigations into energy, natural resource, environmental, and science issues involving the Department of the Interior (DOI), other agencies, and the private sector.

- ❖ Advised Chairman and Chief of Staff about oversight priorities, strategies, and legal authorities.
- ❖ Staffed more than a dozen full Committee and Subcommittee oversight hearings.
- ❖ Conducted investigative interviews with witnesses and negotiated with counsel for witnesses.
- ❖ Prepared staff reports and document requests; served as lead negotiator with executive branch officials and private sector representatives for Committee investigations; and prepared and issued subpoenas.
- ❖ Coordinated with communications staff on public relations strategies for oversight investigations, including drafting content for Committee website, press releases, and talking points.

Senior Counsel for Oversight, Office of Oversight and Investigations

Dec. 2011 – April 2013

- ❖ Conducted oversight investigations with minimal supervision on diverse natural resource and environmental topics, including:
 - White House role in 2010 Gulf of Mexico offshore drilling moratorium;
 - Lack of independence by DOI Office of Inspector General; and
 - Mismanagement of law enforcement asset forfeiture program for fisheries management agency.
- ❖ Drafted document request letters; prepared and issued subpoenas; drafted staff reports and briefing memoranda about pending investigations; negotiated with agency officials over scope of request letters and interviews; and conducted interviews and meetings with witnesses and whistleblowers.
- ❖ Staffed full Committee and Subcommittee hearings, including briefing Chairman and Members, drafting background memoranda, and preparing questions for witnesses.

U.S. Environmental Protection Agency, Office of General Counsel (OGC)

Senior Attorney, Air and Radiation & Cross-Cutting Issues Law Offices

Feb. 2011 – Dec. 2011

- ❖ Counseled Office of Air and Radiation programs on legal issues arising under Clean Air Act (CAA) and the Administrative Procedure Act, including NSR/PSD permits for power plants, Title V operating permits, climate change public trust doctrine litigation, biomass deferral rule, and air transport rulemakings.
- ❖ Advised senior agency officials on Congressional Review Act; Information Quality Act; the development of EPA's scientific integrity policy; and requirements for regulatory reviews by Science Advisory Board.

Associate Deputy General Counsel/Senior Advisor, Immediate Office of the General Counsel *Nov. 2006 – Feb. 2011*

Advised General Counsel and other senior EPA officials on management of OGC and Congressional relations.

- ❖ Served as liaison for legal and policy issues between OGC and Office of Solid Waste and Energy Response; Office of Pollution Prevention and Toxic Substances; and Office of Environmental Information.
- ❖ Coordinated litigation filings, regulatory reviews, policy briefings, cross-office projects, and other matters requiring General Counsel involvement under CERCLA, RCRA, Endangered Species Act, National Environmental Policy Act (NEPA), and other environmental and information laws. Representative matters included two Supreme Court cases involving CERCLA; EPA's response to contaminated Chinese drywall; and NEPA reviews of nationally significant energy and infrastructure projects.
- ❖ Managed EPA response to oversight investigations by Senate and House committees, the Government Accountability Office, and the EPA Office of Inspector General. Representative matters included denial of California's request for a waiver under CAA and endangerment finding to regulate greenhouse gas emissions from vehicles, the impact of recent Supreme Court decisions on Clean Water Act enforcement cases, environmental cleanups at Superfund sites, and regulation of a proposed offshore liquefied natural gas facility.
- ❖ Served as Brookings Institution Legislative Fellow working on energy and environmental issues (2010).
- ❖ Coordinated recruitment, hiring, and training of staff attorneys, legal fellows, and interns for OGC.
- ❖ Served as OGC's staff lead for the 2008 Presidential Transition.

Assistant General Counsel for Information Law, General Law Office

Nov. 2003 – Nov. 2006

Managed nine attorneys and paraprofessional staff in OGC's Information Law Practice Group.

- ❖ Issued final decisions on behalf of General Counsel for Freedom of Information Act (FOIA) administrative appeals, fee waiver requests, and confidential business information (CBI) and trade secret claims under all EPA statutes.
- ❖ Oversaw practice group's FOIA and Privacy Act litigation docket.

Attorney, Information Law Practice Group, General Law Office

Jan. 2001 – Nov. 2003

Counseled and litigated issues involving FOIA, privacy, oversight, records, information security, and Internet projects.

- ❖ Served as agency counsel for FOIA litigation involving Vice President's energy task force; coordinated development of privacy, CBI, and copyright policies for regulations.gov website (e-rulemaking portal); and counseling agency officials on CBI and confidentiality issues associated with agency's emergency responses to terrorist attacks.

The Reporters Committee for Freedom of the Press, Arlington, VA.

Jack Nelson Legal Fellow

Sept. 1999 – Aug. 2000

Drafted *amicus curiae* briefs for federal and state appellate litigation involving federal and state open record laws.

EDUCATION & OTHER QUALIFICATIONS

J.D. College of Law, University of Iowa, Iowa City, IA.

M.A. School of Journalism and Mass Communication, University of Iowa, Iowa City, IA.

B.A. English/Journalism (*cum laude*), University of New Hampshire, Durham, NH.

Ex. 6 -
Personal
Privacy

The Daily Tribune, the Pulitzer Prize winning daily newspaper in Ames, IA.

Jan. 1995 – June 1996

News reporter covering county government. Copy editor for front page, daily news, and weekly feature sections.

The Daily Iowan, the daily newspaper in Iowa City, IA.

Oct. 1996 – May 1999

Editorial page editor, opinion writer, and local news reporter.

SAMPLE OVERSIGHT LETTERS

- ❖ Letter to Gina McCarthy, Administrator, and Environmental Protection Agency re: Deputy Administrator Vacancy, March 8, 2016: http://www.epw.senate.gov/public/_cache/files/0da0f6d1-1eed-43f5-aa11-9dec604fa31d/meiburg-030816-letter-to-epa.pdf.
- ❖ Letter to Gina McCarthy, Administrator, Environmental Protection Agency re: Gold King Mine, Feb. 3, 2016: http://www.epw.senate.gov/public/_cache/files/c229fb2e-5868-434d-8792-bf47ae5fae63/epw-to-epa-re-gold-king-020316-2-.pdf.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Dec. 18, 2015: http://www.epw.senate.gov/public/_cache/files/a2d487ef-dedb-4a4d-9285-a33b20e9b08e/121815-letter-from-chairman-inhofe.pdf.
- ❖ Letter to President Obama re: Chairman Vacancy at Council on Environmental Quality, Nov. 20, 2015: http://www.epw.senate.gov/public/_cache/files/311ab91a-7e71-4139-bbcc-c9ed9a221da8/ceq-letter-to-obama-112015-final.pdf.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Nov. 20, 2015: http://www.epw.senate.gov/public/_cache/files/5524f18c-19bf-484f-a916-c176bbcd2aa3/ceq-letter-to-goldfuss-112015-final.pdf.

PUBLICATIONS

- ❖ “*Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*,” Committee on Environment and Public Works, Majority Staff Report (co-author) Dec. 1, 2015: http://www.epw.senate.gov/public/_cache/files/82ad22e2-c7d4-43db-a5a3-a596571f76d0/white-paper-combined-120315-final.pdf.
- ❖ “*Obama’s Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*,” Committee on Environment and Public Works, Majority Staff Report (co-author), Aug. 4, 2015: http://www.epw.senate.gov/public/_cache/files/386eb25d-b723-4ffd-9fcf-218425a33191/epw-staff-report-obama-carbon-mandate.pdf.
- ❖ “*Under the Microscope: An Examination of the Questionable Science and Lack of Independent Peer Review in Endangered Species Act Listing Decisions*,” Committee on Natural Resources, Majority Staff Report (co-author), Dec. 15, 2014: http://naturalresources.house.gov/uploadedfiles/esa_peer_review_science-staff_report.pdf.
- ❖ “*A Five-Star Folly: An Investigation into the Cost Increases, Construction Delays, and Design Problems That Have Been a Diservice to the Effort to Memorialize Dwight D. Eisenhower*,” Committee on Natural Resources, Majority Staff Report (co-author), July 25, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-eisenhowermemorial.pdf>.
- ❖ “*Ethics Under Review: An Oversight Investigation into the Department of the Interior’s Ethics Program and How Recusals are Managed for Senior Officials*,” Committee on Natural Resources, Majority Staff Report (lead author), Sept. 9, 2014: <http://naturalresources.house.gov/uploadedfiles/ethics09091staffreport.pdf>.
- ❖ “*A Less Secure Future for Rural Schools: An Investigation into the Obama Administration’s Questionable Application of the Sequester to the Secure Rural Schools Program*,” Committee on Natural Resources, Majority Staff Report (co-author), January 14, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-alesssecurefutureforruralschools.pdf>.
- ❖ “*Holding Interior Watchdog Accountable: Oversight of the Department of the Interior’s Office of Inspector General*,” Committee on Natural Resources, Majority Staff Report (lead author), Feb. 21, 2013: <http://naturalresources.house.gov/uploadedfiles/oversightreportdepartmentofinterior.pdf>.

Ex. 6 - Personal Privacy

- Key Skills

Strategic Policy Direction - Proven track record in successfully providing key advice to Governor of Ohio, the Ohio General Assembly, and others with sound, strategic advice on energy, environmental, and infrastructure issues to ensure Ohio is positioned to be a nationally respected leader.

Balancing Environmental with Business Development - More than twenty-four years of experience assisting Ohio companies balance protecting public health and meeting environmental requirements, while at same time and expanding business operations in Ohio. Fully committed to idea environmental and economic development priorities are not mutually exclusive, but are complimentary.

Managing Complex Organizations - Success in managing several large projects and organizations. Capable of providing direct management oversight, setting strategic priorities, tracking results, and providing a high level of customer service by bringing diverse staff together to work in teams.

Strong Legislative Experience - Proven track record of navigating complex legislative priorities to formalize policy initiatives through legislation and providing cogent advice to state and national legislators and Congress.

Professional Experience

Director, Ohio Environmental Protection Agency

Appointed to serve as director of Ohio EPA on February, 2014, by Governor John R. Kasich, transformed the fully delegated agency with a 200 million-dollar budget and 1,100 employees to be customer driven and focused on using technical and financial tools to protect public health, while at the same time advancing business development goals. Strong experience and success in managing complex environmental problems and finding common sense solutions, providing strong leadership and guidance to USEPA on national policy.

- Transformed business assistance services by developing a one-stop-shop for any businesses to find answers to questions, seek help with permitting, or find financing tools for projects.
- Established director-level business development director to coordinate all agency actions for high-level business development projects.
- Transformed environmental award program to champion Ohio companies that go beyond compliance and embrace principles sustainability and key business objective.
- Negotiated multi-state/international agreement to cut phosphorous by 40% to Lake Erie to combat harmful algae blooms.
- Developed state-wide comprehensive response to algae crisis to protect drinking water supplies in Ohio. Directing over 3.5 billion dollars to improve drinking and water infrastructure and expanded options for communities to advantage of these funds.
- Providing guidance to federal agencies on fixing significant deficiencies in national drinking water program.
- Testified in Congress in support of changes to protect drinking water supplies, and on multiple occasions, strongly against the Clean Power Plan.

Environmental, Energy, Natural Resource, and Agriculture Policy Advisor, Governor John R. Kasich

Appointed to serve as Governor Kasich's energy, environmental, public utility, and agriculture policy director shortly after Kasich took office. Responsible for providing direct policy and regulatory guidance to Governor, Cabinet Directors, and senior staff on issues including: shale development, underground injection, wildlife, water quality and harmful algae, merchant power plant development, solid waste, air quality and permitting, energy, animal welfare, dangerous wild animals, and other related issues.

Select Accomplishments:

- Developed Governor's world-class energy summit leading to a broad based energy strategy for Ohio including modifications to state Alternative Energy Portfolio to include waste heat capture and cogeneration and forms of renewable energy and energy efficiency.
- Led regulatory analysis across state government and use as model to streamline permit and inspection processes for shale companies. Cut permit review time significantly and eliminated duplicate services
- Coordinated passage of new common sense regulations for emerging shale gas industry in Ohio, including well construction standards, the most comprehensive registry of drilling chemicals in the US, standards for gathering pipelines, and air and water general permits.
- Led negotiations with other shale states, including Pennsylvania and West Virginia, to build on best practices and sign Memorandum of Agreement committing to work together on advancing development of shale across multi-state region.
- Led effort to join multi-state Memorandum of Understanding to purchase Compressed Natural Gas vehicles, expand CNG refueling opportunities, and build regional and cross- state opportunities to use natural gas for vehicles.
- Coordinated development and passage of landmark legislation to strictly regulate exotic animals.
- Led drought task force and coordinated response with federal Department of Agriculture.
- Coordinated response to Hurricane Sandy impacts to state resources along Lake Erie with state and federal emergency management officials.

District Director, Ohio Environmental Protection Agency, Southeast District Office

Served as District Chief of Southeast District Office, Ohio EPA's largest geographic district covering 23 SE Ohio counties with a staff of over 100 scientists and support personnel with an annual budget of five million dollars. Responsible for successfully implementing these programs, managing all staff and administrative office operations, coordinating multimedia/multi program projects, and interfacing with local government officials, industries and citizen groups.

Select Accomplishments:

- Led team to identify alternatives for managing coal slurry for Ohio's largest coal producer and coordinated policy discussions with USEPA and ACOE and all state agencies.
- Managed and directed all oil and gas and horizontal drilling, midstream, and downstream regulatory and policy and permitting activities.
- Developed agreement with U.S. Department of Energy to invest six billion dollars to clean up the uranium enrichment plant in Southeast Ohio.

Directed permitting large industrial projects including a large integrated steel mill, merchant and utility gas and coal electric generation facilities, and several other large industrial projects bringing critical jobs to Southeast Ohio.

District Director, Ohio Environmental Protection Agency, Central District Office

The Central District is Ohio EPA's most urban district covering central Ohio with a staff of over 100 scientists and support personnel with an annual budget of five million dollars.

Select Accomplishments:

- Recruited by Ohio Environmental Protection Agency's Director to transform district to a high performance workplace by realigning staff and work priorities and goals.
- Developed new office culture focused on success, measurement and accountability.
- Streamlined all administrative functions for significant financial savings.

Directed important development projects including restart of steel making operation at major steel facility, and methane recovery and beneficial use programs

Assistant District Director, Ohio Environmental Protection Agency

Select Accomplishments:

- Liaison to the federal Department of Energy charged with successful construction of facility to recycle uranium byproducts.

Coordinated regional rural economic development directors and mayors to expedite environmental permitting.

Industrial and Government Relations Director, Ohio Environmental Protection Agency

Primary lead in assisting companies with environmental requirements considering expanding or locating in Ohio. Identify agency process improvements to Director based on unparalleled understanding of agency multimedia program requirements. Work with state economic development staff to recruit companies.

Education and Other Credentials

Ohio University Master of Science – Environmental Studies
Mansfield University, Bachelor of Arts- Geography- Environmental Studies
Co-Chairman of Ohio's State Emergency Response Commission
Commissioner on the Great Lakes Commission and Council of Great Lakes Governors
Chair of Ohio's Lake Erie Commission
Member Ohio Power Siting Board
Member of Board, Air Quality Development Authority
Member of Board, Ohio Water Development Authority
Executive Committee of the Environmental Council of States for all Midwest states
National co-chair of water programs for the Environmental Council of States.
Select Senate Committee on telecommunications member
USEPA Steel Industry Common Sense Initiative Subcommittee Chair

Curriculum Vitae

Kenneth E. Wagner

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EXPERIENCE

1998 to Present

Attorney, Shareholder/Director & Managing Partner - Latham, Stall, Wagner, Steele & Lehman, P.C.

Founding/Managing Partner in 25+ attorney law firm with offices in Tulsa and Oklahoma City. My practice concentrated on representing and advising businesses of all sizes in transactions, litigation and administrative matters. In addition to my managerial duties, my practice areas included civil rights, partnerships, corporate and securities law, business transactions, bankruptcy, energy and environment, healthcare, employment, class actions, corporation commission matters and other general commercial matters.

1995 to 1998

Attorney - Feldman, Franden, Woodard & Farris

Associate attorney specializing in commercial law, including financial institutions, energy and environmental matters, defense of professionals including physicians, nursing homes, lawyers and financial institutions. Work included litigation, administrative and transactional matters.

1992-1995

Attorney - Best & Sharp

Associate research attorney for the firm after being promoted from legal intern after successfully passing state bar exam. My focus was defense of civil rights cases and representing physicians in malpractice actions.

EDUCATION

University of Tulsa, College of Law Juris Doctor **Ex. 6 - Personal Privacy**
University of Oklahoma Bachelor of Arts, Public Administration

MEMBERSHIP

Federal Bar Association, Oklahoma Bar Association, Arkansas Bar Association, American Bar Association, Defense Research Institute, American Association, Cherokee County Bar Association, Tulsa County Bar Association, Founding Board Member of Maverick PAC – Oklahoma Chapter, Board Member – Oklahoma Strong Leadership PAC, Young President’s Organization – Strategic Partner, University of Oklahoma Alumni Association; Sooner Club, University of Tulsa Alumni Association, Golden Hurricane Club, Fellowship Bible Church and Republican Party of Oklahoma. Named to the List of SuperLawyers 2008-2016. Peer reviewed as Preeminent for being in Top 5% of all lawyers for Competence and Ethics by Martindale-Hubbell. Named as a “Best Lawyers in Oklahoma.”

LICENSES & ADMISSIONS

United States Supreme Court
Oklahoma Supreme Court
Arkansas Supreme Court
United States Court of Appeals – 10th Circuit
United States Court of Appeals – 9th Circuit
United States District Court – Northern District of Oklahoma
United States District Court – Eastern District of Oklahoma
United States District Court – Western District of Oklahoma
United States District Court – Eastern District of Arkansas
United States District Court – Western District of Arkansas
United States District Court – District of Kansas
United States District Court – District of Middle Tennessee
United States District Court – Southern District of Mississippi

References upon request.

DAISY C. LETENDRE
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EXPERIENCE

U.S. Senator Jim Inhofe (R-Okla.) Washington, D.C.
U.S. Senate Majority Committee on Environment and Public Works
Communications Director November 2016 – Present

- Serving as primary on-record spokesperson for Sen. Inhofe
- Overseeing messaging and press strategy for personal office and EPW Committee, staffing interviews and backgrounders
- Writing, editing and/or clearing all press content including releases, social media, op-eds, floor speeches and e-newsletters
- Initial lead press office contact with other Congressional offices, leadership offices and outside groups
- Lead project manager in the press shop for both EPW and Inhofe annual reports

Press Secretary July 2016 – November 2016

- Writing and distributing press content including releases, statements, media advisories, ICYMI memos, and talking points
- Developing relationships with national and Hill press, EPW beat reporters, Oklahoma print, radio, and TV contacts
- Arranging off-the-record briefings prior to EPW hearings, working with policy staff to draft off-the record materials

U.S. Senate Majority Committee on Environment and Public Works Washington, D.C.
Digital Director July 2015 – July 2016

- Managing committee website, social media, and online presence for the committee and the Chairman
- Developing aggressive and comprehensive online communications strategies for major legislation, hearings and events
- Executing all digital outreach on committee objectives, including coordinating with outside groups and other members
- Curating content for messaging memos, digital material, and graphics for use by the entire Senate Republican Conference
- Drafting op-eds, talking points, speeches, statements and event presentations for the Chairman on a wide portfolio of issues

Communications Assistant February 2015 – July 2015

- Drafting press releases, media advisories and ICYMI memos
- Performing day-to-day press tasks as pertaining to hearings, press conferences, mark-ups, and media appearances
- Formatting and designing layouts for committee reports, assisting with the writing and editing of report executive summaries

Generation Opportunity Arlington, VA
Communications and Writing Associate February 2014 – February 2015

- lead writer producing creative written content and opinion pieces based on a monthly editorial calendar
- Fostering relationships with state and national opinion editors and members of the media
- Generating a daily internal email to streamline org-wide messaging, synthesizing news, and highlighting earned media
- Coordinating with regional Press Secretaries and State Directors to develop state-specific media strategies

The Cato Institute Washington, D.C.
Government Affairs Intern September 2013 – December 2013

- Preparing congressional notifications detailing Cato policy positions and announcing events and conferences
- Conducting research for Cato scholars and the government affairs team on domestic and foreign policy

EDUCATION

Trinity College Hartford, CT
Bachelor of Arts with Honors in Political Science, Minor in Philosophy May Ex. 6 -

- Concentration in Political Philosophy and American Government
- Honors Thesis: "Federalism and the Modern Presidency from Eisenhower to Obama: *If All Men Were Angels*"

LEADERSHIP & ACTIVITIES

Northfield Mount Hermon School – *Class Gift Chair, Class Secretary* May 2009 – Present
DC Triathlon Club – *Member and Masters Swim Program Coach* January 2015 – Present
Off The Bench Baseball (.com) – *Contributing Writer* November 2015 – Present
Yale University – *Guest Lecturer* June 2013
Teaching Assistant – *History of Political Thought, Early Modern Political Thought* September 2012 – May 2013
Trinity Tripod – *Contributing Writer* January 2013 – May 2013
Trinity College Swimming and Diving – *Captain, Entertainment Chair* September 2009 – May 2013

- Susan B. Scott Award Winner, Brian Foy Captains Award Winner

SKILLS

Writing, Editing, Research, Microsoft Office, Photoshop, InDesign, Adobe Creative Cloud, Social Media, Meltwater, Public Speaking, Digital Marketing, Qualitative Data Analysis, Fantasy Baseball, Fantasy Football

Dave Ross

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EXPERIENCE

Wisconsin Department of Justice, June 2016 to present (Director; Assistant Attorney General)
Madison, WI

- Director of the Environmental Protection Unit.
- Responsible for managing the environmental litigation unit of the Wisconsin Department of Justice, which prosecutes violations of Wisconsin's environmental and natural resources laws and defends administrative decisions and rules issued by the Wisconsin Department of Natural Resources.
- Representative matters include: establishing enforcement priorities for the environmental protection unit; developing professional growth and training objectives for unit members; managing all human and technical resource matters for the unit; working with the Department of Natural Resources to modernize case management and referral processes; developing case assessment protocols to promote uniformity and consistency in prosecutions; determining objectives and success criteria for all new prosecutions; negotiating resolutions of complex agency defense matters; serving on environmental crimes task force with various federal and state agencies; advising the Wisconsin Solicitor General on federal environmental and natural resource litigation strategy; coordinating multi-state litigation challenging rule promulgated by U.S. Environmental Protection Agency expanding scope of the federal Clean Water Act; and serving as technical advisor to the legal work group of the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.

Wyoming Attorney General's Office, 2014-2016 (Senior Assistant Attorney General)
Cheyenne, WY

- Member of Water and Natural Resources Division.
- Responsible for representing the Water Quality Division of the Wyoming Department of Environmental Quality in all environmental and natural resources legal matters.
- Selected to represent the State of Wyoming on the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.
- Representative matters included: water quality standard development; enforcement counseling; evaluation and litigation of proposed federal regulations affecting groundwater and surface water programs; counseling related to total maximum daily loads, use attainability analyses, water quality permitting, data quality programs, and nonpoint source projects; development of public records and related policies; enforcement and evidence training; legislative analysis; and rulemaking.

Sedgwick LLP, 2013-2014 (Partner)
Washington, DC

- Member of Land Use and Natural Resources Group.
- Practice focused on Clean Water Act, Endangered Species Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, and project permitting.
- Representative matters included: peer review evaluation of offshore wind development projects for the U.S. Department of Energy; advising developers on the creation of wetland mitigation and endangered species conservation banks; managing a litigation team defending the issuance of an Endangered Species Act incidental take permit to a wind energy facility; advising developers on wetland permitting strategies; providing storm water compliance counseling to large national homebuilders; and performing environmental due diligence for investors in wind energy projects.

Crowell & Moring LLP, 2003-2013 (Counsel)
Washington, DC

- Member of Environment, Energy and Resources Group.
- Practice focused on Clean Water Act, Clean Air Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, contaminated sites and hazardous material regulation (CERCLA/RCRA), and environmental aspects of transactions.
- Representative matters included: endangered species and wetland permitting counseling for renewable energy developers; legislative and regulatory Clean Water Act counseling for natural resources-based trade associations; managing NSR/PSD Clean Air Act litigation for cement manufacturer; litigation involving water quality standards for Florida, Chesapeake Bay, and Mississippi River Basin; strategic permitting counseling for mining companies and other large-scale project developers, focusing on Clean Water Act, Endangered Species Act, and National Environmental Policy Act compliance; species conservation and wetland mitigation bank development; counseling related to Clean Water Act and Rivers and Harbors Act jurisdiction; nationwide enforcement defense of major homebuilders involving storm water compliance; counseling related to state assumption of Clean Water Act regulatory programs; development of new source performance standards under the Clean Air Act; defense of RCRA enforcement actions; management of National Environmental Policy Act litigation for project developers; and evaluating environmental compliance audits as a third-party neutral in federal enforcement action.

Kelley Drye & Warren LLP, 2002-2003 (Associate)
Washington, DC

- Member of Environmental Group.
- Practice focused on contaminated site remediation, brownfield transactions, due diligence, RCRA compliance counseling, CERCLA litigation, and Endangered Species Act counseling.

Foley & Lardner LLP, 2001-2002 (Associate)
Milwaukee, WI

- Member of Regulatory Department.
- Practice focused on Clean Water Act counseling and wetland permitting, contaminated sediment remediation and litigation, brownfield redevelopment, and environmental due diligence.

Sharon Planning Commission, 1999-2000 (Clerk)
Sharon, VT

- Evaluated subdivision plans, revised subdivision ordinance, drafted zoning regulation, provided testimony at state environmental board hearings, and kept records of public hearings.

Professor Stephen J. Dycus, 1999-2000 (Research Assistant – Vermont Law School)
South Royalton, VT

- Research focused on water rights, public trust doctrine, institutional controls, national security issues, and nuclear waste disposal.

Ross Environmental Consulting, 1994-1998 (Principal)
San Diego, CA

- Provided project management and environmental consulting services to the City of San Diego, Western Consortium for Public Health, and Montgomery Watson.
- Focused on designing, installing, and testing wastewater reclamation and repurification technologies (wastewater to drinking water), including drafting and implementing experimental plans, analyzing and modeling data, installing and operating equipment, performing public health studies, developing economic analyses of comparative water supplies and treatment systems, participating in technical advisory committee meetings, and drafting technical reports.

EDUCATION

Vermont Law School, J.D. **Ex. 6 -** – *magna cum laude*

- Dean's Scholar
- Class Rank 4/170
- *Vermont Law Review* – Editor-in-Chief

Vermont Law School, Master of Studies in Environmental Law **Ex. 6 -** – *summa cum laude*

University of Wisconsin – Madison, B.A. – International Relations, **Ex. 6 -**

University of Wisconsin – Madison, Certificate in Environmental Studies, **Ex. 6 -**

PROFESSIONAL AFFILIATIONS

Admitted to practice law in the District of Columbia, Wisconsin and Wyoming. Member of the Environmental, Energy, and/or Natural Resources Law Sections of the American Bar Association (ABA-SEER), District of Columbia Bar Association, Wisconsin Bar Association, and Wyoming Bar Association.

SPEECHES AND PUBLICATIONS

- Presenter, “An Update on the Nutrient Wars: Cooperative Federalism or Continued Conflict?” Wisconsin Department of Natural Resources Continuing Legal Education Seminar (October 2016).
- Instructor, Energy, Environmental and Natural Resources Law Clinic, Center for Law and Energy Resources in the Rockies, University of Wyoming College of Law (Fall 2014; Spring and Fall 2015).
- Presenter, “Application of Federal Wildlife Laws to Wind Energy Projects,” Federal Wildlife Course, University of Wyoming College of Law (April 2015).
- Presenter, “Federal Regulatory Developments in 2014: Implications for Oil and Gas,” Oil & Gas Development and Water Issues Conference Hosted by the American Institute of Professional Geologists and the American Ground Water Trust (March 2014).
- Presenter, “Challenging Agency Use of Environmental Models,” American Farm Bureau Federation, Legal Information and Networking Committee Annual Conference (September 2012).
- Presenter, “Endangered Species Act: Section 10 Incidental Take Permits,” Special Institute on Federal Regulation of Cultural Resources, Wildlife, and Waters of the U.S. Sponsored by the Rocky Mountain Mineral Law Foundation (April 2012).
- Presenter, “Clean Water Act,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Presenter, “Regulatory Programs Affecting Coal Mining,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Coauthor, “Nanotechnology and the National Environmental Policy Act,” *Nanotechnology: Environmental Law, Policy and Business Considerations*, Ch. 12 (2010).
- Coauthor, “Clean Water Act Compliance and Enforcement: EPA Targets the Coal Industry,” *Energy & Mineral Law Institute*, Vol. 29, Ch. 7 (2008).

- Coauthor, "When Sacred Sites Are Deemed More Precious Than Gold: The Glamis Gold Ltd. Claim For Compensation Under NAFTA," *Rocky Mountain Mineral Law Institute*, Vol. 58, Ch. 27 (2008).
- Coauthor, "Clean Water Act Enforcement Settlement May Be Harbinger For Rest Of Coal Industry," *Crowell & Moring Mining Law Monitor*, Vol. 24, No. 1 (Summer 2008).
- Presenter, "Enforcement Initiatives (and how to respond if you become the initiative)," Current Issues in Storm Water Regulation, Lorman Education Seminars (September and December 2005).
- Presenter, "Regulatory Runoff: Responding to a Storm Water Enforcement Action," National Stone, Sand & Gravel Association Environment, Safety & Health Forum (October 2005).
- Coauthor, "Nonpoint Source Pollution Control," in *The Clean Water Act Handbook*, Ch. 9 (2nd Ed. 2003).
- Coauthor, "A State of Change: Wisconsin Implements Wetland Mitigation Rules and Hastily Crafts Post *SWANCC* Wetland Protection Laws," *ABA SEER Water Quality and Wetlands Committee Newsletter*, Vol. 4, No. 1 (December 2001).
- Author, "Yucca Mountain and Reversing the Irreversible: The Need for Monitored Retrievable Storage in a Permanent Repository," *Vermont Law Review*, Vol. 25, No. 3 (Spring 2001).

EDUCATION

Harvard Law School, Cambridge, Massachusetts

Juris Doctor, May [Ex. 6 -]

Honors: Dean's Award for Community Leadership [Ex. 6 -]

Involvement: Harvard Federalist Society (President, [Ex. 6 -] *Harvard Law Record* student newspaper;
Harvard Journal of Law & Public Policy (Executive Editor, [Ex. 6 -]

Vanderbilt University, Nashville, Tennessee

Bachelor of Arts in History and Political Science, summa cum laude, May [Ex. 6 -]

Honors: Phi Alpha Theta History Honor Society; Pi Sigma Alpha Political Science Honor Society

Involvement: Vanderbilt Student Communications Board of Directors; Undergraduate Conduct Committee;
Vanderbilt College Republicans; *The Vanderbilt Torch* conservative commentary magazine;
Vanderbilt Undergraduate Research Journal; Alpha Phi Omega National Service Fraternity

EXPERIENCE

Gibson, Dunn & Crutcher LLP, Washington, D.C.

Environmental Litigation and Mass Tort Associate

September 2011–present

Representative matters include:

- Defending a major government contractor in a RCRA civil enforcement and False Claims Act action in federal district court arising from the operation of a Department of Energy facility;
- Prosecuting multiple CERCLA actions against the United States on behalf of major defense contractors for recovery of costs incurred remediating soil and groundwater contamination at former defense installations and manufacturing facilities, including one action which involved examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Defending a pulp and paper manufacturer in a Clean Air Act enforcement action, which included examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Challenging a state's application for a Clean Air Act preemption waiver for its zero-emission vehicle regulations on behalf of a transportation trade association;
- Defending a pulp and paper manufacturer in state court against a mass tort action alleging that air emissions from the manufacturer's facility caused property damage and personal injuries;
- Defending in state trial and appellate courts a paper manufacturer in a multi-million dollar civil penalties action and two mass tort actions regarding alleged waterborne dioxin releases from a legacy disposal facility;
- Challenging a Surface Transportation Board rule in the Eighth Circuit on behalf of a railroad trade association;
- Defending a Class I freight railroad against a complaint filed with the Surface Transportation Board alleging statutory violations and substandard performance.

United States Court of Appeals for the Eighth Circuit, St. Louis, Missouri

Law Clerk to the Honorable Raymond W. Gruender

August 2010–August 2011

Drafted bench memoranda and assisted with drafting of legal opinions.

BAR ADMISSIONS

Texas; District of Columbia; U.S. District Court for the District of Columbia

PUBLICATIONS

- "Do CERCLA Cost Recovery And Contribution Rights Overlap?" (with M. Murphy), *Law360* (Aug. 7, 2015)
- "11th Circuit's Message: Be Careful With *Lone Pine* Orders" (with M. Murphy), *Law360* (Nov. 10, 2014)
- "CERCLA Recoveries Have A New Limit For Subcontractors," *Law360* (May 6, 2014)
- "6th Circuit's Impact On EPA Review Of Source Modifications" (with S. Fletcher), *Law360* (Apr. 8, 2014)
- "More CERCLA Recovery Hurdles For 'Compelled' Costs" (with M. Murphy), *Law360* (Apr. 12, 2012)

INTERESTS

International travel, craft beer, American political history, aviation, college football

Samantha Kathleen Dravis

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WORK EXPERIENCE

Republican Attorneys General Association

Washington DC

Policy Director/General Counsel

2015-Present

- Brief attorneys general and advise their staffs on state and federal policy issues, multistate litigation, amicus brief requests, coordinate coalition responses and messaging
- Manage all compliance and legal issues for organization
- Serve as President of affiliated 501(c)(4) organization, Rule of Law Defense Fund

Freedom Partners Chamber of Commerce

Arlington, VA

Legal Counsel

2013-2015

- Conduct due diligence, ensure compliance with FEC rules and IRS regulations for tax exempt organization
- Approve broadcast television and digital advertisements, grassroots lobbying and other issue advocacy activity
- Write and execute contracts, agreements, policies and training materials for organization
- Advise on public policy initiatives and priorities for organization

Taft, Stettinius & Hollister LLP

Indianapolis, IN

Associate Attorney

2012-2013

- Represented clients in firm's litigation and intellectual property practice groups
- Write briefs, pleadings and client memos; attend trials and depositions; served as Summer Associate in 2011

Romney for President 2012

Lansing, MI

Michigan Election Day Operations Director

2012

- Managed all election day operations in Michigan; supervised high profile projects in other states, including a major ballot duplication process in Palm Beach, Fla.
- Advised Romney for President headquarters on state election law issues
- Recruited, trained, and managed a team of hundreds of volunteer attorneys and staff for election day
- Oversaw the preparation of election day and post-election day litigation plans and strategies

The White House

Washington, DC

Associate Director, Office of Political Affairs

2007-2008

- Drafted briefings and memos for the President, First Lady, Vice President, and other senior White House officials
- Conducted strategic research on legislative and domestic policy issues for Director
- Assisted the President's personnel office with appointments to Presidential boards and commissions
- Planned and executed State Arrival of Pope Benedict XVI, other dignitaries with White House Social Office

John McCain for President 2008

Arlington, VA

Regional Political Coordinator and Director of Surrogate Operations

2007

- Developed grassroots political organization and organized delegate recruitment in California, Nevada and Utah
- Worked with campaign attorneys to facilitate placement of John McCain on the ballot in key primary states

Office of U.S. Representative Daniel Lungren (R-CA)

Washington, DC

Executive Assistant/Legislative Assistant

2006-2007

- Manage legislative portfolio and advise Congressman on issues including national defense, social security and labor issues
- Handled Congressman's calendar, speaking engagements, correspondence, and other administrative matters

EDUCATION

University of Notre Dame Law School

Notre Dame, IN

Juris Doctor, cum laude

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Executive Solicitation Editor, *The Notre Dame Journal of Law, Ethics, and Public Policy*; Legal Internships: Pacific Legal Foundation; U.S. District Court for the Eastern District of Michigan; U.S. Attorney for the District of Kansas

University of Kansas

Lawrence, KS

Bachelor of Arts, Political Science

Ex. 6 -

James and Alice Phelps Memorial Scholarship Recipient; Intern, Office of U.S. Senator Sam Brownback (R-KS)

Senior speechwriter, editor, communications strategist, and coalitions lead with experience running public affairs campaigns against regulatory overreach; Work has appeared in the *Wall Street Journal*, the *Washington Post*, the *New York Times*, and *Forbes*; Experience on camera as well as managing teams of writers and communicators and overseeing digital production and outreach; Consulted for corporate clients, conservative and libertarian groups, and candidates on regulatory, energy, conservation, land, and environmental issues; Current work includes policy messaging for Senate leadership and managing staff; Background includes successful work in conservative journalism, campaigns, congressional affairs, and crisis communications

EXPERIENCE

OFFICE OF SENATOR ORRIN HATCH, PRESIDENT PRO TEMPORE November 2014 – Present **Director of Communications**

Lead communications efforts for the longest serving Republican member of the Senate and Chairman of the Senate Finance Committee; Position senator as a leader on lands and energy issues facing western states; Originate and edit written communications and guide national media coverage; Successfully renewed Senator Hatch's media footprint among Utah outlets and strengthened key relationships nationwide; Coordinate outreach for all committee and personal office work (Finance, HELP, Judiciary)

U.S. HOUSE OF REPRESENTATIVES December 2012 – October 2014 **Director of Communications and Speechwriter**

Established Rep. Mike Pompeo, R-Kansas, as a leader on environmental and energy issues on the House Committee on Energy and Commerce; Prepped for hearings with EPA Administrator Gina McCarthy that led to breakthrough news coverage; Led policy work on Intelligence, and Benghazi Committees; Expanded national, local, and trade coverage of a sophomore member by building out media relationships; Wrote speeches and op-eds for member as well as supporters and stakeholder groups

Campaign Communications Adviser February 2014 – November 2014 Successfully ran communications operation for **POMPEO FOR CONGRESS** reelection effort

SELF-EMPLOYED June 2012 – December 2012

Led advocacy efforts for corporate and grassroots organizations on a contract basis; Drafted op-eds, directed social media strategy; Defended clients in energy industry against regulatory overreach

NEW MEDIA STRATEGIES March 2011 – November 2012

Award-winning crisis communications and marketing firm

Senior Communications Strategist/Lead Writer in Public Affairs

Developed comprehensive media strategy, analysis, and editorial services that penetrated top-tier outlets; Advised well-known international corporations in the energy sector affected by export-import regulations, energy markets, land issues, and global conflict

RICK PERRY FOR PRESIDENT September 2011 – January 2012

Foreign Policy Communications Strategist

Established candidate's credibility among major foreign policy outlets by writing on breaking news topics for mainstream audiences

THE WASHINGTON EXAMINER June 2009 – March 2011

Associate Editorial Page Editor

Wrote daily editorials in addition to regular collaborative editing and reporting work; Focused on regulatory overreach; Interviewed on Fox News, NBC, CNN, among others; Breakthrough investigative work cited in a House Oversight and Government Reform Committee report on Financial Crisis Inquiry Commission

THE AMERICAN SPECTATOR

January 2008 – June 2009

Managing Editor

Led editorial meetings, achieved numerous milestones for online and print editions; Recruited and mentored interns, writers, and artists who have gone on to contribute to major business and political outlets including *The Atlantic*, Reuters, and *Forbes*; Remain a contributing editor

Collegiate Network Journalism Fellow/Editorial Assistant

June 2005 – January 2006

Deputy to managing editor providing copyediting, web management, and writing

OTHER EXPERIENCE

REPUBLICAN NATIONAL CONVENTION, Writer	Cleveland, OH	2016
HOUSE FINANCIAL SERVICES COMMITTEE, Speechwriter	Washington, DC	2013
HARIDOPOLOS FOR SENATE, Communications Adviser, Speechwriter	Tallahassee, FL	2011
EVANS-NOVAK POLITICAL REPORT, Researcher (Temporary)	Washington, DC	2007
THE NEW YORK TIMES, Researcher/Writer	Washington, DC	2006 – 2007
THE CORNELL REVIEW, Senior Editor/Writer	Ithaca, NY	2003 – 2005

EDUCATION

CORNELL UNIVERSITY, Ithaca, New York

Bachelor of Arts, English (Renaissance literature and medieval studies) and a minor in government (emphasis on political rhetoric and history)

Graduate work: Shakespeare studies

Languages: Conversational Spanish

U.S. NAVAL WAR COLLEGE, Washington, DC

Currently enrolled and taking classes towards a Master of Arts Degree in Defense and Strategic Studies

Coursework: Joint Maritime Operations, Strategy and Warfare, Theater Security Decision Making

HONORS, MEMBERSHIPS, VOLUNTEER WORK

EUROPEAN UNION VISITORS PROGRAM	2016 Visiting Fellow to Brussels
CLAREMONT INSTITUTE	2015 Lincoln Fellow
HERITAGE FOUNDATION	Madison Fellow
NATIONAL REVIEW INSTITUTE	2013 Washington Fellow
FOREIGN POLICY INITIATIVE	2011 Future Leader
SENATE PRESS SECRETARIES ASSOCIATION	Director of Membership
REPUBLICAN COMMUNICATIONS ASSOCIATION	Member
AMERICAN CONSERVATIVE UNION	CPAC 2009 Journalist of the Year
NAVY SEA CADETS (Nov. 2013 - Nov. 2014)	Volunteer Instructor, Public Affairs Officer
INTERCOLLEGIATE STUDIES INSTITUTE	2005 Foreign Correspondent Fellow
INSTITUTE FOR POLITICAL JOURNALISM	Board Member

Jason M. Heath

Ex. 6 - Personal Privacy

CAREER PROFILE

Experienced campaign development and event management professional with a proven track record of fostering and nurturing long-term relationships. Superior ability to plan, organize and quickly implement strategies to ensure the viability and eventual success of significant events. Able to consistently drive and oversee grass-roots organizational efforts while working closely with business and community groups to maximize positive impact.

AREAS OF STRENGTH AND EXPERTISE

- | | | |
|-----------------------|--|---------------------------|
| • Management | • Major Project Planning | • Oversight |
| • Coordination | • Strategic Planning & Analysis | • Compliance |
| • Auditing | • Cross-Functional Skills | • Event Operations |

PROFESSIONAL EXPERIENCE

Republican Attorneys General Association, Washington D.C.

September 2013 - Present

Director of Operation

- Planned and coordinated logistical needs for all RAGA events.
- Prepared budgets; responsible for financial management for events, forecasting final results versus expectations.
- Led contract negotiations with vendors to maximize return on investment.

Romney for President, Boston, Massachusetts

May 2012-December 2012

Lead Advance

- Led and deployed campaign staff and coordinated logistical support for Governor Romney.
- Liaised with and provided crisis communication to local law enforcement, state officials and the United States Secret Service.
- Coordinated various Romney and Ryan events with budgets of \$100k and attendance of 20k.
- Arranged contract details with venues, configured audio/visual needs, and promoted campaign events.

Bernier for Congress, Plainville, Connecticut

October 2011-May 2012

Political Director

- Developed a political plan to cultivate, motivate and mobilize a volunteer base for election success.
- Oversaw the operation of phone banks, direct mail campaign and scheduled meetings.
- Coordinated and executed the political strategy for the Connecticut State Convention.
- Organized and supervised grassroots volunteer phone banks, mailers, and coordinated door to door efforts.
- Spearheaded plan to facilitate the micro-targeting of delegates.

Jon Huntsman for President 2012, Manchester, New Hampshire

April 2011-September 2011

New Hampshire Director of Operations

- Staffed, directed and ensured successful execution of a wide variety of events.
- Oversaw and audited all campaign events contracts.
- Successfully created unifying national campaign events.
- Consulted and advised Huntsman Florida Headquarters concerning national efforts in New Hampshire.

Linda McMahon for Senate 2010, West Hartford, CT

September 2009-December 2010

Director of Operations

- Managed advance personnel, field representatives and schedulers.
- Defined and directed the appropriate logistical and technical production requirements for various events.
- Consulted with communications department in order to conceptualize and create day-to-day messages.
- Responsible for overall management of Linda McMahon's schedule, events and budgets.

Jason M. Heath, page 2

McCain-Palin Campaign, 2008, Arlington, VA

May 2008-November 2008

Senior Advance and Press Advance Representative

- Managed and executed events and logistics for Senator John McCain and Governor Sarah Palin.
- Coordinated international, national and local media coverage of campaign events.
- Directed media logistics, media advisories, and the creation and management of press filing centers.
- Created and managed event teams of 50 to 100 event volunteers.
- Successfully arranged for and managed crowd control, transportation, and medical support services.

The White House, Washington D.C.

January 2008-May 2008

Advance Representative

- Planned and organized foreign and domestic events for the President of the United States.
- Coordinated services with the Secret Service and the White House Military Office in support of President.

The United States Department of the Treasury, Washington D.C.

June 2007- May 2008

Advance Representative

- Coordinated Secretary's meetings with foreign heads of states and partnered with foreign services.
- Acted as a liaison between the Treasury Office of Operations and the United States Secret Service.
- Consulted with the United States Department of State and foreign governments.

EDUCATION AND TRAINING

Bachelor of Arts, Communications

The University of Connecticut May **Ex. 6 - P**

KAMILA LIS-COGHLAN
Ex. 6 - Personal Privacy

EDUCATION

Yale Law School, New Haven, Connecticut

J.D., **Ex. 6 -**

Honors: Florence M. Kelly Family Law Prize
Activities: Yale Law School Federalist Society (treasurer)
Yale Journal of Law & the Humanities (co-editor-in-chief)

University of Virginia, Charlottesville, Virginia

Ph.D., English, **Ex. 6 - P**

Honors: Presidential Fellowship · Academy of American Poets Prize

Harvard University, Cambridge, Massachusetts

A.B., magna cum laude with highest honors in English and American Literature, **Ex. 6 - P**

Honors: Phi Beta Kappa · Thomas T. Hoopes Prize for Outstanding Thesis ·
Le Baron Russell Briggs Traveling and Thesis Prize ·
Edward Eager Memorial Fund Prize for Poetry

EXPERIENCE

Associate, Covington & Burling LLP, Washington, D.C. (2013-present)

Represent and advise clients on a variety of environmental issues, including those arising under NEPA, CERCLA, the Clean Air Act, the Clean Water Act, and OSHA. Draft memoranda, briefs, dispositive motions, and discovery responses in federal and state litigation.

Law Clerk, Honorable Thomas M. Hardiman, U.S. Court of Appeals for the Third Circuit (2011-2012)

Student Director, Jerome N. Frank Legal Services Organization, Yale Law School (2009-2011)

Represented clients in housing, immigration, and employment cases. Represented minors in neglect and termination of parental rights proceedings.

U.S. Attorney's Office for the Southern District of New York, Civil Division (Summer 2009)

Drafted motions on subject matter jurisdiction, summary judgment, and discovery. Wrote memoranda about tort, habeas, medical malpractice, and employment discrimination claims.

Department of English, University of Virginia (2007–2008, 2012-2013)

Designed and taught seminars on “Law and Literature” and “Gothic Fiction.” Worked as a teaching assistant for courses in Professional Writing, Twentieth-Century Literature, Shakespearian Drama, and Cinema.

PUBLICATIONS

Coalitions in the Jungle: Advancing Animal Welfare Through Challenges to Concentration in the Meat Industry, 19 ANIMAL LAW REVIEW 63 (2012).

INTERESTS

Poetry, marksmanship, tin whistle, travel

KEVIN S. O'SCANNLAIN

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LAW AND POLICY PROFESSIONAL

Law and policy expert with over 20 years experience in corporate, law-firm and government positions. Proven ability to manage issues at the intersection of law and policy in a variety of settings.

CORE COMPETENCIES

- *Legal Counseling*
- *Regulatory & Gov't Affairs*
- *Legislative Process*
- *Lobbying/Gifts/Contributions*
- *Compliance*
- *Ethics Law*

ACHIEVEMENT HIGHLIGHTS

- Developing / implementing comprehensive political law compliance program for Fortune 20 company.
- Developing and managing lobbying campaigns involving advocacy groups, think tanks, and other third-party organizations on high-profile public policy matters.
- Directly negotiating high-stakes legislation as a senior counsel in the U.S. Senate.

PROFESSIONAL EXPERIENCE

Chevron Corporation, Washington, DC (Jan., 2012 – present)

Senior Counsel, Legal Department

Provide expert counsel in two roles:

- (1) *Political Law Counsel.* Legal subject matter expert concerning lobbying laws, gift/ethics for US public officials, and federal/state/local political contributions (PAC and corporate, direct and independent expenditure), including:
 - Building and leading a comprehensive political law compliance program
 - Conducting internal investigations concerning political activities
- (2) *International Policy Counsel.* Advise the Public Policy & Corporate Responsibility department concerning business & human rights laws and guidelines as they affect:
 - Corporate governance and enterprise risk management
 - Contracts and dispute settlement mechanisms

DLA Piper LLP, Washington, DC (Aug., 2005 – Jan., 2012)

Of Counsel, Regulatory & Government Affairs

Maintained full accountability for providing expert legal and lobbying work at a top-rated law/lobby firm for a diverse range of clients, including corporations and associations.

- Lobbied legislative and executive branches (incl. Depts. of State and Justice, White House, and USTR), and developed a strong comprehension on policy areas involving international trade, intellectual property and technology, healthcare, financial services, and energy, among others.
- Counseled and advised corporations on international trade laws, including the Export Administration Regulations (EAR), International Trafficking in Arms Regulations (ITAR), and Committee on Foreign Investment in the U.S. (CFIUS)

U.S. Senate Judiciary Committee, Washington, DC (Jan., 2003-Aug., 2005)

Senior Counsel to Chairman Orrin Hatch

Played an integral role by applying expert legal skills in counseling Chairman Orrin Hatch on complex legal matters involving civil issues. Researched, drafted, and negotiated legislation on tort reform and other areas.

- Created and implemented targeted legislative strategies with Senate/House leadership, and drafted hearing and floor statements.

PROFESSIONAL EXPERIENCE

-Continued-

Hagen Dye and Dunn Carney, Portland, OR (1998-2002)

Associate

Successfully worked with various clients on high-exposure commercial, insurance coverage, political and other litigation matters as an associate at two mid-sized law firms.

- Spearheaded all facets of litigation from inception through resolution, including trying five cases as first or second chair.

Career Note: Additional experience as a Legislative Assistant for the American Bar Association from 1993-1995.

EDUCATION & PROFESSIONAL DEVELOPMENT

J.D. – Notre Dame Law School, South Bend, IN

Articles Editor, The Journal of College and University Law

Moot Court Board Member; National Moot Court Competitor

President, The Federalist Society for Law and Public Policy Studies

B.A. – College of the Holy Cross, Worcester, MA

Founder / Editor-in-Chief, The Fenwick Review, a monthly political journal (circ. 3,500) with a staff of 30 students who wrote/edited articles and solicited ads; still in operation 25 years later

Squash, Rugby and Debate Clubs

PANELIST

Political Activities Compliance Seminar, Google, Washington, DC (2016)

Financial Regulatory Reform Legislation Seminar at REACH/CPCU Seminar, Chicago, IL (2010)

Intellectual Property Legislation Update, Association of Corporate Counsel Seminar, San Francisco, CA (2008)

Presentation on the Alien Tort Statute of 1789, Washington Legal Foundation Webcast, Washington, DC (2007)

Litigation Reform Legislation Presentation at Financial Markets Association Seminar, Washington, DC (2005)

Legislative Update for U.S. Chamber of Commerce Annual Legal Reform Summit, Washington, DC (2004)

PUBLICATIONS

“Playing Hardball on Soft IP Legislation,” IP Alert (2010)

“Foreign Governments Misuse of Civil RICO: The Case for Reform,” Washington Legal Foundation (2006)

MEMBERSHIPS

District of Columbia Bar

Oregon Bar

Supreme Court of the United States Bar

The Federalist Society for Law and Public Policy Studies
(President, Portland, Ore. Lawyers Chapter, 1999-2000)

KEVIN L. TURNER

Ex. 6 - Personal Privacy

EXPERIENCE

Venable LLP
Counsel

Washington, DC
May 2015 – Present

- Represent corporate clients in multistate and individual state Attorney General investigations and enforcement actions related to unfair or deceptive acts or practices, marketing and advertising representations, statutory disclosures, consumer finance laws and regulations, and data security breaches
- Advise corporate clients on the intersection of state law and federal government enforcement actions by the DOJ, CFPB, FTC and FCC
- Represent corporate clients in state antitrust reviews
- Serve as national client representative to state Attorneys General through involvement with the Republican Attorneys General Association, National Association of Attorneys General and the Conference of Western Attorneys General

Office of the Alabama Attorney General

Chief Deputy Attorney General
Chief Counsel
Special Deputy Attorney General

Montgomery, AL
January 2012 – April 2015
July 2011 – December 2011
January 2011 – July 2011

Legal

- Served as the principal adviser to current Alabama Attorney General Luther Strange on all legal matters
- Approved and oversaw civil and criminal investigations handled by the office
- Managed litigation on behalf of the State of Alabama, including appointing and managing outside counsel, directing litigation strategy, and negotiating, reviewing, and approving settlements
- Reviewed, developed, and approved all Attorney General official opinions
- Participated in complex multi-state investigations and litigation
- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
- Drafted legislation and managed state legislative affairs for the office

Administrative/Operations/Management

- Managed day-to-day operations of the office with 185 employees, a \$23 million annual budget, and 20 direct reports
- Developed, implemented, and managed communications strategy for the office, including print, digital, TV, and radio
- Oversaw budgeting, strategic planning, contracting, and ethics compliance

Bradley Arant Boult Cummings LLP

Associate Attorney

Birmingham, AL
September 2007 – January 2011

- Represented clients in connection with mergers, acquisitions and divestitures, venture capital investments, private equity transactions, and business entity formation and capitalization
- Advised clients on various governmental affairs issues, including political action committee formation and compliance, campaign finance regulations, and federal and state legislative analysis and strategy

EDUCATION

J.D. / M.B.A., *summa cum laude*, University of Alabama School of Law and Manderson Graduate School of Business **Ex. 6 - P**

Activities and Honors: Order of the Coif; Dean M. Leigh Harrison Award; Acquisitions Editor and Member of the Managing Board, *Alabama Law Review*; Hugo Black Scholar; Federalist Society; Christian Legal Society

Publications: *Settling the Debate: A Response to Professor Bebchuk's Proposed Reforms of Hostile Takeover Defenses*, 57 ALA. L. REV. 907.

B.A., Political Science and Economics, *summa cum laude*, Hampden-Sydney College **Ex. 6 -**

Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

Hampden-Sydney College: Past Member, Board of Trustees; Advisory Board Member, Wilson Center for Leadership in the Public Interest; Past President, Alabama Alumni Club

University of Alabama: Advisory Board Member, Blackburn Institute; Member, Farrah Law Society; Member, Commerce Executives Society

Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council

Federalist Society for Law and Public Policy Madison Club

National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

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EXPERIENCE

Venable LLP Counsel

Washington, DC
May 2015 – Present

- Represent corporate clients in multistate and individual state Attorney General investigations and enforcement actions related to unfair or deceptive acts or practices, marketing and advertising representations, statutory disclosures, consumer finance laws and regulations, and data security breaches
- Advise corporate clients on the intersection of state law and federal government enforcement actions by the DOJ, CFPB, FTC and FCC
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- Reviewed, developed, and approved all Attorney General official opinions
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- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
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EDUCATION

J.D. / M.B.A., *summa cum laude*, University of Alabama School of Law and Manderson Graduate School of Business Ex. 6 - P

Activities and Honors: Order of the Coif; Dean M. Leigh Harrison Award; Acquisitions Editor and Member of the Managing Board, *Alabama Law Review*; Hugo Black Scholar; Federalist Society; Christian Legal Society

Publications: *Settling the Debate: A Response to Professor Bebchuk's Proposed Reforms of Hostile Takeover Defenses*, 57 ALA. L. REV. 907.

B.A., Political Science and Economics, *summa cum laude*, Hampden-Sydney College Ex. 6 - P

Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

Hampden-Sydney College: Past Member, Board of Trustees; Advisory Board Member, Wilson Center for Leadership in the Public Interest; Past President, Alabama Alumni Club
University of Alabama: Advisory Board Member, Blackburn Institute; Member, Farrah Law Society; Member, Commerce Executives Society
Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council
Federalist Society for Law and Public Policy Madison Club
National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

L. Mary Thomas

Ex. 6 - Personal Privacy

PROFILE

- Seasoned attorney, experienced negotiator, proven leader and expert communicator with over ten years of experience in land use, growth management, and administrative law and an LL.M. in Real Property Development. Former top land use attorney and Agency General Counsel to Governor Rick Scott, serving as the Governor's negotiator with BP, Department of Justice and affected states following the Deep Water Horizon Oil Spill. Served as an attorney to the Florida Governor and Cabinet, advising them on issues such as compliance with the Public Records Act, Sunshine Law, and the Code of Ethics. Experience dealing with military base encroachment issues and testifying before the Florida Legislature. Managed staffs in legal and political offices. Extensive private practice experience. Former candidate for Congress who earned the endorsement of and currently maintains ongoing personal contact with over 30 current or former members of the U.S. House, Senate and Florida Legislature.

WORK EXPERIENCE

Candidate for Congress

Florida's Second Congressional District, Tallahassee, Florida, September 2015-September 2016

- At 38 years old, as a first time candidate and first generation Indian-American, came within 1% of winning very competitive Republican Primary after gaining over 33,000 votes and winning 11 of 19 counties.
- Over the course of 13 months, refined media and interpersonal communications skills by conducting over 100 media interviews, over 200 public speaking engagements and a dozen multi-candidate debates.
- Developed a deep and high-level network of contacts. Endorsed by over 30 current or former Members of Congress and the Florida Legislature.
- Raised over \$1 million and managed those finances, campaign staff and office and finished the campaign with zero debt.

General Counsel

Florida Department of Elder Affairs, Tallahassee, Florida, May 2013-September 2015

- As a key member of senior management provided advice to the Department's Secretary, senior staff, and other employees regarding legal issues and compliance with state and federal laws, such as the Public Records Act, the Sunshine Law, the Code of Ethics, and HIPAA.
- Contract development and negotiation. Reviewed and drafted procurements.
- Oversaw Department's administrative rulemaking.
- Drafted Department policies. Developed and conducted mandatory training regarding the same.
- Served as Department's representative at meetings with other state agencies, the Governor's Office, and the Legislature, including testifying before legislative committees.
- Participated in and managed all Department litigation, including appearing at hearings and mediations and drafting pleadings.

L. Mary Thomas

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- Drafted and reviewed proposed legislation.
- Managed and supervised attorneys, support staff, and outside counsel.
- Prepared responses to complaints of discrimination and/or retaliation filed with the Florida Commission on Human Relations and the Equal Employment Opportunity Commission.

Assistant General Counsel

Executive Office of the Governor, Tallahassee, Florida, June 2011- May 2013

- Attorney for the Governor and the Florida Cabinet: provided legal advice to the Governor and other Cabinet members regarding land use, growth management, administrative, and environmental law issues. Presented legal recommendations to and drafted final orders for the Governor and Cabinet.
- Revised and updated administrative rules of Cabinet agencies, including the Administration Commission and the Florida Land and Water Adjudicatory Commission.
- Advised the Governor and the Governor's Office on the Public Records Act, Sunshine Law, and the Code of Ethics.
- Drafted Executive Orders for the Governor, including the Executive Order for the 2012 Republican National Convention.
- Provided advice to Governor and Lieutenant Governor regarding military base encroachment issues, and participated in negotiations to secure the acquisition of property integral to the buffering of Florida's military bases. Worked with the Florida Department of Environmental Protection and the Florida Department of Economic Opportunity to identify and strategize regarding military base buffering opportunities.
- Advised the Florida Legislature regarding language for proposed growth management legislation that would aid in reducing incompatible uses near military bases.
- Staff attorney for Florida Defense Support Task Force, an entity established by the legislature to preserve, protect, and enhance Florida's military missions and installations.
- Governor's representative in negotiations with U.S. Department of Justice regarding the BP Oil Spill.
- Reviewed proposed legislation, assisted in drafting of legislation, and provided advice to the Governor and the Governor's office on legal issues regarding bills, including constitutional issues.
- Reviewed, revised, and negotiated leases and contracts.
- Advisor to Governor on judicial nominations and on legal issues related to gubernatorial appointments.
- Recipient of Davis Productivity Award for serving on a legal team that saved the state \$12.6 million dollars in a settlement with a software company regarding alleged licensing violations by state agencies.
- Presented speeches regarding mediation and the Florida Public Records' Act to various parties.

Assistant General Counsel

Florida Department of Community Affairs, Tallahassee, Florida, April 2009-June 2011

- Provided legal advice to the Department regarding land use, growth management, and administrative law issues.
- Lead attorney for the Department in administrative hearings before the Division of Administrative Hearings.
- Drafted: Final Orders; Determinations in land development regulation consistency challenges; Settlement Agreements; Petitions for Formal Administrative Hearing; and various other land use and administrative law documents.

L. Mary Thomas

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Associate Attorney

Baker and Hostetler, LLP, Orlando, Florida, May 2007-August 2008

- Prepared for land use hearings on variance requests, comprehensive plan amendments, rezonings, and various other land use approvals and challenges.
- Drafted: easements, school capacity enhancement agreements, request for variances, leases, option agreements, sale and purchase agreements, and other land use and real estate documents.
- Gained significant experience with Developments of Regional Impact, including drafting development orders.
- Drafted condominium filing documents for State of Florida and U.S. Department of Housing and Urban Development filings.

Associate Attorney

Guemmer and Seymour, Tampa, Florida, January 2006-June 2006

- Drafted pleadings, memoranda of law, and deposition summaries.
- Participated in trial preparation, including drafting motions in limine.

Associate Attorney

Cobb and Cole, P.A., Daytona Beach, Florida, May 2005-November 2005

- Drafted easements and various other land use and real estate documents.
- Prepared for zoning and land use hearings.
- Drafted opinion letters for proposed developments' compliance with state, county, and municipal requirements.
- Met and negotiated with state, city, and county officials in order to enable clients to develop properties in compliance with applicable laws and regulations and in order to ascertain the likelihood of governmental staffs' support of development projects.
- Determined applicability of CERCLA, RCRA, and various other federal, state, and local environmental laws and regulations to particular development projects and properties.

Law Clerk to Administrative Law Judge

Florida Division of Administrative Hearings, Tallahassee, Florida, January 2005-May 2005

- Analyzed administrative complaints, attended administrative hearings, and drafted final orders.

Research Assistant to Professor of Property Law J.B. Ruhl

Florida State University College of Law, Tallahassee, Florida, August 2003-May 2004

EDUCATION

LL.M. in Real Property Development

University of Miami School of Law, Coral Gables, Florida, May 2004

Ex. 6 -

Academic Honors:

- One of the top 5 students in the LL.M. Program.
- Recipient of Attorney's Title Insurance Fund Award for Academic Excellence

L. Mary Thomas

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Juris Doctor, Cum Laude

Florida State University College of Law, Tallahassee, Florida, May

Ex. 6 -
Personal

Academic Honors:

- Top 16% of class
- Dean's List
- Book Award for highest grade in Property II Class
- Recipient of FSU Graduate Fellowship (full merit-based scholarship and stipend)

Bachelor of Arts, Political Science

University of South Florida, Tampa, Florida, May

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ersonal

Academic Honors:

- University Provost Scholar (3.98 GPA)
- Dean's List
- Florida Bright Future's Scholarship
- University Honor's Scholarship

FOREIGN LANGUAGES

- Malayalam (South Indian language)

Liz Bowman

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LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

Public Affairs and Strategic Communications Professional

Strategic communications professional with advanced writing, messaging and media relations expertise. Hard-working leader who builds and executes tactics to meet policy, regulatory and advocacy goals.

AREAS OF EXPERTISE

- Strategic communications and planning
- Message development
- Media relations and management; media training
- Crisis communications
- Writing and editing
- Issue and advocacy communications

PROFESSIONAL EXPERIENCE

American Chemistry Council (ACC), Washington, D.C.

Oct.2012 - Present

Director, Issue/Advocacy Communications

- Provides strategic counsel and media relations for ACC's ongoing chemicals management advocacy
- Seeks opportunities to communicate the benefits of chemical products to key audiences, including: members, value chain, elected officials, press, regulatory bodies, coalitions and partner organizations

HDMK, Washington, D.C.

March 2010- Oct.2012

Vice President

- Manages public affairs campaigns and strategic communications for clients, including: corporations, trade associations, nonprofits, coalitions, individuals, advocacy campaigns and political campaigns
- Works with clients to develop strategy and messaging on public policy issues to inform and educate: opinion leaders, partners, allies, legislators, the media and the public
- Provides media relations by building on extensive contacts and coordination of responses and statements

The Pew Charitable Trusts, Washington, D.C.

Sept. 2008 - March 2010

Senior Associate for Media Relations, The Pew Center on the States

- Managed strategic communications for advocates and policymakers for multiple Pew campaigns and projects to achieve campaigns' policy goals, specifically Pew's Pre-K Now Campaign
- Wrote and placed news releases, FAQs, talking points, statements, letters and op-eds
- Developed strategic communications plans and messaging for national public opinion polls
- Prepared Pew executives, allies and partners for media interviews and public speaking opportunities

Strong American Schools' ED in '08 Campaign, Washington, D.C.

Aug. 2007 - Sept. 2008

Deputy Press Secretary

- Managed media outreach during the 2008 presidential election for ED in 08, a 501(c)3 Rockefeller project of the Bill and Melinda Gates Foundation and the Eli and Edythe Broad Foundation
- Managed field staff in the campaign's presidential primary states and general election states
- Worked directly with elected officials, business leaders and community activists who served on the campaign's leadership/steering committee to disseminate the campaign's messages
- Served as the on-ground field coordinator and media contact at presidential debates and campaign events

DynCorp International, Falls Church, Va.

Sept. 2005-Aug.2007

Manager, Media and Government Relations

- Managed national and international media access to the company and its national/international work sites; provided crisis communications and defended the company's interests with external stakeholders
- Helped build and maintain the company's relationship with key media, government and elected officials
- Directed all internal communication to inform employees of corporate developments

CTIA - The Wireless Association, Washington, D.C.

Sept. 2004-Sept. 2005

Coordinator, Policy and Research

- Assisted in the research and writing of industry papers for issues, such as: taxes, hearing aid compatibility, disability access, child safety, wireless end-of-life management and health effects
- Assisted the vice president of policy in various administrative, scheduling and proofreading tasks

Liz Bowman

Ex. 6 - Personal Privacy

LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

VOLUNTEER EXPERIENCE

- Junior League of Washington, active member
- Junior Friends of The Campagna Center, active member
- Professional Volunteer, 2012 Republican National Convention (surrogate media team)
- Romney/Ryan 2012, volunteer (GOTV, phone bank)
- Right NOW PAC (fundraising event co-host)
- McCain/Palin 2008, volunteer

EDUCATION

Johns Hopkins University: MA in government (focus in political communication)

Virginia Polytechnic Institute and State University: BA in communication studies

- Minor in political science, minor in business leadership

MANDY M. GUNASEKARA

Ex. 6 - Personal Privacy

BAR MEMBERSHIP

October 2010 Colorado State Bar (Inactive as of 2015)
April 2010 Mississippi State Bar (Inactive as of 2011)

LEGISLATIVE EXPERIENCE

January 2015 - U.S. Senate Committee on Environment and Public Works Washington, D.C.
Present *Majority Counsel, Chairman Jim Inhofe*
Responsibilities: Manage Clean Air Act and climate change portfolios for Chairman. Plan full and subcommittee hearings and develop related legislative strategies. Coordinate efforts with Leadership, other key committees, EPW Member offices and stakeholders. Represent committee perspective before administrative agencies, state officials, industry groups, environmental organizations, and international entities.

October 2014 - National Association of Chemical Distributors Arlington, VA
January 2015 *Senior Director, Legislative Affairs*
Responsibilities: Engage key congressional leaders and staff on environment, energy, tax, and transportation issues impacting member companies. Coordinate association priorities with coalition efforts. Expand member companies' participation in PAC activities and manage political contributions.

March 2014 - U.S. House of Representatives Washington, D.C.
October 2014 *Senior Counsel, Office of Congressman Bob Latta*
Responsibilities: Prepare Congressman for Energy and Power Subcommittee hearings and markups. Oversee Environment and Economy Legislative Assistant work product. Analyze floor votes and strategize amendment opportunities. Work with committee staff and interest groups on legislative initiatives important to the Congressman and the constituency.

June 2012 - U.S. House of Representatives Washington, D.C.
February 2014 *Legislative Counsel, Office of Congressman Bob Latta*
Responsibilities: Manage energy, environment, trade, agriculture, immigration, labor, and homeland security issues for Congressman. Prepare Congressman for Energy and Commerce Subcommittee activity. Draft legislation relative to issue responsibility. Coordinate district trips and interface with major energy entities, manufacturers, and the agriculture community.

June 2011 - U. S. Senate Committee on Health, Education, Labor and Pensions Washington, D.C.
June 2012 *Labor Research Assistant, Office of Ranking Member Mike Enzi*
Responsibilities: Update Senator and staff on current labor issues. Perform legal and policy research. Provide vote recommendations. Prepare floor documents for Senator and committee staff. Research, analyze, and draft memos regarding administrative actions. Participate in all facets of labor and disability hearings, including: developing key talking points; negotiating scope of hearings with Democrat staff; vetting potential witnesses; and preparing committee staff during prehearing briefings.

March - U.S. House of Representatives Washington, D.C.
June 2011 *Legal Intern, Office of Congressman Mike Coffman*
Responsibilities: Correspond with constituents on a number of issues. Draft co-sponsorship memos. Facilitate stakeholder meetings for Legislative Director. Lead Capitol tours. Provide supplemental policy and legal research for legislative staff. Attend relevant hearings. Assist with general administrative tasks.

EDUCATION

Ex. 6 - Personal

University of Mississippi Law School Oxford, MS
Juris Doctor
Activities: Research Assistant to Prof. Serrao, Mississippi Innocence Project, Student Hurricane Legal Network for the New Orleans City Attorney's Office, Law School Student Body Public - Relations Committee Chair, Environmental Law Society - Treasurer, Public Interest Law Foundation - Member.

Ex. 6 - Personal

Mississippi College Clinton, MS
Bachelors of Arts, *Magna Cum Laude*
Major: Communications
Honors: President's List Scholar, Dean's List Scholar, All-Academic Sportsman, All-Conference Runner, ASC Runner of the Week, SAAC Representative, Choctaw Soccer Pride Award.

Megan Sweeney

Ex. 6 - Personal Privacy

EXPERIENCE

Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2013-Present

- Developed and oversaw the communications strategy for the successful Presidential campaign
- Served as the primary, on-the-ground spokesperson for 23 Trump-Pence campaign events
- Created media plans for Presidential, Senatorial, Congressional, gubernatorial, legislative and other statewide races
- Coordinated media efforts for the 2015 Northeast Republican Leadership Conference—including press requests for 7 Presidential candidates
- Designed and executed plan for 54 press events across the state in one day
- Managed social media accounts that have received positive accolades from statewide media
- Wrote press releases, speeches, talking points and op-eds for national and state officials
- Named to the “Who’s Next Politics” list for key people in PA politics by BillyPenn.com

Special Assistant to the Secretary, PA Department of State, Harrisburg, PA 2011-2013

- Acted as project manager for the \$5 million Voter ID public education campaign—serving as a primary liaison to 11 government agencies, 500 non-profits and advertising vendors
- Spoke at 55 public events on the Voter ID law, and oversaw a total of 200 events
- Represented the Department of State on 28 professional licensing boards
- Served as Acting Deputy Commissioner for a bureau with a \$50 million budget and 200 staff
- Helped prepare the 2012-13 and 2013-14 budget requests
- Wrote the Department’s Continuity of Operations plan

Press Secretary, Congressman Lou Barletta, Washington, DC 2011

- Served as spokesperson for the Congressman and managed national and local media outreach

Deputy Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2008-2011

- Coordinated more than 100 press conferences with national, state and local officials
- Named one of the “30 Under 30” rising stars by PoliticsPA.com

Speaker, Anne B. Anstine Excellence in Public Service Program, Indiana, PA 2009-2010

- Elected as Speaker by the class of 2010

Confidential Assistant, US Department of Education, Washington, DC 2008

- Conducted research on the National Math Panel and the No Child Left Behind Act

EDUCATION

BA, Government & History, Cornell University, Ithaca, NY

- College Republicans, Chair

Ex. 6 -
Personal

Undergraduate Honors Program, La Salle University, Philadelphia, PA

- Atlantic 10 Conference Commissioner’s Basketball Honor Roll (Winter 2005)

Ex. 6 - Personal
Privacy

SKILLS

- LexisNexis, Adobe InDesign, Adobe Photoshop, SharePoint

Ex. 6 - Personal Privacy

Government Relations

Organizational Management, Training, & Planning

Public Relations & Communications

Coalition Building Advocacy

Profile

- ❖ An individual with proven ability to adapt skill sets to meet the organizational goals of any organization.
- ❖ An administrator with solid leadership experience in advocacy and coalition building, including training and strategic planning to achieve organizational goals.
- ❖ An effective communications professional with a successful record of public relations achievements in non-profit and public sector communications spanning twenty-five years.

Education

Oklahoma State University, Stillwater, Oklahoma

Bachelor of Science, May Ex. 6 -

Major: Political Science/Pre-Law/Paralegal Option

Special Emphasis in Public Affairs, Policy Analysis, and Public Personnel Administration

University of Oklahoma, Norman, Oklahoma

Course requirements towards Master of Public Administration,

Ex. 6 -
Personal

Professional Experience

Executive Assistant to the Attorney General

March 2016 to Present

Executive Unit

Office of the Oklahoma Attorney General

Oklahoma City, Oklahoma

The OAG's Executive Unit provides direction and management for the agency as a whole. The unit houses the centralized functions of the agency essential to all (14) units and sections of the office. This unit ensures that the day to day needs of the agency are met by ensuring the agency has the proper support and staffing to carry out its missions and goals.

As a member of the Executive Unit, duties include assisting with these responsibilities. Daily, a large number of meeting and speaking requests are made to have the Attorney General meet with external constituents and internal staff. The Executive Assistant position is solely responsible for responding to these requests and maintaining a complex scheduling calendar. Additional duties include the review of communications directed to the Attorney General and determining appropriate response and/or referral.

**Director of Executive Relations
& Board Professional
Office of the President
Oklahoma City University**

August 2010 to January 2016

Served as a senior administrator and the board professional for a private, non-profit university. Duties included daily communications and problem solving with and for the OCU Board of Trustees and University President. Responsibility included communicating on behalf of the president with prospective donors, trustees, legislators, and other university constituents. Assisted the board chairman with communications to the board. Directed and coordinated special events providing logistical and representative support to the University Advancement and External Relations Office. Responsible for writing reports on behalf of the university president, editing university materials, and social media communications. Responsible for the university president's communications with the campus community and the board of trustees. Compiled research and assisted with composition of speeches for the president. Prepared and provided orientation materials to board members and coordinate all aspects of board and trustee committee meetings. Reviewed all communications directed to the president and determined appropriate response and/or referral. Served as the president's representative on multiple campus committees. Supervised and managed the president's support staff including recruitment, hiring, and training. Administered the department budget.

**Support Staff
Woodward County District Attorney's Office
Woodward, Oklahoma**

July 2009 to June 2010

Disposition of constituent and defendant-related inquiries not requiring the official action of the district attorney. Used interpersonal skills to conciliate issues with defense attorneys, defendants, victims of crimes and law enforcement personnel.

**Director of Tourism and Public Relations
Woodward Tourism and Convention Bureau
Woodward, Oklahoma**

September 2008 to June 2009

Developed a comprehensive strategic plan for tourism development for the City of Woodward, implementing all facets in a timely manner with notable successful achievements. Responsible for a market analysis of the area's tourism potential and development of slogans and marketing materials to enhance tourism targeting specific outcomes. Marketing efforts included augmenting Woodward area listings in marketing materials, web content development, brochure development, on-line web advertising, print and radio advertisements, ghostwriting for tourism publications, and press release development and distribution. Spoke on behalf of Woodward Tourism before community groups, etc. Worked to grow area tourism and enhance tourism partner facilities and

special events by creating dynamic partnerships utilizing resources, talents, and skills of community volunteers and professionals. Awarded the Friend of the Museum Award from the Plains Indians and Pioneers Museum for efforts to enhance their facilities and programs. Recognized as an up and coming tourism director by the Oklahoma Department of Tourism.

Legal Assistant
Woodward Co. District Attorney's Juvenile Division
Woodward, Oklahoma

September 2007- September 2008

Attended all juvenile court proceedings, recording the outcome of the hearings for the district judge. Liaison with district judges, law enforcement, the Department of Human Services, and the Office of Juvenile Affairs. Responsible for preparing a multitude of legal documents for the Juvenile Division of the District Court, as well as preparation of cases for hearings and trials.

Director, Tulsa Division
Office of Governor Brad Henry
Tulsa, Oklahoma

February 2003 to June 2007

Responsibilities included all aspects of running the operations of the Governor's field office in Tulsa. The primary focus of the position entailed constituent services and community relations in northeast Oklahoma. The position required strong interpersonal, trust-building skills in order to effectively carry out the duties required of the position which included establishing a leadership role in the community, establishing rapport with local media and community leaders, and networking with public assistance organizations. Responsibilities included serving as liaison with all sectors of the community which included business groups, education professionals, emergency managers, state legislators and employees, social service nonprofits, faith organizations, state and federal agencies, Oklahoma's congressional delegation, etc. Served as spokesperson for the governor at media events and as the official representative of the governor at a wide range of public events, organization meetings, and constituent meetings. Additional responsibilities were the planning and coordination of advocacy efforts for multiple community groups. While in the position the most comprehensive special project completed was the oversight, planning, and beginning implementation of Governor Henry's Strong and Healthy Oklahoma Wellness Initiative.

Executive Director
Ada Regional United Way
Ada, Oklahoma

1999 to 2002

Duties involved running the area's largest charity and fundraising organization. Responsible for recruiting and training volunteers and developing campaign strategy, promotional materials and advertising for the annual fund drive, as well as planning and coordinating multiple special events and media events. Responsible for coordinating and overseeing the annual allocations process for United Way member agencies. Skills required to successfully carry out the position were building board relations, establishing a leadership role in the community, establishing rapport with local media and community leaders, networking with public assistance organizations, as well as managing day to day office operations which included financial bookkeeping and reporting. Upon taking the position, the organization began to exceed its community fundraising goals after several years of not reaching its

annual goals. Responsible for Ada obtaining a Success by Six program, the forerunner of Smart Start Oklahoma.

**Executive Assistant to the Attorney General
Office of the Oklahoma Attorney General
Oklahoma City, Oklahoma**

1987 to 1994

Duties included the disposition of office details and correspondence not requiring the official action or decision of the Attorney General. Served as a key public relations contact for media inquiries, legislators, and the general public. Screened meeting and speech requests and maintained the Attorney General's scheduling calendar. Special projects included serving as staff assistant to the Governor's Commission on the Status of Women.

**Paralegal
Office of the Attorney General, Tort Defense Division
Oklahoma City, Oklahoma**

1985 to 1987

**Public Affairs Officer
Oklahoma Tax Commission, Ad Valorem Division
Oklahoma City, Oklahoma**

1984 to 1985

Professional and Volunteer Activities

Woodward Regional Hospital, Board of Trustees

Northwest Oklahoma CASA, Board of Directors, President

Northwest Oklahoma Chapter of the American Red Cross, Board of Directors (Board Member of the Year 2010)

United Fund of Woodward, Board of Directors

Oklahoma Chapter of the Great Western Trail Association, Board of Directors (2009)

Oklahoma Fit Kids Coalition, Board of Directors (2006-2007)

Systems of Care, Tulsa Community Team Member (2003-2007)

JumpStart Tulsa, Steering Committee Member (2003-2007)

Oklahoma Afterschool Network, Leadership Team (2006-2007)

State Employees Charitable Campaign, NE Oklahoma Chairman 2003, 2004, 2005

REFERENCES

The Honorable Scott Pruitt, Oklahoma Attorney General

The Honorable Brad Henry, Governor of Oklahoma (2003-2011)

Gerald Adams, Chief of Staff, Office of Governor Brad Henry (2003-2011)

Terry Cline, Ph.D., Secretary of Health, State of Oklahoma

The Honorable Robert Butkin, Oklahoma State Treasurer (1995-2005)

MaryAnn White, Director, American Red Cross (NW Oklahoma)

Lavah Lowe, CEO, Woodward Regional Hospital (2008-2010)

Vicki Patton, Board Chairman, Ada Regional United Way (2000)

Millan N. Hupp

Ex. 6 - Personal Privacy

Education

Oklahoma State University
Bachelor of Science: Hotel and Restaurant Administration. Minor: Political Science

May **Ex. 6 -**

Experience

Political Fundraising and Operations – Attorney General Scott Pruitt
Tulsa, OK February 2015 – present

- Primary contact/liaison for Attorney General Pruitt's political team
 - Main interface between AG Pruitt and Republican Attorneys General Association
 - Main interface between AG Pruitt and donors and political contacts
- Execution of fundraising strategies for 501c3 and Leadership PAC
 - Aided in developing and executing fundraising plans and was responsible for collection of funds
 - Prepared briefings and messaging
- Staffing and scheduling for an elected official
- Relationship cultivation and management
 - Donors, organizations, lobbyists, constituents, principals
- Managed every aspect of a campaign operation
 - Donor file
 - Record keeping
 - Finance management/ compliance with state ethics and FEC
- Inception to dissolution of two federal PACs and dissolution of a state committee
- Experience in communications, social media, general consulting, solicitation and prospecting, and polling

Embassy Suites Nashville-Airport (Aimbridge Hospitality) July 2014-February 2015

10 Century Boulevard, Nashville, TN 37214 615-871-0033

- Business Travel Sales Manager
 - Contract negotiation and RFP bids for local and national accounts
 - Responsible for meeting quarterly sales goals
 - Relationship building through community involvement and sales blitzes
 - Work with local contacts, Hilton national account owners, and utilize available resources to move market share
 - Act as liaison between the hotel and the community
 - Weekend Manager on Duty shifts

Oklahoma City Convention and Visitor's Bureau August 2013-December 2013

123 Park Avenue OKC, OK 73012 405-297-8912

- Intern: Convention Services
 - Tasked with attending to walk-in and call-in orders for visitor information
 - Accompanied supervisors on site visits for potential conventions
 - Assigned many projects involving local and national organizations
 - Researched various methods for promoting tourism and city attractions

Westin San Francisco Market Street (Highgate Hotels) June-July 2012

50 3rd Street San Francisco, CA 94103 415-974-6400

- Intern: Human Resources
 - Dealt in Microsoft Operating Systems, EV5, ADP Timesaver
 - Assisted in organization of associate appreciation events as well as hotel's participation in a city wide fundraiser (Leukemia & Lymphoma Society: Million Dollar Mission)
 - Assisted in hotel wide communication through various methods including emails and postings
 - Attended operational meetings including union grievances, mediations, workers compensation, and safety

Eskimo Joes Restaurant August 2010-May 2014

501 West Elm Avenue Stillwater, OK 74074 405-372-8896

- Server Shift Leader
 - Worked my way to this position first starting out as host, then expeditor, then server, and finally server shift leader

Leadership/Activities/Service

Oklahoma Federation of Young Republicans April 2016 - present

First District Vice-Chair

Liaison between county chapters and the executive team

Tulsa Republican Women's Club March 2016 - present

Member

Oklahoma House PAC

Volunteered to assist with fundraisers during election cycle

Molly Block

Ex. 6 - Personal Privacy

Objective: To advance the goals of the Trump-Pence Administration in a press or communications role using media relations, innovative digital communications and creative speechwriting skills developed in Congressional offices and federal agencies.

Experience

Committee on Natural Resources, Chairman Rob Bishop, Washington, D.C

April 2016 - Present

Deputy Press Secretary

- Create media plans for legislation including Puerto Rico's economic crisis and comprehensive mining reform to streamline messaging, engage stakeholders and boost the Committee's profile
- Draft speeches and place op-eds for the Chairman on issues including EPA methane regulations and Arctic energy development to generate national and regional news coverage
- Travel with the Chairman and military personnel to manage field hearing press operations and develop firsthand knowledge and expertise in energy and mineral resources issue areas
- Cultivate relationships with reporters, industry groups, and press and policy staff in the 26 Republican Member offices to promote national and regional coverage of Committee policy objectives

Press Assistant and Media Relations Coordinator

September 2015 - April 2016

- Pitched and booked Congressmen and surrogates for national television and radio appearances
- Wrote and distributed media advisories for hearings on issues including the EPA's Animas River spill and offshore energy production in the Gulf of Mexico to shape the national narrative
- Increased exposure and highlighted key legislation in targeted markets by expanding press lists 30% to reach more than 1,200 national and local reporters and producers organized by outlet and issue area

Republican National Committee, Cleveland, OH

July 2016

Republican National Convention Regional Media Outreach Team – West At-Large Professional Volunteer

- Booked 23 surrogates for over 75 media appearances in 24 outlets over 4 days of convention
- Coordinated in-person satellite interviews for delegates through GOP-TV and distributed convention communication documents with regional outlets in OR, UT, MT, WA, and WY

United States Senate, Washington, D.C.

May - August 2015

Paid Intern

- Strengthened constituent outreach through weekly meetings with interest groups about policy developments, the legislative agenda and day-to-day responsibilities on Capitol Hill
- Compiled morning, midday and evening television, radio and print news clips using specialty online research tools and distributed clips to Republican senate staffers

Legislative Intern

May - July 2014

- Completed extensive oversight research on critical issues such as the Inspector General's audits of Veterans Affairs' Hospitals regarding manipulated wait times

U.S. Department of Education, Washington, D.C.

July - August 2014

Web Team and Social Media Intern, Office of Communication and Outreach

- Coded online content using HTML to advance national education initiatives and edited Department-wide communications to enhance message consistency and cohesion
- Crafted strategic communications plan for the Under Secretary's national college visits to establish connections with higher education administrators and engage with college students

Skills: Proficient in Spanish, Adobe Creative Suite, Basic HTML

Education

University of Michigan, Ann Arbor, MI

Ex. 6 -

- B.A. in Political Science, International Studies and Spanish – Honors Program
- Thesis: Fact or Fiction: Media's Tale of an Ideologically and Affectively Polarized Society
- Pi Beta Phi Fraternity, External Relations Co-Chair

September - May

Ex. 6 -
Perso

Office of the Administrator

Executive Assistant to the Administrator

- Michelle Hale (Pruitt's executive assistant in Oklahoma coming to D.C.)

Senior Climate Policy Counsel (we propose changing this to Senior Advisor for Federalism)

- Kevin Turner

Deputy Chief of Staff

Senior Policy Counsel to the Administrator/Assoc. Administrator for Policy

- Samantha Dravis

Senior Advisor (for Environmental Education likely eliminate)

Counselor to the Administrator for Agriculture Policy

Senior Advisor to the Administrator

- Kell Kelly

Chief of Staff

- Ryan Jackson

Deputy Chief of Staff for Policy

- Mandy Gunasekara

Senior Advisor to the Administrator

Deputy Chief of Staff for Programs and Strategic Initiatives

- Gerry Gilligan (PTT)

White House Liaison

Special Assistant to the Chief of Staff

- Sydney Hupp

Deputy White House Liaison

Deputy Chief of Staff for Operations

Director for Advance and Scheduling

- Jason Heath

Advance Staff

Advance Specialist

Deputy Director for Advance

- Millan Hupp

Operations Staff

Deputy Chief of Staff for Operations

- Preston Doerflinger

Scheduling Staff

Deputy Director of Scheduling

Scheduler

Office of the Deputy Administrator

Deputy Administrator

- Andrew Wheeler

Associate Deputy Administrator

- Craig Butler

Senior Advisor to the Deputy Administrator

Office of Children's Health Protection

Director, Office of Children's Health Protection

Office of Homeland Security

Deputy Associate Administrator for Homeland Security

Administrator for Homeland Security

Office of Civil Rights

Director, Office of Civil Rights

Deputy Director, Office of Civil Rights

Office of Small Business Programs

Director, Office of Small Business Programs

Office of the Associate Administrator for Congressional and Intergovernmental Relations

Associate Administrator for Congressional and Intergovernmental Relations

- Troy Lyons

Principal Deputy Associate Administrator for Congressional and Intergovernmental Relations

Deputy Associate Administrator for Congressional Affairs

- Tate Bennett

Deputy Associate Administrator(s) for Congressional Affairs

Deputy Associate Administrator for Intergovernmental Relations

Special Assistant

- Sarah Greenwalt (per our conversation)

Special Advisor to the Associate Administrator for Congressional and Intergovernmental Relations

Science Advisory Board

Director, Science Advisory Board Staff Office

Office of Public Affairs

Associate Administrator for Public Affairs

- JP Freire

Principal Deputy Associate Administrator for Public Affairs and Environmental Education

- John Konkus (PTT) on beachhead

Director, Office of Environmental Education

- Amy Graham

Deputy Press Secretary

- Lincoln Ferguson

Press Secretary

- Lauren Zelt

Deputy Associate Administrator for Public Affairs

- Jahan Wilcox

Deputy Director of Speechwriting

- Daisy Letendre

Deputy Press Secretary

- Molly Block

Office of Public Engagement and Environmental Education

Associate Administrator for Public Engagement and Environmental Education

Deputy Director for Public Engagement and Public Health Based Initiatives

Deputy Associate Administrator for Public Engagement and Environmental Education

Office of the Associate Administrator for Policy

Associate Administrator for Policy

- Samantha Dravis (dual title)

Deputy Associate Administrator for Policy

- Brittany Bolen

Principal Deputy Associate Administrator for Policy

Director, National Center for Environmental Economics.

Director, Office of Regulatory Policy and Management

Director, Office of Strategic Environmental Management

Special Assistant to the Associate Administrator for Policy, Economics and Innovation Deputy

Associate Administrator for Policy

Data Analyst

Office of the Chief Financial Officer

Chief Financial Officer

Deputy

- Holly Greaves (PTT)

Director, E-Enterprise for the Environment Program.

Office of Environmental Information

Assistant Administrator for Environmental Information

Principal Deputy Assistant Administrator for Environmental Information

Deputy Assistant Administrator for Environmental Information

Director, Office of Information Collection

Chief Information Officer

Office of the Assistant Administrator for Administration and Resource Management

Assistant Administrator for Administration and Resources Management

- Ben Lieberman (PTT)

Federal Chief Sustainability Officer

Principal Deputy Assistant Administrator for Administration and Resources Management.

Deputy Assistant Administrator for Administration and Resources Management

Senior Policy Advisor

Office of the Assistant Administrator for Enforcement and Compliance Assurance

Assistant Administrator for Enforcement and Compliance Assurance

- Susan Bodine

Principal Deputy Assistant Administrator for Enforcement and Compliance Assurance

Deputy Assistant Administrator for Enforcement and Compliance Assurance

Office of Administration and Policy

Director, Office of Administration and Policy

Office of Federal Activities

Director, Office of Federal Activities

Office of the General Counsel

General Counsel

- Allison Starmann

Deputy General Counsel

- George Fibbe

- Kevin O'Scannlain (also good candidate but definitely good candidate for OGC)

Senior Counsel or Associates for the program areas or division in the OGC

- David Fotouhi (Cross Cutting or Air or OECA deputy)
- Kamila Lis-Coughlin
- Justin Schwab (PTT)
- Mary Thomas (Water?)

Air and Radiation Law Office

Associate General Counsel (Air and Radiation)

Alternative Dispute Resolution Law Office

Director, Alternative Dispute Resolution Law Office

Civil Rights and Finance Law Office

Associate General Counsel (Civil Rights/Finance)

Cross-Cutting Law Office

Associate General Counsel (Cross- Cutting Issues)

Pesticides and Toxic Substances Law Office

Associate General Counsel (Pesticides and Toxic Substances)

Solid Waste and Emergency Response Law Office

Associate General Counsel (Solid Waste and Emergency Response)

- Elizabeth Horner

Water Law Office

Associate General Counsel (Water)

Office of the Assistant Administrator for International and Tribal Affairs

Assistant Administrator for International and Tribal Affairs

- Tina Neville

Principal Deputy Assistant Administrator for International and Tribal Affairs

Deputy Assistant Administrator for International and Tribal Affairs

Deputy Assistant Administrator for International Affairs.

Office of Management Operations

Director, Office of Management and International Services

Office of the Assistant Administrator for Water

Assistant Administrator for Water

- Dave Ross (Wisconsin AG) (PW)

Deputy Assistant Administrator for Water

- Laura Atcheson (Senator Cornyn)

Associate Assistant Administrator for Water

Senior Advisor

Office of GroundWater and Drinking Water

Director, Office of GroundWater and Drinking Water.

Deputy Director, Office of GroundWater and Drinking Water.

Senior Advisor

Office of Science and Technology

Director, Office of Science and Technology

Deputy Director, Office of Science and Technology

Office of Waste Water Management

Director, Office of Wastewater Management.

Deputy Director, Office of Waste Water Management

Office of Wetlands, Oceans and Watersheds

Director, Office of Wetlands, Oceans and Watersheds

Deputy Director, Office of Wetlands, Oceans and Watersheds

Office of the Assistant Administrator for Land and Emergency Management

Assistant Administrator for Solid Waste and Emergency Response

- Byron Brown

Principal Deputy Assistant Administrator for Solid Waste and Emergency Response

Deputy Assistant Administrator for the Office of Solid Waste and Emergency Response

Associate Assistant Administrator

Special Assistant to the Assistant Administrator

Office of Emergency Management

Director, Emergency Management
Deputy Director, Office of Emergency Management

Office of Program Management

Director, Office of Program Management.

Office of Superfund Remediation and Technology Innovation

Director, Office of Superfund Remediation and Technology Innovation
Deputy Director, Office of Superfund Remediation and Technology Innovation

Office of the Assistant Administrator for Air and Radiation

Assistant Administrator for Air and Radiation

- Bill Wehrum (former Bush acting Air Assistant Administrator, private practice)

Office of Resource Conservation and Recovery

Deputy Director, Office of Resource Conservation and Recovery

Office of the Assistant Administrator for Air and Radiation

Principal Deputy Assistant Administrator for Air and Radiation

Office of Resource Conservation and Recovery

Director, Office of Resource Conservation and Recovery

Office of the Assistant Administrator for Air and Radiation

Assistant Administrator for Air and Radiation
Deputy Assistant Administrator for Air and Radiation
Senior Advisor to the Assistant Administrator for Air and Radiation
Associate Assistant Administrator and Senior Counsel

Office of Air Quality Planning and Standards

Director, Office of Air Quality Planning and Standards

Office of Transportation and Air Quality

Director, Office of Transportation and Air Quality
Deputy Director, Office of Transportation and Air Quality

Office of Radiation and Indoor Air

Director , Office of Radiation and Indoor Air

Office of Atmospheric Programs

Director, Office of Atmospheric Programs

Office of Chemical Safety and Pollution Prevention

Assistant Administrator for Chemical Safety and Pollution Prevention

- Dennis Devlin (Exxon)
- Mike Dourson (University of Cincinnati)
- Mike Witt (Dow)
- Amy Ferrell (API)

Principal Deputy Assistant Administrator for Chemical Safety and Pollution Prevention

Deputy Assistant Administrator for Chemical Safety and Pollution Prevention

Office of Pesticide Programs

Deputy Director (Programs), Office of Pesticides Programs

Director, Office of Pesticides Programs

Deputy Director, Office of Pesticides Programs (Management)

Office of Pollution Prevention and Toxics

Director, Office of Pollution Prevention and Toxics

Deputy Director, Office of Pollution Prevention and Toxics (Program Management)

Deputy Director (Programs), Office of Pollution Prevention and Toxics

Office of the Assistant Administrator for Research and Development

Assistant Administrator for Research and Development

- Dr. Judith Curry (Georgia Tech)
- Dr. Michael Honeycutt (TX CEQ)
- Steven Milloy (PW)

Deputy Assistant Administrator for Research and Development (Science)

Deputy Assistant Administrator for Research and Development (Management)

Principal Deputy Assistant Administrator

Director for Sustainable Development
Senior Advisor
Associate Assistant Administrator for Research and Development
Senior Advisor
Director for Sustainable and Healthy Communities
Deputy Assistant Administrator for Research and Development and Science Advisor

REGIONAL OFFICES

Region 1- Boston, Massachusetts

Regional Administrator
Deputy Regional Administrator

Region 2 - New York, New York

Regional Administrator
Deputy Regional Administrator

Region 3 - Philadelphia, Pennsylvania

Deputy Regional Administrator
Regional Administrator
Director, Office of Information Analysis and Access
Director, Office of Technology Operations and Planning
Director, Cybersecurity Staff

Region 4 - Atlanta, Georgia

Deputy Regional Administrator
Regional Administrator
● Matt Leopold

Region 5 - Chicago, Illinois

Regional Administrator
Deputy Regional Administrator
Associate Director, Great Lakes National Program Office

Region 6 - Dallas, Texas

Regional Administrator
Deputy Regional Administrator

Region 7 - Lenexa, Kansas

Regional Administrator
Deputy Regional Administrator

Region 8 - Denver, Colorado

Regional Administrator

Deputy Regional Administrator

Assistant Regional Administrator for Enforcement, Compliance and Environmental Justice

Region 9 - San Francisco, California

Regional Administrator

Deputy Regional Administrator

Region 10 - Seattle, Washington

Deputy Regional Administrator

Regional Administrator

Office of Underground Storage Tanks

Director, Office of Underground Storage Tanks

Federal Facilities Restoration and Reuse Office

Director, Federal Facilities Restoration and Reuse Office

Office of Deputy General Counsel

Principal Deputy General Counsel

Office of Regional Operations

Director, Office of Regional Operations

- Ken Wagner

Office of Brownfields Cleanup and Redevelopment

Director, Office of Brownfields Cleanup and Redevelopment

Office of Science Coordination and Policy

Director, Office of Science Coordination and Policy

American Indian Environmental Office

Director, American Indian Environmental Office

Office of Regional and Bilateral Affairs

Director, Office of Regional and Bilateral Affairs

General Law Office

Associate General Counsel (General Law)

Office of the Executive Secretariat

Director, Office of the Executive Secretariat

Office of Science Policy

Director, Office of Science Policy

Office of Global Affairs and Policy

Director, Office of Global Affairs and Policy

Office of Deputy General Counsel

Principal Associate General Counsel

PRESTON L. DOERFLINGER

Ex. 6 - Personal Privacy

FOCUS...

A dynamic, result oriented professional extremely dedicated to identifying and implementing efficiencies to improve the fiscal health, operational functionality, and accountability of governments.

IN BRIEF....

- Entrepreneur with 20 years management experience encompassing medical supplies, patient service, hospice, and pharmacy operations with extensive background creating innovative solutions to health care issues while providing outstanding patient care:
 - Health Care Management
 - Policies/Procedures
 - Training Management
 - Employee Relations
 - Multi-Unit Management
 - Acquisitions/Mergers
 - JCAHO Compliance
 - Supervision
 - Audits and Controls
 - Budget/Financials
 - Strategic Planning
 - Due Diligence
 - Project Management
 - Profit & Loss
 - Resource Management
 - Vendor Relations
 - Business Start-ups
 - Exit Strategies
- Broad-based management and strategic planning skills for developing programs, selecting team members and managing resources
- Budgeting, forecasting, vendor sourcing, agreement negotiation and resource management necessary for driving profits
- Extensive experience with accounting, auditing, and broad and specific financial oversight of various types of businesses
- Proven expertise developing teams, coordinating employees, developing objectives, establishing priorities and overseeing operations
- Human resource management experience with highly effective employee relation skills necessary for interviewing, hiring, training, motivating and evaluating staff members
- Specialized expertise in analyzing operations, developing strategies, streamlining processes, assessing the strengths/weaknesses of team members and facilitating change
- In-depth sales and marketing expertise necessary for turning around underperforming operations, capturing market share and driving profits in a patient-focused environment
- Skilled in pioneering programs, creating strategic plans serving as liaison between partners, investors, medical service providers while ensuring regulatory compliance

EDUCATION...

Southern Nazarene University

Bachelor of Science; Organizational Leadership

Ex. 6 -
Personal

Cum Laude Graduate

Received Distinguished Achievement Award

Tulsa Community College; **Associate of Applied Science, Respiratory Therapy**

Ex. 6 -
Personal

CERTIFICATIONS/TRAINING...

Dale Carnegie Course, Sales Advantage Certificate

Birthing Giants Program*, The Entrepreneurs Organization and MIT 2006-2008

*One of 60 entrepreneurs, under the age of 40, internationally chosen to participate.

PROFESSIONAL EXPERIENCE...

Secretary of Finance, Administration and Information Technology

- State of Oklahoma

(2011 to present)

Doerflinger was appointed by Governor Mary Fallin on January 19, 2011. He also serves as the director of the Office of Management and Enterprise Services (OMES), the state's central finance and operations agency.

Prior to his state appointment, Doerflinger founded and served as chief executive officer of PLD Management, a business consulting and investment firm, in addition to founding several health care and supply companies. In 2009, he was elected city auditor of Tulsa. He received a bachelor's degree in organizational leadership from Southern Nazarene University.

Since joining the Fallin administration, Doerflinger has become known as the governor's chief problem solver and a leader of her efforts to modernize state government. He is also the governor's lead budget negotiator with the Legislature.

As director of OMES, Doerflinger is the state's chief non-elected finance, administrative, and operations officer. OMES, formerly the Office of State Finance, is comprised of multiple former state agencies that were consolidated into one agency under legislation enacted in 2011 and 2012. As director, Doerflinger plays an important role in maintaining the broad focus of the newly-consolidated agency while also sustaining the core missions of each division. Doerflinger's cabinet duties were expanded in summer 2013 to reflect the widened responsibilities of the newly-consolidated agency under the new cabinet position of secretary of finance, administration and information technology.

Between March 21, 2012 and November 1, 2012, Doerflinger temporarily served as interim director of the Department of Human Services. At DHS, Doerflinger was instrumental in implementing the beginning stages of the Pinnacle Plan, the largest child welfare reform in recent state history.

Elected City Auditor- City of Tulsa

(2009 to 2011)

Ensure accountability of city government. Determine that resources are safeguarded and efficiently and effectively applied to the intended purposes. Recommend adequate controls. Assess compliance with regulations, statutes, ordinances and established practices. Assist management in improving operations and reducing risk of loss and waste. Focused on developing performance and results-based government financial management practices.

CEO/Founder- PLD Management, LLC

(Present)

Combining vast knowledge and experience to operate a business consulting and investment firm. Conduct complete audit of business entities to include examination of all financial records and make recommendations for cost-saving measures based on findings. Determine for client whether the financial records, accounts and inventories for the entity are being kept and maintained in accord with applicable laws and generally accepted accounting principles.

Co-Founder/Director- RSI HEALTHCARE

(1996 to Present)

Founded RSI Healthcare with locations in Tulsa and Oklahoma City. Supervise 12 employees for company generating \$1.2 million in annual revenue with accountability for business development, marketing, administration, budgeting, and long-term growth. Set up the processes and systems that facilitate growth and ensure regulatory compliance. Negotiate contracts to provide oxygen and medical equipment to nursing homes along with consulting services in order to ensure optimum patient care. Created and execute business plans as well as develop exit strategies for business. Solely responsible for all aspects of financial oversight of this entity.

Co-Founder/Director- PHARMCARE

(2000 to Present)

Durant, Enid, Hydro, Oklahoma City, Tulsa

Serve on the management team for a 5-unit closed-door pharmacy with 100+ employees providing pharmacy services to long-term healthcare facilities statewide. Implement software applications for nursing homes to control prescription drugs. Provide financial oversight of this entity including assisting with internal auditing and coordinating external audits. Company generates approximately \$100million in annual revenues.

Co-Founder/Director- MEDICAL SUPPLY SOLUTIONS, INC. (2004 to 2005-sold to partners)

Serve on the management team for medical supply company selling in retail and outside sales environments to individuals and long-term healthcare facilities. Primary responsibility is to enact financial controls to assist day-to-day managers and provide them with firm financial footing. Company employees 10 individuals.

Co-Founder/Director- SERENITY HOSPICE OF CLAREMORE (2006 to 2012-sold to partners)

The most recent venture as an investor with accountability for advising working partners on operational controls, technology implementation and compliance issues. Develop systems that provide the foundation for ongoing growth. Direct marketing programs, supervise sales associations and implement strategic marketing strategies to capture market share. Company generates over \$1million in annual revenues and employees over 20 individuals.

VENCARE, a division of VENCOR HOSPITALS, Oklahoma City, OK: (1996 to 1998)

Area Manager- Eastern Oklahoma/Arkansas

THRIFTY MEDICAL, Tulsa, OK: *Coordinator of Respiratory Services* (1993 to 1996)

LINCARE, INC., Tulsa, OK: *Healthcare Specialist I* (1993)

TULSA REGIONAL MEDICAL CENTER, Tulsa, OK: *Respiratory Therapist* (1992 to 1993)

Ex. 6 - Personal Privacy

Professional Experience

Hess Corporation

Manager, Government Affairs & HessPAC

Washington, D.C.

June 2015-Present

- Serve as Hess' sole point of contact with the United States Congress in order to advocate on behalf of the company's legislative and regulatory priorities.
- Coordinate with senior executives to identify corporate priorities to effectively mitigate against legislative and regulatory risks to the company's license to operate.
- Represent Hess at relevant trade associations to initiate coalition building with like-minded companies to advance key industry initiatives.
- Launched Hess Corporation's political action committee, HessPAC, to enhance the political awareness of the company's employees.
- Develop and execute a strategic outreach and communications plan to recruit new HessPAC members.

BP America

Director, Communications & External Affairs

Washington, D.C.

March 2015 – June 2015

- Maintained responsibility for all initiatives created while serving as Associate Director of US Federal Government Affairs, while continuing to execute the responsibilities as outlined below.
- Managed BP's relationships with Members of the U.S. House of Representatives and advocated Congress on the company's legislative and regulatory priorities for all business units.

Associate Director, Communications & External Affairs

November 2011-March 2015

- Engaged on a day-to-day basis with key Congressional stakeholders to create opportunities and mitigate risks for BP's downstream business unit.
- Coordinated with Regulatory Affairs team to engage relevant regulatory agencies.
- Utilized sponsorships, trade associations, PAC contributions and community engagements in a strategic way to maximize value for the company.

United States Senator Kay Bailey Hutchison (R-TX)

Legislative Assistant

Washington, D.C.

January 2009-November 2011

- Served as senior staff and advised the Senator on a legislative portfolio consisting of energy, environment, agriculture, natural resources, and made policy recommendations to the Senator.
- Collaborated with Senate Leadership and the pertinent committees.
- Prepared talking points for Senator Hutchison's floor speeches, press interviews and speaking engagements, based on thorough research and firsthand knowledge of policy issues.
- Prepared Senator Hutchison for meetings by writing event briefs for the Senator's reference.
- Met with Mayors, City Managers and local officials on behalf Senator Hutchison to discuss local appropriation and grant requests as well as the legislative agenda of Texas localities.

United States Small Business Administration (Presidential Appointee)

Washington, D.C.

- Appointed by President George W. Bush to serve at the U.S. Small Business Administration (SBA).

Policy Analyst

January 2008-January 2009

Office of Policy and Strategic Planning

- Advised the Administrator on the development of SBA's policies in the areas of energy, internal trade, health care and economic development.
- Attended weekly briefings with the National Economic Council to provide updates and offer input on Administration policies.
- Provide briefing material to White House staff; this information was used in press releases, website content and speeches by President Bush.
- Reviewed, commented and approved all SBA documents to ensure compliance with the administration's priorities.

- Prepared the Administrator and other SBA officials to testify before Congressional committees on SBA's program offices and initiatives.
- Analyzed and monitored legislation pertinent to small business concerns and wrote memos to the Administrator describing the scope of pending legislation.
- Approved documents from program offices and worked with the White House to have documents cleared and approved before leaving the Agency.

United States Senator George Allen (R-VA)
Legislative Correspondent

Washington, D.C.
July 2005-March 2007

- Assisted Senator Allen's Legislative Assistants in the areas of: energy, environment, agriculture, national defense, homeland security and veterans' affairs.
- Provided official responses to constituents, by letter, fax, email, phone call or in person meeting.
- Met with lobbyists, business organizations and constituent groups to discuss Senator Allen's legislative agenda.

Education

Randolph-Macon College, Ashland, Virginia
B.A. Political Science, Minor in Speech Communication
Student Body President

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Privacy

Leadership Positions

- Board Member, National Energy Resources Organization
- Member, Randolph-Macon College Alumni Board of Directors

2016-Present
2014- Present

Professional Volunteer Experience

2016 Republican National Convention, Cleveland, Ohio
Professional Volunteer
Committee on Arrangements, Operations

July 2016

Ryan Jackson

Ex. 6 - Personal Privacy

MANAGEMENT AND POLICY EXPERIENCE

STAFF DIRECTOR, U.S. Senate Environment and Public Works Committee, Washington, D.C. (2015-present)

- Manage office with 20 Republican staff and administer two-year \$10.4 million budget with additional responsibility for nearly 50 total committee staff, personnel, equipment, and technology expenses.
- Develop, coordinate, and execute a targeted legislative, policy, oversight, and public outreach agenda for one of 20 committees in the U.S. Senate for the 114th Congress.
- Responsible for overseeing or conducting 72 hearings and business meetings, enacting over 40 new laws, confirming 7 Presidential nominations, and issuing 5 oversight reports.
- Offer legislative, policy, and procedural counsel to 11 Republican Senators of the committee and other Senators.
- Chief liaison to the Senate and House leadership and to the White House and work extensively with the U.S. Environmental Protection Agency, Department of Interior, U.S. Army Corps of Engineers, among other regulatory agencies.
- Direct involvement through writing or negotiating the following bipartisan legislation:
 - *Fixing America's Surface Transportation Act* (Public Law 114-94)
 - First 4 year plus highway bill enacted since 2005 investing \$305 billion in interstate building and modernization
 - *Frank R Lautenberg Chemical Safety for the 21st Century Act* (Public Law 114-182)
 - First major environmental legislation enacted since 1996
 - *Water Infrastructure Improvements for the Nation Act* (Public Law 114-332)
 - \$11 billion authorization for ports, navigation, and water infrastructure including assistance for lead contaminated drinking water infrastructure for Flint and similar communities
 - *BUILD Act – Brownfields Reauthorization* (S. 1476, passed U.S. Senate June 27, 2016)
 - *Coal Combustion Residuals State Regulation* (Public Law 114-332, Section 2301)
 - First time Congress has passed legislation allowing states to permit coal ash disposal
 - *Nuclear Energy Innovation and Modernization Act* (S. 2795, reported from committee with bipartisan 17-3 vote)

CHIEF OF STAFF, Office of U.S. Senator James M. Inhofe, Washington, D.C. (2011-present)

- Manage office with 35 staff among the Washington, D.C. and four Oklahoma offices and administer a \$3.2 million annual budget for total operations, personnel, travel, equipment, and technology.
- Develop, supervise, and coordinate the legislative agenda, public outreach, constituent services, and political coordination to implement a long-term strategic plan for the Senator's goals while also responding to time sensitive demands.
- Chief office liaison to Senate and House leadership and the White House other offices of the Oklahoma delegation and principal advisor on Presidential appointments to positions in Oklahoma.
- Principal advisor to the Senator on policy and procedure.
- Regularly write, edit, and approve staff drafts of the Senator's remarks and presentations.
- Negotiated a traditional publishing contract with a publishing house and assisted with editing and contributed to the Senator's book, *The Greatest Hoax*, published in February 2012.
- **DIRECTOR**, Friends of Jim Inhofe (FOJI) Campaign Committee
 - Plan and supervise regular fundraising events in Washington, D.C., Oklahoma, and other cities.
 - Hired 3 full-time campaign staff and 6 contract consultants responsible for fundraising, Internet activity, polling, and political advertising for 2014 re-election resulting in the highest primary (88%) and general (68%) election victories of Senator Inhofe's career.
 - Raised and supervised raising \$4.7 million for 2014 re-election.
 - Worked in various roles in Senator Inhofe's 1994, 1996, and 2008 U.S. Senate campaigns.

- **DIRECTOR**, Fund for a Conservative Future (FFCF) (political action committee)
 - Supervise regular fundraising events in Washington, D.C.
 - Raised and supervised raising over \$1.4 million since 2011.
 - Principal advisor to the Senator on the status of races and polling, provide counsel on contributions, and make contributions to candidates and political committees from FFCF and FOJI.

LEGISLATIVE DIRECTOR, *Office of U.S. Senator James M. Inhofe, Washington, D.C. (2007-2011)*

- Led nine member legislative team advising the Senator on votes and procedure, approved all official office correspondence, and initiated the office's annual office accomplishments report.
- Coordinated with the office communications director on weekly interviews and messaging.
- Approved, wrote, or negotiated legislative and amendment language.
- Surrogate for the Senator in Oklahoma and Washington, D.C.
- Principal Accomplishments:
 - *Tar Creek Superfund Site* – Responsible for provisions in 13 laws over 5 years appropriating \$100 million for remediation and relocation of residents in the #1 NPL superfund site.
 - *Water Resources Development Act, 2007* (Public Law 110-114) – Responsible for seven Oklahoma specific provisions and subsequent implementation by the Corps of Engineers.
 - *Appropriations* – Responsible for three staff team over three fiscal years resulting in approximately \$290 million in financial assistance to nearly 200 individual Oklahoma infrastructure, military, municipal, university, and other recipients in nine federal appropriations bills each year.

COUNSEL, *U.S. Senate Committee on Environment & Public Works, Washington, D.C. (2003-2007)*

- Drafted and negotiated legislation and coordinated Congressional hearings on the Committee's air policy priorities, EPA financial management oversight, and Oklahoma priorities.
- Represented the Committee to constituents, outside lobbyists, and Executive Branch employees in meetings and speeches and provided assistance to members of the Committee and the Senate.
- Principal Accomplishments:
 - *Oklahoma/Tribal Environmental Regulations* (Section 10211, Public Law 109-59) – Authored and negotiated legislation requiring cooperative agreements preventing checkerboard environmental regulation in Oklahoma.
 - *Partners for Fish and Wildlife Act* (Public Law 109-294) – First legislation to write, coordinate hearings, gain outside organization support, and negotiate to enactment.
 - *EPA Grants Oversight* – Conducted oversight of EPA grant awards by interviewing EPA personnel, coordinating a hearing, and producing a committee report.

ASSISTANT DISTRICT ATTORNEY, *14th Judicial District of Oklahoma, Tulsa, Oklahoma (2001 – 2003)*

- Represented the State of Oklahoma in negotiating felony and misdemeanor cases in daily court appearances, motion hearings, preliminary hearings, non-jury and jury trials.
- Surrogate for the District Attorney at domestic violence events.

CONSTITUENT AND FIELD REPRESENTATIVE, *Office of U.S. Senator James M. Inhofe, Oklahoma City, Oklahoma (1995 – 1999)*

- Responsible for constituent services involving the Social Security Administration, Medicaid, Medicare, and other state and federal health agencies and a surrogate for the Senator at events.

E D U C A T I O N _____

- **Juris Doctor**, *Oklahoma City University* Ex. 6 -
 - Member – Oklahoma Bar Association
- **Bachelor of Arts**, Public Administration, *University of Oklahoma*, Ex. 6 -

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -

- Honors:** Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean’s Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions
- Moot Court:** Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.
- Activities:** Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 -

- Honors:** President’s Honor Roll
Dean’s Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor’s office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General’s Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General’s language in the Oklahoma Supreme Court.

Assistant Solicitor General and Law Clerk

May 2012- August 2016

- Defended the constitutionality of state statutes by briefing and arguing original jurisdiction actions before the Oklahoma Supreme Court; briefed and argued high profile cases before state district and appellate courts, including issues regarding abortion regulations, school vouchers, and workers’ compensation reform.
- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA’s “Waters of the United States” Rule and the IRS’s Final Rule regarding tax credits under the Affordable Care Act.
- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC’s final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
- Gained a practical understanding of both Administrative and Health Law.

University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

May 2011-Sept. 2011

- Drafted substantive materials for utilization in legal texts such as “John Paul Stevens: In His Own Words” and a Supreme Court sourcebook, which discussed the inner workings of the United States Supreme Court.
- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

May Ex. 6 -

Honors:

Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean's Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions

Moot Court:

Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.

Activities:

Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

May Ex. 6 -

Honors:

President's Honor Roll
Dean's Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor's office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General's Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General's language in the Oklahoma Supreme Court.

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- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA's "Waters of the United States" Rule and the IRS's Final Rule regarding tax credits under the Affordable Care Act.
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U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC's final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
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University of Oklahoma College of Law

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Norman, OK

May 2011-Sept. 2011

- Drafted substantive materials for utilization in legal texts such as "John Paul Stevens: In His Own Words" and a Supreme Court sourcebook, which discussed the inner workings of the United States Supreme Court.
- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

SUSAN PARKER BODINE

susan_bodine@epw.senate.gov

SKILLS

Through twenty-eight years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Chief Counsel, Senate Environment and Public Works Committee

410 Senate Dirksen Office Building
Washington, DC 20510
January 2015-present

The Environment and Public Works Committee has jurisdiction over all environmental and fish and wildlife protection laws as well as the Federal Highway Program, the civil works program of the Army Corps of Engineers, and other infrastructure authorities.

As Chief Counsel my job is to help the Chairman advance his legislative and oversight agenda. In particular, I negotiated the environmental streamlining provisions of the Fixing America's Surface Transportation Act (P.L. 114-94). I oversaw the Senate legislative and oversight efforts relating the Waters of the United States (WOTUS) rule, including the Federal Water Quality Protection Act (S. 1140), numerous hearings, and a Majority Report on WOTUS implementation. I negotiated many provisions of the Water Infrastructure Improvements for the Nation (WIIN) Act (S. 612). I also help supervise the committee staff.

I have written numerous op-eds, articles, and press releases to communicate the Chairman's goals. I made presentations before many different groups and spoke to reporters on behalf of the Chairman.

I have worked with outside counsel to develop and file amicus briefs for members of Congress challenging the Clean Power Plan, the Chesapeake Bay Total Maximum Daily Load, and the WOTUS Rule.

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-January 2015

As a lawyer in private practice I used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on environmental legal and policy issues.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testified before Congress, wrote articles, gave frequent speeches to trade associations, and spoke to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC

January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste, the Clean Water Act Spill Prevention, Control and Countermeasure regulations, and the exemption reporting air releases from farms under both the Comprehensive Environmental Response, Compensation, and Liability Act and the Emergency Planning and Community Right to Know Act.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response (now Office of Land and Emergency Management) I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act (P.L. 107-118) ; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.

Associate, August 1988 – January 1995

As an associate, I represented clients involved in Superfund litigation and Clean Water Act permit appeals, counseled clients on compliance with the Resource Conservation and Recovery Act, drafted comments on proposed agency regulations, prepared clients for multi-media inspections, conducted environmental due diligence for real estate and corporate transactions, and drafted environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY

August 1983-July 1985

Paralegal in the legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law

Philadelphia, Pennsylvania

J.D., cum laude

Ex. 6 -

University of Pennsylvania Law Review, Editorial Board

Ex. 6 -

Princeton University

Princeton, New Jersey

A.B., History, cum laude

Ex. 6 -

PROFESSIONAL:

Security Clearances (former):

Top Secret

Sensitive Compartmented Information access

Bar Admissions:

District of Columbia

Commonwealth of Pennsylvania (inactive)

U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

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Sydney M. Hupp

Ex. 6 - Personal Privacy

Experience

Executive Assistant; Oklahoma Attorney General Scott Pruitt

January 2016-Present

- Proactively manage and direct the schedule for the Attorney General, in its entirety
- Primary interface between Attorney General and internal contacts, external contacts, and vendors
- Prepare detailed correspondence on behalf of the Attorney General
- Deploy exceptional organizational, logistical, and operational tactics to aid Attorney General in all endeavors

Deputy Director of Operations and Compliance; Attorney General Pruitt Political Team

June 2015-Present

- Directed annual budgeting and planning process for political team's budgets
- Contributed to organizational planning and fundraising strategy
- Executed and met financial and operational goals
- Required to meet stringent FEC and state ethics financial reporting standards and deadlines
- Managed data entry, accounts, payroll

Political Fundraising and Event Planning for Attorney General Scott Pruitt

May 2014-May 2015

- Planned and executed fundraising events to benefit Scott Pruitt for Attorney General efforts
- Wrote and edited marketing and campaign materials
- Converted handwritten donor records to Crimson Database to meet rigorous compliance standards

Server, Expediter Shift Leader & Trainer; Eskimo Joe's Restaurant

August 2011-November 2014

Education

Oklahoma State University

Ex. 6 - Personal Privacy

Bachelor of Science in Strategic Communications; Emphasis in Public Relations

Minor in Religious Studies

ELIZABETH TATE BENNETT

Ex. 6 - Personal Privacy

**National Rural Electric Cooperatives Association, Sr. Principal, Legislative Affairs
Lead Lobbyist on Environment & Appropriations Issues**

June 2015- Present

- Designated NRECA liaison in the Coal Utilization Research Council (CURC), Utility Solid Waste Activities Group (USWAG), Washington Coal Club, Women in Agriculture and Women in Government Relations
- Builds broad coalitions of industry stakeholders with common legislative interests
- Spearheaded plan to increase NRECA engagement with Congressional Offices on social media
- Works regularly with NRECA's regulatory and legal teams on in-depth policy issues
- Drafts op-eds for placement in local co-op magazines and newsletters
- Travels regularly throughout the Midwest and Southeast for speaking engagements at co-ops
- Responsible for designating campaign contributions for all EPW/E&C/Appropriations Committee Members
- Maintains strong relationships with individual Members of Congress & senior staff within Senate and House Leadership, Senate Environment and Public Works Committee, House Energy & Commerce, Senate/House Appropriations Committees/Subcommittees, House/Senate Agriculture Committees
- Maintains strong relationships with rural & D.C. stakeholders in policy arenas of energy, environment, telecomm & agriculture
- Assisted EPA Transition Team with General Pruitt's confirmation hearing process: identified and connected Team with Congressional allies from key states. Facilitated industry op-eds and social media placement
- Utilized industry coalitions and NRECA's grassroots network to build support for final passage of WIIN
- Obtained a record 38 Senate, 218 House signatures on annual Rural Utility Service letters for FY17

Majority Leader Mitch McConnell, Legislative Assistant for Energy & Agriculture

July 2013- June 2015

- Advised Leader on the Senate Floor for votes on relevant EPA, Interior, DOE, FERC & USDA nominations
- Advised the Leader on selecting GOP Conferees to 2014 Farm Bill
- Advised the Leader during Conference of the 2014 Farm Bill. Helped him insert personal leg priorities
- Regularly staffed the Leader in weekly meetings with D.C. and KY stakeholders
- Spearheaded innovative initiatives (both legislative and non-legislative) during busy political year, including the Leader's 2014 visit (with local coal miner) to EPA HQ for a Public Listening Session on the CPP. Worked with House Coal Caucus to organize press conference outside the Capitol immediately after
- Oversaw the 2015 Senate confirmation process of Jeff Hall for the Farm Credit Administration Board
- Drafted, whipped and passed McConnell-Merkley hemp amendment to the 2014 CJS Appropriations Bill
- Protected 2014 USDA tobacco buyout settlement payments from sequestration. Wrote Sec. Vilsack and OMB Director Burwell identifying specific Budget Control Act language exempting revolving trust dollars, which includes tobacco payments, as exempt from sequester
- Met with and successfully persuaded USDA Deputy Secretary Krysta Harden to reverse a 2013 RMA decision altering crop insurance rotation requirements for tobacco
- Secured speakers from the Administration for Senate briefings including CFTC Commissioner Giancarlo
- Managed efficient, timely mail and vote rec. programs for issues; oversaw small team of leg correspondents
- Initiated a plan to build relationships with Senate Democratic staff
- Represented the Leader's Office at Senate Western Caucus meetings
- Enhanced D.C./KY perceptions of the Leader's accessibility via strong interpersonal skills, open-door policy

**Congressman Andy Barr (KY-06), Senior Legislative Assistant
Congressman Brett Guthrie (KY-02), Legislative Assistant**

**January 2013- July 2013
June 2009-January 2013**

**EDUCATION: Georgetown University Washington, D.C., Master's in Public Relations & Communications
Centre College, Danville, KY, Bachelor of Arts, Government**

William L. Wehrum, Jr.

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Partner and Head of the Administrative Law Group, Hunton & Williams LLP

Hunton & Williams LLP, Washington, DC
2007 to present.

Bill's practice focuses on air quality issues, including regulatory development and related litigation; compliance counseling and enforcement defense; legislative advice; and permitting. Bill is the head of Hunton's Administrative Law Group, which includes the Nation's premier environmental law practice.

Acting Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2005 to 2007

As EPA's senior official on air issues, Bill was responsible for all aspects of the Agency's air program – including stationary source regulations and permitting, motor vehicle and fuel standards, and a wide range of other Clean Air Act provisions.

Principal Deputy Assistant Administrator and Counsel to the Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2001 to 2005

Associate Attorney

Latham & Watkins and Swidler & Berlin, Washington, DC
1994 to 2001

BF₃ Production Team Leader and Supervisor – Health, Safety, and Environmental

Allied-Signal, Inc., Wilmington, DE
1988 to 1994

Environmental Engineer

Allied-Signal, Inc., Morristown, NJ
1986 to 1988

Education

JD, Widener University **Ex. 6 -**

BS Chemical Engineering, Purdue University **Ex. 6 -**

Professional Memberships/Certifications

Member of the DC Bar and numerous federal district and circuit courts.
Professional Engineer, State of Delaware (inactive).

Andrew R. Wheeler

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MANAGEMENT & POLICY EXPERIENCE

Trump Campaign Policy Staff

July 2016 –

- One of Two Policy Staff responsible for environmental, energy, agriculture, transportation and telecommunications policy.
- Drafted talking points for speeches, debate preparation, and policy documents.

FaegreBD Consulting

Washington, D.C.

Principal, Team Leader *Energy and Environment Practice*

2009 – present

- Serves as a Principal in a national consulting and government relations firm, assisting clients with federal regulatory and legislative issues. Provided business consulting, conducted federal affairs assessments and direct advocacy services for clients.
- Worked on behalf of business clients, local governmental bodies and not-for-profit organizations.
- Focused extensively on national energy, climate change, and environmental issues including fuels policies, air regulations, and coal issues.
- Team Leader of nine person team since 2014.
- *Of Counsel* with Faegre Baker Daniels Law Firm.
- Co-Chair of firm-wide Energy and Natural Resources Industry Team (50+ attorneys) since 2016.

U.S. Senate Committee on Environment and Public Works (EPW)

Washington, D.C.

Staff Director and Chief Counsel

2002 – 2009

- Served as both Staff Director (Chief of Staff) and Chief Counsel for one of eight authorizing committees in the United States Senate formulating and executing the legislative, oversight, policy and public outreach agenda
 - Jurisdiction encompasses seven Cabinet level departments and agencies
 - Responsible for the Senate confirmation of 52 Presidential nominated positions
 - Policy and procedural advice to members of the Committee and other Senators
 - Chief Liaison to Senate and House Leadership and the White House
- Direct Management:
 - Multi-layered policy and communication/public affairs organization
 - Develop and implement long-term strategic plan while also responding to time sensitive demands
 - More than 30 professional staff, additional responsibility of budget and administration of 60 staff
- Legislative, Policy and Subject Matter Responsibilities:
 - Managed the Senate floor debate and strategy for the Lieberman/Warner Climate Change Bill and other greenhouse gas and carbon constraint technology related legislation
 - Highway Bill reauthorization with over \$286 Billion in transportation funding in 2005.
 - Power plant multi-emissions (Clear Skies Act) and Clean Air Interstate Rule (CAIR)
 - Energy Policy Act of 2005 and 2007 with emphasis on Renewable Fuels Standard (RFS)
 - Policy and legislation involving offshore oil reserves, alternative fueled vehicles, biofuels, oil shell, tar sands, and the renewable portfolio standard
 - Work extensively with regulatory agencies such as the Environmental Protection Agency, Nuclear Regulatory Commission, and the Departments of Energy, Transportation, and Interior
- Public Communication:
 - Deliver public policy speeches to various organizations including the American Bar Association and various trade associations and industry conventions

- Conduct press interviews and media availabilities including on camera interviews
- Advocacy of Committee positions within Congress, the Administration and the general public
- Recognized by *National Journal* as one of the Top Congressional Staff Leaders for 2005

U.S. Senate Subcommittee for Clean Air, Wetlands and Nuclear Safety

Washington, D.C.

Staff Director and Counsel

1997-2002

- Served under the Chairmanships of both Senators Jim Inhofe (R-OK) and George Voinovich (R-OH)
 - Drafted and negotiated legislation involving clean air issues, nuclear energy, and FEMA
 - Developed policy on full range of energy and environmental issues
 - Organized over 30 Subcommittee oversight and legislative hearings
- Represented the Subcommittee to constituents, outside lobbyists, and Executive Branch employees
- Guided numerous bills through the Committee, Senate floor, and conference committee process

Office of United States Senator James Inhofe

Washington, D.C.

General Counsel

1995-1996

- Lead staff person for Commerce and Judiciary issues
- Managed Senator's agenda on environmental issues before the Environmental and Public Works Committee (Superfund, Safe Drinking Water Act, Clean Air Act, and Resources Conservation Recovery Act)

United States Environmental Protection Agency (EPA)

Washington, D.C.

Special Assistant, Information Management Division,

1991-1995

Office of Pollution Prevention and Toxics

- Reported to Division Director and worked as liaison to other Divisions and Offices within the EPA and outside constituent groups
- Coordinated Division working groups and special projects including annual conference attended by over 500 participants
- Worked on the Toxic Release Inventory and the Toxic Substances Control Act

A C T I V I T I E S & A W A R D S _____

- National Energy Resources Organization, former President and Chairman
- Washington Coal Club, President 2016
- John C. Stennis Congressional Staff Fellow – 106th Congress
- EPA Bronze Medal – 1993, twice in 1994
- Phi Delta Phi
- Alpha Chi Sigma, President – 1986
- Eagle Scout

E D U C A T I O N _____

George Mason University School of Business, M.B.A.

Washington University School of Law, J.D.

Member - District of Columbia Bar

Case Western Reserve University, B.A.

Major: English, Biology

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LEGAL EXPERIENCE

American Chemistry Council (September 2009 – present)

Deputy General Counsel (July 2014 – present)

Associate General Counsel (September 2009 – July 2014)

- Advise clients regarding legal and advocacy options regarding Responsible Care[®], transportation and distribution, chemical management, and environmental, health and safety issues relevant to the chemical industry.
- Advise clients and implement risk management procedures and training regarding general corporate compliance matters relevant to the chemical industry.
- Advise clients on legal aspects of advocacy, research, and corporate governance, including disclosure requirements, the Administrative Procedures Act, and antitrust obligations.
- Provide strategic advice and counseling regarding significant research programs; advocacy regarding product claims, disclosure requirements; regulatory requirements; and data compensation.

U.S. Environmental Protection Agency (August 2006 – January 2009)

Deputy General Counsel/Associate Deputy General Counsel; Office of General Counsel (OGC)

Environmental Law Counseling

- Advised the Administrator and other senior political and career officials on a wide array of high profile environmental policy, regulatory, enforcement, and litigation matters.
- Provided counsel relating to the Clean Air Act including: New Source Review and Prevention of Significant Deterioration (NSR/PSD) regulatory development and litigation, permitting, permit defense, and enforcement actions; National Ambient Air Quality Standard development, designations, and litigation including particulate matter, ozone, and lead; State Implementation Plan analysis and approval; Title V permitting; greenhouse gas regulatory issues; and applicability determinations.
- Provided advice relating to the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), Resource Conservation and Recovery Act (RCRA), Federal Insecticide, Fungicide and Rodenticide Act (FIFRA), and Toxic Substances Control Act (TSCA) including: Supreme Court litigation regarding potentially responsible party liability issues and enforcement matters, extraterritorial liability, solid waste regulatory development and spill prevention issues, and registration matters.
- Advised clients regarding regulatory development, docketing, and Freedom of Information Act issues.

U.S. Environmental Protection Agency (May 2004 – August 2006)

Enforcement Counsel to the Assistant Administrator; Office of Enforcement and Compliance Assurance

- Counseled Administrator, Assistant Administrator for Enforcement, and senior EPA officials regarding all aspects of enforcement matters, including particularly enforcement priorities, civil Clean Air Act enforcement of NSR and PSD requirements, Superfund enforcement, TSCA enforcement, and criminal enforcement of Clean Water Act matters.
- Advised Assistant Administrator for Enforcement regarding settlement agreements, enforcement strategy and communication, applicability determinations, enforcement discretion, supplemental environmental projects, penalty policy, and audit policy matters involving all major environmental statutes.
- Provided advice to press officers and congressional affairs personnel regarding enforcement matters.

Winston & Strawn, LLP (August 1998 – May 2004)

Associate

Environmental Law Litigation

- Represented PSD permittee in third party permit challenge before the Environmental Appeals Board.
- Represented municipality enforcing its sewer use ordinance against an industrial user.
- Represented Potentially Responsible Parties (PRPs) in responding to CERCLA 104(e) requests from EPA. Represented PRPs in CERCLA contribution actions.
- Represented corporations in insurance recovery suits for environmental damage.

Environmental Law Transactional Counseling

- Reviewed transactions, corporate changes, and project development for environmental implications. Reviewed prospective transactions involving BRAC issues. Assisted clients in obtaining necessary environmental permits and approvals for project development.
- Analyzed due diligence documents including environmental compliance and condition information for acquisitions, divestitures, mergers, consolidations, and other reorganizations.
- Prepared transaction documents regarding environmental matters, including representations, warranties, and indemnities. Prepared legal opinions regarding environmental permitting. Provided advice regarding environmental insurance.

Environmental Law Regulatory Counseling

- Advised clients and researched issues regarding compliance with the Clean Water Act, including concentrated animal feeding operations regulations, section 401 certifications, and wetland matters; Clean Air Act, including obtaining permits and permit compliance; Endangered Species Act; RCRA, including manifesting, universal waste, and landfill closure obligations; and TSCA import/export obligations.
- Advised clients regarding evaluation of and disclosures of potential environmental violations, including EPA Audit Policy concerns and SEC disclosure issues.

OTHER RELEVANT EXPERIENCE

Global Environmental Engineering/Advanced Environmental, Inc. (October 1993 – August 1995)

Project Consultant/Research Assistant

- Directed and/or prepared over 200 environmental site assessments, including project estimates, budget oversight and cost tracking; prepared regulatory correspondence and reports for state hazardous waste sites and leaking underground storage tank sites.

EDUCATION

Notre Dame Law School, Notre Dame, Indiana

Juris Doctor, May [Ex. 6 - P] with honors

University of Notre Dame, Notre Dame, Indiana

Bachelor of Science, May [Ex. 6 - P] Science Pre-Professional, Business Sequence

LICENSES

State Bar of Illinois - November 1998 (Inactive); District of Columbia Bar - October 2003

BYRON R. BROWN

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Bar Membership: Massachusetts (active since 1999) ❖ Security Clearance: "Top Secret" since 2012; "Secret" since 2005

CONGRESSIONAL & LEGAL EXPERIENCE

Committee on Environment and Public Works (EPW), U.S. Senate, Chairman James Inhofe

Senior Counsel

Jan. 2015 – Present

- ❖ Manage all legislation and policy issues involving Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) and Resource Conservation and Recovery Act (RCRA) for EPW Committee:
 - Drafted and negotiated compromise legislation amending RCRA to authorize permit programs for coal ash management (Sec. 2301 of P.L. 114-322, Water Infrastructure Improvements for the Nation Act);
 - Lead Republican Senate staffer on bill to reauthorize federal Brownfields program (S. 1479);
 - Brokered compromise solid waste legislation to promote waste-to-energy and paper recycling; and
 - Assisted drafting of bipartisan legislation to promote cleanup of abandoned mines by Good Samaritans.
- ❖ Organize and staff multiple full Committee and Superfund, Waste Management and Regulatory Oversight Subcommittee hearings on U.S. Environmental Protection Agency (EPA) programs and policies, including preparing statements and questions for Chairman and Senators, drafting background memoranda, and selecting witnesses.
- ❖ Conduct high-profile oversight investigations on various topics under EPW Committee jurisdiction, including:
 - EPA's use of social media to promote Clean Water Rule in violation of lobbying and propaganda laws;
 - The role of environmental groups in developing EPA's Clean Power Plan;
 - Compliance with Federal Vacancies Reform Act by EPA and the Council on Environmental Quality;
 - EPA's oversight of Superfund sediment sites and adherence to internal policies; and
 - EPA's role in causing and its response to the Gold King Mine blowout.

Committee on Natural Resources, U.S. House of Representatives, Chairman Doc Hastings

Director and Senior Counsel, Office of Oversight and Investigations

April 2013 – Jan. 2015

Managed four-attorney staff office that conducted high-profile oversight investigations into energy, natural resource, environmental, and science issues involving the Department of the Interior (DOI), other agencies, and the private sector.

- ❖ Advised Chairman and Chief of Staff about oversight priorities, strategies, and legal authorities.
- ❖ Staffed more than a dozen full Committee and Subcommittee oversight hearings.
- ❖ Conducted investigative interviews with witnesses and negotiated with counsel for witnesses.
- ❖ Prepared staff reports and document requests; served as lead negotiator with executive branch officials and private sector representatives for Committee investigations; and prepared and issued subpoenas.
- ❖ Coordinated with communications staff on public relations strategies for oversight investigations, including drafting content for Committee website, press releases, and talking points.

Senior Counsel for Oversight, Office of Oversight and Investigations

Dec. 2011 – April 2013

- ❖ Conducted oversight investigations with minimal supervision on diverse natural resource and environmental topics, including:
 - White House role in 2010 Gulf of Mexico offshore drilling moratorium;
 - Lack of independence by DOI Office of Inspector General; and
 - Mismanagement of law enforcement asset forfeiture program for fisheries management agency.
- ❖ Drafted document request letters; prepared and issued subpoenas; drafted staff reports and briefing memoranda about pending investigations; negotiated with agency officials over scope of request letters and interviews; and conducted interviews and meetings with witnesses and whistleblowers.
- ❖ Staffed full Committee and Subcommittee hearings, including briefing Chairman and Members, drafting background memoranda, and preparing questions for witnesses.

U.S. Environmental Protection Agency, Office of General Counsel (OGC)

Senior Attorney, Air and Radiation & Cross-Cutting Issues Law Offices

Feb. 2011 – Dec. 2011

- ❖ Counseled Office of Air and Radiation programs on legal issues arising under Clean Air Act (CAA) and the Administrative Procedure Act, including NSR/PSD permits for power plants, Title V operating permits, climate change public trust doctrine litigation, biomass deferral rule, and air transport rulemakings.
- ❖ Advised senior agency officials on Congressional Review Act; Information Quality Act; the development of EPA's scientific integrity policy; and requirements for regulatory reviews by Science Advisory Board.

Associate Deputy General Counsel/Senior Advisor, Immediate Office of the General Counsel *Nov. 2006 – Feb. 2011*

Advised General Counsel and other senior EPA officials on management of OGC and Congressional relations.

- ❖ Served as liaison for legal and policy issues between OGC and Office of Solid Waste and Energy Response; Office of Pollution Prevention and Toxic Substances; and Office of Environmental Information.
- ❖ Coordinated litigation filings, regulatory reviews, policy briefings, cross-office projects, and other matters requiring General Counsel involvement under CERCLA, RCRA, Endangered Species Act, National Environmental Policy Act (NEPA), and other environmental and information laws. Representative matters included two Supreme Court cases involving CERCLA; EPA's response to contaminated Chinese drywall; and NEPA reviews of nationally significant energy and infrastructure projects.
- ❖ Managed EPA response to oversight investigations by Senate and House committees, the Government Accountability Office, and the EPA Office of Inspector General. Representative matters included denial of California's request for a waiver under CAA and endangerment finding to regulate greenhouse gas emissions from vehicles, the impact of recent Supreme Court decisions on Clean Water Act enforcement cases, environmental cleanups at Superfund sites, and regulation of a proposed offshore liquefied natural gas facility.
- ❖ Served as Brookings Institution Legislative Fellow working on energy and environmental issues (2010).
- ❖ Coordinated recruitment, hiring, and training of staff attorneys, legal fellows, and interns for OGC.
- ❖ Served as OGC's staff lead for the 2008 Presidential Transition.

Assistant General Counsel for Information Law, General Law Office

Nov. 2003 – Nov. 2006

Managed nine attorneys and paraprofessional staff in OGC's Information Law Practice Group.

- ❖ Issued final decisions on behalf of General Counsel for Freedom of Information Act (FOIA) administrative appeals, fee waiver requests, and confidential business information (CBI) and trade secret claims under all EPA statutes.
- ❖ Oversaw practice group's FOIA and Privacy Act litigation docket.

Attorney, Information Law Practice Group, General Law Office

Jan. 2001 – Nov. 2003

Counseled and litigated issues involving FOIA, privacy, oversight, records, information security, and Internet projects.

- ❖ Served as agency counsel for FOIA litigation involving Vice President's energy task force; coordinated development of privacy, CBI, and copyright policies for regulations.gov website (e-rulemaking portal); and counseling agency officials on CBI and confidentiality issues associated with agency's emergency responses to terrorist attacks.

The Reporters Committee for Freedom of the Press, Arlington, VA.

Jack Nelson Legal Fellow

Sept. 1999 – Aug. 2000

Drafted *amicus curiae* briefs for federal and state appellate litigation involving federal and state open record laws.

EDUCATION & OTHER QUALIFICATIONS

J.D. College of Law, University of Iowa, Iowa City, IA.

M.A. School of Journalism and Mass Communication, University of Iowa, Iowa City, IA.

B.A. English/Journalism (*cum laude*), University of New Hampshire, Durham, NH.

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The Daily Tribune, the Pulitzer Prize winning daily newspaper in Ames, IA.

Jan. 1995 – June 1996

News reporter covering county government. Copy editor for front page, daily news, and weekly feature sections.

The Daily Iowan, the daily newspaper in Iowa City, IA.

Oct. 1996 – May 1999

Editorial page editor, opinion writer, and local news reporter.

SAMPLE OVERSIGHT LETTERS

- ❖ Letter to Gina McCarthy, Administrator, and Environmental Protection Agency re: Deputy Administrator Vacancy, March 8, 2016: http://www.epw.senate.gov/public/_cache/files/0da0f6d1-1eed-43f5-aa11-9dec604fa31d/meiburg-030816-letter-to-epa.pdf.
- ❖ Letter to Gina McCarthy, Administrator, Environmental Protection Agency re: Gold King Mine, Feb. 3, 2016: http://www.epw.senate.gov/public/_cache/files/c229fb2e-5868-434d-8792-bf47ae5fae63/epw-to-epa-re-gold-king-020316-2-.pdf.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Dec. 18, 2015: http://www.epw.senate.gov/public/_cache/files/a2d487ef-dedb-4a4d-9285-a33b20e9b08e/121815-letter-from-chairman-inhofe.pdf.
- ❖ Letter to President Obama re: Chairman Vacancy at Council on Environmental Quality, Nov. 20, 2015: http://www.epw.senate.gov/public/_cache/files/311ab91a-7e71-4139-bbcc-c9ed9a221da8/ceq-letter-to-obama-112015-final.pdf.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Nov. 20, 2015: http://www.epw.senate.gov/public/_cache/files/5524f18c-19bf-484f-a916-c176bbcd2aa3/ceq-letter-to-goldfuss-112015-final.pdf.

PUBLICATIONS

- ❖ *"Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again,"* Committee on Environment and Public Works, Majority Staff Report (co-author) Dec. 1, 2015: http://www.epw.senate.gov/public/_cache/files/82ad22e2-c7d4-43db-a5a3-a596571f76d0/white-paper-combined-120315-final.pdf.
- ❖ *"Obama's Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions,"* Committee on Environment and Public Works, Majority Staff Report (co-author), Aug. 4, 2015: http://www.epw.senate.gov/public/_cache/files/386eb25d-b723-4ffd-9fcf-218425a33191/epw-staff-report-obama-carbon-mandate.pdf.
- ❖ *"Under the Microscope: An Examination of the Questionable Science and Lack of Independent Peer Review in Endangered Species Act Listing Decisions,"* Committee on Natural Resources, Majority Staff Report (co-author), Dec. 15, 2014: http://naturalresources.house.gov/uploadedfiles/esa_peer_review_science-staff_report.pdf.
- ❖ *"A Five-Star Folly: An Investigation into the Cost Increases, Construction Delays, and Design Problems That Have Been a Diservice to the Effort to Memorialize Dwight D. Eisenhower,"* Committee on Natural Resources, Majority Staff Report (co-author), July 25, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-eisenhowermemorial.pdf>.
- ❖ *"Ethics Under Review: An Oversight Investigation into the Department of the Interior's Ethics Program and How Recusals are Managed for Senior Officials,"* Committee on Natural Resources, Majority Staff Report (lead author), Sept. 9, 2014: <http://naturalresources.house.gov/uploadedfiles/ethics09091staffreport.pdf>.
- ❖ *"A Less Secure Future for Rural Schools: An Investigation into the Obama Administration's Questionable Application of the Sequester to the Secure Rural Schools Program,"* Committee on Natural Resources, Majority Staff Report (co-author), January 14, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-alesssecurefutureforruralschools.pdf>.
- ❖ *"Holding Interior Watchdog Accountable: Oversight of the Department of the Interior's Office of Inspector General,"* Committee on Natural Resources, Majority Staff Report (lead author), Feb. 21, 2013: <http://naturalresources.house.gov/uploadedfiles/oversightreportdepartmentofinterior.pdf>.

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EXPERIENCE

Wisconsin Department of Justice, June 2016 to present (Director; Assistant Attorney General)
Madison, WI

- Director of the Environmental Protection Unit.
- Responsible for managing the environmental litigation unit of the Wisconsin Department of Justice, which prosecutes violations of Wisconsin's environmental and natural resources laws and defends administrative decisions and rules issued by the Wisconsin Department of Natural Resources.
- Representative matters include: establishing enforcement priorities for the environmental protection unit; developing professional growth and training objectives for unit members; managing all human and technical resource matters for the unit; working with the Department of Natural Resources to modernize case management and referral processes; developing case assessment protocols to promote uniformity and consistency in prosecutions; determining objectives and success criteria for all new prosecutions; negotiating resolutions of complex agency defense matters; serving on environmental crimes task force with various federal and state agencies; advising the Wisconsin Solicitor General on federal environmental and natural resource litigation strategy; coordinating multi-state litigation challenging rule promulgated by U.S. Environmental Protection Agency expanding scope of the federal Clean Water Act; and serving as technical advisor to the legal work group of the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.

Wyoming Attorney General's Office, 2014-2016 (Senior Assistant Attorney General)
Cheyenne, WY

- Member of Water and Natural Resources Division.
- Responsible for representing the Water Quality Division of the Wyoming Department of Environmental Quality in all environmental and natural resources legal matters.
- Selected to represent the State of Wyoming on the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.
- Representative matters included: water quality standard development; enforcement counseling; evaluation and litigation of proposed federal regulations affecting groundwater and surface water programs; counseling related to total maximum daily loads, use attainability analyses, water quality permitting, data quality programs, and nonpoint source projects; development of public records and related policies; enforcement and evidence training; legislative analysis; and rulemaking.

Sedgwick LLP, 2013-2014 (Partner)
Washington, DC

- Member of Land Use and Natural Resources Group.
- Practice focused on Clean Water Act, Endangered Species Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, and project permitting.
- Representative matters included: peer review evaluation of offshore wind development projects for the U.S. Department of Energy; advising developers on the creation of wetland mitigation and endangered species conservation banks; managing a litigation team defending the issuance of an Endangered Species Act incidental take permit to a wind energy facility; advising developers on wetland permitting strategies; providing storm water compliance counseling to large national homebuilders; and performing environmental due diligence for investors in wind energy projects.

Crowell & Moring LLP, 2003-2013 (Counsel)
Washington, DC

- Member of Environment, Energy and Resources Group.
- Practice focused on Clean Water Act, Clean Air Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, contaminated sites and hazardous material regulation (CERCLA/RCRA), and environmental aspects of transactions.
- Representative matters included: endangered species and wetland permitting counseling for renewable energy developers; legislative and regulatory Clean Water Act counseling for natural resources-based trade associations; managing NSR/PSD Clean Air Act litigation for cement manufacturer; litigation involving water quality standards for Florida, Chesapeake Bay, and Mississippi River Basin; strategic permitting counseling for mining companies and other large-scale project developers, focusing on Clean Water Act, Endangered Species Act, and National Environmental Policy Act compliance; species conservation and wetland mitigation bank development; counseling related to Clean Water Act and Rivers and Harbors Act jurisdiction; nationwide enforcement defense of major homebuilders involving storm water compliance; counseling related to state assumption of Clean Water Act regulatory programs; development of new source performance standards under the Clean Air Act; defense of RCRA enforcement actions; management of National Environmental Policy Act litigation for project developers; and evaluating environmental compliance audits as a third-party neutral in federal enforcement action.

Kelley Drye & Warren LLP, 2002-2003 (Associate)
Washington, DC

- Member of Environmental Group.
- Practice focused on contaminated site remediation, brownfield transactions, due diligence, RCRA compliance counseling, CERCLA litigation, and Endangered Species Act counseling.

Foley & Lardner LLP, 2001-2002 (Associate)
Milwaukee, WI

- Member of Regulatory Department.
- Practice focused on Clean Water Act counseling and wetland permitting, contaminated sediment remediation and litigation, brownfield redevelopment, and environmental due diligence.

Sharon Planning Commission, 1999-2000 (Clerk)
Sharon, VT

- Evaluated subdivision plans, revised subdivision ordinance, drafted zoning regulation, provided testimony at state environmental board hearings, and kept records of public hearings.

Professor Stephen J. Dycus, 1999-2000 (Research Assistant – Vermont Law School)
South Royalton, VT

- Research focused on water rights, public trust doctrine, institutional controls, national security issues, and nuclear waste disposal.

Ross Environmental Consulting, 1994-1998 (Principal)
San Diego, CA

- Provided project management and environmental consulting services to the City of San Diego, Western Consortium for Public Health, and Montgomery Watson.
- Focused on designing, installing, and testing wastewater reclamation and repurification technologies (wastewater to drinking water), including drafting and implementing experimental plans, analyzing and modeling data, installing and operating equipment, performing public health studies, developing economic analyses of comparative water supplies and treatment systems, participating in technical advisory committee meetings, and drafting technical reports.

EDUCATION

Vermont Law School, J.D. **Ex. 6 - P** *magna cum laude*

- Dean's Scholar
- Class Rank 4/170
- *Vermont Law Review* – Editor-in-Chief

Vermont Law School, Master of Studies in Environmental Law **Ex. 6 -** *summa cum laude*

University of Wisconsin – Madison, B.A. – International Relations, **Ex. 6 - P**

University of Wisconsin – Madison, Certificate in Environmental Studies, **Ex. 6 -**

PROFESSIONAL AFFILIATIONS

Admitted to practice law in the District of Columbia, Wisconsin and Wyoming. Member of the Environmental, Energy, and/or Natural Resources Law Sections of the American Bar Association (ABA-SEER), District of Columbia Bar Association, Wisconsin Bar Association, and Wyoming Bar Association.

SPEECHES AND PUBLICATIONS

- Presenter, “An Update on the Nutrient Wars: Cooperative Federalism or Continued Conflict?” Wisconsin Department of Natural Resources Continuing Legal Education Seminar (October 2016).
- Instructor, Energy, Environmental and Natural Resources Law Clinic, Center for Law and Energy Resources in the Rockies, University of Wyoming College of Law (Fall 2014; Spring and Fall 2015).
- Presenter, “Application of Federal Wildlife Laws to Wind Energy Projects,” Federal Wildlife Course, University of Wyoming College of Law (April 2015).
- Presenter, “Federal Regulatory Developments in 2014: Implications for Oil and Gas,” Oil & Gas Development and Water Issues Conference Hosted by the American Institute of Professional Geologists and the American Ground Water Trust (March 2014).
- Presenter, “Challenging Agency Use of Environmental Models,” American Farm Bureau Federation, Legal Information and Networking Committee Annual Conference (September 2012).
- Presenter, “Endangered Species Act: Section 10 Incidental Take Permits,” Special Institute on Federal Regulation of Cultural Resources, Wildlife, and Waters of the U.S. Sponsored by the Rocky Mountain Mineral Law Foundation (April 2012).
- Presenter, “Clean Water Act,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Presenter, “Regulatory Programs Affecting Coal Mining,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Coauthor, “Nanotechnology and the National Environmental Policy Act,” *Nanotechnology: Environmental Law, Policy and Business Considerations*, Ch. 12 (2010).
- Coauthor, “Clean Water Act Compliance and Enforcement: EPA Targets the Coal Industry,” *Energy & Mineral Law Institute*, Vol. 29, Ch. 7 (2008).

- Coauthor, “When Sacred Sites Are Deemed More Precious Than Gold: The Glamis Gold Ltd. Claim For Compensation Under NAFTA,” *Rocky Mountain Mineral Law Institute*, Vol. 58, Ch. 27 (2008).
- Coauthor, “Clean Water Act Enforcement Settlement May Be Harbinger For Rest Of Coal Industry,” *Crowell & Moring Mining Law Monitor*, Vol. 24, No. 1 (Summer 2008).
- Presenter, “Enforcement Initiatives (and how to respond if you become the initiative),” Current Issues in Storm Water Regulation, Lorman Education Seminars (September and December 2005).
- Presenter, “Regulatory Runoff: Responding to a Storm Water Enforcement Action,” National Stone, Sand & Gravel Association Environment, Safety & Health Forum (October 2005).
- Coauthor, “Nonpoint Source Pollution Control,” in *The Clean Water Act Handbook*, Ch. 9 (2nd Ed. 2003).
- Coauthor, “A State of Change: Wisconsin Implements Wetland Mitigation Rules and Hastily Crafts Post *SWANCC* Wetland Protection Laws,” *ABA SEER Water Quality and Wetlands Committee Newsletter*, Vol. 4, No. 1 (December 2001).
- Author, “Yucca Mountain and Reversing the Irreversible: The Need for Monitored Retrievable Storage in a Permanent Repository,” *Vermont Law Review*, Vol. 25, No. 3 (Spring 2001).

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Demonstrated leadership in environment, health and safety, sustainability, business strategy development, and organizational effectiveness combined with a keen focus on stakeholder engagement and collaboration to enable team success

More than 20 years of Environment, Health & Safety and Sustainability experience including:

- Comprehensive product safety strategies
- Sustainable business strategies
- Strategic stakeholder engagement
- Compliance and EH&S auditing
- Environmental remediation
- Risk/liability management
- Regulatory affairs
- Public policy
- Issues management
- Government affairs
- Supply chain and logistics
- Public speaking
- External engagement
- Research and development
- Agency and customer negotiations
- Occupational health
- Industrial hygiene
- Toxicology
- Environmental fate

Professional Accomplishments

- Designed the organizational structure and developed a strategy for delivering all product safety, health, toxicological and environmental services to broad portfolio of businesses exceeding \$50B in revenue. Service strategy enables internal business clients to realize significant competitive advantage in the marketplace.
- Chair the multi-national Chemicals Policy & Health leadership group within the International Council of Chemical Associations where focus has been on product safety capacity building in emerging geographies. Includes significant coordination of work within many major trade association groups, including American Chemistry Council, European Chemical Industry Group, and Japan Chemical Industry Association.
- Led the Sustainability External Advisory Council (or SEAC) on behalf of the company's Chief Sustainability Officer. Facilitated the incorporation of input into portfolio-wide business strategy from this team of external sustainability thought leaders. Led the process for selection and onboarding of members based on strategic geographic and business needs.
- Created a blue ribbon panel to provide perspectives on a variety of major energy trends and policy issues including global market dynamics, regional policies and regulatory developments, key technical challenges and opportunities, renewable fuels and feedstocks, and climate change. Full scenario planning was provided to key executives in Fortune 50 company.
- Led the development and implementation of a transportation safety strategy that resulted in the significant reduction of ton-miles of Toxic Inhalation Hazardous (TIH) materials, thus reducing the risk profile associated with the rail transport of these materials.

Employment History

The Dow Chemical Company, Midland, MI (1998 – Present)

Multi-disciplinary experience with consistent advancement in leadership, influence, responsibility, and job level

2002-Present

- **Corporate Director, Health and Environmental Research, Consulting and Services (Midland, MI)**
Responsible for the development and implementation of enterprise strategy for health service, toxicology, environmental research, product safety and compliance and industrial hygiene. Currently manage a global team of 400+ staff and annual operating budget of \$150MM+.
- **Global Director, Toxicology and Environmental Research & Consulting (Midland, MI)**
Led a global organization that provided environmental and toxicological testing, research, and consulting services to broad business portfolio supporting \$50B+ in product sales.
- **Senior Director, Global Regulatory Affairs (Midland, MI)**
Led the development and implementation of global service strategy that maintained the full license to operate and sell product. Developed key internal partnership with government affairs to advocate for sensible reforms to US and global regulatory programs.
- **Lead Director, EH&S Auditing (Midland, MI)**
Developed the structural design to deliver EH&S auditing services across the globe to >500 manufacturing plants.
- **Director, Dow Business Services (Midland, MI)**
Served as first-ever service strategy director for Environment, Health and Safety function. Key success was development of function-wide service strategy tailored to deliver services to enable EH&S support across company and JV partners.
- **Director, Remediation and Regulatory Affairs for Europe and Asia Pacific (Brussels, Belgium)**
As an expatriate, implemented a regional regulatory strategy to manage significant remediation liabilities across two geographic regions.
- **Director, Energy and Climate Change for Dow Energy Business (Midland, MI)**
On behalf of executive leadership, highlighted and developed strategies to manage public policy priorities around feedstocks and energy, including climate change legislation in the US and around the world.
- Other roles include Expertise Center Leader for Issues Management, Program Leader for Supply Chain transportation safety and security, and Research Engineer for Environmental Chemistry

June 2002 – Present

Education

Doctor of Philosophy, Environmental Engineering Ex. 6 -

Michigan State University, East Lansing, MI

Masters of Business Administration, Business Management Ex. 6 - P

Northwood University, Midland, MI

Masters of Science, Environmental Engineering Ex. 6 - P

Michigan State University, East Lansing, MI

Bachelors of Science, Civil & Environmental Engineering Ex. 6 -

University of Michigan, Ann Arbor,
MI

Personal and Professional Development

- Graduate of numerous Dow executive leadership training courses, including:
 - Manufacturing & Engineering – Inspire to Serve
 - HH Dow Academy – Executive Potential, Senior Management Potential
 - HH Dow Academy – Lead to Change
- Significant international working experience, including an expat assignment in Europe (2008-2009)
- Graduate of Prince of Wales Business and Sustainability Programme (2007)
- Company's first graduate of the Dow-Northwood MBA Leadership Program
- Public Affairs media training
- Strategic advisor to Dow's Sustainability MBA Internship Program
- Lead facilitator for numerous Dow leadership classes

Publications and Patents

- Published 15 articles in peer-reviewed journals
- Principal investigator on three US patents

Community Success

- External Advisory Board, Graham Sustainability Institute, University of Michigan (2015-present)
- Board of Directors, Chippewa Nature Center, Midland, MI (2014-present)
- Board of Trustees, The Keystone Center, Keystone, CO (2013-present)
- Boy Scouts of America, Leader and volunteer (2005-present)
- United Way of Midland County, Loaned Executive (2007-present)

(work)202-224-2829

(cell) Ex. 6 - Personal Privacy

SUSAN PARKER BODINE

susan_bodine@epw.senate.gov

SKILLS

Through twenty-eight years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Chief Counsel, Senate Environment and Public Works Committee

410 Senate Dirksen Office Building
Washington, DC 20510
January 2015-present

The Environment and Public Works Committee has jurisdiction over all environmental and fish and wildlife protection laws as well as the Federal Highway Program, the civil works program of the Army Corps of Engineers, and other infrastructure authorities.

As Chief Counsel my job is to help the Chairman advance his legislative and oversight agenda. In particular, I negotiated the environmental streamlining provisions of the Fixing America's Surface Transportation Act (P.L. 114-94). I oversaw the Senate legislative and oversight efforts relating the Waters of the United States (WOTUS) rule, including the Federal Water Quality Protection Act (S. 1140), numerous hearings, and a Majority Report on WOTUS implementation. I negotiated many provisions of the Water Infrastructure Improvements for the Nation (WIIN) Act (S. 612). I also help supervise the committee staff.

I have written numerous op-eds, articles, and press releases to communicate the Chairman's goals. I made presentations before many different groups and spoke to reporters on behalf of the Chairman.

I have worked with outside counsel to develop and file amicus briefs for members of Congress challenging the Clean Power Plan, the Chesapeake Bay Total Maximum Daily Load, and the WOTUS Rule.

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-January 2015

As a lawyer in private practice I used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on environmental legal and policy issues.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testified before Congress, wrote articles, gave frequent speeches to trade associations, and spoke to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC

January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste, the Clean Water Act Spill Prevention, Control and Countermeasure regulations, and the exemption reporting air releases from farms under both the Comprehensive Environmental Response, Compensation, and Liability Act and the Emergency Planning and Community Right to Know Act.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response (now Office of Land and Emergency Management) I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act (P.L. 107-118) ; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.

Associate, August 1988 – January 1995

As an associate, I represented clients involved in Superfund litigation and Clean Water Act permit appeals, counseled clients on compliance with the Resource Conservation and Recovery Act, drafted comments on proposed agency regulations, prepared clients for multi-media inspections, conducted environmental due diligence for real estate and corporate transactions, and drafted environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY

August 1983-July 1985

Paralegal in the legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law

Philadelphia, Pennsylvania

J.D., cum laude (Ex. 6 - Personal)

University of Pennsylvania Law Review, Editorial Board (Ex. 6 -

Princeton University

Princeton, New Jersey

A.B, History, cum laude (Ex. 6 - Personal)

PROFESSIONAL:

Security Clearances (former):

Top Secret

Sensitive Compartmented Information access

Bar Admissions:

District of Columbia

Commonwealth of Pennsylvania (inactive)

U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

Married, David M. Bodine, IV. Two sons, Christopher (b. 1991) and Steven (b. 1994).

William L. Wehrum, Jr.

Ex. 6 - Personal Privacy

Partner and Head of the Administrative Law Group, Hunton & Williams LLP

Hunton & Williams LLP, Washington, DC
2007 to present.

Bill's practice focuses on air quality issues, including regulatory development and related litigation; compliance counseling and enforcement defense; legislative advice; and permitting. Bill is the head of Hunton's Administrative Law Group, which includes the Nation's premier environmental law practice.

Acting Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2005 to 2007

As EPA's senior official on air issues, Bill was responsible for all aspects of the Agency's air program – including stationary source regulations and permitting, motor vehicle and fuel standards, and a wide range of other Clean Air Act provisions.

Principal Deputy Assistant Administrator and Counsel to the Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2001 to 2005

Associate Attorney

Latham & Watkins and Swidler & Berlin, Washington, DC
1994 to 2001

BF₃ Production Team Leader and Supervisor – Health, Safety, and Environmental

Allied-Signal, Inc., Wilmington, DE
1988 to 1994

Environmental Engineer

Allied-Signal, Inc., Morristown, NJ
1986 to 1988

Education

JD, Widener University **Ex. 6 -**

BS Chemical Engineering, Purdue University **Ex. 6 - Personal**

Professional Memberships/Certifications

Member of the DC Bar and numerous federal district and circuit courts.
Professional Engineer, State of Delaware (inactive).

Andrew R. Wheeler

Ex. 6 - Personal Privacy

MANAGEMENT & POLICY EXPERIENCE

Trump Campaign Policy Staff

July 2016 –

- One of Two Policy Staff responsible for environmental, energy, agriculture, transportation and telecommunications policy.
- Drafted talking points for speeches, debate preparation, and policy documents.

FaegreBD Consulting

Washington, D.C.

Principal, Team Leader *Energy and Environment Practice*

2009 – present

- Serves as a Principal in a national consulting and government relations firm, assisting clients with federal regulatory and legislative issues. Provided business consulting, conducted federal affairs assessments and direct advocacy services for clients.
- Worked on behalf of business clients, local governmental bodies and not-for-profit organizations.
- Focused extensively on national energy, climate change, and environmental issues including fuels policies, air regulations, and coal issues.
- Team Leader of nine person team since 2014.
- *Of Counsel* with Faegre Baker Daniels Law Firm.
- Co-Chair of firm-wide Energy and Natural Resources Industry Team (50+ attorneys) since 2016.

U.S. Senate Committee on Environment and Public Works (EPW)

Washington, D.C.

Staff Director and Chief Counsel

2002 – 2009

- Served as both Staff Director (Chief of Staff) and Chief Counsel for one of eight authorizing committees in the United States Senate formulating and executing the legislative, oversight, policy and public outreach agenda
 - Jurisdiction encompasses seven Cabinet level departments and agencies
 - Responsible for the Senate confirmation of 52 Presidential nominated positions
 - Policy and procedural advice to members of the Committee and other Senators
 - Chief Liaison to Senate and House Leadership and the White House
- Direct Management:
 - Multi-layered policy and communication/public affairs organization
 - Develop and implement long-term strategic plan while also responding to time sensitive demands
 - More than 30 professional staff, additional responsibility of budget and administration of 60 staff
- Legislative, Policy and Subject Matter Responsibilities:
 - Managed the Senate floor debate and strategy for the Lieberman/Warner Climate Change Bill and other greenhouse gas and carbon constraint technology related legislation
 - Highway Bill reauthorization with over \$286 Billion in transportation funding in 2005.
 - Power plant multi-emissions (Clear Skies Act) and Clean Air Interstate Rule (CAIR)
 - Energy Policy Act of 2005 and 2007 with emphasis on Renewable Fuels Standard (RFS)
 - Policy and legislation involving offshore oil reserves, alternative fueled vehicles, biofuels, oil shell, tar sands, and the renewable portfolio standard
 - Work extensively with regulatory agencies such as the Environmental Protection Agency, Nuclear Regulatory Commission, and the Departments of Energy, Transportation, and Interior
- Public Communication:
 - Deliver public policy speeches to various organizations including the American Bar Association and various trade associations and industry conventions

- Conduct press interviews and media availabilities including on camera interviews
- Advocacy of Committee positions within Congress, the Administration and the general public
- Recognized by *National Journal* as one of the Top Congressional Staff Leaders for 2005

U.S. Senate Subcommittee for Clean Air, Wetlands and Nuclear Safety

Washington, D.C.

Staff Director and Counsel

1997-2002

- Served under the Chairmanships of both Senators Jim Inhofe (R-OK) and George Voinovich (R-OH)
 - Drafted and negotiated legislation involving clean air issues, nuclear energy, and FEMA
 - Developed policy on full range of energy and environmental issues
 - Organized over 30 Subcommittee oversight and legislative hearings
- Represented the Subcommittee to constituents, outside lobbyists, and Executive Branch employees
- Guided numerous bills through the Committee, Senate floor, and conference committee process

Office of United States Senator James Inhofe

Washington, D.C.

General Counsel

1995-1996

- Lead staff person for Commerce and Judiciary issues
- Managed Senator's agenda on environmental issues before the Environmental and Public Works Committee (Superfund, Safe Drinking Water Act, Clean Air Act, and Resources Conservation Recovery Act)

United States Environmental Protection Agency (EPA)

Washington, D.C.

Special Assistant, Information Management Division,

1991-1995

Office of Pollution Prevention and Toxics

- Reported to Division Director and worked as liaison to other Divisions and Offices within the EPA and outside constituent groups
- Coordinated Division working groups and special projects including annual conference attended by over 500 participants
- Worked on the Toxic Release Inventory and the Toxic Substances Control Act

A C T I V I T I E S & A W A R D S _____

- National Energy Resources Organization, former President and Chairman
- Washington Coal Club, President 2016
- John C. Stennis Congressional Staff Fellow – 106th Congress
- EPA Bronze Medal – 1993, twice in 1994
- Phi Delta Phi
- Alpha Chi Sigma, President – 1986
- Eagle Scout

E D U C A T I O N _____

George Mason University School of Business, M.B.A.

Washington University School of Law, J.D.

Member - District of Columbia Bar

Case Western Reserve University, B.A.

Major: English, Biology

Ex. 6 - Personal
Privacy

Message

From: Jackson, Ryan (Inhofe) [Ryan_Jackson@inhofe.senate.gov]
Sent: 2/22/2017 2:32:31 AM
To: Munoz, Charles [munoz.charles@epa.gov]
Subject: EPA personnel
Attachments: Wheeler Andrew - CV.doc; Susan Bodine CV.docx; Wehrum Resume-c.pdf; Dave Ross Resume.doc; L. Mary Thomas Resume Trump 12-8.pdf; David Fotouhi Resume.pdf; Preston D Resume 2017.pdf; Millan Hupp Resume.docx; Tate.Bennett.Resume.1.20.pdf; Brittany Bolen Resume.pdf; Kevin O'Scannlain Resume.pdf; Resume of Troy Magee Lyons 2017.docx; jason-m.-heath-resume_2014.pdf; Albert Kell Kelly.docm; Sydney Hupp_Resume .pdf; Mandy M Gunasekara_Resume 2016.pdf; Freire Resume EPA.DOCX; Lincoln Ferguson Resume 2017.pdf; Craig Butler Resume.pdf; JahanWilcoxResume.pdf; Sarah Greenwalt Resume.pdf; Mike Witt CV Jan 2017 (1).docx

The AD batch:

- Millan Hupp, scheduling and advance
- Byron (I'd like to talk to you about title tomorrow)
- Sarah Greenwalt, counselor to the Administrator
- Brittany Bolen, deputy associate administrator for policy
- Mandy Gunasekara, counselor to the Administrator
- Hopefully Lincoln Ferguson can be in this batch and even if no one answer to him he's in the office and he writes in SP's voice. Konkus can manage people.
- David Fotouhi, deputy GC
- Jason Heath, for director of advance
- Jahan Wilcox, for our press shop also not in a supervisory role
- Tate Bennett for AD to have someone in the political shop to help with Congressional while we are waiting.
- (I want to revisit Mary Thomas, Kevin O'Scannlain, and George Fibbe for OGC when I'm not tired. I just need to make a decision among them.)

For the PPO batch

- Troy Lyons, head of Congressional
- JP Friere, head of PA
- We'll get back with Preston and Kell
- Thanks for working Ken.

For the PAS batch

- Andrew Wheeler, Deputy
- Susan Bodine, OECA
- Dave Ross, OW
- Bill Wehrum, Air or OGC
- Mike Witt, Toxics
- I may have a new name for you for OLEM.

Thanks.

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Building

Washington, D.C. 20510
(202) 224-4721
(202) 228-1007 facsimile

Albert C. Kelly, Jr. "Kell"

Ex. 6 - Personal Privacy

[[HYPERLINK "mailto:akelly@spiritbank.com"](mailto:akelly@spiritbank.com)]

EXECUTIVE MANAGEMENT / COMMUNITY LEADER

PROFESSIONAL SUMMARY

High energy, hardworking executive who builds winning teams by motivating to high levels of performance. Leads by example. Experience successfully leading companies, local, state and national organizations. Strategic thinker. Created a business culture which emphasizes the importance of relationships with both customers and employees.

CORE COMPETENCIES

Organization, Communication, Motivational Speaker, Strategic Planning, Business Planning, Business Development, Relationship Development, Sales Training, Incentive Planning and Implementing, Team Leadership, Government Relations, Issue Advocacy, Political Activity

CAREER OVERVIEW

SPIRITBANK BRISTOW, OK

1984-PRESENT

Chairman 2012-Present; President and CEO 1990-2014; Vice President 1984-1990

Lead the bank and affiliates, to align with the board's vision. Guide executives and high level officers through daily operations, special projects, and problem management. Balance objectives internally and externally to strengthen and sustain the bank. Provide the bank a local and national presence by representing the bank at public meetings, conferences, legislative events, and sponsored events. Work in tandem with the CFO to ensure financial reporting accuracy, efficiency, asset liability management and overall profitability of the organization. Grew the bank from one location with \$35 million in assets to a multiple location, multi city bank reaching \$1.5 billion at its peak.

MCMILLAN, VASSAR & KELLY BRISTOW, OK

1980-1985

Partner

General practice of law including work in banking, domestic relationship law, contracts, personal injury, oil and gas, and real estate.

ASSISTANT DISTRICT ATTORNEY, CREEK & OKFUSKEE COUNTIES, OK

1982-1984

Assistant District Attorney

Responsible for prosecution of all types of criminal violations including docket management, jury and non-jury trials and office administration.

BENCHMARKS & MILESTONES

EXECUTIVE MANAGEMENT/LEADERSHIP

- Co-founder and Co-Chairman of TRUST (Transportation Revenue Used Strictly For Transportation) Statewide transportation coalition, chiefly responsible for dramatic increase instate transportation revenue being expended on roadways and bridges
- Chairman of the Oklahoma Turnpike Authority: Responsible for administration of 606 miles of turnpike system in Oklahoma. The bond rating for the Oklahoma Turnpike Authority is one the highest in the nation and the value provided its customer is one of the -least costly in the country
- Founded and led the SpiritBank Ambassador Program which educated selected SpiritBankers on the legislative process and provided issue advocacy on strategically important legislation for the state
- Founding director of Retired Educators for Agriculture Program; a statewide program to provide high school and college students with hands-on agriculture-related internships
- Served on City of Bristow Park Board and helped lead a \$4 million renovation of Bristow's City Park by raising all money from private sources
- Completed Board terms on the Oklahoma State Chamber of Commerce, Tulsa Chamber Of Commerce, Oklahoma Institute for Child Advocacy, Salvation Army, Oklahoma Policy Institute, Opportunity

Oklahoma, Oklahoma Center for Non-Profits, Bristow Park Board.

- Manager of Family Cattle Ranch responsible for daily care of approximately 200 head of cattle

BANKING/FINANCE

- Past Chairman of the American Bankers Association which represents over 5,000 banks nationwide
- Past Chairman of American Bankers Association Community Bankers Council which is the arm or the American Bankers Association Grass Roots Advocacy effort which organized and energized the rank and file bankers into a national lobby effort
- Served on American Bankers Association Board of Director for 8 years
- Past Chairman of the Oklahoma Bankers Association responsible for the representation of the over 250 banks then in Oklahoma

OTHER ASSOCIATIONS

Young Presidents Organization
Oklahoma Bar Association
American Bar Association
Bristow Rotary Club
NAACP Life Member
American Bankers Association
Oklahoma Bankers Association
Bristow Chamber of Commerce
Tulsa Chamber of Commerce
Bristow Historical Society

EDUCATION

Juris Doctorate, University of Oklahoma, Bachelor of Business Administration, University of Oklahoma

Brittany A. Bolen

Ex. 6 - Personal Privacy

EXPERIENCE:

U.S. Senate Republican Policy Committee

Policy Counsel, Chairman John Barrasso (R-Wyo.)

Jan. 2017-Present

- Responsible for providing in-depth analysis, strategic guidance, and policy resources related to energy, environment, agriculture and regulatory reform issues as a function of the Senate Republican leadership
- Authored policy papers on presidential nominees and regulatory issues; promoted Republican legislative priorities

U.S. Senate Committee on Environment and Public Works

Majority Counsel, Chairman James M. Inhofe (R-Okla.)

Jan. 2015-Jan. 2017

- Developed policy and conducted oversight on cross-cutting environmental, economic, and regulatory matters
- Advanced expertise in the Clean Air Act, Administrative Procedure Act, Information Quality Act, Regulatory Flexibility Act, and the Environmental Research, Development, and Demonstration Authorization Act
- Worked on the consideration of several presidential nominees for the Environmental Protection Agency (EPA)
- Responsible for the preparation of Committee hearings on EPA's science, risk assessments and advisory panels; litigation activities; cost-benefit tools; approach to cooperative federalism; consultation with small businesses; unfunded mandates; enforcement actions; and unimplemented IG and GAO recommendations
- Co-author and researcher of the following comprehensive Committee staff reports:
 - *Obama's Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*
 - *Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*
 - *Lessons from Kyoto: Paris Agreement Will Fail National Economies and the Climate*

Republican Counsel, Ranking Member David Vitter (R-La.)

Jan. 2013-Dec. 2014

- Conducted oversight of and investigations into EPA management, regulatory and litigation activities, and grants
- Contributed to the consideration of presidential nominees for EPA Administrator, General Counsel, Chief Financial Officer, and Offices of Air and Radiation, Research and Development, and Environmental Information
- Co-author and primary researcher of the following comprehensive Committee staff oversight reports:
 - *A Call for Sunshine: EPA's FOIA and Federal Records Failures Uncovered*
 - *EPA's Playbook Unveiled: A Story of Fraud, Deceit, and Secret Science*
 - *The Chain of Environmental Command: How a Club of Billionaires and Their Foundations Control the Environmental Movement and Obama's EPA*
 - *Setting the Record Straight: Hydraulic Fracturing and America's Energy Revolution*

U.S. House of Representatives Committee on the Judiciary

Legal Fellow, Chairman Lamar Smith (R-Tex.)

Sept. 2012-Dec. 2012

- Worked exclusively with the Subcommittee on Courts, Commercial and Administrative Law
- Contributed to regulatory reform efforts and oversight of agencies' compliance with regulatory process
- Researched, drafted, and revised Subcommittee letters, legislative materials, memoranda, and hearing questions

U.S. House of Representatives Committee on Oversight and Government Reform

Legal Intern, Chairman Darrell Issa (R-Calif.)

Jan. 2012-Aug. 2012

- Worked with the Committee's oversight team and specialized in its energy and regulatory affairs portfolio
- Contributed to Member briefings, witness outreach, memoranda, and questions for Committee hearings
- Researched, drafted, and revised Committee letters and sections of the following Committee staff reports:
 - *Continuing Oversight of Regulatory Impediments to Job Creation: Job Creators Still Buried by Red Tape*
 - *The Department of Energy's Weatherization Program: Taxpayer Money Spent, Taxpayer Money Lost*
 - *Government Motors: A Preliminary Report on the Effects of Bailouts and Politics on the Obama Administration's Ability to Protect American Consumers*

EDUCATION:

George Mason University Antonin Scalia Law School, J.D.

- Mason Law Scholarship Recipient; completed coursework within the Regulatory Law Concentration

University of Florida, B.A. Political Science and Criminology

- *Cum Laude* Distinction; University of Florida Anderson Scholar; Certificate in Public Affairs

Ex. 6 - Personal
Privacy

BAR ADMISSION: State of Florida

Oct. 2013

Craig W. Butler

Ex. 6 - Personal Privacy

- Key Skills

Strategic Policy Direction - Proven track record in successfully providing key advice to Governor of Ohio, the Ohio General Assembly, and others with sound, strategic advice on energy, environmental, and infrastructure issues to ensure Ohio is positioned to be a nationally respected leader.

Balancing Environmental with Business Development - More than twenty-four years of experience assisting Ohio companies balance protecting public health and meeting environmental requirements, while at same time and expanding business operations in Ohio. Fully committed to idea environmental and economic development priorities are not mutually exclusive, but are complimentary.

Managing Complex Organizations - Success in managing several large projects and organizations. Capable of providing direct management oversight, setting strategic priorities, tracking results, and providing a high level of customer service by bringing diverse staff together to work in teams.

Strong Legislative Experience - Proven track record of navigating complex legislative priorities to formalize policy initiatives through legislation and providing cogent advice to state and national legislators and Congress.

Professional Experience

Director, Ohio Environmental Protection Agency

Appointed to serve as director of Ohio EPA on February, 2014, by Governor John R. Kasich, transformed the fully delegated agency with a 200 million-dollar budget and 1,100 employees to be customer driven and focused on using technical and financial tools to protect public health, while at the same time advancing business development goals. Strong experience and success in managing complex environmental problems and finding common sense solutions, providing strong leadership and guidance to USEPA on national policy.

- Transformed business assistance services by developing a one-stop-shop for any businesses to find answers to questions, seek help with permitting, or find financing tools for projects.
- Established director-level business development director to coordinate all agency actions for high-level business development projects.
- Transformed environmental award program to champion Ohio companies that go beyond compliance and embrace principles sustainability and key business objective.
- Negotiated multi-state/international agreement to cut phosphorous by 40% to Lake Erie to combat harmful algae blooms.
- Developed state-wide comprehensive response to algae crisis to protect drinking water supplies in Ohio. Directing over 3.5 billion dollars to improve drinking and water infrastructure and expanded options for communities to advantage of these funds.
- Providing guidance to federal agencies on fixing significant deficiencies in national drinking water program.
- Testified in Congress in support of changes to protect drinking water supplies, and on multiple occasions, strongly against the Clean Power Plan.

Environmental, Energy, Natural Resource, and Agriculture Policy Advisor, Governor John R. Kasich

Appointed to serve as Governor Kasich's energy, environmental, public utility, and agriculture policy director shortly after Kasich took office. Responsible for providing direct policy and regulatory guidance to Governor, Cabinet Directors, and senior staff on issues including: shale development, underground injection, wildlife, water quality and harmful algae, merchant power plant development, solid waste, air quality and permitting, energy, animal welfare, dangerous wild animals, and other related issues.

Select Accomplishments:

- Developed Governor's world-class energy summit leading to a broad based energy strategy for Ohio including modifications to state Alternative Energy Portfolio to include waste heat capture and cogeneration and forms of renewable energy and energy efficiency.
- Led regulatory analysis across state government and use as model to streamline permit and inspection processes for shale companies. Cut permit review time significantly and eliminated duplicate services
- Coordinated passage of new common sense regulations for emerging shale gas industry in Ohio, including well construction standards, the most comprehensive registry of drilling chemicals in the US, standards for gathering pipelines, and air and water general permits.
- Led negotiations with other shale states, including Pennsylvania and West Virginia, to build on best practices and sign Memorandum of Agreement committing to work together on advancing development of shale across multi-state region.
- Led effort to join multi-state Memorandum of Understanding to purchase Compressed Natural Gas vehicles, expand CNG refueling opportunities, and build regional and cross- state opportunities to use natural gas for vehicles.
- Coordinated development and passage of landmark legislation to strictly regulate exotic animals.
- Led drought task force and coordinated response with federal Department of Agriculture.
- Coordinated response to Hurricane Sandy impacts to state resources along Lake Erie with state and federal emergency management officials.

District Director, Ohio Environmental Protection Agency, Southeast District Office

Served as District Chief of Southeast District Office, Ohio EPA's largest geographic district covering 23 SE Ohio counties with a staff of over 100 scientists and support personnel with an annual budget of five million dollars. Responsible for successfully implementing these programs, managing all staff and administrative office operations, coordinating multimedia/multi program projects, and interfacing with local government officials, industries and citizen groups.

Select Accomplishments:

- Led team to identify alternatives for managing coal slurry for Ohio's largest coal producer and coordinated policy discussions with USEPA and ACOE and all state agencies.
- Managed and directed all oil and gas and horizontal drilling, midstream, and downstream regulatory and policy and permitting activities.
- Developed agreement with U.S. Department of Energy to invest six billion dollars to clean up the uranium enrichment plant in Southeast Ohio.

Directed permitting large industrial projects including a large integrated steel mill, merchant and utility gas and coal electric generation facilities, and several other large industrial projects bringing critical jobs to Southeast Ohio.

District Director, Ohio Environmental Protection Agency, Central District Office

The Central District is Ohio EPA's most urban district covering central Ohio with a staff of over 100 scientists and support personnel with an annual budget of five million dollars.

Select Accomplishments:

- Recruited by Ohio Environmental Protection Agency's Director to transform district to a high performance workplace by realigning staff and work priorities and goals.
- Developed new office culture focused on success, measurement and accountability.
- Streamlined all administrative functions for significant financial savings.

Directed important development projects including restart of steel making operation at major steel facility, and methane recovery and beneficial use programs

Assistant District Director, Ohio Environmental Protection Agency

Select Accomplishments:

- Liaison to the federal Department of Energy charged with successful construction of facility to recycle uranium byproducts.

Coordinated regional rural economic development directors and mayors to expedite environmental permitting.

Industrial and Government Relations Director, Ohio Environmental Protection Agency

Primary lead in assisting companies with environmental requirements considering expanding or locating in Ohio. Identify agency process improvements to Director based on unparalleled understanding of agency multimedia program requirements. Work with state economic development staff to recruit companies.

Education and Other Credentials

Ohio University Master of Science – Environmental Studies
Mansfield University, Bachelor of Arts- Geography- Environmental Studies
Co-Chairman of Ohio's State Emergency Response Commission
Commissioner on the Great Lakes Commission and Council of Great Lakes Governors
Chair of Ohio's Lake Erie Commission
Member Ohio Power Siting Board
Member of Board, Air Quality Development Authority
Member of Board, Ohio Water Development Authority
Executive Committee of the Environmental Council of States for all Midwest states
National co-chair of water programs for the Environmental Council of States.
Select Senate Committee on telecommunications member
USEPA Steel Industry Common Sense Initiative Subcommittee Chair

Ex. 6 - Personal Privacy

EXPERIENCE

Wisconsin Department of Justice, June 2016 to present (Director; Assistant Attorney General)
Madison, WI

- Director of the Environmental Protection Unit.
- Responsible for managing the environmental litigation unit of the Wisconsin Department of Justice, which prosecutes violations of Wisconsin's environmental and natural resources laws and defends administrative decisions and rules issued by the Wisconsin Department of Natural Resources.
- Representative matters include: establishing enforcement priorities for the environmental protection unit; developing professional growth and training objectives for unit members; managing all human and technical resource matters for the unit; working with the Department of Natural Resources to modernize case management and referral processes; developing case assessment protocols to promote uniformity and consistency in prosecutions; determining objectives and success criteria for all new prosecutions; negotiating resolutions of complex agency defense matters; serving on environmental crimes task force with various federal and state agencies; advising the Wisconsin Solicitor General on federal environmental and natural resource litigation strategy; coordinating multi-state litigation challenging rule promulgated by U.S. Environmental Protection Agency expanding scope of the federal Clean Water Act; and serving as technical advisor to the legal work group of the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.

Wyoming Attorney General's Office, 2014-2016 (Senior Assistant Attorney General)
Cheyenne, WY

- Member of Water and Natural Resources Division.
- Responsible for representing the Water Quality Division of the Wyoming Department of Environmental Quality in all environmental and natural resources legal matters.
- Selected to represent the State of Wyoming on the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.
- Representative matters included: water quality standard development; enforcement counseling; evaluation and litigation of proposed federal regulations affecting groundwater and surface water programs; counseling related to total maximum daily loads, use attainability analyses, water quality permitting, data quality programs, and nonpoint source projects; development of public records and related policies; enforcement and evidence training; legislative analysis; and rulemaking.

Sedgwick LLP, 2013-2014 (Partner)
Washington, DC

- Member of Land Use and Natural Resources Group.
- Practice focused on Clean Water Act, Endangered Species Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, and project permitting.
- Representative matters included: peer review evaluation of offshore wind development projects for the U.S. Department of Energy; advising developers on the creation of wetland mitigation and endangered species conservation banks; managing a litigation team defending the issuance of an Endangered Species Act incidental take permit to a wind energy facility; advising developers on wetland permitting strategies; providing storm water compliance counseling to large national homebuilders; and performing environmental due diligence for investors in wind energy projects.

Crowell & Moring LLP, 2003-2013 (Counsel)
Washington, DC

- Member of Environment, Energy and Resources Group.
- Practice focused on Clean Water Act, Clean Air Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, contaminated sites and hazardous material regulation (CERCLA/RCRA), and environmental aspects of transactions.
- Representative matters included: endangered species and wetland permitting counseling for renewable energy developers; legislative and regulatory Clean Water Act counseling for natural resources-based trade associations; managing NSR/PSD Clean Air Act litigation for cement manufacturer; litigation involving water quality standards for Florida, Chesapeake Bay, and Mississippi River Basin; strategic permitting counseling for mining companies and other large-scale project developers, focusing on Clean Water Act, Endangered Species Act, and National Environmental Policy Act compliance; species conservation and wetland mitigation bank development; counseling related to Clean Water Act and Rivers and Harbors Act jurisdiction; nationwide enforcement defense of major homebuilders involving storm water compliance; counseling related to state assumption of Clean Water Act regulatory programs; development of new source performance standards under the Clean Air Act; defense of RCRA enforcement actions; management of National Environmental Policy Act litigation for project developers; and evaluating environmental compliance audits as a third-party neutral in federal enforcement action.

Kelley Drye & Warren LLP, 2002-2003 (Associate)
Washington, DC

- Member of Environmental Group.
- Practice focused on contaminated site remediation, brownfield transactions, due diligence, RCRA compliance counseling, CERCLA litigation, and Endangered Species Act counseling.

Foley & Lardner LLP, 2001-2002 (Associate)
Milwaukee, WI

- Member of Regulatory Department.
- Practice focused on Clean Water Act counseling and wetland permitting, contaminated sediment remediation and litigation, brownfield redevelopment, and environmental due diligence.

Sharon Planning Commission, 1999-2000 (Clerk)
Sharon, VT

- Evaluated subdivision plans, revised subdivision ordinance, drafted zoning regulation, provided testimony at state environmental board hearings, and kept records of public hearings.

Professor Stephen J. Dycus, 1999-2000 (Research Assistant – Vermont Law School)
South Royalton, VT

- Research focused on water rights, public trust doctrine, institutional controls, national security issues, and nuclear waste disposal.

Ross Environmental Consulting, 1994-1998 (Principal)
San Diego, CA

- Provided project management and environmental consulting services to the City of San Diego, Western Consortium for Public Health, and Montgomery Watson.
- Focused on designing, installing, and testing wastewater reclamation and repurification technologies (wastewater to drinking water), including drafting and implementing experimental plans, analyzing and modeling data, installing and operating equipment, performing public health studies, developing economic analyses of comparative water supplies and treatment systems, participating in technical advisory committee meetings, and drafting technical reports.

EDUCATION

Vermont Law School, J.D. Ex. 6 - – *magna cum laude*

- Dean's Scholar
- Class Rank 4/170
- *Vermont Law Review* – Editor-in-Chief

Vermont Law School, Master of Studies in Environmental Law Ex. 6 - – *summa cum laude*

University of Wisconsin – Madison, B.A. – International Relations Ex. 6 -
Personal

University of Wisconsin – Madison, Certificate in Environmental Studies, Ex. 6 - P

PROFESSIONAL AFFILIATIONS

Admitted to practice law in the District of Columbia, Wisconsin and Wyoming. Member of the Environmental, Energy, and/or Natural Resources Law Sections of the American Bar Association (ABA-SEER), District of Columbia Bar Association, Wisconsin Bar Association, and Wyoming Bar Association.

SPEECHES AND PUBLICATIONS

- Presenter, “An Update on the Nutrient Wars: Cooperative Federalism or Continued Conflict?” Wisconsin Department of Natural Resources Continuing Legal Education Seminar (October 2016).
- Instructor, Energy, Environmental and Natural Resources Law Clinic, Center for Law and Energy Resources in the Rockies, University of Wyoming College of Law (Fall 2014; Spring and Fall 2015).
- Presenter, “Application of Federal Wildlife Laws to Wind Energy Projects,” Federal Wildlife Course, University of Wyoming College of Law (April 2015).
- Presenter, “Federal Regulatory Developments in 2014: Implications for Oil and Gas,” Oil & Gas Development and Water Issues Conference Hosted by the American Institute of Professional Geologists and the American Ground Water Trust (March 2014).
- Presenter, “Challenging Agency Use of Environmental Models,” American Farm Bureau Federation, Legal Information and Networking Committee Annual Conference (September 2012).
- Presenter, “Endangered Species Act: Section 10 Incidental Take Permits,” Special Institute on Federal Regulation of Cultural Resources, Wildlife, and Waters of the U.S. Sponsored by the Rocky Mountain Mineral Law Foundation (April 2012).
- Presenter, “Clean Water Act,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Presenter, “Regulatory Programs Affecting Coal Mining,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Coauthor, “Nanotechnology and the National Environmental Policy Act,” *Nanotechnology: Environmental Law, Policy and Business Considerations*, Ch. 12 (2010).
- Coauthor, “Clean Water Act Compliance and Enforcement: EPA Targets the Coal Industry,” *Energy & Mineral Law Institute*, Vol. 29, Ch. 7 (2008).

- Coauthor, “When Sacred Sites Are Deemed More Precious Than Gold: The Glamis Gold Ltd. Claim For Compensation Under NAFTA,” *Rocky Mountain Mineral Law Institute*, Vol. 58, Ch. 27 (2008).
- Coauthor, “Clean Water Act Enforcement Settlement May Be Harbinger For Rest Of Coal Industry,” *Crowell & Moring Mining Law Monitor*, Vol. 24, No. 1 (Summer 2008).
- Presenter, “Enforcement Initiatives (and how to respond if you become the initiative),” Current Issues in Storm Water Regulation, Lorman Education Seminars (September and December 2005).
- Presenter, “Regulatory Runoff: Responding to a Storm Water Enforcement Action,” National Stone, Sand & Gravel Association Environment, Safety & Health Forum (October 2005).
- Coauthor, “Nonpoint Source Pollution Control,” in *The Clean Water Act Handbook*, Ch. 9 (2nd Ed. 2003).
- Coauthor, “A State of Change: Wisconsin Implements Wetland Mitigation Rules and Hastily Crafts Post *SWANCC* Wetland Protection Laws,” *ABA SEER Water Quality and Wetlands Committee Newsletter*, Vol. 4, No. 1 (December 2001).
- Author, “Yucca Mountain and Reversing the Irreversible: The Need for Monitored Retrievable Storage in a Permanent Repository,” *Vermont Law Review*, Vol. 25, No. 3 (Spring 2001).

EDUCATION

Harvard Law School, Cambridge, Massachusetts

Juris Doctor, May [Ex. 6 - P]

Honors: Dean's Award for Community Leadership [Ex. 6 -

Involvement: Harvard Federalist Society (President [Ex. 6 - Personal]); *Harvard Law Record* student newspaper;
Harvard Journal of Law & Public Policy (Executive Editor [Ex. 6 - Personal])

Vanderbilt University, Nashville, Tennessee

Bachelor of Arts in History and Political Science, summa cum laude, May [Ex. 6 -

Honors: Phi Alpha Theta History Honor Society; Pi Sigma Alpha Political Science Honor Society

Involvement: Vanderbilt Student Communications Board of Directors; Undergraduate Conduct Committee;
Vanderbilt College Republicans; *The Vanderbilt Torch* conservative commentary magazine;
Vanderbilt Undergraduate Research Journal; Alpha Phi Omega National Service Fraternity

EXPERIENCE

Gibson, Dunn & Crutcher LLP, Washington, D.C.

Environmental Litigation and Mass Tort Associate

September 2011–present

Representative matters include:

- Defending a major government contractor in a RCRA civil enforcement and False Claims Act action in federal district court arising from the operation of a Department of Energy facility;
- Prosecuting multiple CERCLA actions against the United States on behalf of major defense contractors for recovery of costs incurred remediating soil and groundwater contamination at former defense installations and manufacturing facilities, including one action which involved examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Defending a pulp and paper manufacturer in a Clean Air Act enforcement action, which included examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Challenging a state's application for a Clean Air Act preemption waiver for its zero-emission vehicle regulations on behalf of a transportation trade association;
- Defending a pulp and paper manufacturer in state court against a mass tort action alleging that air emissions from the manufacturer's facility caused property damage and personal injuries;
- Defending in state trial and appellate courts a paper manufacturer in a multi-million dollar civil penalties action and two mass tort actions regarding alleged waterborne dioxin releases from a legacy disposal facility;
- Challenging a Surface Transportation Board rule in the Eighth Circuit on behalf of a railroad trade association;
- Defending a Class I freight railroad against a complaint filed with the Surface Transportation Board alleging statutory violations and substandard performance.

United States Court of Appeals for the Eighth Circuit, St. Louis, Missouri

Law Clerk to the Honorable Raymond W. Gruender

August 2010–August 2011

Drafted bench memoranda and assisted with drafting of legal opinions.

BAR ADMISSIONS

Texas; District of Columbia; U.S. District Court for the District of Columbia

PUBLICATIONS

- "Do CERCLA Cost Recovery And Contribution Rights Overlap?" (with M. Murphy), *Law360* (Aug. 7, 2015)
- "11th Circuit's Message: Be Careful With *Lone Pine* Orders" (with M. Murphy), *Law360* (Nov. 10, 2014)
- "CERCLA Recoveries Have A New Limit For Subcontractors," *Law360* (May 6, 2014)
- "6th Circuit's Impact On EPA Review Of Source Modifications" (with S. Fletcher), *Law360* (Apr. 8, 2014)
- "More CERCLA Recovery Hurdles For 'Compelled' Costs" (with M. Murphy), *Law360* (Apr. 12, 2012)

INTERESTS

International travel, craft beer, American political history, aviation, college football

Senior speechwriter, editor, communications strategist, and coalitions lead with experience running public affairs campaigns against regulatory overreach; Work has appeared in the *Wall Street Journal*, the *Washington Post*, the *New York Times*, and *Forbes*; Experience on camera as well as managing teams of writers and communicators and overseeing digital production and outreach; Consulted for corporate clients, conservative and libertarian groups, and candidates on regulatory, energy, conservation, land, and environmental issues; Current work includes policy messaging for Senate leadership and managing staff; Background includes successful work in conservative journalism, campaigns, congressional affairs, and crisis communications

EXPERIENCE

OFFICE OF SENATOR ORRIN HATCH, PRESIDENT PRO TEMPORE November 2014 – Present **Director of Communications**

Lead communications efforts for the longest serving Republican member of the Senate and Chairman of the Senate Finance Committee; Position senator as a leader on lands and energy issues facing western states; Originate and edit written communications and guide national media coverage; Successfully renewed Senator Hatch's media footprint among Utah outlets and strengthened key relationships nationwide; Coordinate outreach for all committee and personal office work (Finance, HELP, Judiciary)

U.S. HOUSE OF REPRESENTATIVES December 2012 – October 2014 **Director of Communications and Speechwriter**

Established Rep. Mike Pompeo, R-Kansas, as a leader on environmental and energy issues on the House Committee on Energy and Commerce; Prepped for hearings with EPA Administrator Gina McCarthy that led to breakthrough news coverage; Led policy work on Intelligence, and Benghazi Committees; Expanded national, local, and trade coverage of a sophomore member by building out media relationships; Wrote speeches and op-eds for member as well as supporters and stakeholder groups

Campaign Communications Adviser February 2014 – November 2014 Successfully ran communications operation for **POMPEO FOR CONGRESS** reelection effort

SELF-EMPLOYED June 2012 – December 2012

Led advocacy efforts for corporate and grassroots organizations on a contract basis; Drafted op-eds, directed social media strategy; Defended clients in energy industry against regulatory overreach

NEW MEDIA STRATEGIES March 2011 – November 2012

Award-winning crisis communications and marketing firm

Senior Communications Strategist/Lead Writer in Public Affairs

Developed comprehensive media strategy, analysis, and editorial services that penetrated top-tier outlets; Advised well-known international corporations in the energy sector affected by export-import regulations, energy markets, land issues, and global conflict

RICK PERRY FOR PRESIDENT September 2011 – January 2012

Foreign Policy Communications Strategist

Established candidate's credibility among major foreign policy outlets by writing on breaking news topics for mainstream audiences

THE WASHINGTON EXAMINER June 2009 – March 2011

Associate Editorial Page Editor

Wrote daily editorials in addition to regular collaborative editing and reporting work; Focused on regulatory overreach; Interviewed on Fox News, NBC, CNN, among others; Breakthrough investigative work cited in a House Oversight and Government Reform Committee report on Financial Crisis Inquiry Commission

THE AMERICAN SPECTATOR

January 2008 – June 2009

Managing Editor

Led editorial meetings, achieved numerous milestones for online and print editions; Recruited and mentored interns, writers, and artists who have gone on to contribute to major business and political outlets including *The Atlantic*, Reuters, and *Forbes*; Remain a contributing editor

Collegiate Network Journalism Fellow/Editorial Assistant

June 2005 – January 2006

Deputy to managing editor providing copyediting, web management, and writing

OTHER EXPERIENCE

REPUBLICAN NATIONAL CONVENTION, Writer	Cleveland, OH	2016
HOUSE FINANCIAL SERVICES COMMITTEE, Speechwriter	Washington, DC	2013
HARIDOPOLOS FOR SENATE, Communications Adviser, Speechwriter	Tallahassee, FL	2011
EVANS-NOVAK POLITICAL REPORT, Researcher (Temporary)	Washington, DC	2007
THE NEW YORK TIMES, Researcher/Writer	Washington, DC	2006 – 2007
THE CORNELL REVIEW, Senior Editor/Writer	Ithaca, NY	2003 – 2005

EDUCATION

CORNELL UNIVERSITY, Ithaca, New York

Bachelor of Arts, English (Renaissance literature and medieval studies) and a minor in government (emphasis on political rhetoric and history)

Graduate work: Shakespeare studies

Languages: Conversational Spanish

U.S. NAVAL WAR COLLEGE, Washington, DC

Currently enrolled and taking classes towards a Master of Arts Degree in Defense and Strategic Studies

Coursework: Joint Maritime Operations, Strategy and Warfare, Theater Security Decision Making

HONORS, MEMBERSHIPS, VOLUNTEER WORK

EUROPEAN UNION VISITORS PROGRAM	2016 Visiting Fellow to Brussels
CLAREMONT INSTITUTE	2015 Lincoln Fellow
HERITAGE FOUNDATION	Madison Fellow
NATIONAL REVIEW INSTITUTE	2013 Washington Fellow
FOREIGN POLICY INITIATIVE	2011 Future Leader
SENATE PRESS SECRETARIES ASSOCIATION	Director of Membership
REPUBLICAN COMMUNICATIONS ASSOCIATION	Member
AMERICAN CONSERVATIVE UNION	CPAC 2009 Journalist of the Year
NAVY SEA CADETS (Nov. 2013 - Nov. 2014)	Volunteer Instructor, Public Affairs Officer
INTERCOLLEGIATE STUDIES INSTITUTE	2005 Foreign Correspondent Fellow
INSTITUTE FOR POLITICAL JOURNALISM	Board Member

Ex. 6 - Personal Privacy

SUMMARY

After a decade on the front lines of political campaigns—developing strategic communications plans, managing crisis communications, building relationships with reporters and driving press coverage—I'd like to work communications for General Scott Pruitt at the EPA.

EXPERIENCE

Doug Burgum for Governor

July 2016 – December 2016

Communications Director – Fargo, North Dakota

- Managed the communications of former top Microsoft executive Doug Burgum's successful gubernatorial campaign.
- Responsible for debate prep, conducted media training and led the post-election communications during the transition.

Marco Rubio For President

June 2015 – April 2016

Director of Rapid Response – Washington, D.C.

- On-the-record spokesman who worked aggressively with national and local reporters that resulted in over 25 front page stories with newspapers across the country.
- Managed the debate rapid response operation and created every debate response document that instantly provided information regarding the candidate's statements to reporters and grassroots supporters.
- Planted questions and provided opposition research with network news reporters and producers before they interviewed our opponents, which was used on live television.
- Responsible for regional media with an emphasis on the early primary states of Iowa, Nevada, Texas and Florida.
- Oversaw the rollout of congressional endorsements and announcements of every Rubio state leadership team.

Joni Ernst For U.S. Senate

July 2014 – January 2015

Senior Advisor – Des Moines, Iowa

- On-the-record spokesman who developed and implemented the communications plan that *The New York Times* called the biggest upset of the 2014 election cycle. Ernst was the first Iowa woman ever elected to Congress.
- Constructed a narrative that successfully defined our opponent as out of touch. Worked so well that *The Washington Post* called him the worst candidate of the 2014 cycle.
- Devised a line of attack against our opponent for missing Veterans' Affairs committee hearings. *The Washington Post*, *The Associated Press*, and *The Des Moines Register* each described it as one of the most effective messaging hits of the year.
- Created a dual track narrative where national reporters covered Iowa-specific topics and local reporters covered Washington-specific topics that amplified our candidate's strength and opponent's weaknesses.
- Worked with the candidate extensively in debate prep and managed the rapid response during debates.

Republican National Committee (RNC)

February 2014 – July 2014

Director of Rapid Response – Washington, D.C.

- On-the-record spokesman that responded to events from the White House, Hillary Clinton or Congressional Democrats.
- Worked closely with the National Republican Senatorial Committee in messaging regarding the top targeted races.
- Wrote individually tailored releases and research documents for state parties and Senate campaigns.

Ken Cuccinelli For Governor

January 2013 – December 2013

Senior Communications Advisor – Springfield, Virginia

- Led the opposition messaging operation focused on exposing the business and political record of our opponent.
- Developed a surrogate program that utilized state legislators and business leaders to amplify the campaign's message.
- Recruited and hired staff who worked in the campaign's communications, research and digital departments.

National Republican Senatorial Committee (NRSC)

April 2011 – January 2013

National Press Secretary – Washington, D.C.

- On-the-record spokesman and worked with campaigns to develop and implement their messaging strategy.
- Key member of the communications team that elected Jeff Flake of Arizona and Deb Fischer of Nebraska to the Senate.

Republican National Committee (RNC)**October 2009 – February 2011****Western Regional Press Secretary** – Washington, D.C.

- On-the-record spokesman for the Republican Party and handled the communications for 14 states and 48 media markets.
- Staffed the RNC Chairman for his trips to Arizona, California, Florida, Nevada and Washington State.

Nevada Republican Party**June 2010 – November 2010****Communications Director** – Las Vegas, Nevada

- Deployed from the RNC and NRSC to manage the press operations opposing Senate Majority Leader Harry Reid, the top target for the 2010 midterm election cycle.
- Aggressively pitched and shaped stories with national and local reporters regarding Harry Reid's record and statements.

Senator Roger Wicker**May 2008 – October 2009****Press Secretary** – Washington, D.C.

- Developed and implemented Senator Wicker's strategic communications plan, which included an extensive plan about the work being done to rebuild the Gulf Coast following Hurricane Katrina.
- Coordinated press outreach with federal agencies, along with other Senate and House offices.

Senate Majority Leader Mitch McConnell**January 2007 – May 2008****Deputy Press Secretary** – Washington, D.C.

- Consulted with all 48 Republican Senate Press Offices to streamline their communications strategies.
- Worked on background with national and regional reporters to communicate the Republican leadership priorities.

Republican National Committee (RNC)**February 2006 – January 2007****Press Assistant** – Washington, D.C.

- Compiled a daily media impact summary, which was distributed to RNC Senior Staff and White House Aides.

Senator Norm Coleman**May 2005 – February 2006****Staff Assistant** – Washington, D.C.

- Responsible for administrative duties, which included setting up conference calls and securing tours in the White House.

EDUCATION

St. Norbert College – De Pere, Wisconsin

Bachelor of Arts Degree, Political Science

Ma, Ex. 6 -

CAREER PROFILE

Experienced campaign development and event management professional with a proven track record of fostering and nurturing long-term relationships. Superior ability to plan, organize and quickly implement strategies to ensure the viability and eventual success of significant events. Able to consistently drive and oversee grass-roots organizational efforts while working closely with business and community groups to maximize positive impact.

AREAS OF STRENGTH AND EXPERTISE

- | | | |
|----------------|---------------------------------|--------------------|
| • Management | • Major Project Planning | • Oversight |
| • Coordination | • Strategic Planning & Analysis | • Compliance |
| • Auditing | • Cross-Functional Skills | • Event Operations |

PROFESSIONAL EXPERIENCE

Republican Attorneys General Association, Washington D.C.

September 2013 - Present

Director of Operation

- Planned and coordinated logistical needs for all RAGA events.
- Prepared budgets; responsible for financial management for events, forecasting final results versus expectations.
- Led contract negotiations with vendors to maximize return on investment.

Romney for President, Boston, Massachusetts

May 2012-December 2012

Lead Advance

- Led and deployed campaign staff and coordinated logistical support for Governor Romney.
- Liaised with and provided crisis communication to local law enforcement, state officials and the United States Secret Service.
- Coordinated various Romney and Ryan events with budgets of \$100k and attendance of 20k.
- Arranged contract details with venues, configured audio/visual needs, and promoted campaign events.

Bernier for Congress, Plainville, Connecticut

October 2011-May 2012

Political Director

- Developed a political plan to cultivate, motivate and mobilize a volunteer base for election success.
- Oversaw the operation of phone banks, direct mail campaign and scheduled meetings.
- Coordinated and executed the political strategy for the Connecticut State Convention.
- Organized and supervised grassroots volunteer phone banks, mailers, and coordinated door to door efforts.
- Spearheaded plan to facilitate the micro-targeting of delegates.

Jon Huntsman for President 2012, Manchester, New Hampshire

April 2011-September 2011

New Hampshire Director of Operations

- Staffed, directed and ensured successful execution of a wide variety of events.
- Oversaw and audited all campaign events contracts.
- Successfully created unifying national campaign events.
- Consulted and advised Huntsman Florida Headquarters concerning national efforts in New Hampshire.

Linda McMahon for Senate 2010, West Hartford, CT

September 2009-December 2010

Director of Operations

- Managed advance personnel, field representatives and schedulers.
- Defined and directed the appropriate logistical and technical production requirements for various events.
- Consulted with communications department in order to conceptualize and create day-to-day messages.
- Responsible for overall management of Linda McMahon's schedule, events and budgets.

Jason M. Heath, page 2

McCain-Palin Campaign, 2008, Arlington, VA

May 2008-November 2008

Senior Advance and Press Advance Representative

- Managed and executed events and logistics for Senator John McCain and Governor Sarah Palin.
- Coordinated international, national and local media coverage of campaign events.
- Directed media logistics, media advisories, and the creation and management of press filing centers.
- Created and managed event teams of 50 to 100 event volunteers.
- Successfully arranged for and managed crowd control, transportation, and medical support services.

The White House, Washington D.C.

January 2008-May 2008

Advance Representative

- Planned and organized foreign and domestic events for the President of the United States.
- Coordinated services with the Secret Service and the White House Military Office in support of President.

The United States Department of the Treasury, Washington D.C.

June 2007- May 2008

Advance Representative

- Coordinated Secretary's meetings with foreign heads of states and partnered with foreign services.
- Acted as a liaison between the Treasury Office of Operations and the United States Secret Service.
- Consulted with the United States Department of State and foreign governments.

EDUCATION AND TRAINING

Bachelor of Arts, Communications

The University of Connecticut May 2004

KEVIN S. O'SCANNLAIN
Ex. 6 - Personal Privacy

LAW AND POLICY PROFESSIONAL

Law and policy expert with over 20 years experience in corporate, law-firm and government positions. Proven ability to manage issues at the intersection of law and policy in a variety of settings.

CORE COMPETENCIES

- | | | |
|---------------------------------------|---|------------------------------|
| • <i>Legal Counseling</i> | • <i>Regulatory & Gov't Affairs</i> | • <i>Legislative Process</i> |
| • <i>Lobbying/Gifts/Contributions</i> | • <i>Compliance</i> | • <i>Ethics Law</i> |

ACHIEVEMENT HIGHLIGHTS

- Developing / implementing comprehensive political law compliance program for Fortune 20 company.
- Developing and managing lobbying campaigns involving advocacy groups, think tanks, and other third-party organizations on high-profile public policy matters.
- Directly negotiating high-stakes legislation as a senior counsel in the U.S. Senate.

PROFESSIONAL EXPERIENCE

Chevron Corporation, Washington, DC (Jan., 2012 – present)

Senior Counsel, Legal Department

Provide expert counsel in two roles:

- (1) *Political Law Counsel*. Legal subject matter expert concerning lobbying laws, gift/ethics for US public officials, and federal/state/local political contributions (PAC and corporate, direct and independent expenditure), including:
 - Building and leading a comprehensive political law compliance program
 - Conducting internal investigations concerning political activities
- (2) *International Policy Counsel*. Advise the Public Policy & Corporate Responsibility department concerning business & human rights laws and guidelines as they affect:
 - Corporate governance and enterprise risk management
 - Contracts and dispute settlement mechanisms

DLA Piper LLP, Washington, DC (Aug., 2005 – Jan., 2012)

Of Counsel, Regulatory & Government Affairs

Maintained full accountability for providing expert legal and lobbying work at a top-rated law/lobby firm for a diverse range of clients, including corporations and associations.

- Lobbied legislative and executive branches (incl. Depts. of State and Justice, White House, and USTR), and developed a strong comprehension on policy areas involving international trade, intellectual property and technology, healthcare, financial services, and energy, among others.
- Counseled and advised corporations on international trade laws, including the Export Administration Regulations (EAR), International Trafficking in Arms Regulations (ITAR), and Committee on Foreign Investment in the U.S. (CFIUS)

U.S. Senate Judiciary Committee, Washington, DC (Jan., 2003-Aug., 2005)

Senior Counsel to Chairman Orrin Hatch

Played an integral role by applying expert legal skills in counseling Chairman Orrin Hatch on complex legal matters involving civil issues. Researched, drafted, and negotiated legislation on tort reform and other areas.

- Created and implemented targeted legislative strategies with Senate/House leadership, and drafted hearing and floor statements.

PROFESSIONAL EXPERIENCE

-Continued-

Hagen Dye and Dunn Carney, Portland, OR (1998-2002)

Associate

Successfully worked with various clients on high-exposure commercial, insurance coverage, political and other litigation matters as an associate at two mid-sized law firms.

- Spearheaded all facets of litigation from inception through resolution, including trying five cases as first or second chair.

Career Note: Additional experience as a Legislative Assistant for the American Bar Association from 1993-1995.

EDUCATION & PROFESSIONAL DEVELOPMENT

J.D. – Notre Dame Law School, South Bend, IN

Articles Editor, The Journal of College and University Law

Moot Court Board Member; National Moot Court Competitor

President, The Federalist Society for Law and Public Policy Studies

B.A. – College of the Holy Cross, Worcester, MA

Founder / Editor-in-Chief, The Fenwick Review, a monthly political journal (circ. 3,500) with a staff of 30 students who wrote/edited articles and solicited ads; still in operation 25 years later

Squash, Rugby and Debate Clubs

PANELIST

Political Activities Compliance Seminar, Google, Washington, DC (2016)

Financial Regulatory Reform Legislation Seminar at REACH/CPCU Seminar, Chicago, IL (2010)

Intellectual Property Legislation Update, Association of Corporate Counsel Seminar, San Francisco, CA (2008)

Presentation on the Alien Tort Statute of 1789, Washington Legal Foundation Webcast, Washington, DC (2007)

Litigation Reform Legislation Presentation at Financial Markets Association Seminar, Washington, DC (2005)

Legislative Update for U.S. Chamber of Commerce Annual Legal Reform Summit, Washington, DC (2004)

PUBLICATIONS

“Playing Hardball on Soft IP Legislation,” IP Alert (2010)

“Foreign Governments Misuse of Civil RICO: The Case for Reform,” Washington Legal Foundation (2006)

MEMBERSHIPS

District of Columbia Bar

Oregon Bar

Supreme Court of the United States Bar

The Federalist Society for Law and Public Policy Studies
(President, Portland, Ore. Lawyers Chapter, 1999-2000)

L. Mary Thomas

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PROFILE

- Seasoned attorney, experienced negotiator, proven leader and expert communicator with over ten years of experience in land use, growth management, and administrative law and an LL.M. in Real Property Development. Former top land use attorney and Agency General Counsel to Governor Rick Scott, serving as the Governor's negotiator with BP, Department of Justice and affected states following the Deep Water Horizon Oil Spill. Served as an attorney to the Florida Governor and Cabinet, advising them on issues such as compliance with the Public Records Act, Sunshine Law, and the Code of Ethics. Experience dealing with military base encroachment issues and testifying before the Florida Legislature. Managed staffs in legal and political offices. Extensive private practice experience. Former candidate for Congress who earned the endorsement of and currently maintains ongoing personal contact with over 30 current or former members of the U.S. House, Senate and Florida Legislature.

WORK EXPERIENCE

Candidate for Congress

Florida's Second Congressional District, Tallahassee, Florida, September 2015-September 2016

- At 38 years old, as a first time candidate and first generation Indian-American, came within 1% of winning very competitive Republican Primary after gaining over 33,000 votes and winning 11 of 19 counties.
- Over the course of 13 months, refined media and interpersonal communications skills by conducting over 100 media interviews, over 200 public speaking engagements and a dozen multi-candidate debates.
- Developed a deep and high-level network of contacts. Endorsed by over 30 current or former Members of Congress and the Florida Legislature.
- Raised over \$1 million and managed those finances, campaign staff and office and finished the campaign with zero debt.

General Counsel

Florida Department of Elder Affairs, Tallahassee, Florida, May 2013-September 2015

- As a key member of senior management provided advice to the Department's Secretary, senior staff, and other employees regarding legal issues and compliance with state and federal laws, such as the Public Records Act, the Sunshine Law, the Code of Ethics, and HIPAA.
- Contract development and negotiation. Reviewed and drafted procurements.
- Oversaw Department's administrative rulemaking.
- Drafted Department policies. Developed and conducted mandatory training regarding the same.
- Served as Department's representative at meetings with other state agencies, the Governor's Office, and the Legislature, including testifying before legislative committees.
- Participated in and managed all Department litigation, including appearing at hearings and mediations and drafting pleadings.

L. Mary Thomas

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- Drafted and reviewed proposed legislation.
- Managed and supervised attorneys, support staff, and outside counsel.
- Prepared responses to complaints of discrimination and/or retaliation filed with the Florida Commission on Human Relations and the Equal Employment Opportunity Commission.

Assistant General Counsel

Executive Office of the Governor, Tallahassee, Florida, June 2011- May 2013

- Attorney for the Governor and the Florida Cabinet: provided legal advice to the Governor and other Cabinet members regarding land use, growth management, administrative, and environmental law issues. Presented legal recommendations to and drafted final orders for the Governor and Cabinet.
- Revised and updated administrative rules of Cabinet agencies, including the Administration Commission and the Florida Land and Water Adjudicatory Commission.
- Advised the Governor and the Governor's Office on the Public Records Act, Sunshine Law, and the Code of Ethics.
- Drafted Executive Orders for the Governor, including the Executive Order for the 2012 Republican National Convention.
- Provided advice to Governor and Lieutenant Governor regarding military base encroachment issues, and participated in negotiations to secure the acquisition of property integral to the buffering of Florida's military bases. Worked with the Florida Department of Environmental Protection and the Florida Department of Economic Opportunity to identify and strategize regarding military base buffering opportunities.
- Advised the Florida Legislature regarding language for proposed growth management legislation that would aid in reducing incompatible uses near military bases.
- Staff attorney for Florida Defense Support Task Force, an entity established by the legislature to preserve, protect, and enhance Florida's military missions and installations.
- Governor's representative in negotiations with U.S. Department of Justice regarding the BP Oil Spill.
- Reviewed proposed legislation, assisted in drafting of legislation, and provided advice to the Governor and the Governor's office on legal issues regarding bills, including constitutional issues.
- Reviewed, revised, and negotiated leases and contracts.
- Advisor to Governor on judicial nominations and on legal issues related to gubernatorial appointments.
- Recipient of Davis Productivity Award for serving on a legal team that saved the state \$12.6 million dollars in a settlement with a software company regarding alleged licensing violations by state agencies.
- Presented speeches regarding mediation and the Florida Public Records' Act to various parties.

Assistant General Counsel

Florida Department of Community Affairs, Tallahassee, Florida, April 2009-June 2011

- Provided legal advice to the Department regarding land use, growth management, and administrative law issues.
- Lead attorney for the Department in administrative hearings before the Division of Administrative Hearings.
- Drafted: Final Orders; Determinations in land development regulation consistency challenges; Settlement Agreements; Petitions for Formal Administrative Hearing; and various other land use and administrative law documents.

L. Mary Thomas

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Associate Attorney

Baker and Hostetler, LLP, Orlando, Florida, May 2007-August 2008

- Prepared for land use hearings on variance requests, comprehensive plan amendments, rezonings, and various other land use approvals and challenges.
- Drafted: easements, school capacity enhancement agreements, request for variances, leases, option agreements, sale and purchase agreements, and other land use and real estate documents.
- Gained significant experience with Developments of Regional Impact, including drafting development orders.
- Drafted condominium filing documents for State of Florida and U.S. Department of Housing and Urban Development filings.

Associate Attorney

Guemmer and Seymour, Tampa, Florida, January 2006-June 2006

- Drafted pleadings, memoranda of law, and deposition summaries.
- Participated in trial preparation, including drafting motions in limine.

Associate Attorney

Cobb and Cole, P.A., Daytona Beach, Florida, May 2005-November 2005

- Drafted easements and various other land use and real estate documents.
- Prepared for zoning and land use hearings.
- Drafted opinion letters for proposed developments' compliance with state, county, and municipal requirements.
- Met and negotiated with state, city, and county officials in order to enable clients to develop properties in compliance with applicable laws and regulations and in order to ascertain the likelihood of governmental staffs' support of development projects.
- Determined applicability of CERCLA, RCRA, and various other federal, state, and local environmental laws and regulations to particular development projects and properties.

Law Clerk to Administrative Law Judge

Florida Division of Administrative Hearings, Tallahassee, Florida, January 2005-May 2005

- Analyzed administrative complaints, attended administrative hearings, and drafted final orders.

Research Assistant to Professor of Property Law J.B. Ruhl

Florida State University College of Law, Tallahassee, Florida, August 2003-May 2004

EDUCATION

LL.M. in Real Property Development

University of Miami School of Law, Coral Gables, Florida

Ex. 6 -

Academic Honors:

- One of the top 5 students in the LL.M. Program.
- Recipient of Attorney's Title Insurance Fund Award for Academic Excellence

L. Mary Thomas

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Juris Doctor, Cum Laude

Florida State University College of Law, Tallahassee, Florida, Ex. 6 -

Academic Honors:

- Top 16% of class
- Dean's List
- Book Award for highest grade in Property II Class
- Recipient of FSU Graduate Fellowship (full merit-based scholarship and stipend)

Bachelor of Arts, Political Science

University of South Florida, Tampa, Florida, Ex. 6 -

Academic Honors:

- University Provost Scholar (3.98 GPA)
- Dean's List
- Florida Bright Future's Scholarship
- University Honor's Scholarship

FOREIGN LANGUAGES

- Malayalam (South Indian language)



LINCOLN FERGUSON

CONTACT

LINCOLN FERGUSON

Ex. 6 - Personal Privacy

QUALIFICATIONS

- *Thorough knowledge of media communications*
- *Excellent people skills*
- *Extensive knowledge/understanding of state and local hot button issues*
- *Adept at using Adobe Creative Suite and Microsoft Office*
- *Experience dealing with quick deadlines and high-pressured environments*

EDUCATION

BACHELOR OF ARTS

Journalism

Minor in Political Science

University of Oklahoma

Ex. 6 - Personal Privacy

RECENT EXPERIENCE

PRESS SECRETARY

Attorney General's Office | Oklahoma City, OK | July 2016 - Current

Serve as a liaison between the media, the public, and government. Lead the efforts of the Attorney General's Office communications team in speech and column writing and operating all social media platforms. Actively plan opportunities for the Attorney General to speak around the state and country to various organizations. Serve as the official spokesperson for Attorney General Pruitt and the Attorney General's Office.

DEPUTY PRESS SECRETARY

Attorney General's Office | Oklahoma City, OK | Sept. 2014 - June 2016

Assisted in writing speeches, opinion editorials, social media posts and organizing press events. Worked closely with newspaper, television and radio reporters. Assisted in open records requests.

PRODUCER

KFOR, Newschannel 4 | Oklahoma City, OK | May 2013 - August 2014

Created, organized and wrote three hours of content as the producer of Newschannel Four's morning newscast. Part of the Emmy Award-winning team that brought Oklahomans around-the-clock coverage of the 2013 tornado outbreak.

EXPERIENCE

WRITER

KFOR, Newschannel 4 | Oklahoma City, OK | Aug. 2011 - May 2013

Assisted producers with all nightly newscasts. This includes writing content, dispersing scripts, and operating the TelePrompter.

PUBLIC RELATIONS/MARKETING INTERN

Gaylord College, University of Oklahoma | Norman, OK | Jan. 2013 - May 2013

Created a weekly newsletter for all Gaylord students, staff and alumni. Designed numerous posters and promotional materials for various events. Assisted PR director with various tasks.

NEWS INTERN

KFOR, Newschannel 4 | Oklahoma City, OK | May 2011 - Aug. 2011

Observed and participated in daily duties including producing, reporting, directing and editing.

AWARDS / ACCOMPLISHMENTS

- LOYAL, Class XII
 - 30 Under 30 Award - *presented by ionOklahoma magazine*
 - President, University of Oklahoma JayMac Alumni Association Board
 - Brothers Under Christ Alumni Association Board Member
 - Heartland Emmy for Breaking News Coverage
 - Heartland Emmy for Continuing Coverage
- (Both were awarded to the KFOR team in 2014 for coverage of the May 2013 Moore tornado.)*

MANDY M. GUNASEKARA

Ex. 6 - Personal Privacy

BAR MEMBERSHIP

October 2010 **Colorado State Bar** (Inactive as of 2015)
April 2010 **Mississippi State Bar** (Inactive as of 2011)

LEGISLATIVE EXPERIENCE

January 2015 - **U.S. Senate Committee on Environment and Public Works** **Washington, D.C.**
Present *Majority Counsel, Chairman Jim Inhofe*
Responsibilities: Manage Clean Air Act and climate change portfolios for Chairman. Plan full and subcommittee hearings and develop related legislative strategies. Coordinate efforts with Leadership, other key committees, EPW Member offices and stakeholders. Represent committee perspective before administrative agencies, state officials, industry groups, environmental organizations, and international entities.

October 2014 - **National Association of Chemical Distributors** **Arlington, VA**
January 2015 *Senior Director, Legislative Affairs*
Responsibilities: Engage key congressional leaders and staff on environment, energy, tax, and transportation issues impacting member companies. Coordinate association priorities with coalition efforts. Expand member companies' participation in PAC activities and manage political contributions.

March 2014 - **U.S. House of Representatives** **Washington, D.C.**
October 2014 *Senior Counsel, Office of Congressman Bob Latta*
Responsibilities: Prepare Congressman for Energy and Power Subcommittee hearings and markups. Oversee Environment and Economy Legislative Assistant work product. Analyze floor votes and strategize amendment opportunities. Work with committee staff and interest groups on legislative initiatives important to the Congressman and the constituency.

June 2012 - **U.S. House of Representatives** **Washington, D.C.**
February 2014 *Legislative Counsel, Office of Congressman Bob Latta*
Responsibilities: Manage energy, environment, trade, agriculture, immigration, labor, and homeland security issues for Congressman. Prepare Congressman for Energy and Commerce Subcommittee activity. Draft legislation relative to issue responsibility. Coordinate district trips and interface with major energy entities, manufacturers, and the agriculture community.

June 2011 - **U. S. Senate Committee on Health, Education, Labor and Pensions** **Washington, D.C.**
June 2012 *Labor Research Assistant, Office of Ranking Member Mike Enzi*
Responsibilities: Update Senator and staff on current labor issues. Perform legal and policy research. Provide vote recommendations. Prepare floor documents for Senator and committee staff. Research, analyze, and draft memos regarding administrative actions. Participate in all facets of labor and disability hearings, including: developing key talking points; negotiating scope of hearings with Democrat staff; vetting potential witnesses; and preparing committee staff during prehearing briefings.

March - **U.S. House of Representatives** **Washington, D.C.**
June 2011 *Legal Intern, Office of Congressman Mike Coffman*
Responsibilities: Correspond with constituents on a number of issues. Draft co-sponsorship memos. Facilitate stakeholder meetings for Legislative Director. Lead Capitol tours. Provide supplemental policy and legal research for legislative staff. Attend relevant hearings. Assist with general administrative tasks.

EDUCATION

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University of Mississippi Law School **Oxford, MS**
Juris Doctor
Activities: Research Assistant to Prof. Serrao, Mississippi Innocence Project, Student Hurricane Legal Network for the New Orleans City Attorney's Office, Law School Student Body Public - Relations Committee Chair, Environmental Law Society - Treasurer, Public Interest Law Foundation - Member.

Mississippi College **Clinton, MS**
Bachelors of Arts, *Magna Cum Laude*
Major: Communications
Honors: President's List Scholar, Dean's List Scholar, All-Academic Sportsman, All-Conference Runner, ASC Runner of the Week, SAAC Representative, Choctaw Soccer Pride Award.

Ex. 6 - Personal Privacy

Demonstrated leadership in environment, health and safety, sustainability, business strategy development, and organizational effectiveness combined with a keen focus on stakeholder engagement and collaboration to enable team success

More than 20 years of Environment, Health & Safety and Sustainability experience including:

- Comprehensive product safety strategies
- Sustainable business strategies
- Strategic stakeholder engagement
- Compliance and EH&S auditing
- Environmental remediation
- Risk/liability management
- Regulatory affairs
- Public policy
- Issues management
- Government affairs
- Supply chain and logistics
- Public speaking
- External engagement
- Research and development
- Agency and customer negotiations
- Occupational health
- Industrial hygiene
- Toxicology
- Environmental fate

Professional Accomplishments

- Designed the organizational structure and developed a strategy for delivering all product safety, health, toxicological and environmental services to broad portfolio of businesses exceeding \$50B in revenue. Service strategy enables internal business clients to realize significant competitive advantage in the marketplace.
- Chair the multi-national Chemicals Policy & Health leadership group within the International Council of Chemical Associations where focus has been on product safety capacity building in emerging geographies. Includes significant coordination of work within many major trade association groups, including American Chemistry Council, European Chemical Industry Group, and Japan Chemical Industry Association.
- Led the Sustainability External Advisory Council (or SEAC) on behalf of the company's Chief Sustainability Officer. Facilitated the incorporation of input into portfolio-wide business strategy from this team of external sustainability thought leaders. Led the process for selection and onboarding of members based on strategic geographic and business needs.
- Created a blue ribbon panel to provide perspectives on a variety of major energy trends and policy issues including global market dynamics, regional policies and regulatory developments, key technical challenges and opportunities, renewable fuels and feedstocks, and climate change. Full scenario planning was provided to key executives in Fortune 50 company.
- Led the development and implementation of a transportation safety strategy that resulted in the significant reduction of ton-miles of Toxic Inhalation Hazardous (TIH) materials, thus reducing the risk profile associated with the rail transport of these materials.

Employment History

The Dow Chemical Company, Midland, MI (1998 – Present)

Multi-disciplinary experience with consistent advancement in leadership, influence, responsibility, and job level

2002-Present

- **Corporate Director, Health and Environmental Research, Consulting and Services (Midland, MI)**
Responsible for the development and implementation of enterprise strategy for health service, toxicology, environmental research, product safety and compliance and industrial hygiene. Currently manage a global team of 400+ staff and annual operating budget of \$150MM+.
- **Global Director, Toxicology and Environmental Research & Consulting (Midland, MI)**
Led a global organization that provided environmental and toxicological testing, research, and consulting services to broad business portfolio supporting \$50B+ in product sales.
- **Senior Director, Global Regulatory Affairs (Midland, MI)**
Led the development and implementation of global service strategy that maintained the full license to operate and sell product. Developed key internal partnership with government affairs to advocate for sensible reforms to US and global regulatory programs.
- **Lead Director, EH&S Auditing (Midland, MI)**
Developed the structural design to deliver EH&S auditing services across the globe to >500 manufacturing plants.
- **Director, Dow Business Services (Midland, MI)**
Served as first-ever service strategy director for Environment, Health and Safety function. Key success was development of function-wide service strategy tailored to deliver services to enable EH&S support across company and JV partners.
- **Director, Remediation and Regulatory Affairs for Europe and Asia Pacific (Brussels, Belgium)**
As an expatriate, implemented a regional regulatory strategy to manage significant remediation liabilities across two geographic regions.
- **Director, Energy and Climate Change for Dow Energy Business (Midland, MI)**
On behalf of executive leadership, highlighted and developed strategies to manage public policy priorities around feedstocks and energy, including climate change legislation in the US and around the world.
- Other roles include Expertise Center Leader for Issues Management, Program Leader for Supply Chain transportation safety and security, and Research Engineer for Environmental Chemistry

June 2002 – Present

Education

Doctor of Philosophy, Environmental Engineering Ex. 6 -

Michigan State University, East Lansing, MI

Masters of Business Administration, Business Management Ex. 6 -

Northwood University, Midland, MI

Masters of Science, Environmental Engineering Ex. 6 -

Michigan State University, East Lansing, MI

Bachelors of Science, Civil & Environmental Engineering Ex. 6 -

University of Michigan, Ann Arbor,
MI

Personal and Professional Development

- Graduate of numerous Dow executive leadership training courses, including:
 - Manufacturing & Engineering – Inspire to Serve
 - HH Dow Academy – Executive Potential, Senior Management Potential
 - HH Dow Academy – Lead to Change
- Significant international working experience, including an expat assignment in Europe (2008-2009)
- Graduate of Prince of Wales Business and Sustainability Programme (2007)
- Company's first graduate of the Dow-Northwood MBA Leadership Program
- Public Affairs media training
- Strategic advisor to Dow's Sustainability MBA Internship Program
- Lead facilitator for numerous Dow leadership classes

Publications and Patents

- Published 15 articles in peer-reviewed journals
- Principal investigator on three US patents

Community Success

- External Advisory Board, Graham Sustainability Institute, University of Michigan (2015-present)
- Board of Directors, Chippewa Nature Center, Midland, MI (2014-present)
- Board of Trustees, The Keystone Center, Keystone, CO (2013-present)
- Boy Scouts of America, Leader and volunteer (2005-present)
- United Way of Midland County, Loaned Executive (2007-present)

Millan N. Hupp

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Education

Oklahoma State University
Bachelor of Science: Hotel and Restaurant Administration. Minor: Political Science

Ex. 6 -

Experience

Political Fundraising and Operations – Attorney General Scott Pruitt
Tulsa, OK February 2015 – present

- Primary contact/liaison for Attorney General Pruitt's political team
 - Main interface between AG Pruitt and Republican Attorneys General Association
 - Main interface between AG Pruitt and donors and political contacts
- Execution of fundraising strategies for 501c3 and Leadership PAC
 - Aided in developing and executing fundraising plans and was responsible for collection of funds
 - Prepared briefings and messaging
- Staffing and scheduling for an elected official
- Relationship cultivation and management
 - Donors, organizations, lobbyists, constituents, principals
- Managed every aspect of a campaign operation
 - Donor file
 - Record keeping
 - Finance management/ compliance with state ethics and FEC
- Inception to dissolution of two federal PACs and dissolution of a state committee
- Experience in communications, social media, general consulting, solicitation and prospecting, and polling

Embassy Suites Nashville-Airport (Aimbridge Hospitality) July 2014-February 2015

10 Century Boulevard, Nashville, TN 37214 615-871-0033

- Business Travel Sales Manager
 - Contract negotiation and RFP bids for local and national accounts
 - Responsible for meeting quarterly sales goals
 - Relationship building through community involvement and sales blitzes
 - Work with local contacts, Hilton national account owners, and utilize available resources to move market share
 - Act as liaison between the hotel and the community
 - Weekend Manager on Duty shifts

Oklahoma City Convention and Visitor's Bureau August 2013-December 2013

123 Park Avenue OKC, OK 73012 405-297-8912

- Intern: Convention Services
 - Tasked with attending to walk-in and call-in orders for visitor information
 - Accompanied supervisors on site visits for potential conventions
 - Assigned many projects involving local and national organizations
 - Researched various methods for promoting tourism and city attractions

Westin San Francisco Market Street (Highgate Hotels) June-July 2012

50 3rd Street San Francisco, CA 94103 415-974-6400

- Intern: Human Resources
 - Dealt in Microsoft Operating Systems, EV5, ADP Timesaver
 - Assisted in organization of associate appreciation events as well as hotel's participation in a city wide fundraiser (Leukemia & Lymphoma Society: Million Dollar Mission)
 - Assisted in hotel wide communication through various methods including emails and postings
 - Attended operational meetings including union grievances, mediations, workers compensation, and safety

Eskimo Joes Restaurant August 2010-May 2014

501 West Elm Avenue Stillwater, OK 74074 405-372-8896

- Server Shift Leader
 - Worked my way to this position first starting out as host, then expeditor, then server, and finally server shift leader

Leadership/Activities/Service

Oklahoma Federation of Young Republicans April 2016 - present

First District Vice-Chair

Liaison between county chapters and the executive team

Tulsa Republican Women's Club March 2016 - present

Member

Oklahoma House PAC

Volunteered to assist with fundraisers during election cycle

PRESTON L. DOERFLINGER

Ex. 6 - Personal Privacy

FOCUS...

A dynamic, result oriented professional extremely dedicated to identifying and implementing efficiencies to improve the fiscal health, operational functionality, and accountability of governments.

IN BRIEF....

- Entrepreneur with 20 years management experience encompassing medical supplies, patient service, hospice, and pharmacy operations with extensive background creating innovative solutions to health care issues while providing outstanding patient care:
 - Health Care Management
 - Policies/Procedures
 - Training Management
 - Employee Relations
 - Multi-Unit Management
 - Acquisitions/Mergers
 - JCAHO Compliance
 - Supervision
 - Audits and Controls
 - Budget/Financials
 - Strategic Planning
 - Due Diligence
 - Project Management
 - Profit & Loss
 - Resource Management
 - Vendor Relations
 - Business Start-ups
 - Exit Strategies
- Broad-based management and strategic planning skills for developing programs, selecting team members and managing resources
- Budgeting, forecasting, vendor sourcing, agreement negotiation and resource management necessary for driving profits
- Extensive experience with accounting, auditing, and broad and specific financial oversight of various types of businesses
- Proven expertise developing teams, coordinating employees, developing objectives, establishing priorities and overseeing operations
- Human resource management experience with highly effective employee relation skills necessary for interviewing, hiring, training, motivating and evaluating staff members
- Specialized expertise in analyzing operations, developing strategies, streamlining processes, assessing the strengths/weaknesses of team members and facilitating change
- In-depth sales and marketing expertise necessary for turning around underperforming operations, capturing market share and driving profits in a patient-focused environment
- Skilled in pioneering programs, creating strategic plans serving as liaison between partners, investors, medical service providers while ensuring regulatory compliance

EDUCATION...

Southern Nazarene University

Bachelor of Science; Organizational Leadership Ex. 6 -

Cum Laude Graduate

Received Distinguished Achievement Award

Tulsa Community College; **Associate of Applied Science, Respiratory Therapy** Ex. 6 - Personal

CERTIFICATIONS/TRAINING...

Dale Carnegie Course, Sales Advantage Certificate

Birthing Giants Program*, The Entrepreneurs Organization and MIT 2006-2008

*One of 60 entrepreneurs, under the age of 40, internationally chosen to participate.

PROFESSIONAL EXPERIENCE...

Secretary of Finance, Administration and Information Technology

- State of Oklahoma

(2011 to present)

Doerflinger was appointed by Governor Mary Fallin on January 19, 2011. He also serves as the director of the Office of Management and Enterprise Services (OMES), the state's central finance and operations agency.

Prior to his state appointment, Doerflinger founded and served as chief executive officer of PLD Management, a business consulting and investment firm, in addition to founding several health care and supply companies. In 2009, he was elected city auditor of Tulsa. He received a bachelor's degree in organizational leadership from Southern Nazarene University.

Since joining the Fallin administration, Doerflinger has become known as the governor's chief problem solver and a leader of her efforts to modernize state government. He is also the governor's lead budget negotiator with the Legislature.

As director of OMES, Doerflinger is the state's chief non-elected finance, administrative, and operations officer. OMES, formerly the Office of State Finance, is comprised of multiple former state agencies that were consolidated into one agency under legislation enacted in 2011 and 2012. As director, Doerflinger plays an important role in maintaining the broad focus of the newly-consolidated agency while also sustaining the core missions of each division. Doerflinger's cabinet duties were expanded in summer 2013 to reflect the widened responsibilities of the newly-consolidated agency under the new cabinet position of secretary of finance, administration and information technology.

Between March 21, 2012 and November 1, 2012, Doerflinger temporarily served as interim director of the Department of Human Services. At DHS, Doerflinger was instrumental in implementing the beginning stages of the Pinnacle Plan, the largest child welfare reform in recent state history.

Elected City Auditor- City of Tulsa

(2009 to 2011)

Ensure accountability of city government. Determine that resources are safeguarded and efficiently and effectively applied to the intended purposes. Recommend adequate controls. Assess compliance with regulations, statutes, ordinances and established practices. Assist management in improving operations and reducing risk of loss and waste. Focused on developing performance and results-based government financial management practices.

CEO/Founder- PLD Management, LLC

(Present)

Combining vast knowledge and experience to operate a business consulting and investment firm. Conduct complete audit of business entities to include examination of all financial records and make recommendations for cost-saving measures based on findings. Determine for client whether the financial records, accounts and inventories for the entity are being kept and maintained in accord with applicable laws and generally accepted accounting principles.

Co-Founder/Director- RSI HEALTHCARE

(1996 to Present)

Founded RSI Healthcare with locations in Tulsa and Oklahoma City. Supervise 12 employees for company generating \$1.2 million in annual revenue with accountability for business development, marketing, administration, budgeting, and long-term growth. Set up the processes and systems that facilitate growth and ensure regulatory compliance. Negotiate contracts to provide oxygen and medical equipment to nursing homes along with consulting services in order to ensure optimum patient care. Created and execute business plans as well as develop exit strategies for business. Solely responsible for all aspects of financial oversight of this entity.

Co-Founder/Director- PHARMCARE

(2000 to Present)

Durant, Enid, Hydro, Oklahoma City, Tulsa

Serve on the management team for a 5-unit closed-door pharmacy with 100+ employees providing pharmacy services to long-term healthcare facilities statewide. Implement software applications for nursing homes to control prescription drugs. Provide financial oversight of this entity including assisting with internal auditing and coordinating external audits. Company generates approximately \$100million in annual revenues.

Co-Founder/Director- MEDICAL SUPPLY SOLUTIONS, INC. (2004 to 2005-sold to partners)

Serve on the management team for medical supply company selling in retail and outside sales environments to individuals and long-term healthcare facilities. Primary responsibility is to enact financial controls to assist day-to-day managers and provide them with firm financial footing. Company employees 10 individuals.

Co-Founder/Director- SERENITY HOSPICE OF CLAREMORE (2006 to 2012-sold to partners)

The most recent venture as an investor with accountability for advising working partners on operational controls, technology implementation and compliance issues. Develop systems that provide the foundation for ongoing growth. Direct marketing programs, supervise sales associations and implement strategic marketing strategies to capture market share. Company generates over \$1million in annual revenues and employees over 20 individuals.

VENCARE, a division of VENCOR HOSPITALS, Oklahoma City, OK: (1996 to 1998)

Area Manager- Eastern Oklahoma/Arkansas

THRIFTY MEDICAL, Tulsa, OK: *Coordinator of Respiratory Services* (1993 to 1996)

LINCARE, INC., Tulsa, OK: *Healthcare Specialist I* (1993)

TULSA REGIONAL MEDICAL CENTER, Tulsa, OK: *Respiratory Therapist* (1992 to 1993)

Ex. 6 - Personal Privacy

Professional Experience

Hess Corporation

Manager, Government Affairs & HessPAC

Washington, D.C.

June 2015-Present

- Serve as Hess' sole point of contact with the United States Congress in order to advocate on behalf of the company's legislative and regulatory priorities.
- Coordinate with senior executives to identify corporate priorities to effectively mitigate against legislative and regulatory risks to the company's license to operate.
- Represent Hess at relevant trade associations to initiate coalition building with like-minded companies to advance key industry initiatives.
- Launched Hess Corporation's political action committee, HessPAC, to enhance the political awareness of the company's employees.
- Develop and execute a strategic outreach and communications plan to recruit new HessPAC members.

BP America

Director, Communications & External Affairs

Washington, D.C.

March 2015 – June 2015

- Maintained responsibility for all initiatives created while serving as Associate Director of US Federal Government Affairs, while continuing to execute the responsibilities as outlined below.
- Managed BP's relationships with Members of the U.S. House of Representatives and advocated Congress on the company's legislative and regulatory priorities for all business units.

Associate Director, Communications & External Affairs

November 2011-March 2015

- Engaged on a day-to-day basis with key Congressional stakeholders to create opportunities and mitigate risks for BP's downstream business unit.
- Coordinated with Regulatory Affairs team to engage relevant regulatory agencies.
- Utilized sponsorships, trade associations, PAC contributions and community engagements in a strategic way to maximize value for the company.

United States Senator Kay Bailey Hutchison (R-TX)

Legislative Assistant

Washington, D.C.

January 2009-November 2011

- Served as senior staff and advised the Senator on a legislative portfolio consisting of energy, environment, agriculture, natural resources, and made policy recommendations to the Senator.
- Collaborated with Senate Leadership and the pertinent committees.
- Prepared talking points for Senator Hutchison's floor speeches, press interviews and speaking engagements, based on thorough research and firsthand knowledge of policy issues.
- Prepared Senator Hutchison for meetings by writing event briefs for the Senator's reference.
- Met with Mayors, City Managers and local officials on behalf Senator Hutchison to discuss local appropriation and grant requests as well as the legislative agenda of Texas localities.

United States Small Business Administration (Presidential Appointee)

Washington, D.C.

- Appointed by President George W. Bush to serve at the U.S. Small Business Administration (SBA).

Policy Analyst

January 2008-January 2009

Office of Policy and Strategic Planning

- Advised the Administrator on the development of SBA's policies in the areas of energy, internal trade, health care and economic development.
- Attended weekly briefings with the National Economic Council to provide updates and offer input on Administration policies.
- Provide briefing material to White House staff; this information was used in press releases, website content and speeches by President Bush.
- Reviewed, commented and approved all SBA documents to ensure compliance with the administration's priorities.

- Prepared the Administrator and other SBA officials to testify before Congressional committees on SBA's program offices and initiatives.
- Analyzed and monitored legislation pertinent to small business concerns and wrote memos to the Administrator describing the scope of pending legislation.
- Approved documents from program offices and worked with the White House to have documents cleared and approved before leaving the Agency.

United States Senator George Allen (R-VA)
Legislative Correspondent

Washington, D.C.
July 2005-March 2007

- Assisted Senator Allen's Legislative Assistants in the areas of: energy, environment, agriculture, national defense, homeland security and veterans' affairs.
- Provided official responses to constituents, by letter, fax, email, phone call or in person meeting.
- Met with lobbyists, business organizations and constituent groups to discuss Senator Allen's legislative agenda.

Education

Randolph-Macon College, Ashland, Virginia
B.A. Political Science, Minor in Speech Communication
Student Body President

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Leadership Positions

- Board Member, National Energy Resources Organization
- Member, Randolph-Macon College Alumni Board of Directors

2016-Present
2014- Present

Professional Volunteer Experience

2016 Republican National Convention, Cleveland, Ohio
Professional Volunteer
Committee on Arrangements, Operations

July 2016

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -

- Honors:** Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean’s Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions
- Moot Court:** Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.
- Activities:** Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 -

- Honors:** President’s Honor Roll
Dean’s Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor’s office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General’s Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General’s language in the Oklahoma Supreme Court.

Assistant Solicitor General and Law Clerk

May 2012- August 2016

- Defended the constitutionality of state statutes by briefing and arguing original jurisdiction actions before the Oklahoma Supreme Court; briefed and argued high profile cases before state district and appellate courts, including issues regarding abortion regulations, school vouchers, and workers’ compensation reform.
- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA’s “Waters of the United States” Rule and the IRS’s Final Rule regarding tax credits under the Affordable Care Act.
- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC’s final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
- Gained a practical understanding of both Administrative and Health Law.

University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

May 2011-Sept. 2011

- Drafted substantive materials for utilization in legal texts such as “John Paul Stevens: In His Own Words” and a Supreme Court sourcebook, which discussed the inner workings of the United States Supreme Court.
- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

(work)202-224-2829

(cell) Ex. 6 - Personal Privacy

SUSAN PARKER BODINE

susan_bodine@epw.senate.gov

SKILLS

Through twenty-eight years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Chief Counsel, Senate Environment and Public Works Committee

410 Senate Dirksen Office Building
Washington, DC 20510
January 2015-present

The Environment and Public Works Committee has jurisdiction over all environmental and fish and wildlife protection laws as well as the Federal Highway Program, the civil works program of the Army Corps of Engineers, and other infrastructure authorities.

As Chief Counsel my job is to help the Chairman advance his legislative and oversight agenda. In particular, I negotiated the environmental streamlining provisions of the Fixing America's Surface Transportation Act (P.L. 114-94). I oversaw the Senate legislative and oversight efforts relating the Waters of the United States (WOTUS) rule, including the Federal Water Quality Protection Act (S. 1140), numerous hearings, and a Majority Report on WOTUS implementation. I negotiated many provisions of the Water Infrastructure Improvements for the Nation (WIIN) Act (S. 612). I also help supervise the committee staff.

I have written numerous op-eds, articles, and press releases to communicate the Chairman's goals. I made presentations before many different groups and spoke to reporters on behalf of the Chairman.

I have worked with outside counsel to develop and file amicus briefs for members of Congress challenging the Clean Power Plan, the Chesapeake Bay Total Maximum Daily Load, and the WOTUS Rule.

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-January 2015

As a lawyer in private practice I used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on environmental legal and policy issues.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testified before Congress, wrote articles, gave frequent speeches to trade associations, and spoke to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC

January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste, the Clean Water Act Spill Prevention, Control and Countermeasure regulations, and the exemption reporting air releases from farms under both the Comprehensive Environmental Response, Compensation, and Liability Act and the Emergency Planning and Community Right to Know Act.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response (now Office of Land and Emergency Management) I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act (P.L. 107-118) ; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.
Associate, August 1988 – January 1995

As an associate, I represented clients involved in Superfund litigation and Clean Water Act permit appeals, counseled clients on compliance with the Resource Conservation and Recovery Act, drafted comments on proposed agency regulations, prepared clients for multi-media inspections, conducted environmental due diligence for real estate and corporate transactions, and drafted environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY
August 1983-July 1985
Paralegal in the legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law

Philadelphia, Pennsylvania
J.D., cum laude Ex. 6 - Personal
University of Pennsylvania Law Review, Editorial Board Ex. 6 - Personal

Princeton University

Princeton, New Jersey
A.B, History, cum laude Ex. 6 -

PROFESSIONAL:

Security Clearances (former):

Top Secret
Sensitive Compartmented Information access

Bar Admissions:

District of Columbia
Commonwealth of Pennsylvania (inactive)
U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

Married, David M. Bodine, IV. Two sons, Christopher (b. 1991) and Steven (b. 1994).



Sydney M. Hupp

Ex. 6 - Personal Privacy

Experience

Executive Assistant; Oklahoma Attorney General Scott Pruitt

January 2016-Present

- Proactively manage and direct the schedule for the Attorney General, in its entirety
- Primary interface between Attorney General and internal contacts, external contacts, and vendors
- Prepare detailed correspondence on behalf of the Attorney General
- Deploy exceptional organizational, logistical, and operational tactics to aid Attorney General in all endeavors

Deputy Director of Operations and Compliance; Attorney General Pruitt Political Team

June 2015-Present

- Directed annual budgeting and planning process for political team's budgets
- Contributed to organizational planning and fundraising strategy
- Executed and met financial and operational goals
- Required to meet stringent FEC and state ethics financial reporting standards and deadlines
- Managed data entry, accounts, payroll

Political Fundraising and Event Planning for Attorney General Scott Pruitt

May 2014-May 2015

- Planned and executed fundraising events to benefit Scott Pruitt for Attorney General efforts
- Wrote and edited marketing and campaign materials
- Converted handwritten donor records to Crimson Database to meet rigorous compliance standards

Server, Expediter Shift Leader & Trainer; Eskimo Joe's Restaurant

August 2011-November 2014

Education

Oklahoma State University

August **Ex. 6 - Personal**

Bachelor of Science in Strategic Communications; Emphasis in Public Relations

Minor in Religious Studies

ELIZABETH TATE BENNETT

Ex. 6 - Personal Privacy

**National Rural Electric Cooperatives Association, Sr. Principal, Legislative Affairs
Lead Lobbyist on Environment & Appropriations Issues**

June 2015- Present

- Designated NRECA liaison in the Coal Utilization Research Council (CURC), Utility Solid Waste Activities Group (USWAG), Washington Coal Club, Women in Agriculture and Women in Government Relations
- Builds broad coalitions of industry stakeholders with common legislative interests
- Spearheaded plan to increase NRECA engagement with Congressional Offices on social media
- Works regularly with NRECA's regulatory and legal teams on in-depth policy issues
- Drafts op-eds for placement in local co-op magazines and newsletters
- Travels regularly throughout the Midwest and Southeast for speaking engagements at co-ops
- Responsible for designating campaign contributions for all EPW/E&C/Appropriations Committee Members
- Maintains strong relationships with individual Members of Congress & senior staff within Senate and House Leadership, Senate Environment and Public Works Committee, House Energy & Commerce, Senate/House Appropriations Committees/Subcommittees, House/Senate Agriculture Committees
- Maintains strong relationships with rural & D.C. stakeholders in policy arenas of energy, environment, telecomm & agriculture
- Assisted EPA Transition Team with General Pruitt's confirmation hearing process: identified and connected Team with Congressional allies from key states. Facilitated industry op-eds and social media placement
- Utilized industry coalitions and NRECA's grassroots network to build support for final passage of WIIN
- Obtained a record 38 Senate, 218 House signatures on annual Rural Utility Service letters for FY17

Majority Leader Mitch McConnell, Legislative Assistant for Energy & Agriculture

July 2013- June 2015

- Advised Leader on the Senate Floor for votes on relevant EPA, Interior, DOE, FERC & USDA nominations
- Advised the Leader on selecting GOP Conferees to 2014 Farm Bill
- Advised the Leader during Conference of the 2014 Farm Bill. Helped him insert personal leg priorities
- Regularly staffed the Leader in weekly meetings with D.C. and KY stakeholders
- Spearheaded innovative initiatives (both legislative and non-legislative) during busy political year, including the Leader's 2014 visit (with local coal miner) to EPA HQ for a Public Listening Session on the CPP. Worked with House Coal Caucus to organize press conference outside the Capitol immediately after
- Oversaw the 2015 Senate confirmation process of Jeff Hall for the Farm Credit Administration Board
- Drafted, whipped and passed McConnell-Merkley hemp amendment to the 2014 CJS Appropriations Bill
- Protected 2014 USDA tobacco buyout settlement payments from sequestration. Wrote Sec. Vilsack and OMB Director Burwell identifying specific Budget Control Act language exempting revolving trust dollars, which includes tobacco payments, as exempt from sequester
- Met with and successfully persuaded USDA Deputy Secretary Krysta Harden to reverse a 2013 RMA decision altering crop insurance rotation requirements for tobacco
- Secured speakers from the Administration for Senate briefings including CFTC Commissioner Giancarlo
- Managed efficient, timely mail and vote rec. programs for issues; oversaw small team of leg correspondents
- Initiated a plan to build relationships with Senate Democratic staff
- Represented the Leader's Office at Senate Western Caucus meetings
- Enhanced D.C./KY perceptions of the Leader's accessibility via strong interpersonal skills, open-door policy

**Congressman Andy Barr (KY-06), Senior Legislative Assistant
Congressman Brett Guthrie (KY-02), Legislative Assistant**

**January 2013- July 2013
June 2009-January 2013**

**EDUCATION: Georgetown University Washington, D.C., Master's in Public Relations & Communications
Centre College, Danville, KY, Bachelor of Arts, Government**

William L. Wehrum, Jr.

Ex. 6 - Personal Privacy

Partner and Head of the Administrative Law Group, Hunton & Williams LLP

Hunton & Williams LLP, Washington, DC
2007 to present.

Bill's practice focuses on air quality issues, including regulatory development and related litigation; compliance counseling and enforcement defense; legislative advice; and permitting. Bill is the head of Hunton's Administrative Law Group, which includes the Nation's premier environmental law practice.

Acting Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2005 to 2007

As EPA's senior official on air issues, Bill was responsible for all aspects of the Agency's air program – including stationary source regulations and permitting, motor vehicle and fuel standards, and a wide range of other Clean Air Act provisions.

Principal Deputy Assistant Administrator and Counsel to the Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2001 to 2005

Associate Attorney

Latham & Watkins and Swidler & Berlin, Washington, DC
1994 to 2001

BF₃ Production Team Leader and Supervisor – Health, Safety, and Environmental

Allied-Signal, Inc., Wilmington, DE
1988 to 1994

Environmental Engineer

Allied-Signal, Inc., Morristown, NJ
1986 to 1988

Education

JD, Widener University **Ex. 6 -**

BS Chemical Engineering, Purdue University **Ex. 6 -**

Professional Memberships/Certifications

Member of the DC Bar and numerous federal district and circuit courts.
Professional Engineer, State of Delaware (inactive).

Andrew R. Wheeler

Ex. 6 - Personal Privacy

MANAGEMENT & POLICY EXPERIENCE

Trump Campaign

Policy Staff

July 2016 –

- One of Two Policy Staff responsible for environmental, energy, agriculture, transportation and telecommunications policy.
- Drafted talking points for speeches, debate preparation, and policy documents.

FaegreBD Consulting

Washington, D.C.

Principal, Team Leader *Energy and Environment Practice*

2009 – present

- Serves as a Principal in a national consulting and government relations firm, assisting clients with federal regulatory and legislative issues. Provided business consulting, conducted federal affairs assessments and direct advocacy services for clients.
- Worked on behalf of business clients, local governmental bodies and not-for-profit organizations.
- Focused extensively on national energy, climate change, and environmental issues including fuels policies, air regulations, and coal issues.
- Team Leader of nine person team since 2014.
- *Of Counsel* with Faegre Baker Daniels Law Firm.
- Co-Chair of firm-wide Energy and Natural Resources Industry Team (50+ attorneys) since 2016.

U.S. Senate Committee on Environment and Public Works (EPW)

Washington, D.C.

Staff Director and Chief Counsel

2002 – 2009

- Served as both Staff Director (Chief of Staff) and Chief Counsel for one of eight authorizing committees in the United States Senate formulating and executing the legislative, oversight, policy and public outreach agenda
 - Jurisdiction encompasses seven Cabinet level departments and agencies
 - Responsible for the Senate confirmation of 52 Presidential nominated positions
 - Policy and procedural advice to members of the Committee and other Senators
 - Chief Liaison to Senate and House Leadership and the White House
- Direct Management:
 - Multi-layered policy and communication/public affairs organization
 - Develop and implement long-term strategic plan while also responding to time sensitive demands
 - More than 30 professional staff, additional responsibility of budget and administration of 60 staff
- Legislative, Policy and Subject Matter Responsibilities:
 - Managed the Senate floor debate and strategy for the Lieberman/Warner Climate Change Bill and other greenhouse gas and carbon constraint technology related legislation
 - Highway Bill reauthorization with over \$286 Billion in transportation funding in 2005.
 - Power plant multi-emissions (Clear Skies Act) and Clean Air Interstate Rule (CAIR)
 - Energy Policy Act of 2005 and 2007 with emphasis on Renewable Fuels Standard (RFS)
 - Policy and legislation involving offshore oil reserves, alternative fueled vehicles, biofuels, oil shell, tar sands, and the renewable portfolio standard
 - Work extensively with regulatory agencies such as the Environmental Protection Agency, Nuclear Regulatory Commission, and the Departments of Energy, Transportation, and Interior
- Public Communication:
 - Deliver public policy speeches to various organizations including the American Bar Association and various trade associations and industry conventions

- Conduct press interviews and media availabilities including on camera interviews
- Advocacy of Committee positions within Congress, the Administration and the general public
- Recognized by *National Journal* as one of the Top Congressional Staff Leaders for 2005

U.S. Senate Subcommittee for Clean Air, Wetlands and Nuclear Safety

Washington, D.C.

Staff Director and Counsel

1997-2002

- Served under the Chairmanships of both Senators Jim Inhofe (R-OK) and George Voinovich (R-OH)
 - Drafted and negotiated legislation involving clean air issues, nuclear energy, and FEMA
 - Developed policy on full range of energy and environmental issues
 - Organized over 30 Subcommittee oversight and legislative hearings
- Represented the Subcommittee to constituents, outside lobbyists, and Executive Branch employees
- Guided numerous bills through the Committee, Senate floor, and conference committee process

Office of United States Senator James Inhofe

Washington, D.C.

General Counsel

1995-1996

- Lead staff person for Commerce and Judiciary issues
- Managed Senator's agenda on environmental issues before the Environmental and Public Works Committee (Superfund, Safe Drinking Water Act, Clean Air Act, and Resources Conservation Recovery Act)

United States Environmental Protection Agency (EPA)

Washington, D.C.

Special Assistant, Information Management Division,

1991-1995

Office of Pollution Prevention and Toxics

- Reported to Division Director and worked as liaison to other Divisions and Offices within the EPA and outside constituent groups
- Coordinated Division working groups and special projects including annual conference attended by over 500 participants
- Worked on the Toxic Release Inventory and the Toxic Substances Control Act

A C T I V I T I E S & A W A R D S _____

- National Energy Resources Organization, former President and Chairman
- Washington Coal Club, President 2016
- John C. Stennis Congressional Staff Fellow – 106th Congress
- EPA Bronze Medal – 1993, twice in 1994
- Phi Delta Phi
- Alpha Chi Sigma, President – 1986
- Eagle Scout

E D U C A T I O N _____

George Mason University School of Business, M.B.A.

Washington University School of Law, J.D.

Member - District of Columbia Bar

Case Western Reserve University, B.A.

Major: English, Biology

Ex. 6 - Personal
Privacy

Message

From: Jackson, Ryan (Inhofe) [Ryan_Jackson@inhofe.senate.gov]
Sent: 2/16/2017 10:17:53 PM
To: Munoz, Charles [munoz.charles@epa.gov]
Subject: 3 more
Attachments: Resume of Troy Magee Lyons 2017.docx; Freire Resume EPA.DOCX; Byron Brown Resume Dec 21 2016-Final.pdf

- Troy Lyons, AA for Congressional
- JP Freire, AA for Public Affairs
- Byron Brown, counselor to the administrator. We had previously submitted his name for OLEM AA, however, due to that process taking so long we would like to have him in the Administrator's office sooner.

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Building
Washington, D.C. 20510
(202) 224-4721
(202) 228-1007 facsimile

BYRON R. BROWN

Ex. 6 - Personal Privacy

Bar Membership: Massachusetts (active since 1999) ❖ Security Clearance: "Top Secret" since 2012; "Secret" since 2005

CONGRESSIONAL & LEGAL EXPERIENCE

Committee on Environment and Public Works (EPW), U.S. Senate, Chairman James Inhofe

Senior Counsel

Jan. 2015 – Present

- ❖ Manage all legislation and policy issues involving Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) and Resource Conservation and Recovery Act (RCRA) for EPW Committee:
 - Drafted and negotiated compromise legislation amending RCRA to authorize permit programs for coal ash management (Sec. 2301 of P.L. 114-322, Water Infrastructure Improvements for the Nation Act);
 - Lead Republican Senate staffer on bill to reauthorize federal Brownfields program (S. 1479);
 - Brokered compromise solid waste legislation to promote waste-to-energy and paper recycling; and
 - Assisted drafting of bipartisan legislation to promote cleanup of abandoned mines by Good Samaritans.
- ❖ Organize and staff multiple full Committee and Superfund, Waste Management and Regulatory Oversight Subcommittee hearings on U.S. Environmental Protection Agency (EPA) programs and policies, including preparing statements and questions for Chairman and Senators, drafting background memoranda, and selecting witnesses.
- ❖ Conduct high-profile oversight investigations on various topics under EPW Committee jurisdiction, including:
 - EPA's use of social media to promote Clean Water Rule in violation of lobbying and propaganda laws;
 - The role of environmental groups in developing EPA's Clean Power Plan;
 - Compliance with Federal Vacancies Reform Act by EPA and the Council on Environmental Quality;
 - EPA's oversight of Superfund sediment sites and adherence to internal policies; and
 - EPA's role in causing and its response to the Gold King Mine blowout.

Committee on Natural Resources, U.S. House of Representatives, Chairman Doc Hastings

Director and Senior Counsel, Office of Oversight and Investigations

April 2013 – Jan. 2015

Managed four-attorney staff office that conducted high-profile oversight investigations into energy, natural resource, environmental, and science issues involving the Department of the Interior (DOI), other agencies, and the private sector.

- ❖ Advised Chairman and Chief of Staff about oversight priorities, strategies, and legal authorities.
- ❖ Staffed more than a dozen full Committee and Subcommittee oversight hearings.
- ❖ Conducted investigative interviews with witnesses and negotiated with counsel for witnesses.
- ❖ Prepared staff reports and document requests; served as lead negotiator with executive branch officials and private sector representatives for Committee investigations; and prepared and issued subpoenas.
- ❖ Coordinated with communications staff on public relations strategies for oversight investigations, including drafting content for Committee website, press releases, and talking points.

Senior Counsel for Oversight, Office of Oversight and Investigations

Dec. 2011 – April 2013

- ❖ Conducted oversight investigations with minimal supervision on diverse natural resource and environmental topics, including:
 - White House role in 2010 Gulf of Mexico offshore drilling moratorium;
 - Lack of independence by DOI Office of Inspector General; and
 - Mismanagement of law enforcement asset forfeiture program for fisheries management agency.
- ❖ Drafted document request letters; prepared and issued subpoenas; drafted staff reports and briefing memoranda about pending investigations; negotiated with agency officials over scope of request letters and interviews; and conducted interviews and meetings with witnesses and whistleblowers.
- ❖ Staffed full Committee and Subcommittee hearings, including briefing Chairman and Members, drafting background memoranda, and preparing questions for witnesses.

U.S. Environmental Protection Agency, Office of General Counsel (OGC)

Senior Attorney, Air and Radiation & Cross-Cutting Issues Law Offices

Feb. 2011 – Dec. 2011

- ❖ Counseled Office of Air and Radiation programs on legal issues arising under Clean Air Act (CAA) and the Administrative Procedure Act, including NSR/PSD permits for power plants, Title V operating permits, climate change public trust doctrine litigation, biomass deferral rule, and air transport rulemakings.
- ❖ Advised senior agency officials on Congressional Review Act; Information Quality Act; the development of EPA's scientific integrity policy; and requirements for regulatory reviews by Science Advisory Board.

Associate Deputy General Counsel/Senior Advisor, Immediate Office of the General Counsel *Nov. 2006 – Feb. 2011*

Advised General Counsel and other senior EPA officials on management of OGC and Congressional relations.

- ❖ Served as liaison for legal and policy issues between OGC and Office of Solid Waste and Energy Response; Office of Pollution Prevention and Toxic Substances; and Office of Environmental Information.
- ❖ Coordinated litigation filings, regulatory reviews, policy briefings, cross-office projects, and other matters requiring General Counsel involvement under CERCLA, RCRA, Endangered Species Act, National Environmental Policy Act (NEPA), and other environmental and information laws. Representative matters included two Supreme Court cases involving CERCLA; EPA's response to contaminated Chinese drywall; and NEPA reviews of nationally significant energy and infrastructure projects.
- ❖ Managed EPA response to oversight investigations by Senate and House committees, the Government Accountability Office, and the EPA Office of Inspector General. Representative matters included denial of California's request for a waiver under CAA and endangerment finding to regulate greenhouse gas emissions from vehicles, the impact of recent Supreme Court decisions on Clean Water Act enforcement cases, environmental cleanups at Superfund sites, and regulation of a proposed offshore liquefied natural gas facility.
- ❖ Served as Brookings Institution Legislative Fellow working on energy and environmental issues (2010).
- ❖ Coordinated recruitment, hiring, and training of staff attorneys, legal fellows, and interns for OGC.
- ❖ Served as OGC's staff lead for the 2008 Presidential Transition.

Assistant General Counsel for Information Law, General Law Office

Nov. 2003 – Nov. 2006

Managed nine attorneys and paraprofessional staff in OGC's Information Law Practice Group.

- ❖ Issued final decisions on behalf of General Counsel for Freedom of Information Act (FOIA) administrative appeals, fee waiver requests, and confidential business information (CBI) and trade secret claims under all EPA statutes.
- ❖ Oversaw practice group's FOIA and Privacy Act litigation docket.

Attorney, Information Law Practice Group, General Law Office

Jan. 2001 – Nov. 2003

Counseled and litigated issues involving FOIA, privacy, oversight, records, information security, and Internet projects.

- ❖ Served as agency counsel for FOIA litigation involving Vice President's energy task force; coordinated development of privacy, CBI, and copyright policies for regulations.gov website (e-rulemaking portal); and counseling agency officials on CBI and confidentiality issues associated with agency's emergency responses to terrorist attacks.

The Reporters Committee for Freedom of the Press, Arlington, VA.

Jack Nelson Legal Fellow

Sept. 1999 – Aug. 2000

Drafted *amicus curiae* briefs for federal and state appellate litigation involving federal and state open record laws.

EDUCATION & OTHER QUALIFICATIONS

J.D. College of Law, University of Iowa, Iowa City, IA.

M.A. School of Journalism and Mass Communication, University of Iowa, Iowa City, IA.

B.A. English/Journalism (*cum laude*), University of New Hampshire, Durham, NH.

Ex. 6 - Personal
Privacy

The Daily Tribune, the Pulitzer Prize winning daily newspaper in Ames, IA.

Jan. 1995 – June 1996

News reporter covering county government. Copy editor for front page, daily news, and weekly feature sections.

The Daily Iowan, the daily newspaper in Iowa City, IA.

Oct. 1996 – May 1999

Editorial page editor, opinion writer, and local news reporter.

SAMPLE OVERSIGHT LETTERS

- ❖ Letter to Gina McCarthy, Administrator, and Environmental Protection Agency re: Deputy Administrator Vacancy, March 8, 2016: <http://www.epw.senate.gov/public/cache/files/0da0f6d1-1eed-43f5-aa11-9dec604fa31d/meiburg-030816-letter-to-epa.pdf>.
- ❖ Letter to Gina McCarthy, Administrator, Environmental Protection Agency re: Gold King Mine, Feb. 3, 2016: <http://www.epw.senate.gov/public/cache/files/c229fb2e-5868-434d-8792-bf47ae5fae63/epw-to-epa-re-gold-king-020316-2-.pdf>.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Dec. 18, 2015: <http://www.epw.senate.gov/public/cache/files/a2d487ef-dedb-4a4d-9285-a33b20e9b08e/121815-letter-from-chairman-inhofe.pdf>.
- ❖ Letter to President Obama re: Chairman Vacancy at Council on Environmental Quality, Nov. 20, 2015: <http://www.epw.senate.gov/public/cache/files/311ab91a-7e71-4139-bbcc-c9ed9a221da8/ceq-letter-to-obama-112015-final.pdf>.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Nov. 20, 2015: <http://www.epw.senate.gov/public/cache/files/5524f18c-19bf-484f-a916-c176bbcd2aa3/ceq-letter-to-goldfuss-112015-final.pdf>.

PUBLICATIONS

- ❖ *“Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again,”* Committee on Environment and Public Works, Majority Staff Report (co-author) Dec. 1, 2015: <http://www.epw.senate.gov/public/cache/files/82ad22e2-c7d4-43db-a5a3-a596571f76d0/white-paper-combined-120315-final.pdf>.
- ❖ *“Obama’s Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions,”* Committee on Environment and Public Works, Majority Staff Report (co-author), Aug. 4, 2015: <http://www.epw.senate.gov/public/cache/files/386eb25d-b723-4ffd-9fcf-218425a33191/epw-staff-report-obama-carbon-mandate.pdf>.
- ❖ *“Under the Microscope: An Examination of the Questionable Science and Lack of Independent Peer Review in Endangered Species Act Listing Decisions,”* Committee on Natural Resources, Majority Staff Report (co-author), Dec. 15, 2014: http://naturalresources.house.gov/uploadedfiles/esa_peer_review_science-staff_report.pdf.
- ❖ *“A Five-Star Folly: An Investigation into the Cost Increases, Construction Delays, and Design Problems That Have Been a Diservice to the Effort to Memorialize Dwight D. Eisenhower,”* Committee on Natural Resources, Majority Staff Report (co-author), July 25, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-eisenhowermemorial.pdf>.
- ❖ *“Ethics Under Review: An Oversight Investigation into the Department of the Interior’s Ethics Program and How Recusals are Managed for Senior Officials,”* Committee on Natural Resources, Majority Staff Report (lead author), Sept. 9, 2014: <http://naturalresources.house.gov/uploadedfiles/ethics09091staffreport.pdf>.
- ❖ *“A Less Secure Future for Rural Schools: An Investigation into the Obama Administration’s Questionable Application of the Sequester to the Secure Rural Schools Program,”* Committee on Natural Resources, Majority Staff Report (co-author), January 14, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-alessecurefutureforruralschools.pdf>.
- ❖ *“Holding Interior Watchdog Accountable: Oversight of the Department of the Interior’s Office of Inspector General,”* Committee on Natural Resources, Majority Staff Report (lead author), Feb. 21, 2013: <http://naturalresources.house.gov/uploadedfiles/oversightreportdepartmentofinterior.pdf>.

Senior speechwriter, editor, communications strategist, and coalitions lead with experience running public affairs campaigns against regulatory overreach; Work has appeared in the *Wall Street Journal*, the *Washington Post*, the *New York Times*, and *Forbes*; Experience on camera as well as managing teams of writers and communicators and overseeing digital production and outreach; Consulted for corporate clients, conservative and libertarian groups, and candidates on regulatory, energy, conservation, land, and environmental issues; Current work includes policy messaging for Senate leadership and managing staff; Background includes successful work in conservative journalism, campaigns, congressional affairs, and crisis communications

EXPERIENCE

OFFICE OF SENATOR ORRIN HATCH, PRESIDENT PRO TEMPORE November 2014 – Present **Director of Communications**

Lead communications efforts for the longest serving Republican member of the Senate and Chairman of the Senate Finance Committee; Position senator as a leader on lands and energy issues facing western states; Originate and edit written communications and guide national media coverage; Successfully renewed Senator Hatch's media footprint among Utah outlets and strengthened key relationships nationwide; Coordinate outreach for all committee and personal office work (Finance, HELP, Judiciary)

U.S. HOUSE OF REPRESENTATIVES December 2012 – October 2014 **Director of Communications and Speechwriter**

Established Rep. Mike Pompeo, R-Kansas, as a leader on environmental and energy issues on the House Committee on Energy and Commerce; Prepped for hearings with EPA Administrator Gina McCarthy that led to breakthrough news coverage; Led policy work on Intelligence, and Benghazi Committees; Expanded national, local, and trade coverage of a sophomore member by building out media relationships; Wrote speeches and op-eds for member as well as supporters and stakeholder groups

Campaign Communications Adviser February 2014 – November 2014 Successfully ran communications operation for **POMPEO FOR CONGRESS** reelection effort

SELF-EMPLOYED June 2012 – December 2012 Led advocacy efforts for corporate and grassroots organizations on a contract basis; Drafted op-eds, directed social media strategy; Defended clients in energy industry against regulatory overreach

NEW MEDIA STRATEGIES March 2011 – November 2012 *Award-winning crisis communications and marketing firm*

Senior Communications Strategist/Lead Writer in Public Affairs
Developed comprehensive media strategy, analysis, and editorial services that penetrated top-tier outlets; Advised well-known international corporations in the energy sector affected by export-import regulations, energy markets, land issues, and global conflict

RICK PERRY FOR PRESIDENT September 2011 – January 2012 **Foreign Policy Communications Strategist** Established candidate's credibility among major foreign policy outlets by writing on breaking news topics for mainstream audiences

THE WASHINGTON EXAMINER June 2009 – March 2011 **Associate Editorial Page Editor** Wrote daily editorials in addition to regular collaborative editing and reporting work; Focused on regulatory overreach; Interviewed on Fox News, NBC, CNN, among others; Breakthrough investigative work cited in a House Oversight and Government Reform Committee report on Financial Crisis Inquiry Commission

THE AMERICAN SPECTATOR

January 2008 – June 2009

Managing Editor

Led editorial meetings, achieved numerous milestones for online and print editions; Recruited and mentored interns, writers, and artists who have gone on to contribute to major business and political outlets including *The Atlantic*, Reuters, and *Forbes*; Remain a contributing editor

Collegiate Network Journalism Fellow/Editorial Assistant

June 2005 – January 2006

Deputy to managing editor providing copyediting, web management, and writing

OTHER EXPERIENCE

REPUBLICAN NATIONAL CONVENTION, Writer	Cleveland, OH	2016
HOUSE FINANCIAL SERVICES COMMITTEE, Speechwriter	Washington, DC	2013
HARIDOPOLOS FOR SENATE, Communications Adviser, Speechwriter	Tallahassee, FL	2011
EVANS-NOVAK POLITICAL REPORT, Researcher (Temporary)	Washington, DC	2007
THE NEW YORK TIMES, Researcher/Writer	Washington, DC	2006 – 2007
THE CORNELL REVIEW, Senior Editor/Writer	Ithaca, NY	2003 – 2005

EDUCATION

CORNELL UNIVERSITY, Ithaca, New York

Bachelor of Arts, English (Renaissance literature and medieval studies) and a minor in government (emphasis on political rhetoric and history)

Graduate work: Shakespeare studies

Languages: Conversational Spanish

U.S. NAVAL WAR COLLEGE, Washington, DC

Currently enrolled and taking classes towards a Master of Arts Degree in Defense and Strategic Studies

Coursework: Joint Maritime Operations, Strategy and Warfare, Theater Security Decision Making

HONORS, MEMBERSHIPS, VOLUNTEER WORK

EUROPEAN UNION VISITORS PROGRAM	2016 Visiting Fellow to Brussels
CLAREMONT INSTITUTE	2015 Lincoln Fellow
HERITAGE FOUNDATION	Madison Fellow
NATIONAL REVIEW INSTITUTE	2013 Washington Fellow
FOREIGN POLICY INITIATIVE	2011 Future Leader
SENATE PRESS SECRETARIES ASSOCIATION	Director of Membership
REPUBLICAN COMMUNICATIONS ASSOCIATION	Member
AMERICAN CONSERVATIVE UNION	CPAC 2009 Journalist of the Year
NAVY SEA CADETS (Nov. 2013 - Nov. 2014)	Volunteer Instructor, Public Affairs Officer
INTERCOLLEGIATE STUDIES INSTITUTE	2005 Foreign Correspondent Fellow
INSTITUTE FOR POLITICAL JOURNALISM	Board Member

Ex. 6 - Personal Privacy

Professional Experience

Hess Corporation

Manager, Government Affairs & HessPAC

**Washington, D.C.
June 2015-Present**

- Serve as Hess' sole point of contact with the United States Congress in order to advocate on behalf of the company's legislative and regulatory priorities.
- Coordinate with senior executives to identify corporate priorities to effectively mitigate against legislative and regulatory risks to the company's license to operate.
- Represent Hess at relevant trade associations to initiate coalition building with like-minded companies to advance key industry initiatives.
- Launched Hess Corporation's political action committee, HessPAC, to enhance the political awareness of the company's employees.
- Develop and execute a strategic outreach and communications plan to recruit new HessPAC members.

BP America

Director, Communications & External Affairs

**Washington, D.C.
March 2015 – June 2015**

- Maintained responsibility for all initiatives created while serving as Associate Director of US Federal Government Affairs, while continuing to execute the responsibilities as outlined below.
- Managed BP's relationships with Members of the U.S. House of Representatives and advocated Congress on the company's legislative and regulatory priorities for all business units.

Associate Director, Communications & External Affairs

November 2011-March 2015

- Engaged on a day-to-day basis with key Congressional stakeholders to create opportunities and mitigate risks for BP's downstream business unit.
- Coordinated with Regulatory Affairs team to engage relevant regulatory agencies.
- Utilized sponsorships, trade associations, PAC contributions and community engagements in a strategic way to maximize value for the company.

United States Senator Kay Bailey Hutchison (R-TX)

Legislative Assistant

**Washington, D.C.
January 2009-November 2011**

- Served as senior staff and advised the Senator on a legislative portfolio consisting of energy, environment, agriculture, natural resources, and made policy recommendations to the Senator.
- Collaborated with Senate Leadership and the pertinent committees.
- Prepared talking points for Senator Hutchison's floor speeches, press interviews and speaking engagements, based on thorough research and firsthand knowledge of policy issues.
- Prepared Senator Hutchison for meetings by writing event briefs for the Senator's reference.
- Met with Mayors, City Managers and local officials on behalf Senator Hutchison to discuss local appropriation and grant requests as well as the legislative agenda of Texas localities.

United States Small Business Administration (Presidential Appointee)

Washington, D.C.

- Appointed by President George W. Bush to serve at the U.S. Small Business Administration (SBA).

Policy Analyst

January 2008-January 2009

Office of Policy and Strategic Planning

- Advised the Administrator on the development of SBA's policies in the areas of energy, internal trade, health care and economic development.
- Attended weekly briefings with the National Economic Council to provide updates and offer input on Administration policies.
- Provide briefing material to White House staff; this information was used in press releases, website content and speeches by President Bush.
- Reviewed, commented and approved all SBA documents to ensure compliance with the administration's priorities.

- Prepared the Administrator and other SBA officials to testify before Congressional committees on SBA's program offices and initiatives.
- Analyzed and monitored legislation pertinent to small business concerns and wrote memos to the Administrator describing the scope of pending legislation.
- Approved documents from program offices and worked with the White House to have documents cleared and approved before leaving the Agency.

United States Senator George Allen (R-VA)
Legislative Correspondent

Washington, D.C.
July 2005-March 2007

- Assisted Senator Allen's Legislative Assistants in the areas of: energy, environment, agriculture, national defense, homeland security and veterans' affairs.
- Provided official responses to constituents, by letter, fax, email, phone call or in person meeting.
- Met with lobbyists, business organizations and constituent groups to discuss Senator Allen's legislative agenda.

Education

Randolph-Macon College, Ashland, Virginia
B.A. Political Science, Minor in Speech Communication
Student Body President

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Leadership Positions

- Board Member, National Energy Resources Organization
- Member, Randolph-Macon College Alumni Board of Directors

2016-Present
2014- Present

Professional Volunteer Experience

2016 Republican National Convention, Cleveland, Ohio
Professional Volunteer
Committee on Arrangements, Operations

July 2016

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 2/25/2017 12:28:10 AM
To: Munoz, Charles [munoz.charles@epa.gov]
Subject: FW: Resume
Attachments: RESUME.DOC

Charles, here's the detailee for DPC at the White House. She makes \$150,000 at the House of Representatives and we will hire her as an AD.

From: Neumayr, Mary [mailto:mary.neumayr@mail.house.gov]
Sent: Friday, February 24, 2017 4:16 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Resume

Ryan: Following up on our call, my resume is attached. Regards, Mary

Ex. 6 - Personal Privacy

PROFESSIONAL EXPERIENCE

Currently Deputy Chief Counsel for the Energy and Environment Subcommittees of the House Energy and Commerce Committee. Prior government experience includes senior legal positions at the Department of Energy and Department of Justice, managing legal teams and counseling and representing client agencies in energy and environmental litigation and regulatory matters. Prior private sector experience includes commercial litigation and regulatory practice with two large multinational law firms.

U.S. HOUSE OF REPRESENTATIVES, Washington, DC (2009-Present)

COMMITTEE ON ENERGY AND COMMERCE

Deputy Chief Counsel, Energy and Environment, Majority Staff

- Advise Chairman, Members and staff on energy, environment and climate legislation, programs and policy.
- Lead counsel for Clean Air Act stationary source issues, including for energy and industrial sectors.
- Counsel for 15 Clean Air Act related bipartisan bills or resolutions passed by House of Representatives.
- Planned and staffed over 40 hearings on Clean Air Act issues, including briefing Members, preparing memoranda and legal analyses, witness selection, and developing record materials.
- Support Committee's oversight of the Environmental Protection Agency, Dept. of Energy, Federal Energy Regulatory Commission, Nuclear Regulatory Commission and other energy related boards and agencies.
- Provide legal support to Members of Congress in connection with energy and climate litigation, including preparation of Congressional amicus curiae briefs in *AEP v. Connecticut* and *West Virginia et al v. EPA*.
- Led international Congressional staff delegations relating to energy and climate matters.

U.S. DEPARTMENT OF ENERGY, Washington, DC (2006-2009)

Deputy General Counsel for Environment and Nuclear Programs

Lead Counsel, Yucca Mountain Project (Project to develop national nuclear waste repository and transportation system)

- Supervised 40 lawyers and paralegals.
- Managed three groups of attorneys for the following areas: Environment, Civilian Nuclear Programs, and International and National Security Programs.
- Counseled Secretary, Deputy Secretary and DOE program offices on environmental, civilian nuclear, international, defense and national security activities and programs.
- Chief government lawyer for all aspects of \$96 billion Yucca Mountain Project, including management of legal team of agency lawyers and outside counsel.
- Supervised legal teams in connection with environmental compliance matters and litigation, environmental impact statements, international agreements, and rulemaking activities.
- Led procurement for outside counsel, managed outside legal services contracts, and served as a Contracting Officer's Technical Representative.

PROFESSIONAL EXPERIENCE (Cont'd)

U.S. DEPARTMENT OF JUSTICE, Washington, DC (2003-2006)

Counsel to the Assistant Attorney General, Environment and Natural Resources Division

- Provided management support for Division of 650 lawyers and staff.
- Supervised Environmental Enforcement, Environmental Defense and Appellate Section litigation involving NEPA, Clean Water Act, Clean Air Act, Endangered Species Act, CERCLA and other statutes.
- Successfully represented federal agencies in significant litigation and enforcement matters, including cross-border pollution litigation involving Canada and Mexico.
- Participated in development of Clean Air Act rulemakings and related litigation.
- Member of team achieving first settlement in Indian tribal trust litigation.

LEBOEUF, LAMB, GREENE & MACRAE, San Francisco, CA (1996-2003)

Senior Counsel, Litigation and Insurance Regulatory Departments

- Managed energy, insurance and general commercial litigation, including litigation matters in cross-border dispute over long-term natural gas supply contracts.
- Member of legal team successfully resolving multidistrict litigation involving more than 50 consumer fraud magazine sweepstakes class actions nationwide.
- Contributor to establishment of the International Commission on Holocaust Era Insurance Claims.

COUDERT BROTHERS, San Francisco, CA (1993-1996), New York, NY (Summer 1988, 1989-1992),

Associate, Litigation and Antitrust Departments

- Managed antitrust, intellectual property and general commercial litigation, including high technology monopolization and infringement cases.
- Member of trial teams successfully defending client in two multi-million dollar nuclear power plant construction alleged price fixing and racketeering cases.
- Won dismissal in multi-million dollar antitrust case involving marketing of California water rights.

THE WHITE HOUSE, Washington, DC (Summer 1987)

Legal Intern, Office of Counsel to the President

- Preparation for U.S. Supreme Court confirmation hearings.
- Research and preparation of legal memoranda and Presidential correspondence.

EDUCATION

University of California

Hastings College of the Law, San Francisco, CA

- Juris Doctorate, May **Ex. 6 -**
- Note Editor, *Hastings International & Comparative Law Review*

Thomas Aquinas College, Santa Paula, CA

- Bachelor of Arts, June **Ex. 6 -**
- Major: Classical Liberal Arts

BAR ADMISSIONS

New York (1990)
District of Columbia (1991)
California (1993)

COURT ADMISSIONS

U.S. Supreme Court
U.S. Courts of Appeal for the Ninth and Tenth Circuits
U.S. District Courts for California (Northern, Eastern, Southern and Central Districts)
U.S. District Court for Southern District of New York

AWARDS: Secretary of Energy Achievement Award for contributions to Yucca Mountain Project (2009); Commendation Letters from the U.S. Department of Defense General Counsel and the Undersecretary of Defense for Personnel and Readiness for contributions to ensuring military readiness (2005).

ARTICLES: *An Examination of the Criminalization of Commercial Activity, Corporate Responsibility Project, The Federalist Society of Law & Public Policy* (July 2002); *Practice and Procedure in Obtaining Antitrust Clearance in the United States, European Competition Law Review*, Vol. 16 (July/August 1995); *Water Marketing/Transfers and the Antitrust Laws, Cal. Water Law & Pol. Reporter*, Vol. 4 (October 1993); *Maritime Drug Law Enforcement Act: An Analysis, Hastings Int'l & Comparative Law Review* (Spring 1988).

PROFESSIONAL ACTIVITIES

Professional Staff Volunteer, 2012 Republican National Convention Platform Committee, Subcommittee on Energy, Agriculture and Environment, Tampa, Florida, August 2012

President, San Francisco Lawyers Chapter, Federalist Society, 1995-2002, and Member, 1995-Present

Albert C. Kelly, Jr. "Kell"

Ex. 6 - Personal Privacy

[[HYPERLINK "mailto:akelly@spiritbank.com"](mailto:akelly@spiritbank.com)]

EXECUTIVE MANAGEMENT / COMMUNITY LEADER

PROFESSIONAL SUMMARY

High energy, hardworking executive who builds winning teams by motivating to high levels of performance. Leads by example. Experience successfully leading companies, local, state and national organizations. Strategic thinker. Created a business culture which emphasizes the importance of relationships with both customers and employees.

CORE COMPETENCIES

Organization, Communication, Motivational Speaker, Strategic Planning, Business Planning, Business Development, Relationship Development, Sales Training, Incentive Planning and Implementing, Team Leadership, Government Relations, Issue Advocacy, Political Activity

CAREER OVERVIEW

SPIRITBANK BRISTOW, OK

1984-PRESENT

Chairman 2012-Present; President and CEO 1990-2014; Vice President 1984-1990

Lead the bank and affiliates, to align with the board's vision. Guide executives and high level officers through daily operations, special projects, and problem management. Balance objectives internally and externally to strengthen and sustain the bank. Provide the bank a local and national presence by representing the bank at public meetings, conferences, legislative events, and sponsored events. Work in tandem with the CFO to ensure financial reporting accuracy, efficiency, asset liability management and overall profitability of the organization. Grew the bank from one location with \$35 million in assets to a multiple location, multi city bank reaching \$1.5 billion at its peak.

MCMILLAN, VASSAR & KELLY BRISTOW, OK

1980-1985

Partner

General practice of law including work in banking, domestic relationship law, contracts, personal injury, oil and gas, and real estate.

ASSISTANT DISTRICT ATTORNEY, CREEK & OKFUSKEE COUNTIES, OK

1982-1984

Assistant District Attorney

Responsible for prosecution of all types of criminal violations including docket management, jury and non-jury trials and office administration.

BENCHMARKS & MILESTONES

EXECUTIVE MANAGEMENT/LEADERSHIP

- Co-founder and Co-Chairman of TRUST (Transportation Revenue Used Strictly For Transportation) Statewide transportation coalition, chiefly responsible for dramatic increase instate transportation revenue being expended on roadways and bridges
- Chairman of the Oklahoma Turnpike Authority: Responsible for administration of 606 miles of turnpike system in Oklahoma. The bond rating for the Oklahoma Turnpike Authority is one the highest in the nation and the value provided its customer is one of the -least costly in the country
- Founded and led the SpiritBank Ambassador Program which educated selected SpiritBankers on the legislative process and provided issue advocacy on strategically important legislation for the state
- Founding director of Retired Educators for Agriculture Program; a statewide program to provide high school and college students with hands-on agriculture-related internships
- Served on City of Bristow Park Board and helped lead a \$4 million renovation of Bristow's City Park by raising all money from private sources
- Completed Board terms on the Oklahoma State Chamber of Commerce, Tulsa Chamber Of Commerce, Oklahoma Institute for Child Advocacy, Salvation Army, Oklahoma Policy Institute, Opportunity

Oklahoma, Oklahoma Center for Non-Profits, Bristow Park Board.

- Manager of Family Cattle Ranch responsible for daily care of approximately 200 head of cattle

BANKING/FINANCE

- Past Chairman of the American Bankers Association which represents over 5,000 banks nationwide
- Past Chairman of American Bankers Association Community Bankers Council which is the arm or the American Bankers Association Grass Roots Advocacy effort which organized and energized the rank and file bankers into a national lobby effort
- Served on American Bankers Association Board of Director for 8 years
- Past Chairman of the Oklahoma Bankers Association responsible for the representation of the over 250 banks then in Oklahoma

OTHER ASSOCIATIONS

Young Presidents Organization
Oklahoma Bar Association
American Bar Association
Bristow Rotary Club
NAACP Life Member
American Bankers Association
Oklahoma Bankers Association
Bristow Chamber of Commerce
Tulsa Chamber of Commerce
Bristow Historical Society

EDUCATION

Juris Doctorate, University of Oklahoma, Bachelor of Business Administration, University of Oklahoma

SUMMARY

Strategic communications professional with more than eight years of experience working with high-level media, campaigns and elected officials in both the private and public sectors.

EDUCATION

Florida State University
Tallahassee, Fla.

MS | *Applied American Politics and Policy*

BS | *Communications, Public Relations, Magna Cum Laude*

ACTIVITIES

November 2016 | GOTV and election day operations volunteer for the New Hampshire Republican Party.

July 2016 | Professional volunteer at the 2016 Republican National Convention responsible for booking surrogates on NBC, MSNBC and CNBC.

2015 - 2016 | Member of the Senate Press Secretaries Association.

2013 - 2014 | Tutor for Horton's Kids, a mentoring organization that empowers at-risk children in Washington, D.C.

PROFESSIONAL EXPERIENCE

U.S. SENATE, OFFICE OF SENATOR SHELLEY MOORE CAPITO (R-W.Va.) | Washington, D.C.

Deputy Communications Director, January 2015 – Present

- Established the press office for an incoming member of the U.S. Senate.
- Spokesperson and key strategist for all communications activities.
- Helped write and prepare Senator Capito's prime-time speech in support of President-elect Donald Trump at the 2016 Republican National Convention in Cleveland.
- Developed and executed a 360 degree communication program to successfully advance Senator Capito's legislation to repeal the Clean Power Plan.
- Conceived and implemented the *WV Girls Rise Up* program to empower young women through fitness, education and confidence building activities, resulting in extensive positive media coverage.
- Write press releases, op-eds, speeches, talking points, social media plans and briefing materials.

SHELLEY MOORE CAPITO FOR U.S. SENATE | Charleston, W.Va.

Communications Director, May 2014 – December 2014

- Served as chief spokesperson and communications strategist in nationally targeted Senate race.
- Successfully pitched opposition research resulting in statewide and national media coverage.
- Briefed and staffed the candidate for major media events, including debate preparation and appearances on national public affairs programs.
- Conceived message-driven earned media tactics, including the *West Virginia Works Plan* highlighting the candidate's jobs platform during a statewide bus tour.
- Designed and implemented the campaign's social media and rapid response strategy.

CRC PUBLIC RELATIONS | Alexandria, Va.

Senior Account Executive, April 2013 – April 2014

- Provided media relations counsel to Fortune 500 corporations, political and non-profit clients.
- Crafted and executed a communications plan for the launch of Newt Gingrich's book *Breakout: Pioneers of the Future, Prison Guards of the Past, and the Epic Battle That Will Decide America's Fate*.
- Conducted media training and secured national print, TV and radio interviews for clients.

U.S. HOUSE OF REPRESENTATIVES, OFFICE OF REP. RON DESANTIS (FL-06) | Washington, D.C.

Communications Director, December 2012 – April 2013

- Served as primary spokesperson and social media strategist for Rep. Ron DeSantis.
- Established the press office and created a long-term communications strategy.
- Generated national, statewide and regional media hits.

MITT ROMNEY FOR PRESIDENT | Boston, Mass.

Surrogate and Media Affairs Manager, May 2012 – November 2012

- Led the Romney-Ryan campaign's surrogate operations, including overseeing strategic planning, media booking and managing relationships with top surrogates.
- Arranged broadcast interviews for Gov. Romney; aided campaign rapid response and bracketing.

FLORIDA GOVERNOR RICK SCOTT | Tallahassee, Fla.

Traveling Press Secretary and Deputy Communications Director, November 2010 – May 2012

- Traveled with and advised Governor Scott at state, national and international appearances.
- Provided media relations counsel on breaking news and ongoing issues.
- Served as spokesperson and coordinated all media appearances, events and press conferences.
- Created and executed radio, weekly newspaper and specialty media outreach programs.

FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION | Tallahassee, Fla.

Press Secretary, December 2007 - November 2010

- Primary media spokesperson for the agency and lead communicator for the state of Florida during the BP Deepwater Horizon oil spill in 2010.
- Led a multi-agency crisis communications team that provided emergency response updates and ensured correct information was reported about the oil spill's impact in Florida.

LEGAL EXPERIENCE

American Chemistry Council (September 2009 – present)

Deputy General Counsel (July 2014 – present)

Associate General Counsel (September 2009 – July 2014)

- Advise clients regarding legal and advocacy options regarding Responsible Care[®], transportation and distribution, chemical management, and environmental, health and safety issues relevant to the chemical industry.
- Advise clients and implement risk management procedures and training regarding general corporate compliance matters relevant to the chemical industry.
- Advise clients on legal aspects of advocacy, research, and corporate governance, including disclosure requirements, the Administrative Procedures Act, and antitrust obligations.
- Provide strategic advice and counseling regarding significant research programs; advocacy regarding product claims, disclosure requirements; regulatory requirements; and data compensation.

U.S. Environmental Protection Agency (August 2006 – January 2009)

Deputy General Counsel/Associate Deputy General Counsel; Office of General Counsel (OGC)

Environmental Law Counseling

- Advised the Administrator and other senior political and career officials on a wide array of high profile environmental policy, regulatory, enforcement, and litigation matters.
- Provided counsel relating to the Clean Air Act including: New Source Review and Prevention of Significant Deterioration (NSR/PSD) regulatory development and litigation, permitting, permit defense, and enforcement actions; National Ambient Air Quality Standard development, designations, and litigation including particulate matter, ozone, and lead; State Implementation Plan analysis and approval; Title V permitting; greenhouse gas regulatory issues; and applicability determinations.
- Provided advice relating to the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), Resource Conservation and Recovery Act (RCRA), Federal Insecticide, Fungicide and Rodenticide Act (FIFRA), and Toxic Substances Control Act (TSCA) including: Supreme Court litigation regarding potentially responsible party liability issues and enforcement matters, extraterritorial liability, solid waste regulatory development and spill prevention issues, and registration matters.
- Advised clients regarding regulatory development, docketing, and Freedom of Information Act issues.

U.S. Environmental Protection Agency (May 2004 – August 2006)

Enforcement Counsel to the Assistant Administrator; Office of Enforcement and Compliance Assurance

- Counseled Administrator, Assistant Administrator for Enforcement, and senior EPA officials regarding all aspects of enforcement matters, including particularly enforcement priorities, civil Clean Air Act enforcement of NSR and PSD requirements, Superfund enforcement, TSCA enforcement, and criminal enforcement of Clean Water Act matters.
- Advised Assistant Administrator for Enforcement regarding settlement agreements, enforcement strategy and communication, applicability determinations, enforcement discretion, supplemental environmental projects, penalty policy, and audit policy matters involving all major environmental statutes.
- Provided advice to press officers and congressional affairs personnel regarding enforcement matters.

Winston & Strawn, LLP (August 1998 – May 2004)

Associate

Environmental Law Litigation

- Represented PSD permittee in third party permit challenge before the Environmental Appeals Board.
- Represented municipality enforcing its sewer use ordinance against an industrial user.
- Represented Potentially Responsible Parties (PRPs) in responding to CERCLA 104(e) requests from EPA. Represented PRPs in CERCLA contribution actions.
- Represented corporations in insurance recovery suits for environmental damage.

Environmental Law Transactional Counseling

- Reviewed transactions, corporate changes, and project development for environmental implications. Reviewed prospective transactions involving BRAC issues. Assisted clients in obtaining necessary environmental permits and approvals for project development.
- Analyzed due diligence documents including environmental compliance and condition information for acquisitions, divestitures, mergers, consolidations, and other reorganizations.
- Prepared transaction documents regarding environmental matters, including representations, warranties, and indemnities. Prepared legal opinions regarding environmental permitting. Provided advice regarding environmental insurance.

Environmental Law Regulatory Counseling

- Advised clients and researched issues regarding compliance with the Clean Water Act, including concentrated animal feeding operations regulations, section 401 certifications, and wetland matters; Clean Air Act, including obtaining permits and permit compliance; Endangered Species Act; RCRA, including manifesting, universal waste, and landfill closure obligations; and TSCA import/export obligations.
- Advised clients regarding evaluation of and disclosures of potential environmental violations, including EPA Audit Policy concerns and SEC disclosure issues.

OTHER RELEVANT EXPERIENCE

Global Environmental Engineering/Advanced Environmental, Inc. (October 1993 – August 1995)

Project Consultant/Research Assistant

- Directed and/or prepared over 200 environmental site assessments, including project estimates, budget oversight and cost tracking; prepared regulatory correspondence and reports for state hazardous waste sites and leaking underground storage tank sites.

EDUCATION

Notre Dame Law School, Notre Dame, Indiana

Juris Doctor, May [Ex. 6 -] with honors

University of Notre Dame, Notre Dame, Indiana

Bachelor of Science, May [Ex. 6 -] Science Pre-Professional, Business Sequence

LICENSES

State Bar of Illinois - November 1998 (Inactive); District of Columbia Bar - October 2003

Brittany A. Bolen

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EXPERIENCE:

U.S. Senate Republican Policy Committee

Policy Counsel, Chairman John Barrasso (R-Wyo.)

Jan. 2017-Present

- Responsible for providing in-depth analysis, strategic guidance, and policy resources related to energy, environment, agriculture and regulatory reform issues as a function of the Senate Republican leadership
- Authored policy papers on presidential nominees and regulatory issues; promoted Republican legislative priorities

U.S. Senate Committee on Environment and Public Works

Majority Counsel, Chairman James M. Inhofe (R-Okla.)

Jan. 2015-Jan. 2017

- Developed policy and conducted oversight on cross-cutting environmental, economic, and regulatory matters
- Advanced expertise in the Clean Air Act, Administrative Procedure Act, Information Quality Act, Regulatory Flexibility Act, and the Environmental Research, Development, and Demonstration Authorization Act
- Worked on the consideration of several presidential nominees for the Environmental Protection Agency (EPA)
- Responsible for the preparation of Committee hearings on EPA's science, risk assessments and advisory panels; litigation activities; cost-benefit tools; approach to cooperative federalism; consultation with small businesses; unfunded mandates; enforcement actions; and unimplemented IG and GAO recommendations
- Co-author and researcher of the following comprehensive Committee staff reports:
 - *Obama's Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*
 - *Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*
 - *Lessons from Kyoto: Paris Agreement Will Fail National Economies and the Climate*

Republican Counsel, Ranking Member David Vitter (R-La.)

Jan. 2013-Dec. 2014

- Conducted oversight of and investigations into EPA management, regulatory and litigation activities, and grants
- Contributed to the consideration of presidential nominees for EPA Administrator, General Counsel, Chief Financial Officer, and Offices of Air and Radiation, Research and Development, and Environmental Information
- Co-author and primary researcher of the following comprehensive Committee staff oversight reports:
 - *A Call for Sunshine: EPA's FOIA and Federal Records Failures Uncovered*
 - *EPA's Playbook Unveiled: A Story of Fraud, Deceit, and Secret Science*
 - *The Chain of Environmental Command: How a Club of Billionaires and Their Foundations Control the Environmental Movement and Obama's EPA*
 - *Setting the Record Straight: Hydraulic Fracturing and America's Energy Revolution*

U.S. House of Representatives Committee on the Judiciary

Legal Fellow, Chairman Lamar Smith (R-Tex.)

Sept. 2012-Dec. 2012

- Worked exclusively with the Subcommittee on Courts, Commercial and Administrative Law
- Contributed to regulatory reform efforts and oversight of agencies' compliance with regulatory process
- Researched, drafted, and revised Subcommittee letters, legislative materials, memoranda, and hearing questions

U.S. House of Representatives Committee on Oversight and Government Reform

Legal Intern, Chairman Darrell Issa (R-Calif.)

Jan. 2012-Aug. 2012

- Worked with the Committee's oversight team and specialized in its energy and regulatory affairs portfolio
- Contributed to Member briefings, witness outreach, memoranda, and questions for Committee hearings
- Researched, drafted, and revised Committee letters and sections of the following Committee staff reports:
 - *Continuing Oversight of Regulatory Impediments to Job Creation: Job Creators Still Buried by Red Tape*
 - *The Department of Energy's Weatherization Program: Taxpayer Money Spent, Taxpayer Money Lost*
 - *Government Motors: A Preliminary Report on the Effects of Bailouts and Politics on the Obama Administration's Ability to Protect American Consumers*

EDUCATION:

George Mason University Antonin Scalia Law School, J.D.

- Mason Law Scholarship Recipient; completed coursework within the Regulatory Law Concentration

University of Florida, B.A. Political Science and Criminology

- *Cum Laude* Distinction; University of Florida Anderson Scholar; Certificate in Public Affairs

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BAR ADMISSION: State of Florida

Oct. 2013

BYRON R. BROWN

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Bar Membership: Massachusetts (active since 1999) ❖ Security Clearance: "Top Secret" since 2012; "Secret" since 2005

CONGRESSIONAL & LEGAL EXPERIENCE

Committee on Environment and Public Works (EPW), U.S. Senate, Chairman James Inhofe

Senior Counsel

Jan. 2015 – Present

- ❖ Manage all legislation and policy issues involving Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) and Resource Conservation and Recovery Act (RCRA) for EPW Committee:
 - Drafted and negotiated compromise legislation amending RCRA to authorize permit programs for coal ash management (Sec. 2301 of P.L. 114-322, Water Infrastructure Improvements for the Nation Act);
 - Lead Republican Senate staffer on bill to reauthorize federal Brownfields program (S. 1479);
 - Brokered compromise solid waste legislation to promote waste-to-energy and paper recycling; and
 - Assisted drafting of bipartisan legislation to promote cleanup of abandoned mines by Good Samaritans.
- ❖ Organize and staff multiple full Committee and Superfund, Waste Management and Regulatory Oversight Subcommittee hearings on U.S. Environmental Protection Agency (EPA) programs and policies, including preparing statements and questions for Chairman and Senators, drafting background memoranda, and selecting witnesses.
- ❖ Conduct high-profile oversight investigations on various topics under EPW Committee jurisdiction, including:
 - EPA's use of social media to promote Clean Water Rule in violation of lobbying and propaganda laws;
 - The role of environmental groups in developing EPA's Clean Power Plan;
 - Compliance with Federal Vacancies Reform Act by EPA and the Council on Environmental Quality;
 - EPA's oversight of Superfund sediment sites and adherence to internal policies; and
 - EPA's role in causing and its response to the Gold King Mine blowout.

Committee on Natural Resources, U.S. House of Representatives, Chairman Doc Hastings

Director and Senior Counsel, Office of Oversight and Investigations

April 2013 – Jan. 2015

Managed four-attorney staff office that conducted high-profile oversight investigations into energy, natural resource, environmental, and science issues involving the Department of the Interior (DOI), other agencies, and the private sector.

- ❖ Advised Chairman and Chief of Staff about oversight priorities, strategies, and legal authorities.
- ❖ Staffed more than a dozen full Committee and Subcommittee oversight hearings.
- ❖ Conducted investigative interviews with witnesses and negotiated with counsel for witnesses.
- ❖ Prepared staff reports and document requests; served as lead negotiator with executive branch officials and private sector representatives for Committee investigations; and prepared and issued subpoenas.
- ❖ Coordinated with communications staff on public relations strategies for oversight investigations, including drafting content for Committee website, press releases, and talking points.

Senior Counsel for Oversight, Office of Oversight and Investigations

Dec. 2011 – April 2013

- ❖ Conducted oversight investigations with minimal supervision on diverse natural resource and environmental topics, including:
 - White House role in 2010 Gulf of Mexico offshore drilling moratorium;
 - Lack of independence by DOI Office of Inspector General; and
 - Mismanagement of law enforcement asset forfeiture program for fisheries management agency.
- ❖ Drafted document request letters; prepared and issued subpoenas; drafted staff reports and briefing memoranda about pending investigations; negotiated with agency officials over scope of request letters and interviews; and conducted interviews and meetings with witnesses and whistleblowers.
- ❖ Staffed full Committee and Subcommittee hearings, including briefing Chairman and Members, drafting background memoranda, and preparing questions for witnesses.

U.S. Environmental Protection Agency, Office of General Counsel (OGC)

Senior Attorney, Air and Radiation & Cross-Cutting Issues Law Offices

Feb. 2011 – Dec. 2011

- ❖ Counseled Office of Air and Radiation programs on legal issues arising under Clean Air Act (CAA) and the Administrative Procedure Act, including NSR/PSD permits for power plants, Title V operating permits, climate change public trust doctrine litigation, biomass deferral rule, and air transport rulemakings.
- ❖ Advised senior agency officials on Congressional Review Act; Information Quality Act; the development of EPA's scientific integrity policy; and requirements for regulatory reviews by Science Advisory Board.

Associate Deputy General Counsel/Senior Advisor, Immediate Office of the General Counsel *Nov. 2006 – Feb. 2011*

Advised General Counsel and other senior EPA officials on management of OGC and Congressional relations.

- ❖ Served as liaison for legal and policy issues between OGC and Office of Solid Waste and Energy Response; Office of Pollution Prevention and Toxic Substances; and Office of Environmental Information.
- ❖ Coordinated litigation filings, regulatory reviews, policy briefings, cross-office projects, and other matters requiring General Counsel involvement under CERCLA, RCRA, Endangered Species Act, National Environmental Policy Act (NEPA), and other environmental and information laws. Representative matters included two Supreme Court cases involving CERCLA; EPA's response to contaminated Chinese drywall; and NEPA reviews of nationally significant energy and infrastructure projects.
- ❖ Managed EPA response to oversight investigations by Senate and House committees, the Government Accountability Office, and the EPA Office of Inspector General. Representative matters included denial of California's request for a waiver under CAA and endangerment finding to regulate greenhouse gas emissions from vehicles, the impact of recent Supreme Court decisions on Clean Water Act enforcement cases, environmental cleanups at Superfund sites, and regulation of a proposed offshore liquefied natural gas facility.
- ❖ Served as Brookings Institution Legislative Fellow working on energy and environmental issues (2010).
- ❖ Coordinated recruitment, hiring, and training of staff attorneys, legal fellows, and interns for OGC.
- ❖ Served as OGC's staff lead for the 2008 Presidential Transition.

Assistant General Counsel for Information Law, General Law Office

Nov. 2003 – Nov. 2006

Managed nine attorneys and paraprofessional staff in OGC's Information Law Practice Group.

- ❖ Issued final decisions on behalf of General Counsel for Freedom of Information Act (FOIA) administrative appeals, fee waiver requests, and confidential business information (CBI) and trade secret claims under all EPA statutes.
- ❖ Oversaw practice group's FOIA and Privacy Act litigation docket.

Attorney, Information Law Practice Group, General Law Office

Jan. 2001 – Nov. 2003

Counseled and litigated issues involving FOIA, privacy, oversight, records, information security, and Internet projects.

- ❖ Served as agency counsel for FOIA litigation involving Vice President's energy task force; coordinated development of privacy, CBI, and copyright policies for regulations.gov website (e-rulemaking portal); and counseling agency officials on CBI and confidentiality issues associated with agency's emergency responses to terrorist attacks.

The Reporters Committee for Freedom of the Press, Arlington, VA.

Jack Nelson Legal Fellow

Sept. 1999 – Aug. 2000

Drafted *amicus curiae* briefs for federal and state appellate litigation involving federal and state open record laws.

EDUCATION & OTHER QUALIFICATIONS

J.D. College of Law, University of Iowa, Iowa City, IA.

M.A. School of Journalism and Mass Communication, University of Iowa, Iowa City, IA.

B.A. English/Journalism (*cum laude*), University of New Hampshire, Durham, NH.

Ex. 6 - Personal
Privacy

The Daily Tribune, the Pulitzer Prize winning daily newspaper in Ames, IA.

Jan. 1995 – June 1996

News reporter covering county government. Copy editor for front page, daily news, and weekly feature sections.

The Daily Iowan, the daily newspaper in Iowa City, IA.

Oct. 1996 – May 1999

Editorial page editor, opinion writer, and local news reporter.

SAMPLE OVERSIGHT LETTERS

- ❖ Letter to Gina McCarthy, Administrator, and Environmental Protection Agency re: Deputy Administrator Vacancy, March 8, 2016: <http://www.epw.senate.gov/public/cache/files/0da0f6d1-1eed-43f5-aa11-9dec604fa31d/meiburg-030816-letter-to-epa.pdf>.
- ❖ Letter to Gina McCarthy, Administrator, Environmental Protection Agency re: Gold King Mine, Feb. 3, 2016: <http://www.epw.senate.gov/public/cache/files/c229fb2e-5868-434d-8792-bf47ae5fae63/epw-to-epa-re-gold-king-020316-2-.pdf>.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Dec. 18, 2015: <http://www.epw.senate.gov/public/cache/files/a2d487ef-dedb-4a4d-9285-a33b20e9b08e/121815-letter-from-chairman-inhofe.pdf>.
- ❖ Letter to President Obama re: Chairman Vacancy at Council on Environmental Quality, Nov. 20, 2015: <http://www.epw.senate.gov/public/cache/files/311ab91a-7e71-4139-bbcc-c9ed9a221da8/ceq-letter-to-obama-112015-final.pdf>.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Nov. 20, 2015: <http://www.epw.senate.gov/public/cache/files/5524f18c-19bf-484f-a916-c176bbcd2aa3/ceq-letter-to-goldfuss-112015-final.pdf>.

PUBLICATIONS

- ❖ *“Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again,”* Committee on Environment and Public Works, Majority Staff Report (co-author) Dec. 1, 2015: <http://www.epw.senate.gov/public/cache/files/82ad22e2-c7d4-43db-a5a3-a596571f76d0/white-paper-combined-120315-final.pdf>.
- ❖ *“Obama’s Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions,”* Committee on Environment and Public Works, Majority Staff Report (co-author), Aug. 4, 2015: <http://www.epw.senate.gov/public/cache/files/386eb25d-b723-4ffd-9fcf-218425a33191/epw-staff-report-obama-carbon-mandate.pdf>.
- ❖ *“Under the Microscope: An Examination of the Questionable Science and Lack of Independent Peer Review in Endangered Species Act Listing Decisions,”* Committee on Natural Resources, Majority Staff Report (co-author), Dec. 15, 2014: http://naturalresources.house.gov/uploadedfiles/esa_peer_review_science-staff_report.pdf.
- ❖ *“A Five-Star Folly: An Investigation into the Cost Increases, Construction Delays, and Design Problems That Have Been a Diservice to the Effort to Memorialize Dwight D. Eisenhower,”* Committee on Natural Resources, Majority Staff Report (co-author), July 25, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-eisenhowermemorial.pdf>.
- ❖ *“Ethics Under Review: An Oversight Investigation into the Department of the Interior’s Ethics Program and How Recusals are Managed for Senior Officials,”* Committee on Natural Resources, Majority Staff Report (lead author), Sept. 9, 2014: <http://naturalresources.house.gov/uploadedfiles/ethics09091staffreport.pdf>.
- ❖ *“A Less Secure Future for Rural Schools: An Investigation into the Obama Administration’s Questionable Application of the Sequester to the Secure Rural Schools Program,”* Committee on Natural Resources, Majority Staff Report (co-author), January 14, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-alesssecurefutureforruralschools.pdf>.
- ❖ *“Holding Interior Watchdog Accountable: Oversight of the Department of the Interior’s Office of Inspector General,”* Committee on Natural Resources, Majority Staff Report (lead author), Feb. 21, 2013: <http://naturalresources.house.gov/uploadedfiles/oversightreportdepartmentofinterior.pdf>.

Curriculum Vitae

Kenneth E. Wagner

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EXPERIENCE

1998 to Present

Attorney, Shareholder/Director & Managing Partner - Latham, Stall, Wagner, Steele & Lehman, P.C.

Founding/Managing Partner in 25+ attorney law firm with offices in Tulsa and Oklahoma City. My practice concentrated on representing and advising businesses of all sizes in transactions, litigation and administrative matters. In addition to my managerial duties, my practice areas included civil rights, partnerships, corporate and securities law, business transactions, bankruptcy, energy and environment, healthcare, employment, class actions, corporation commission matters and other general commercial matters.

1995 to 1998

Attorney - Feldman, Franden, Woodard & Farris

Associate attorney specializing in commercial law, including financial institutions, energy and environmental matters, defense of professionals including physicians, nursing homes, lawyers and financial institutions. Work included litigation, administrative and transactional matters.

1992-1995

Attorney - Best & Sharp

Associate research attorney for the firm after being promoted from legal intern after successfully passing state bar exam. My focus was defense of civil rights cases and representing physicians in malpractice actions.

EDUCATION

University of Tulsa, College of Law Juris Doctor
University of Oklahoma Bachelor of Arts, Public Administration

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MEMBERSHIP

Federal Bar Association, Oklahoma Bar Association, Arkansas Bar Association, American Bar Association, Defense Research Institute, American Association, Cherokee County Bar Association, Tulsa County Bar Association, Founding Board Member of Maverick PAC – Oklahoma Chapter, Board Member – Oklahoma Strong Leadership PAC, Young President’s Organization – Strategic Partner, University of Oklahoma Alumni Association; Sooner Club, University of Tulsa Alumni Association, Golden Hurricane Club, Fellowship Bible Church and Republican Party of Oklahoma. Named to the List of SuperLawyers 2008-2016. Peer reviewed as Preeminent for being in Top 5% of all lawyers for Competence and Ethics by Martindale-Hubbell. Named as a “Best Lawyers in Oklahoma.”

LICENSES & ADMISSIONS

United States Supreme Court
Oklahoma Supreme Court
Arkansas Supreme Court
United States Court of Appeals – 10th Circuit
United States Court of Appeals – 9th Circuit
United States District Court – Northern District of Oklahoma
United States District Court – Eastern District of Oklahoma
United States District Court – Western District of Oklahoma
United States District Court – Eastern District of Arkansas
United States District Court – Western District of Arkansas
United States District Court – District of Kansas
United States District Court – District of Middle Tennessee
United States District Court – Southern District of Mississippi

References upon request.

DAISY C. LETENDRE
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EXPERIENCE

U.S. Senator Jim Inhofe (R-Okla.) Washington, D.C.

U.S. Senate Majority Committee on Environment and Public Works

Communications Director

November 2016 – Present

- Serving as primary on-record spokesperson for Sen. Inhofe
- Overseeing messaging and press strategy for personal office and EPW Committee, staffing interviews and backgrounders
- Writing, editing and/or clearing all press content including releases, social media, op-eds, floor speeches and e-newsletters
- Initial lead press office contact with other Congressional offices, leadership offices and outside groups
- Lead project manager in the press shop for both EPW and Inhofe annual reports

Press Secretary

July 2016 – November 2016

- Writing and distributing press content including releases, statements, media advisories, ICYMI memos, and talking points
- Developing relationships with national and Hill press, EPW beat reporters, Oklahoma print, radio, and TV contacts
- Arranging off-the-record briefings prior to EPW hearings, working with policy staff to draft off-the record materials

U.S. Senate Majority Committee on Environment and Public Works

Washington, D.C.

Digital Director

July 2015 – July 2016

- Managing committee website, social media, and online presence for the committee and the Chairman
- Developing aggressive and comprehensive online communications strategies for major legislation, hearings and events
- Executing all digital outreach on committee objectives, including coordinating with outside groups and other members
- Curating content for messaging memos, digital material, and graphics for use by the entire Senate Republican Conference
- Drafting op-eds, talking points, speeches, statements and event presentations for the Chairman on a wide portfolio of issues

Communications Assistant

February 2015 – July 2015

- Drafting press releases, media advisories and ICYMI memos
- Performing day-to-day press tasks as pertaining to hearings, press conferences, mark-ups, and media appearances
- Formatting and designing layouts for committee reports, assisting with the writing and editing of report executive summaries

Generation Opportunity

Arlington, VA

Communications and Writing Associate

February 2014 – February 2015

- lead writer producing creative written content and opinion pieces based on a monthly editorial calendar
- Fostering relationships with state and national opinion editors and members of the media
- Generating a daily internal email to streamline org-wide messaging, synthesizing news, and highlighting earned media
- Coordinating with regional Press Secretaries and State Directors to develop state-specific media strategies

The Cato Institute

Washington, D.C.

Government Affairs Intern

September 2013 – December 2013

- Preparing congressional notifications detailing Cato policy positions and announcing events and conferences
- Conducting research for Cato scholars and the government affairs team on domestic and foreign policy

EDUCATION

Trinity College

Hartford, CT

Bachelor of Arts with Honors in Political Science, Minor in Philosophy

Ex. 6 -

- Concentration in Political Philosophy and American Government
- Honors Thesis: "Federalism and the Modern Presidency from Eisenhower to Obama: *If All Men Were Angels*"

LEADERSHIP & ACTIVITIES

Northfield Mount Hermon School – *Class Gift Chair, Class Secretary*

May 2009 – Present

DC Triathlon Club – *Member and Masters Swim Program Coach*

January 2015 – Present

Off The Bench Baseball (.com) – *Contributing Writer*

November 2015 – Present

Yale University – *Guest Lecturer*

June 2013

Teaching Assistant – *History of Political Thought, Early Modern Political Thought*

September 2012 – May 2013

Trinity Tripod – *Contributing Writer*

January 2013 – May 2013

Trinity College Swimming and Diving – *Captain, Entertainment Chair*

September 2009 – May 2013

- Susan B. Scott Award Winner, Brian Foy Captains Award Winner

SKILLS

Writing, Editing, Research, Microsoft Office, Photoshop, InDesign, Adobe Creative Cloud, Social Media, Meltwater, Public Speaking, Digital Marketing, Qualitative Data Analysis, Fantasy Baseball, Fantasy Football

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EXPERIENCE

Wisconsin Department of Justice, June 2016 to present (Director; Assistant Attorney General)
Madison, WI

- Director of the Environmental Protection Unit.
- Responsible for managing the environmental litigation unit of the Wisconsin Department of Justice, which prosecutes violations of Wisconsin's environmental and natural resources laws and defends administrative decisions and rules issued by the Wisconsin Department of Natural Resources.
- Representative matters include: establishing enforcement priorities for the environmental protection unit; developing professional growth and training objectives for unit members; managing all human and technical resource matters for the unit; working with the Department of Natural Resources to modernize case management and referral processes; developing case assessment protocols to promote uniformity and consistency in prosecutions; determining objectives and success criteria for all new prosecutions; negotiating resolutions of complex agency defense matters; serving on environmental crimes task force with various federal and state agencies; advising the Wisconsin Solicitor General on federal environmental and natural resource litigation strategy; coordinating multi-state litigation challenging rule promulgated by U.S. Environmental Protection Agency expanding scope of the federal Clean Water Act; and serving as technical advisor to the legal work group of the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.

Wyoming Attorney General's Office, 2014-2016 (Senior Assistant Attorney General)
Cheyenne, WY

- Member of Water and Natural Resources Division.
- Responsible for representing the Water Quality Division of the Wyoming Department of Environmental Quality in all environmental and natural resources legal matters.
- Selected to represent the State of Wyoming on the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.
- Representative matters included: water quality standard development; enforcement counseling; evaluation and litigation of proposed federal regulations affecting groundwater and surface water programs; counseling related to total maximum daily loads, use attainability analyses, water quality permitting, data quality programs, and nonpoint source projects; development of public records and related policies; enforcement and evidence training; legislative analysis; and rulemaking.

Sedgwick LLP, 2013-2014 (Partner)
Washington, DC

- Member of Land Use and Natural Resources Group.
- Practice focused on Clean Water Act, Endangered Species Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, and project permitting.
- Representative matters included: peer review evaluation of offshore wind development projects for the U.S. Department of Energy; advising developers on the creation of wetland mitigation and endangered species conservation banks; managing a litigation team defending the issuance of an Endangered Species Act incidental take permit to a wind energy facility; advising developers on wetland permitting strategies; providing storm water compliance counseling to large national homebuilders; and performing environmental due diligence for investors in wind energy projects.

Crowell & Moring LLP, 2003-2013 (Counsel)
Washington, DC

- Member of Environment, Energy and Resources Group.
- Practice focused on Clean Water Act, Clean Air Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, contaminated sites and hazardous material regulation (CERCLA/RCRA), and environmental aspects of transactions.
- Representative matters included: endangered species and wetland permitting counseling for renewable energy developers; legislative and regulatory Clean Water Act counseling for natural resources-based trade associations; managing NSR/PSD Clean Air Act litigation for cement manufacturer; litigation involving water quality standards for Florida, Chesapeake Bay, and Mississippi River Basin; strategic permitting counseling for mining companies and other large-scale project developers, focusing on Clean Water Act, Endangered Species Act, and National Environmental Policy Act compliance; species conservation and wetland mitigation bank development; counseling related to Clean Water Act and Rivers and Harbors Act jurisdiction; nationwide enforcement defense of major homebuilders involving storm water compliance; counseling related to state assumption of Clean Water Act regulatory programs; development of new source performance standards under the Clean Air Act; defense of RCRA enforcement actions; management of National Environmental Policy Act litigation for project developers; and evaluating environmental compliance audits as a third-party neutral in federal enforcement action.

Kelley Drye & Warren LLP, 2002-2003 (Associate)
Washington, DC

- Member of Environmental Group.
- Practice focused on contaminated site remediation, brownfield transactions, due diligence, RCRA compliance counseling, CERCLA litigation, and Endangered Species Act counseling.

Foley & Lardner LLP, 2001-2002 (Associate)
Milwaukee, WI

- Member of Regulatory Department.
- Practice focused on Clean Water Act counseling and wetland permitting, contaminated sediment remediation and litigation, brownfield redevelopment, and environmental due diligence.

Sharon Planning Commission, 1999-2000 (Clerk)
Sharon, VT

- Evaluated subdivision plans, revised subdivision ordinance, drafted zoning regulation, provided testimony at state environmental board hearings, and kept records of public hearings.

Professor Stephen J. Dycus, 1999-2000 (Research Assistant – Vermont Law School)
South Royalton, VT

- Research focused on water rights, public trust doctrine, institutional controls, national security issues, and nuclear waste disposal.

Ross Environmental Consulting, 1994-1998 (Principal)
San Diego, CA

- Provided project management and environmental consulting services to the City of San Diego, Western Consortium for Public Health, and Montgomery Watson.
- Focused on designing, installing, and testing wastewater reclamation and repurification technologies (wastewater to drinking water), including drafting and implementing experimental plans, analyzing and modeling data, installing and operating equipment, performing public health studies, developing economic analyses of comparative water supplies and treatment systems, participating in technical advisory committee meetings, and drafting technical reports.

EDUCATION

Vermont Law School, J.D. **Ex. 6 -** – *magna cum laude*

- Dean's Scholar
- Class Rank 4/170
- *Vermont Law Review* – Editor-in-Chief

Vermont Law School, Master of Studies in Environmental Law **Ex. 6 -** *summa cum laude*

University of Wisconsin – Madison, B.A. – International Relations, **Ex. 6 -**

University of Wisconsin – Madison, Certificate in Environmental Studies, **Ex. 6 -**

PROFESSIONAL AFFILIATIONS

Admitted to practice law in the District of Columbia, Wisconsin and Wyoming. Member of the Environmental, Energy, and/or Natural Resources Law Sections of the American Bar Association (ABA-SEER), District of Columbia Bar Association, Wisconsin Bar Association, and Wyoming Bar Association.

SPEECHES AND PUBLICATIONS

- Presenter, “An Update on the Nutrient Wars: Cooperative Federalism or Continued Conflict?” Wisconsin Department of Natural Resources Continuing Legal Education Seminar (October 2016).
- Instructor, Energy, Environmental and Natural Resources Law Clinic, Center for Law and Energy Resources in the Rockies, University of Wyoming College of Law (Fall 2014; Spring and Fall 2015).
- Presenter, “Application of Federal Wildlife Laws to Wind Energy Projects,” Federal Wildlife Course, University of Wyoming College of Law (April 2015).
- Presenter, “Federal Regulatory Developments in 2014: Implications for Oil and Gas,” Oil & Gas Development and Water Issues Conference Hosted by the American Institute of Professional Geologists and the American Ground Water Trust (March 2014).
- Presenter, “Challenging Agency Use of Environmental Models,” American Farm Bureau Federation, Legal Information and Networking Committee Annual Conference (September 2012).
- Presenter, “Endangered Species Act: Section 10 Incidental Take Permits,” Special Institute on Federal Regulation of Cultural Resources, Wildlife, and Waters of the U.S. Sponsored by the Rocky Mountain Mineral Law Foundation (April 2012).
- Presenter, “Clean Water Act,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Presenter, “Regulatory Programs Affecting Coal Mining,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Coauthor, “Nanotechnology and the National Environmental Policy Act,” *Nanotechnology: Environmental Law, Policy and Business Considerations*, Ch. 12 (2010).
- Coauthor, “Clean Water Act Compliance and Enforcement: EPA Targets the Coal Industry,” *Energy & Mineral Law Institute*, Vol. 29, Ch. 7 (2008).

- Coauthor, "When Sacred Sites Are Deemed More Precious Than Gold: The Glamis Gold Ltd. Claim For Compensation Under NAFTA," *Rocky Mountain Mineral Law Institute*, Vol. 58, Ch. 27 (2008).
- Coauthor, "Clean Water Act Enforcement Settlement May Be Harbinger For Rest Of Coal Industry," *Crowell & Moring Mining Law Monitor*, Vol. 24, No. 1 (Summer 2008).
- Presenter, "Enforcement Initiatives (and how to respond if you become the initiative)," Current Issues in Storm Water Regulation, Lorman Education Seminars (September and December 2005).
- Presenter, "Regulatory Runoff: Responding to a Storm Water Enforcement Action," National Stone, Sand & Gravel Association Environment, Safety & Health Forum (October 2005).
- Coauthor, "Nonpoint Source Pollution Control," in *The Clean Water Act Handbook*, Ch. 9 (2nd Ed. 2003).
- Coauthor, "A State of Change: Wisconsin Implements Wetland Mitigation Rules and Hastily Crafts Post *SWANCC* Wetland Protection Laws," *ABA SEER Water Quality and Wetlands Committee Newsletter*, Vol. 4, No. 1 (December 2001).
- Author, "Yucca Mountain and Reversing the Irreversible: The Need for Monitored Retrievable Storage in a Permanent Repository," *Vermont Law Review*, Vol. 25, No. 3 (Spring 2001).

EDUCATION

Harvard Law School, Cambridge, Massachusetts

Juris Doctor, May [Ex. 6 -]

Honors: Dean's Award for Community Leadership (2010)

Involvement: Harvard Federalist Society (President, 2009–10); *Harvard Law Record* student newspaper;
Harvard Journal of Law & Public Policy (Executive Editor, 2009–10)

Vanderbilt University, Nashville, Tennessee

Bachelor of Arts in History and Political Science, summa cum laude, May [Ex. 6 -]

Honors: Phi Alpha Theta History Honor Society; Pi Sigma Alpha Political Science Honor Society

Involvement: Vanderbilt Student Communications Board of Directors; Undergraduate Conduct Committee;
Vanderbilt College Republicans; *The Vanderbilt Torch* conservative commentary magazine;
Vanderbilt Undergraduate Research Journal; Alpha Phi Omega National Service Fraternity

EXPERIENCE

Gibson, Dunn & Crutcher LLP, Washington, D.C.

Environmental Litigation and Mass Tort Associate

September 2011–present

Representative matters include:

- Defending a major government contractor in a RCRA civil enforcement and False Claims Act action in federal district court arising from the operation of a Department of Energy facility;
- Prosecuting multiple CERCLA actions against the United States on behalf of major defense contractors for recovery of costs incurred remediating soil and groundwater contamination at former defense installations and manufacturing facilities, including one action which involved examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Defending a pulp and paper manufacturer in a Clean Air Act enforcement action, which included examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Challenging a state's application for a Clean Air Act preemption waiver for its zero-emission vehicle regulations on behalf of a transportation trade association;
- Defending a pulp and paper manufacturer in state court against a mass tort action alleging that air emissions from the manufacturer's facility caused property damage and personal injuries;
- Defending in state trial and appellate courts a paper manufacturer in a multi-million dollar civil penalties action and two mass tort actions regarding alleged waterborne dioxin releases from a legacy disposal facility;
- Challenging a Surface Transportation Board rule in the Eighth Circuit on behalf of a railroad trade association;
- Defending a Class I freight railroad against a complaint filed with the Surface Transportation Board alleging statutory violations and substandard performance.

United States Court of Appeals for the Eighth Circuit, St. Louis, Missouri

Law Clerk to the Honorable Raymond W. Gruender

August 2010–August 2011

Drafted bench memoranda and assisted with drafting of legal opinions.

BAR ADMISSIONS

Texas; District of Columbia; U.S. District Court for the District of Columbia

PUBLICATIONS

- "Do CERCLA Cost Recovery And Contribution Rights Overlap?" (with M. Murphy), *Law360* (Aug. 7, 2015)
- "11th Circuit's Message: Be Careful With *Lone Pine* Orders" (with M. Murphy), *Law360* (Nov. 10, 2014)
- "CERCLA Recoveries Have A New Limit For Subcontractors," *Law360* (May 6, 2014)
- "6th Circuit's Impact On EPA Review Of Source Modifications" (with S. Fletcher), *Law360* (Apr. 8, 2014)
- "More CERCLA Recovery Hurdles For 'Compelled' Costs" (with M. Murphy), *Law360* (Apr. 12, 2012)

INTERESTS

International travel, craft beer, American political history, aviation, college football

Samantha Kathleen Dravis

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WORK EXPERIENCE

Republican Attorneys General Association

Washington DC

Policy Director/General Counsel

2015-Present

- Brief attorneys general and advise their staffs on state and federal policy issues, multistate litigation, amicus brief requests, coordinate coalition responses and messaging
- Manage all compliance and legal issues for organization
- Serve as President of affiliated 501(c)(4) organization, Rule of Law Defense Fund

Freedom Partners Chamber of Commerce

Arlington, VA

Legal Counsel

2013-2015

- Conduct due diligence, ensure compliance with FEC rules and IRS regulations for tax exempt organization
- Approve broadcast television and digital advertisements, grassroots lobbying and other issue advocacy activity
- Write and execute contracts, agreements, policies and training materials for organization
- Advise on public policy initiatives and priorities for organization

Taft, Stettinius & Hollister LLP

Indianapolis, IN

Associate Attorney

2012-2013

- Represented clients in firm's litigation and intellectual property practice groups
- Write briefs, pleadings and client memos; attend trials and depositions; served as Summer Associate in 2011

Romney for President 2012

Lansing, MI

Michigan Election Day Operations Director

2012

- Managed all election day operations in Michigan; supervised high profile projects in other states, including a major ballot duplication process in Palm Beach, Fla.
- Advised Romney for President headquarters on state election law issues
- Recruited, trained, and managed a team of hundreds of volunteer attorneys and staff for election day
- Oversaw the preparation of election day and post-election day litigation plans and strategies

The White House

Washington, DC

Associate Director, Office of Political Affairs

2007-2008

- Drafted briefings and memos for the President, First Lady, Vice President, and other senior White House officials
- Conducted strategic research on legislative and domestic policy issues for Director
- Assisted the President's personnel office with appointments to Presidential boards and commissions
- Planned and executed State Arrival of Pope Benedict XVI, other dignitaries with White House Social Office

John McCain for President 2008

Arlington, VA

Regional Political Coordinator and Director of Surrogate Operations

2007

- Developed grassroots political organization and organized delegate recruitment in California, Nevada and Utah
- Worked with campaign attorneys to facilitate placement of John McCain on the ballot in key primary states

Office of U.S. Representative Daniel Lungren (R-CA)

Washington, DC

Executive Assistant/Legislative Assistant

2006-2007

- Manage legislative portfolio and advise Congressman on issues including national defense, social security and labor issues
- Handled Congressman's calendar, speaking engagements, correspondence, and other administrative matters

EDUCATION

University of Notre Dame Law School

Notre Dame, IN

Juris Doctor, cum laude

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Executive Solicitation Editor, *The Notre Dame Journal of Law, Ethics, and Public Policy*; Legal Internships: Pacific Legal Foundation; U.S. District Court for the Eastern District of Michigan; U.S. Attorney for the District of Kansas

University of Kansas

Lawrence, KS

Bachelor of Arts, Political Science

Ex. 6 -

James and Alice Phelps Memorial Scholarship Recipient; Intern, Office of U.S. Senator Sam Brownback (R-KS)

Senior speechwriter, editor, communications strategist, and coalitions lead with experience running public affairs campaigns against regulatory overreach; Work has appeared in the *Wall Street Journal*, the *Washington Post*, the *New York Times*, and *Forbes*; Experience on camera as well as managing teams of writers and communicators and overseeing digital production and outreach; Consulted for corporate clients, conservative and libertarian groups, and candidates on regulatory, energy, conservation, land, and environmental issues; Current work includes policy messaging for Senate leadership and managing staff; Background includes successful work in conservative journalism, campaigns, congressional affairs, and crisis communications

EXPERIENCE

OFFICE OF SENATOR ORRIN HATCH, PRESIDENT PRO TEMPORE November 2014 – Present **Director of Communications**

Lead communications efforts for the longest serving Republican member of the Senate and Chairman of the Senate Finance Committee; Position senator as a leader on lands and energy issues facing western states; Originate and edit written communications and guide national media coverage; Successfully renewed Senator Hatch's media footprint among Utah outlets and strengthened key relationships nationwide; Coordinate outreach for all committee and personal office work (Finance, HELP, Judiciary)

U.S. HOUSE OF REPRESENTATIVES December 2012 – October 2014 **Director of Communications and Speechwriter**

Established Rep. Mike Pompeo, R-Kansas, as a leader on environmental and energy issues on the House Committee on Energy and Commerce; Prepped for hearings with EPA Administrator Gina McCarthy that led to breakthrough news coverage; Led policy work on Intelligence, and Benghazi Committees; Expanded national, local, and trade coverage of a sophomore member by building out media relationships; Wrote speeches and op-eds for member as well as supporters and stakeholder groups

Campaign Communications Adviser February 2014 – November 2014 Successfully ran communications operation for **POMPEO FOR CONGRESS** reelection effort

SELF-EMPLOYED June 2012 – December 2012 Led advocacy efforts for corporate and grassroots organizations on a contract basis; Drafted op-eds, directed social media strategy; Defended clients in energy industry against regulatory overreach

NEW MEDIA STRATEGIES March 2011 – November 2012 *Award-winning crisis communications and marketing firm*

Senior Communications Strategist/Lead Writer in Public Affairs
Developed comprehensive media strategy, analysis, and editorial services that penetrated top-tier outlets; Advised well-known international corporations in the energy sector affected by export-import regulations, energy markets, land issues, and global conflict

RICK PERRY FOR PRESIDENT September 2011 – January 2012 **Foreign Policy Communications Strategist** Established candidate's credibility among major foreign policy outlets by writing on breaking news topics for mainstream audiences

THE WASHINGTON EXAMINER June 2009 – March 2011 **Associate Editorial Page Editor** Wrote daily editorials in addition to regular collaborative editing and reporting work; Focused on regulatory overreach; Interviewed on Fox News, NBC, CNN, among others; Breakthrough investigative work cited in a House Oversight and Government Reform Committee report on Financial Crisis Inquiry Commission

THE AMERICAN SPECTATOR

January 2008 – June 2009

Managing Editor

Led editorial meetings, achieved numerous milestones for online and print editions; Recruited and mentored interns, writers, and artists who have gone on to contribute to major business and political outlets including *The Atlantic*, Reuters, and *Forbes*; Remain a contributing editor

Collegiate Network Journalism Fellow/Editorial Assistant

June 2005 – January 2006

Deputy to managing editor providing copyediting, web management, and writing

OTHER EXPERIENCE

REPUBLICAN NATIONAL CONVENTION, Writer	Cleveland, OH	2016
HOUSE FINANCIAL SERVICES COMMITTEE, Speechwriter	Washington, DC	2013
HARIDOPOLOS FOR SENATE, Communications Adviser, Speechwriter	Tallahassee, FL	2011
EVANS-NOVAK POLITICAL REPORT, Researcher (Temporary)	Washington, DC	2007
THE NEW YORK TIMES, Researcher/Writer	Washington, DC	2006 – 2007
THE CORNELL REVIEW, Senior Editor/Writer	Ithaca, NY	2003 – 2005

EDUCATION

CORNELL UNIVERSITY, Ithaca, New York

Bachelor of Arts, English (Renaissance literature and medieval studies) and a minor in government (emphasis on political rhetoric and history)

Graduate work: Shakespeare studies

Languages: Conversational Spanish

U.S. NAVAL WAR COLLEGE, Washington, DC

Currently enrolled and taking classes towards a Master of Arts Degree in Defense and Strategic Studies

Coursework: Joint Maritime Operations, Strategy and Warfare, Theater Security Decision Making

HONORS, MEMBERSHIPS, VOLUNTEER WORK

EUROPEAN UNION VISITORS PROGRAM	2016 Visiting Fellow to Brussels
CLAREMONT INSTITUTE	2015 Lincoln Fellow
HERITAGE FOUNDATION	Madison Fellow
NATIONAL REVIEW INSTITUTE	2013 Washington Fellow
FOREIGN POLICY INITIATIVE	2011 Future Leader
SENATE PRESS SECRETARIES ASSOCIATION	Director of Membership
REPUBLICAN COMMUNICATIONS ASSOCIATION	Member
AMERICAN CONSERVATIVE UNION	CPAC 2009 Journalist of the Year
NAVY SEA CADETS (Nov. 2013 - Nov. 2014)	Volunteer Instructor, Public Affairs Officer
INTERCOLLEGIATE STUDIES INSTITUTE	2005 Foreign Correspondent Fellow
INSTITUTE FOR POLITICAL JOURNALISM	Board Member

Jason M. Heath

Ex. 6 - Personal Privacy

CAREER PROFILE

Experienced campaign development and event management professional with a proven track record of fostering and nurturing long-term relationships. Superior ability to plan, organize and quickly implement strategies to ensure the viability and eventual success of significant events. Able to consistently drive and oversee grass-roots organizational efforts while working closely with business and community groups to maximize positive impact.

AREAS OF STRENGTH AND EXPERTISE

- | | | |
|-----------------------|--|---------------------------|
| • Management | • Major Project Planning | • Oversight |
| • Coordination | • Strategic Planning & Analysis | • Compliance |
| • Auditing | • Cross-Functional Skills | • Event Operations |

PROFESSIONAL EXPERIENCE

Republican Attorneys General Association, Washington D.C.

September 2013 - Present

Director of Operation

- Planned and coordinated logistical needs for all RAGA events.
- Prepared budgets; responsible for financial management for events, forecasting final results versus expectations.
- Led contract negotiations with vendors to maximize return on investment.

Romney for President, Boston, Massachusetts

May 2012-December 2012

Lead Advance

- Led and deployed campaign staff and coordinated logistical support for Governor Romney.
- Liaised with and provided crisis communication to local law enforcement, state officials and the United States Secret Service.
- Coordinated various Romney and Ryan events with budgets of \$100k and attendance of 20k.
- Arranged contract details with venues, configured audio/visual needs, and promoted campaign events.

Bernier for Congress, Plainville, Connecticut

October 2011-May 2012

Political Director

- Developed a political plan to cultivate, motivate and mobilize a volunteer base for election success.
- Oversaw the operation of phone banks, direct mail campaign and scheduled meetings.
- Coordinated and executed the political strategy for the Connecticut State Convention.
- Organized and supervised grassroots volunteer phone banks, mailers, and coordinated door to door efforts.
- Spearheaded plan to facilitate the micro-targeting of delegates.

Jon Huntsman for President 2012, Manchester, New Hampshire

April 2011-September 2011

New Hampshire Director of Operations

- Staffed, directed and ensured successful execution of a wide variety of events.
- Oversaw and audited all campaign events contracts.
- Successfully created unifying national campaign events.
- Consulted and advised Huntsman Florida Headquarters concerning national efforts in New Hampshire.

Linda McMahon for Senate 2010, West Hartford, CT

September 2009-December 2010

Director of Operations

- Managed advance personnel, field representatives and schedulers.
- Defined and directed the appropriate logistical and technical production requirements for various events.
- Consulted with communications department in order to conceptualize and create day-to-day messages.
- Responsible for overall management of Linda McMahon's schedule, events and budgets.

Jason M. Heath, page 2

McCain-Palin Campaign, 2008, Arlington, VA

May 2008-November 2008

Senior Advance and Press Advance Representative

- Managed and executed events and logistics for Senator John McCain and Governor Sarah Palin.
- Coordinated international, national and local media coverage of campaign events.
- Directed media logistics, media advisories, and the creation and management of press filing centers.
- Created and managed event teams of 50 to 100 event volunteers.
- Successfully arranged for and managed crowd control, transportation, and medical support services.

The White House, Washington D.C.

January 2008-May 2008

Advance Representative

- Planned and organized foreign and domestic events for the President of the United States.
- Coordinated services with the Secret Service and the White House Military Office in support of President.

The United States Department of the Treasury, Washington D.C.

June 2007- May 2008

Advance Representative

- Coordinated Secretary's meetings with foreign heads of states and partnered with foreign services.
- Acted as a liaison between the Treasury Office of Operations and the United States Secret Service.
- Consulted with the United States Department of State and foreign governments.

EDUCATION AND TRAINING

Bachelor of Arts, Communications

The University of Connecticut

Ex. 6 - Personal

KAMILA LIS-COGLAN
Ex. 6 - Personal Privacy

EDUCATION

Yale Law School, New Haven, Connecticut

J.D.,

Ex. 6 -

Honors:

Florence M. Kelly Family Law Prize

Activities:

Yale Law School Federalist Society (treasurer)

Yale Journal of Law & the Humanities (co-editor-in-chief)

University of Virginia, Charlottesville, Virginia

Ph.D., English

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ersonal

Honors:

Presidential Fellowship · Academy of American Poets Prize

Harvard University, Cambridge, Massachusetts

A.B., magna cum laude with highest honors in English and American Literature

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Honors:

Phi Beta Kappa · Thomas T. Hoopes Prize for Outstanding Thesis ·

Le Baron Russell Briggs Traveling and Thesis Prize ·

Edward Eager Memorial Fund Prize for Poetry

EXPERIENCE

Associate, Covington & Burling LLP, Washington, D.C. (2013-present)

Represent and advise clients on a variety of environmental issues, including those arising under NEPA, CERCLA, the Clean Air Act, the Clean Water Act, and OSHA. Draft memoranda, briefs, dispositive motions, and discovery responses in federal and state litigation.

Law Clerk, Honorable Thomas M. Hardiman, U.S. Court of Appeals for the Third Circuit (2011-2012)

Student Director, Jerome N. Frank Legal Services Organization, Yale Law School (2009-2011)

Represented clients in housing, immigration, and employment cases. Represented minors in neglect and termination of parental rights proceedings.

U.S. Attorney's Office for the Southern District of New York, Civil Division (Summer 2009)

Drafted motions on subject matter jurisdiction, summary judgment, and discovery. Wrote memoranda about tort, habeas, medical malpractice, and employment discrimination claims.

Department of English, University of Virginia (2007–2008, 2012-2013)

Designed and taught seminars on “Law and Literature” and “Gothic Fiction.” Worked as a teaching assistant for courses in Professional Writing, Twentieth-Century Literature, Shakespearian Drama, and Cinema.

PUBLICATIONS

Coalitions in the Jungle: Advancing Animal Welfare Through Challenges to Concentration in the Meat Industry, 19 ANIMAL LAW REVIEW 63 (2012).

INTERESTS

Poetry, marksmanship, tin whistle, travel

KEVIN S. O'SCANNLAIN

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LAW AND POLICY PROFESSIONAL

Law and policy expert with over 20 years experience in corporate, law-firm and government positions. Proven ability to manage issues at the intersection of law and policy in a variety of settings.

CORE COMPETENCIES

- *Legal Counseling*
- *Regulatory & Gov't Affairs*
- *Legislative Process*
- *Lobbying/Gifts/Contributions*
- *Compliance*
- *Ethics Law*

ACHIEVEMENT HIGHLIGHTS

- Developing / implementing comprehensive political law compliance program for Fortune 20 company.
- Developing and managing lobbying campaigns involving advocacy groups, think tanks, and other third-party organizations on high-profile public policy matters.
- Directly negotiating high-stakes legislation as a senior counsel in the U.S. Senate.

PROFESSIONAL EXPERIENCE

Chevron Corporation, Washington, DC (Jan., 2012 – present)

Senior Counsel, Legal Department

Provide expert counsel in two roles:

- (1) *Political Law Counsel*. Legal subject matter expert concerning lobbying laws, gift/ethics for US public officials, and federal/state/local political contributions (PAC and corporate, direct and independent expenditure), including:
 - Building and leading a comprehensive political law compliance program
 - Conducting internal investigations concerning political activities
- (2) *International Policy Counsel*. Advise the Public Policy & Corporate Responsibility department concerning business & human rights laws and guidelines as they affect:
 - Corporate governance and enterprise risk management
 - Contracts and dispute settlement mechanisms

DLA Piper LLP, Washington, DC (Aug., 2005 – Jan., 2012)

Of Counsel, Regulatory & Government Affairs

Maintained full accountability for providing expert legal and lobbying work at a top-rated law/lobby firm for a diverse range of clients, including corporations and associations.

- Lobbied legislative and executive branches (incl. Depts. of State and Justice, White House, and USTR), and developed a strong comprehension on policy areas involving international trade, intellectual property and technology, healthcare, financial services, and energy, among others.
- Counseled and advised corporations on international trade laws, including the Export Administration Regulations (EAR), International Trafficking in Arms Regulations (ITAR), and Committee on Foreign Investment in the U.S. (CFIUS)

U.S. Senate Judiciary Committee, Washington, DC (Jan., 2003-Aug., 2005)

Senior Counsel to Chairman Orrin Hatch

Played an integral role by applying expert legal skills in counseling Chairman Orrin Hatch on complex legal matters involving civil issues. Researched, drafted, and negotiated legislation on tort reform and other areas.

- Created and implemented targeted legislative strategies with Senate/House leadership, and drafted hearing and floor statements.

PROFESSIONAL EXPERIENCE
-Continued-

Hagen Dye and Dunn Carney, Portland, OR (1998-2002)

Associate

Successfully worked with various clients on high-exposure commercial, insurance coverage, political and other litigation matters as an associate at two mid-sized law firms.

- Spearheaded all facets of litigation from inception through resolution, including trying five cases as first or second chair.

Career Note: Additional experience as a Legislative Assistant for the American Bar Association from 1993-1995.

EDUCATION & PROFESSIONAL DEVELOPMENT

J.D. – Notre Dame Law School, South Bend, IN

Articles Editor, The Journal of College and University Law

Moot Court Board Member; National Moot Court Competitor

President, The Federalist Society for Law and Public Policy Studies

B.A. – College of the Holy Cross, Worcester, MA

Founder / Editor-in-Chief, The Fenwick Review, a monthly political journal (circ. 3,500) with a staff of 30 students who wrote/edited articles and solicited ads; still in operation 25 years later

Squash, Rugby and Debate Clubs

PANELIST

Political Activities Compliance Seminar, Google, Washington, DC (2016)

Financial Regulatory Reform Legislation Seminar at REACH/CPCU Seminar, Chicago, IL (2010)

Intellectual Property Legislation Update, Association of Corporate Counsel Seminar, San Francisco, CA (2008)

Presentation on the Alien Tort Statute of 1789, Washington Legal Foundation Webcast, Washington, DC (2007)

Litigation Reform Legislation Presentation at Financial Markets Association Seminar, Washington, DC (2005)

Legislative Update for U.S. Chamber of Commerce Annual Legal Reform Summit, Washington, DC (2004)

PUBLICATIONS

“Playing Hardball on Soft IP Legislation,” IP Alert (2010)

“Foreign Governments Misuse of Civil RICO: The Case for Reform,” Washington Legal Foundation (2006)

MEMBERSHIPS

District of Columbia Bar

Oregon Bar

Supreme Court of the United States Bar

The Federalist Society for Law and Public Policy Studies
(President, Portland, Ore. Lawyers Chapter, 1999-2000)

KEVIN L. TURNER

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EXPERIENCE

Venable LLP Counsel

Washington, DC
May 2015 – Present

- Represent corporate clients in multistate and individual state Attorney General investigations and enforcement actions related to unfair or deceptive acts or practices, marketing and advertising representations, statutory disclosures, consumer finance laws and regulations, and data security breaches
- Advise corporate clients on the intersection of state law and federal government enforcement actions by the DOJ, CFPB, FTC and FCC
- Represent corporate clients in state antitrust reviews
- Serve as national client representative to state Attorneys General through involvement with the Republican Attorneys General Association, National Association of Attorneys General and the Conference of Western Attorneys General

Office of the Alabama Attorney General

Chief Deputy Attorney General
Chief Counsel
Special Deputy Attorney General

Montgomery, AL
January 2012 – April 2015
July 2011 – December 2011
January 2011 – July 2011

Legal

- Served as the principal adviser to current Alabama Attorney General Luther Strange on all legal matters
- Approved and oversaw civil and criminal investigations handled by the office
- Managed litigation on behalf of the State of Alabama, including appointing and managing outside counsel, directing litigation strategy, and negotiating, reviewing, and approving settlements
- Reviewed, developed, and approved all Attorney General official opinions
- Participated in complex multi-state investigations and litigation
- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
- Drafted legislation and managed state legislative affairs for the office

Administrative/Operations/Management

- Managed day-to-day operations of the office with 185 employees, a \$23 million annual budget, and 20 direct reports
- Developed, implemented, and managed communications strategy for the office, including print, digital, TV, and radio
- Oversaw budgeting, strategic planning, contracting, and ethics compliance

Bradley Arant Boult Cummings LLP

Associate Attorney

Birmingham, AL
September 2007 – January 2011

- Represented clients in connection with mergers, acquisitions and divestitures, venture capital investments, private equity transactions, and business entity formation and capitalization
- Advised clients on various governmental affairs issues, including political action committee formation and compliance, campaign finance regulations, and federal and state legislative analysis and strategy

EDUCATION

J.D. / M.B.A., *summa cum laude*, University of Alabama School of Law and Manderson Graduate School of Business Ex. 6 - P

Activities and Honors: Order of the Coif; Dean M. Leigh Harrison Award; Acquisitions Editor and Member of the Managing Board, *Alabama Law Review*; Hugo Black Scholar; Federalist Society; Christian Legal Society

Publications: *Settling the Debate: A Response to Professor Bebchuk's Proposed Reforms of Hostile Takeover Defenses*, 57 ALA. L. REV. 907.

B.A., Political Science and Economics, *summa cum laude*, Hampden-Sydney College Ex. 6 -

Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

Hampden-Sydney College: Past Member, Board of Trustees; Advisory Board Member, Wilson Center for Leadership in the Public Interest; Past President, Alabama Alumni Club

University of Alabama: Advisory Board Member, Blackburn Institute; Member, Farrah Law Society; Member, Commerce Executives Society

Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council

Federalist Society for Law and Public Policy Madison Club

National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

Ex. 6 - Personal Privacy

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- Reviewed, developed, and approved all Attorney General official opinions
- Participated in complex multi-state investigations and litigation
- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
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J.D. / M.B.A., *summa cum laude*, University of Alabama School of Law and Manderson Graduate School of Business Ex. 6 - P

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Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

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Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council

Federalist Society for Law and Public Policy Madison Club

National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

L. Mary Thomas

Ex. 6 - Personal Privacy

PROFILE

- Seasoned attorney, experienced negotiator, proven leader and expert communicator with over ten years of experience in land use, growth management, and administrative law and an LL.M. in Real Property Development. Former top land use attorney and Agency General Counsel to Governor Rick Scott, serving as the Governor's negotiator with BP, Department of Justice and affected states following the Deep Water Horizon Oil Spill. Served as an attorney to the Florida Governor and Cabinet, advising them on issues such as compliance with the Public Records Act, Sunshine Law, and the Code of Ethics. Experience dealing with military base encroachment issues and testifying before the Florida Legislature. Managed staffs in legal and political offices. Extensive private practice experience. Former candidate for Congress who earned the endorsement of and currently maintains ongoing personal contact with over 30 current or former members of the U.S. House, Senate and Florida Legislature.

WORK EXPERIENCE

Candidate for Congress

Florida's Second Congressional District, Tallahassee, Florida, September 2015-September 2016

- At 38 years old, as a first time candidate and first generation Indian-American, came within 1% of winning very competitive Republican Primary after gaining over 33,000 votes and winning 11 of 19 counties.
- Over the course of 13 months, refined media and interpersonal communications skills by conducting over 100 media interviews, over 200 public speaking engagements and a dozen multi-candidate debates.
- Developed a deep and high-level network of contacts. Endorsed by over 30 current or former Members of Congress and the Florida Legislature.
- Raised over \$1 million and managed those finances, campaign staff and office and finished the campaign with zero debt.

General Counsel

Florida Department of Elder Affairs, Tallahassee, Florida, May 2013-September 2015

- As a key member of senior management provided advice to the Department's Secretary, senior staff, and other employees regarding legal issues and compliance with state and federal laws, such as the Public Records Act, the Sunshine Law, the Code of Ethics, and HIPAA.
- Contract development and negotiation. Reviewed and drafted procurements.
- Oversaw Department's administrative rulemaking.
- Drafted Department policies. Developed and conducted mandatory training regarding the same.
- Served as Department's representative at meetings with other state agencies, the Governor's Office, and the Legislature, including testifying before legislative committees.
- Participated in and managed all Department litigation, including appearing at hearings and mediations and drafting pleadings.

L. Mary Thomas

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- Drafted and reviewed proposed legislation.
- Managed and supervised attorneys, support staff, and outside counsel.
- Prepared responses to complaints of discrimination and/or retaliation filed with the Florida Commission on Human Relations and the Equal Employment Opportunity Commission.

Assistant General Counsel

Executive Office of the Governor, Tallahassee, Florida, June 2011- May 2013

- Attorney for the Governor and the Florida Cabinet: provided legal advice to the Governor and other Cabinet members regarding land use, growth management, administrative, and environmental law issues. Presented legal recommendations to and drafted final orders for the Governor and Cabinet.
- Revised and updated administrative rules of Cabinet agencies, including the Administration Commission and the Florida Land and Water Adjudicatory Commission.
- Advised the Governor and the Governor's Office on the Public Records Act, Sunshine Law, and the Code of Ethics.
- Drafted Executive Orders for the Governor, including the Executive Order for the 2012 Republican National Convention.
- Provided advice to Governor and Lieutenant Governor regarding military base encroachment issues, and participated in negotiations to secure the acquisition of property integral to the buffering of Florida's military bases. Worked with the Florida Department of Environmental Protection and the Florida Department of Economic Opportunity to identify and strategize regarding military base buffering opportunities.
- Advised the Florida Legislature regarding language for proposed growth management legislation that would aid in reducing incompatible uses near military bases.
- Staff attorney for Florida Defense Support Task Force, an entity established by the legislature to preserve, protect, and enhance Florida's military missions and installations.
- Governor's representative in negotiations with U.S. Department of Justice regarding the BP Oil Spill.
- Reviewed proposed legislation, assisted in drafting of legislation, and provided advice to the Governor and the Governor's office on legal issues regarding bills, including constitutional issues.
- Reviewed, revised, and negotiated leases and contracts.
- Advisor to Governor on judicial nominations and on legal issues related to gubernatorial appointments.
- Recipient of Davis Productivity Award for serving on a legal team that saved the state \$12.6 million dollars in a settlement with a software company regarding alleged licensing violations by state agencies.
- Presented speeches regarding mediation and the Florida Public Records' Act to various parties.

Assistant General Counsel

Florida Department of Community Affairs, Tallahassee, Florida, April 2009-June 2011

- Provided legal advice to the Department regarding land use, growth management, and administrative law issues.
- Lead attorney for the Department in administrative hearings before the Division of Administrative Hearings.
- Drafted: Final Orders; Determinations in land development regulation consistency challenges; Settlement Agreements; Petitions for Formal Administrative Hearing; and various other land use and administrative law documents.

L. Mary Thomas

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Associate Attorney

Baker and Hostetler, LLP, Orlando, Florida, May 2007-August 2008

- Prepared for land use hearings on variance requests, comprehensive plan amendments, rezonings, and various other land use approvals and challenges.
- Drafted: easements, school capacity enhancement agreements, request for variances, leases, option agreements, sale and purchase agreements, and other land use and real estate documents.
- Gained significant experience with Developments of Regional Impact, including drafting development orders.
- Drafted condominium filing documents for State of Florida and U.S. Department of Housing and Urban Development filings.

Associate Attorney

Guemmer and Seymour, Tampa, Florida, January 2006-June 2006

- Drafted pleadings, memoranda of law, and deposition summaries.
- Participated in trial preparation, including drafting motions in limine.

Associate Attorney

Cobb and Cole, P.A., Daytona Beach, Florida, May 2005-November 2005

- Drafted easements and various other land use and real estate documents.
- Prepared for zoning and land use hearings.
- Drafted opinion letters for proposed developments' compliance with state, county, and municipal requirements.
- Met and negotiated with state, city, and county officials in order to enable clients to develop properties in compliance with applicable laws and regulations and in order to ascertain the likelihood of governmental staffs' support of development projects.
- Determined applicability of CERCLA, RCRA, and various other federal, state, and local environmental laws and regulations to particular development projects and properties.

Law Clerk to Administrative Law Judge

Florida Division of Administrative Hearings, Tallahassee, Florida, January 2005-May 2005

- Analyzed administrative complaints, attended administrative hearings, and drafted final orders.

Research Assistant to Professor of Property Law J.B. Ruhl

Florida State University College of Law, Tallahassee, Florida, August 2003-May 2004

EDUCATION

LL.M. in Real Property Development

University of Miami School of Law, Coral Gables, Florida, May Ex. 6 - P

Academic Honors:

- One of the top 5 students in the LL.M. Program.
- Recipient of Attorney's Title Insurance Fund Award for Academic Excellence

L. Mary Thomas

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Juris Doctor, Cum Laude

Florida State University College of Law, Tallahassee, Florida, May Ex. 6 - P

Academic Honors:

- Top 16% of class
- Dean's List
- Book Award for highest grade in Property II Class
- Recipient of FSU Graduate Fellowship (full merit-based scholarship and stipend)

Bachelor of Arts, Political Science

University of South Florida, Tampa, Florida, May Ex. 6 -
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Academic Honors:

- University Provost Scholar (3.98 GPA)
- Dean's List
- Florida Bright Future's Scholarship
- University Honor's Scholarship

FOREIGN LANGUAGES

- Malayalam (South Indian language)

Liz Bowman

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LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

Public Affairs and Strategic Communications Professional

Strategic communications professional with advanced writing, messaging and media relations expertise. Hard-working leader who builds and executes tactics to meet policy, regulatory and advocacy goals.

AREAS OF EXPERTISE

- Strategic communications and planning
- Message development
- Media relations and management; media training
- Crisis communications
- Writing and editing
- Issue and advocacy communications

PROFESSIONAL EXPERIENCE

American Chemistry Council (ACC), Washington, D.C.

Oct.2012 - Present

Director, Issue/Advocacy Communications

- Provides strategic counsel and media relations for ACC's ongoing chemicals management advocacy
- Seeks opportunities to communicate the benefits of chemical products to key audiences, including: members, value chain, elected officials, press, regulatory bodies, coalitions and partner organizations

HDMK, Washington, D.C.

March 2010- Oct.2012

Vice President

- Manages public affairs campaigns and strategic communications for clients, including: corporations, trade associations, nonprofits, coalitions, individuals, advocacy campaigns and political campaigns
- Works with clients to develop strategy and messaging on public policy issues to inform and educate: opinion leaders, partners, allies, legislators, the media and the public
- Provides media relations by building on extensive contacts and coordination of responses and statements

The Pew Charitable Trusts, Washington, D.C.

Sept. 2008 - March 2010

Senior Associate for Media Relations, The Pew Center on the States

- Managed strategic communications for advocates and policymakers for multiple Pew campaigns and projects to achieve campaigns' policy goals, specifically Pew's Pre-K Now Campaign
- Wrote and placed news releases, FAQs, talking points, statements, letters and op-eds
- Developed strategic communications plans and messaging for national public opinion polls
- Prepared Pew executives, allies and partners for media interviews and public speaking opportunities

Strong American Schools' ED in '08 Campaign, Washington, D.C.

Aug. 2007 - Sept. 2008

Deputy Press Secretary

- Managed media outreach during the 2008 presidential election for ED in 08, a 501(c)3 Rockefeller project of the Bill and Melinda Gates Foundation and the Eli and Edythe Broad Foundation
- Managed field staff in the campaign's presidential primary states and general election states
- Worked directly with elected officials, business leaders and community activists who served on the campaign's leadership/steering committee to disseminate the campaign's messages
- Served as the on-ground field coordinator and media contact at presidential debates and campaign events

DynCorp International, Falls Church, Va.

Sept. 2005-Aug.2007

Manager, Media and Government Relations

- Managed national and international media access to the company and its national/international work sites; provided crisis communications and defended the company's interests with external stakeholders
- Helped build and maintain the company's relationship with key media, government and elected officials
- Directed all internal communication to inform employees of corporate developments

CTIA - The Wireless Association, Washington, D.C.

Sept. 2004-Sept. 2005

Coordinator, Policy and Research

- Assisted in the research and writing of industry papers for issues, such as: taxes, hearing aid compatibility, disability access, child safety, wireless end-of-life management and health effects
- Assisted the vice president of policy in various administrative, scheduling and proofreading tasks

Liz Bowman

Ex. 6 - Personal Privacy

LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

VOLUNTEER EXPERIENCE

- Junior League of Washington, active member
- Junior Friends of The Campagna Center, active member
- Professional Volunteer, 2012 Republican National Convention (surrogate media team)
- Romney/Ryan 2012, volunteer (GOTV, phone bank)
- Right NOW PAC (fundraising event co-host)
- McCain/Palin 2008, volunteer

EDUCATION

Johns Hopkins University: MA in government (focus in political communication)

Virginia Polytechnic Institute and State University: BA in communication studies

- Minor in political science, minor in business leadership

MANDY M. GUNASEKARA

Ex. 6 - Personal Privacy

BAR MEMBERSHIP

October 2010 Colorado State Bar (Inactive as of 2015)
April 2010 Mississippi State Bar (Inactive as of 2011)

LEGISLATIVE EXPERIENCE

January 2015 - U.S. Senate Committee on Environment and Public Works Washington, D.C.
Present *Majority Counsel, Chairman Jim Inhofe*
Responsibilities: Manage Clean Air Act and climate change portfolios for Chairman. Plan full and subcommittee hearings and develop related legislative strategies. Coordinate efforts with Leadership, other key committees, EPW Member offices and stakeholders. Represent committee perspective before administrative agencies, state officials, industry groups, environmental organizations, and international entities.

October 2014 - National Association of Chemical Distributors Arlington, VA
January 2015 *Senior Director, Legislative Affairs*
Responsibilities: Engage key congressional leaders and staff on environment, energy, tax, and transportation issues impacting member companies. Coordinate association priorities with coalition efforts. Expand member companies' participation in PAC activities and manage political contributions.

March 2014 - U.S. House of Representatives Washington, D.C.
October 2014 *Senior Counsel, Office of Congressman Bob Latta*
Responsibilities: Prepare Congressman for Energy and Power Subcommittee hearings and markups. Oversee Environment and Economy Legislative Assistant work product. Analyze floor votes and strategize amendment opportunities. Work with committee staff and interest groups on legislative initiatives important to the Congressman and the constituency.

June 2012 - U.S. House of Representatives Washington, D.C.
February 2014 *Legislative Counsel, Office of Congressman Bob Latta*
Responsibilities: Manage energy, environment, trade, agriculture, immigration, labor, and homeland security issues for Congressman. Prepare Congressman for Energy and Commerce Subcommittee activity. Draft legislation relative to issue responsibility. Coordinate district trips and interface with major energy entities, manufacturers, and the agriculture community.

June 2011 - U. S. Senate Committee on Health, Education, Labor and Pensions Washington, D.C.
June 2012 *Labor Research Assistant, Office of Ranking Member Mike Enzi*
Responsibilities: Update Senator and staff on current labor issues. Perform legal and policy research. Provide vote recommendations. Prepare floor documents for Senator and committee staff. Research, analyze, and draft memos regarding administrative actions. Participate in all facets of labor and disability hearings, including: developing key talking points; negotiating scope of hearings with Democrat staff; vetting potential witnesses; and preparing committee staff during prehearing briefings.

March - U.S. House of Representatives Washington, D.C.
June 2011 *Legal Intern, Office of Congressman Mike Coffman*
Responsibilities: Correspond with constituents on a number of issues. Draft co-sponsorship memos. Facilitate stakeholder meetings for Legislative Director. Lead Capitol tours. Provide supplemental policy and legal research for legislative staff. Attend relevant hearings. Assist with general administrative tasks.

EDUCATION

Ex. 6 - Personal Privacy	University of Mississippi Law School Oxford, MS
	Juris Doctor
	<u>Activities:</u> Research Assistant to Prof. Serrao, Mississippi Innocence Project, Student Hurricane Legal Network for the New Orleans City Attorney's Office, Law School Student Body Public - Relations Committee Chair, Environmental Law Society - Treasurer, Public Interest Law Foundation - Member.
	Mississippi College Clinton, MS

Bachelors of Arts, *Magna Cum Laude*
Major: Communications
Honors: President's List Scholar, Dean's List Scholar, All-Academic Sportsman, All-Conference Runner, ASC Runner of the Week, SAAC Representative, Choctaw Soccer Pride Award.

Megan Sweeney

Ex. 6 - Personal Privacy

EXPERIENCE

Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2013-Present

- Developed and oversaw the communications strategy for the successful Presidential campaign
- Served as the primary, on-the-ground spokesperson for 23 Trump-Pence campaign events
- Created media plans for Presidential, Senatorial, Congressional, gubernatorial, legislative and other statewide races
- Coordinated media efforts for the 2015 Northeast Republican Leadership Conference—including press requests for 7 Presidential candidates
- Designed and executed plan for 54 press events across the state in one day
- Managed social media accounts that have received positive accolades from statewide media
- Wrote press releases, speeches, talking points and op-eds for national and state officials
- Named to the “Who’s Next Politics” list for key people in PA politics by BillyPenn.com

Special Assistant to the Secretary, PA Department of State, Harrisburg, PA 2011-2013

- Acted as project manager for the \$5 million Voter ID public education campaign—serving as a primary liaison to 11 government agencies, 500 non-profits and advertising vendors
- Spoke at 55 public events on the Voter ID law, and oversaw a total of 200 events
- Represented the Department of State on 28 professional licensing boards
- Served as Acting Deputy Commissioner for a bureau with a \$50 million budget and 200 staff
- Helped prepare the 2012-13 and 2013-14 budget requests
- Wrote the Department’s Continuity of Operations plan

Press Secretary, Congressman Lou Barletta, Washington, DC 2011

- Served as spokesperson for the Congressman and managed national and local media outreach

Deputy Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2008-2011

- Coordinated more than 100 press conferences with national, state and local officials
- Named one of the “30 Under 30” rising stars by PoliticsPA.com

Speaker, Anne B. Anstine Excellence in Public Service Program, Indiana, PA 2009-2010

- Elected as Speaker by the class of 2010

Confidential Assistant, US Department of Education, Washington, DC 2008

- Conducted research on the National Math Panel and the No Child Left Behind Act

EDUCATION

BA, Government & History, Cornell University, Ithaca, NY

- College Republicans, Chair

Undergraduate Honors Program, La Salle University, Philadelphia, PA

- Atlantic 10 Conference Commissioner’s Basketball Honor Roll (Winter 2005)

SKILLS

- LexisNexis, Adobe InDesign, Adobe Photoshop, SharePoint

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Government Relations

Organizational Management, Training, & Planning

Public Relations & Communications

Coalition Building Advocacy

Profile

- ❖ An individual with proven ability to adapt skill sets to meet the organizational goals of any organization.
- ❖ An administrator with solid leadership experience in advocacy and coalition building, including training and strategic planning to achieve organizational goals.
- ❖ An effective communications professional with a successful record of public relations achievements in non-profit and public sector communications spanning twenty-five years.

Education

Oklahoma State University, Stillwater, Oklahoma

Bachelor of Science, May 1994

Major: Political Science/Pre-Law/Paralegal Option

Special Emphasis in Public Affairs, Policy Analysis, and Public Personnel Administration

University of Oklahoma, Norman, Oklahoma

Course requirements towards Master of Public Administration,

Ex. 6 -

Professional Experience

Executive Assistant to the Attorney General

March 2016 to Present

Executive Unit

Office of the Oklahoma Attorney General

Oklahoma City, Oklahoma

The OAG's Executive Unit provides direction and management for the agency as a whole. The unit houses the centralized functions of the agency essential to all (14) units and sections of the office. This unit ensures that the day to day needs of the agency are met by ensuring the agency has the proper support and staffing to carry out its missions and goals.

As a member of the Executive Unit, duties include assisting with these responsibilities. Daily, a large number of meeting and speaking requests are made to have the Attorney General meet with external constituents and internal staff. The Executive Assistant position is solely responsible for responding to these requests and maintaining a complex scheduling calendar. Additional duties include the review of communications directed to the Attorney General and determining appropriate response and/or referral.

**Director of Executive Relations
& Board Professional
Office of the President
Oklahoma City University**

August 2010 to January 2016

Served as a senior administrator and the board professional for a private, non-profit university. Duties included daily communications and problem solving with and for the OCU Board of Trustees and University President. Responsibility included communicating on behalf of the president with prospective donors, trustees, legislators, and other university constituents. Assisted the board chairman with communications to the board. Directed and coordinated special events providing logistical and representative support to the University Advancement and External Relations Office. Responsible for writing reports on behalf of the university president, editing university materials, and social media communications. Responsible for the university president's communications with the campus community and the board of trustees. Compiled research and assisted with composition of speeches for the president. Prepared and provided orientation materials to board members and coordinate all aspects of board and trustee committee meetings. Reviewed all communications directed to the president and determined appropriate response and/or referral. Served as the president's representative on multiple campus committees. Supervised and managed the president's support staff including recruitment, hiring, and training. Administered the department budget.

**Support Staff
Woodward County District Attorney's Office
Woodward, Oklahoma**

July 2009 to June 2010

Disposition of constituent and defendant-related inquiries not requiring the official action of the district attorney. Used interpersonal skills to conciliate issues with defense attorneys, defendants, victims of crimes and law enforcement personnel.

**Director of Tourism and Public Relations
Woodward Tourism and Convention Bureau
Woodward, Oklahoma**

September 2008 to June 2009

Developed a comprehensive strategic plan for tourism development for the City of Woodward, implementing all facets in a timely manner with notable successful achievements. Responsible for a market analysis of the area's tourism potential and development of slogans and marketing materials to enhance tourism targeting specific outcomes. Marketing efforts included augmenting Woodward area listings in marketing materials, web content development, brochure development, on-line web advertising, print and radio advertisements, ghostwriting for tourism publications, and press release development and distribution. Spoke on behalf of Woodward Tourism before community groups, etc. Worked to grow area tourism and enhance tourism partner facilities and

special events by creating dynamic partnerships utilizing resources, talents, and skills of community volunteers and professionals. Awarded the Friend of the Museum Award from the Plains Indians and Pioneers Museum for efforts to enhance their facilities and programs. Recognized as an up and coming tourism director by the Oklahoma Department of Tourism.

Legal Assistant
Woodward Co. District Attorney's Juvenile Division
Woodward, Oklahoma

September 2007- September 2008

Attended all juvenile court proceedings, recording the outcome of the hearings for the district judge. Liaison with district judges, law enforcement, the Department of Human Services, and the Office of Juvenile Affairs. Responsible for preparing a multitude of legal documents for the Juvenile Division of the District Court, as well as preparation of cases for hearings and trials.

Director, Tulsa Division
Office of Governor Brad Henry
Tulsa, Oklahoma

February 2003 to June 2007

Responsibilities included all aspects of running the operations of the Governor's field office in Tulsa. The primary focus of the position entailed constituent services and community relations in northeast Oklahoma. The position required strong interpersonal, trust-building skills in order to effectively carry out the duties required of the position which included establishing a leadership role in the community, establishing rapport with local media and community leaders, and networking with public assistance organizations. Responsibilities included serving as liaison with all sectors of the community which included business groups, education professionals, emergency managers, state legislators and employees, social service nonprofits, faith organizations, state and federal agencies, Oklahoma's congressional delegation, etc. Served as spokesperson for the governor at media events and as the official representative of the governor at a wide range of public events, organization meetings, and constituent meetings. Additional responsibilities were the planning and coordination of advocacy efforts for multiple community groups. While in the position the most comprehensive special project completed was the oversight, planning, and beginning implementation of Governor Henry's Strong and Healthy Oklahoma Wellness Initiative.

Executive Director
Ada Regional United Way
Ada, Oklahoma

1999 to 2002

Duties involved running the area's largest charity and fundraising organization. Responsible for recruiting and training volunteers and developing campaign strategy, promotional materials and advertising for the annual fund drive, as well as planning and coordinating multiple special events and media events. Responsible for coordinating and overseeing the annual allocations process for United Way member agencies. Skills required to successfully carry out the position were building board relations, establishing a leadership role in the community, establishing rapport with local media and community leaders, networking with public assistance organizations, as well as managing day to day office operations which included financial bookkeeping and reporting. Upon taking the position, the organization began to exceed its community fundraising goals after several years of not reaching its

annual goals. Responsible for Ada obtaining a Success by Six program, the forerunner of Smart Start Oklahoma.

**Executive Assistant to the Attorney General
Office of the Oklahoma Attorney General
Oklahoma City, Oklahoma**

1987 to 1994

Duties included the disposition of office details and correspondence not requiring the official action or decision of the Attorney General. Served as a key public relations contact for media inquiries, legislators, and the general public. Screened meeting and speech requests and maintained the Attorney General's scheduling calendar. Special projects included serving as staff assistant to the Governor's Commission on the Status of Women.

**Paralegal
Office of the Attorney General, Tort Defense Division
Oklahoma City, Oklahoma**

1985 to 1987

**Public Affairs Officer
Oklahoma Tax Commission, Ad Valorem Division
Oklahoma City, Oklahoma**

1984 to 1985

Professional and Volunteer Activities

Woodward Regional Hospital, Board of Trustees

Northwest Oklahoma CASA, Board of Directors, President

Northwest Oklahoma Chapter of the American Red Cross, Board of Directors (Board Member of the Year 2010)

United Fund of Woodward, Board of Directors

Oklahoma Chapter of the Great Western Trail Association, Board of Directors (2009)

Oklahoma Fit Kids Coalition, Board of Directors (2006-2007)

Systems of Care, Tulsa Community Team Member (2003-2007)

JumpStart Tulsa, Steering Committee Member (2003-2007)

Oklahoma Afterschool Network, Leadership Team (2006-2007)

State Employees Charitable Campaign, NE Oklahoma Chairman 2003, 2004, 2005

REFERENCES

The Honorable Scott Pruitt, Oklahoma Attorney General

The Honorable Brad Henry, Governor of Oklahoma (2003-2011)

Gerald Adams, Chief of Staff, Office of Governor Brad Henry (2003-2011)

Terry Cline, Ph.D., Secretary of Health, State of Oklahoma

The Honorable Robert Butkin, Oklahoma State Treasurer (1995-2005)

MaryAnn White, Director, American Red Cross (NW Oklahoma)

Lavah Lowe, CEO, Woodward Regional Hospital (2008-2010)

Vicki Patton, Board Chairman, Ada Regional United Way (2000)

Millan N. Hupp

Ex. 6 - Personal Privacy

Education

Oklahoma State University
Bachelor of Science: Hotel and Restaurant Administration. Minor: Political Science

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Personal**

Experience

Political Fundraising and Operations – Attorney General Scott Pruitt
Tulsa, OK

February 2015 – present

- Primary contact/liason for Attorney General Pruitt's political team
 - Main interface between AG Pruitt and Republican Attorneys General Association
 - Main interface between AG Pruitt and donors and political contacts
- Execution of fundraising strategies for 501c3 and Leadership PAC
 - Aided in developing and executing fundraising plans and was responsible for collection of funds
 - Prepared briefings and messaging
- Staffing and scheduling for an elected official
- Relationship cultivation and management
 - Donors, organizations, lobbyists, constituents, principals
- Managed every aspect of a campaign operation
 - Donor file
 - Record keeping
 - Finance management/ compliance with state ethics and FEC
- Inception to dissolution of two federal PACs and dissolution of a state committee
- Experience in communications, social media, general consulting, solicitation and prospecting, and polling

Embassy Suites Nashville-Airport (Aimbridge Hospitality)
10 Century Boulevard, Nashville, TN 37214 615-871-0033

July 2014-February 2015

- Business Travel Sales Manager
 - Contract negotiation and RFP bids for local and national accounts
 - Responsible for meeting quarterly sales goals
 - Relationship building through community involvement and sales blitzes
 - Work with local contacts, Hilton national account owners, and utilize available resources to move market share
 - Act as liaison between the hotel and the community
 - Weekend Manager on Duty shifts

Oklahoma City Convention and Visitor's Bureau
123 Park Avenue OKC, OK 73012 405-297-8912

August 2013-December 2013

- Intern: Convention Services
 - Tasked with attending to walk-in and call-in orders for visitor information
 - Accompanied supervisors on site visits for potential conventions
 - Assigned many projects involving local and national organizations
 - Researched various methods for promoting tourism and city attractions

Westin San Francisco Market Street (Highgate Hotels)
50 3rd Street San Francisco, CA 94103 415-974-6400

June-July 2012

- Intern: Human Resources
 - Dealt in Microsoft Operating Systems, EV5, ADP Timesaver
 - Assisted in organization of associate appreciation events as well as hotel's participation in a city wide fundraiser (Leukemia & Lymphoma Society: Million Dollar Mission)
 - Assisted in hotel wide communication through various methods including emails and postings
 - Attended operational meetings including union grievances, mediations, workers compensation, and safety

Eskimo Joes Restaurant
501 West Elm Avenue Stillwater, OK 74074 405-372-8896

August 2010-May 2014

- Server Shift Leader
 - Worked my way to this position first starting out as host, then expeditor, then server, and finally server shift leader

Leadership/Activities/Service

Oklahoma Federation of Young Republicans
First District Vice-Chair

April 2016 - present

Liaison between county chapters and the executive team

Tulsa Republican Women's Club
Member

March 2016 - present

Oklahoma House PAC
Volunteered to assist with fundraisers during election cycle

Molly Block

Ex. 6 - Personal Privacy

Objective: To advance the goals of the Trump-Pence Administration in a press or communications role using media relations, innovative digital communications and creative speechwriting skills developed in Congressional offices and federal agencies.

Experience

Committee on Natural Resources, Chairman Rob Bishop, Washington, D.C

April 2016 - Present

Deputy Press Secretary

- Create media plans for legislation including Puerto Rico's economic crisis and comprehensive mining reform to streamline messaging, engage stakeholders and boost the Committee's profile
- Draft speeches and place op-eds for the Chairman on issues including EPA methane regulations and Arctic energy development to generate national and regional news coverage
- Travel with the Chairman and military personnel to manage field hearing press operations and develop firsthand knowledge and expertise in energy and mineral resources issue areas
- Cultivate relationships with reporters, industry groups, and press and policy staff in the 26 Republican Member offices to promote national and regional coverage of Committee policy objectives

Press Assistant and Media Relations Coordinator

September 2015 - April 2016

- Pitched and booked Congressmen and surrogates for national television and radio appearances
- Wrote and distributed media advisories for hearings on issues including the EPA's Animas River spill and offshore energy production in the Gulf of Mexico to shape the national narrative
- Increased exposure and highlighted key legislation in targeted markets by expanding press lists 30% to reach more than 1,200 national and local reporters and producers organized by outlet and issue area

Republican National Committee, Cleveland, OH

July 2016

Republican National Convention Regional Media Outreach Team – West At-Large Professional Volunteer

- Booked 23 surrogates for over 75 media appearances in 24 outlets over 4 days of convention
- Coordinated in-person satellite interviews for delegates through GOP-TV and distributed convention communication documents with regional outlets in OR, UT, MT, WA, and WY

United States Senate, Washington, D.C.

May - August 2015

Paid Intern

- Strengthened constituent outreach through weekly meetings with interest groups about policy developments, the legislative agenda and day-to-day responsibilities on Capitol Hill
- Compiled morning, midday and evening television, radio and print news clips using specialty online research tools and distributed clips to Republican senate staffers

Legislative Intern

May - July 2014

- Completed extensive oversight research on critical issues such as the Inspector General's audits of Veterans Affairs' Hospitals regarding manipulated wait times

U.S. Department of Education, Washington, D.C.

July - August 2014

Web Team and Social Media Intern, Office of Communication and Outreach

- Coded online content using HTML to advance national education initiatives and edited Department-wide communications to enhance message consistency and cohesion
- Crafted strategic communications plan for the Under Secretary's national college visits to establish connections with higher education administrators and engage with college students

Skills: Proficient in Spanish, Adobe Creative Suite, Basic HTML

Education

University of Michigan, Ann Arbor, MI

Ex. 6 -

- B.A. in Political Science, International Studies and Spanish – Honors Program
- Thesis: Fact or Fiction: Media's Tale of an Ideologically and Affectively Polarized Society
- Pi Beta Phi Fraternity, External Relations Co-Chair

Ex. 6 - Personal Privacy

5

Office of the Administrator

Executive Assistant to the Administrator

- Michelle Hale (Pruitt's executive assistant in Oklahoma coming to D.C.)

Senior Climate Policy Counsel (we propose changing this to Senior Advisor for Federalism)

- Kevin Turner

Deputy Chief of Staff

Senior Policy Counsel to the Administrator/Assoc. Administrator for Policy

- Samantha Dravis

Senior Advisor (for Environmental Education likely eliminate)

Counselor to the Administrator for Agriculture Policy

Senior Advisor to the Administrator

- Kell Kelly

Chief of Staff

- Ryan Jackson

Deputy Chief of Staff for Policy

- Mandy Gunasekara

Senior Advisor to the Administrator

Deputy Chief of Staff for Programs and Strategic Initiatives

- Gerry Gilligan (PTT)

White House Liaison

Special Assistant to the Chief of Staff

- Sydney Hupp

Deputy White House Liaison

Deputy Chief of Staff for Operations

Director for Advance and Scheduling

- Jason Heath

Advance Staff

Advance Specialist

Deputy Director for Advance

- Millan Hupp

Operations Staff

Deputy Chief of Staff for Operations

- Preston Doerflinger

Scheduling Staff

Deputy Director of Scheduling

Scheduler

Office of the Deputy Administrator

Deputy Administrator

- Andrew Wheeler

Associate Deputy Administrator

- Craig Butler

Senior Advisor to the Deputy Administrator

Office of Children's Health Protection

Director, Office of Children's Health Protection

Office of Homeland Security

Deputy Associate Administrator for Homeland Security

Administrator for Homeland Security

Office of Civil Rights

Director, Office of Civil Rights

Deputy Director, Office of Civil Rights

Office of Small Business Programs

Director, Office of Small Business Programs

Office of the Associate Administrator for Congressional and Intergovernmental Relations

Associate Administrator for Congressional and Intergovernmental Relations

- Troy Lyons

Principal Deputy Associate Administrator for Congressional and Intergovernmental Relations

Deputy Associate Administrator for Congressional Affairs

- Tate Bennett

Deputy Associate Administrator(s) for Congressional Affairs

Deputy Associate Administrator for Intergovernmental Relations

Special Assistant

- Sarah Greenwalt (per our conversation)

Special Advisor to the Associate Administrator for Congressional and Intergovernmental Relations

Science Advisory Board

Director, Science Advisory Board Staff Office

Office of Public Affairs

Associate Administrator for Public Affairs

- JP Freire

Principal Deputy Associate Administrator for Public Affairs and Environmental Education

- John Konkus (PTT) on beachhead

Director, Office of Environmental Education

- Amy Graham

Deputy Press Secretary

- Lincoln Ferguson

Press Secretary

- Lauren Zelt

Deputy Associate Administrator for Public Affairs

- Jahan Wilcox

Deputy Director of Speechwriting

- Daisy Letendre

Deputy Press Secretary

- Molly Block

Office of Public Engagement and Environmental Education

Associate Administrator for Public Engagement and Environmental Education

Deputy Director for Public Engagement and Public Health Based Initiatives

Deputy Associate Administrator for Public Engagement and Environmental Education

Office of the Associate Administrator for Policy

Associate Administrator for Policy

- Samantha Dravis (dual title)

Deputy Associate Administrator for Policy

- Brittany Bolen

Principal Deputy Associate Administrator for Policy

Director, National Center for Environmental Economics.

Director, Office of Regulatory Policy and Management

Director, Office of Strategic Environmental Management

Special Assistant to the Associate Administrator for Policy, Economics and Innovation Deputy

Associate Administrator for Policy

Data Analyst

Office of the Chief Financial Officer

Chief Financial Officer

Deputy

- Holly Greaves (PTT)

Director, E-Enterprise for the Environment Program.

Office of Environmental Information

Assistant Administrator for Environmental Information

Principal Deputy Assistant Administrator for Environmental Information

Deputy Assistant Administrator for Environmental Information

Director, Office of Information Collection

Chief Information Officer

Office of the Assistant Administrator for Administration and Resource Management

Assistant Administrator for Administration and Resources Management

- Ben Lieberman (PTT)

Federal Chief Sustainability Officer

Principal Deputy Assistant Administrator for Administration and Resources Management.

Deputy Assistant Administrator for Administration and Resources Management

Senior Policy Advisor

Office of the Assistant Administrator for Enforcement and Compliance Assurance

Assistant Administrator for Enforcement and Compliance Assurance

- Susan Bodine

Principal Deputy Assistant Administrator for Enforcement and Compliance Assurance

Deputy Assistant Administrator for Enforcement and Compliance Assurance

Office of Administration and Policy

Director, Office of Administration and Policy

Office of Federal Activities

Director, Office of Federal Activities

Office of the General Counsel

General Counsel

- Allison Starmann

Deputy General Counsel

- George Fibbe

- Kevin O'Scannlain (also good candidate but definitely good candidate for OGC)

Senior Counsel or Associates for the program areas or division in the OGC

- David Fotouhi (Cross Cutting or Air or OECA deputy)
- Kamila Lis-Coughlin
- Justin Schwab (PTT)
- Mary Thomas (Water?)

Air and Radiation Law Office

Associate General Counsel (Air and Radiation)

Alternative Dispute Resolution Law Office

Director, Alternative Dispute Resolution Law Office

Civil Rights and Finance Law Office

Associate General Counsel (Civil Rights/Finance)

Cross-Cutting Law Office

Associate General Counsel (Cross- Cutting Issues)

Pesticides and Toxic Substances Law Office

Associate General Counsel (Pesticides and Toxic Substances)

Solid Waste and Emergency Response Law Office

Associate General Counsel (Solid Waste and Emergency Response)

- Elizabeth Horner

Water Law Office

Associate General Counsel (Water)

Office of the Assistant Administrator for International and Tribal Affairs

Assistant Administrator for International and Tribal Affairs

- Tina Neville

Principal Deputy Assistant Administrator for International and Tribal Affairs

Deputy Assistant Administrator for International and Tribal Affairs

Deputy Assistant Administrator for International Affairs.

Office of Management Operations

Director, Office of Management and International Services

Office of the Assistant Administrator for Water

Assistant Administrator for Water

- Dave Ross (Wisconsin AG) (PW)

Deputy Assistant Administrator for Water

- Laura Atcheson (Senator Cornyn)

Associate Assistant Administrator for Water

Senior Advisor

Office of GroundWater and Drinking Water

Director, Office of GroundWater and Drinking Water.

Deputy Director, Office of GroundWater and Drinking Water.

Senior Advisor

Office of Science and Technology

Director, Office of Science and Technology

Deputy Director, Office of Science and Technology

Office of Waste Water Management

Director, Office of Wastewater Management.

Deputy Director, Office of Waste Water Management

Office of Wetlands, Oceans and Watersheds

Director, Office of Wetlands, Oceans and Watersheds

Deputy Director, Office of Wetlands, Oceans and Watersheds

Office of the Assistant Administrator for Land and Emergency Management

Assistant Administrator for Solid Waste and Emergency Response

- Byron Brown

Principal Deputy Assistant Administrator for Solid Waste and Emergency Response

Deputy Assistant Administrator for the Office of Solid Waste and Emergency Response

Associate Assistant Administrator

Special Assistant to the Assistant Administrator

Office of Emergency Management

Director, Emergency Management
Deputy Director, Office of Emergency Management

Office of Program Management

Director, Office of Program Management.

Office of Superfund Remediation and Technology Innovation

Director, Office of Superfund Remediation and Technology Innovation
Deputy Director, Office of Superfund Remediation and Technology Innovation

Office of the Assistant Administrator for Air and Radiation

Assistant Administrator for Air and Radiation

- Bill Wehrum (former Bush acting Air Assistant Administrator, private practice)

Office of Resource Conservation and Recovery

Deputy Director, Office of Resource Conservation and Recovery

Office of the Assistant Administrator for Air and Radiation

Principal Deputy Assistant Administrator for Air and Radiation

Office of Resource Conservation and Recovery

Director, Office of Resource Conservation and Recovery

Office of the Assistant Administrator for Air and Radiation

Assistant Administrator for Air and Radiation
Deputy Assistant Administrator for Air and Radiation
Senior Advisor to the Assistant Administrator for Air and Radiation
Associate Assistant Administrator and Senior Counsel

Office of Air Quality Planning and Standards

Director, Office of Air Quality Planning and Standards

Office of Transportation and Air Quality

Director, Office of Transportation and Air Quality
Deputy Director, Office of Transportation and Air Quality

Office of Radiation and Indoor Air

Director , Office of Radiation and Indoor Air

Office of Atmospheric Programs

Director, Office of Atmospheric Programs

Office of Chemical Safety and Pollution Prevention

Assistant Administrator for Chemical Safety and Pollution Prevention

- Dennis Devlin (Exxon)
- Mike Dourson (University of Cincinnati)
- Mike Witt (Dow)
- Amy Ferrell (API)

Principal Deputy Assistant Administrator for Chemical Safety and Pollution Prevention

Deputy Assistant Administrator for Chemical Safety and Pollution Prevention

Office of Pesticide Programs

Deputy Director (Programs), Office of Pesticides Programs

Director, Office of Pesticides Programs

Deputy Director, Office of Pesticides Programs (Management)

Office of Pollution Prevention and Toxics

Director, Office of Pollution Prevention and Toxics

Deputy Director, Office of Pollution Prevention and Toxics (Program Management)

Deputy Director (Programs), Office of Pollution Prevention and Toxics

Office of the Assistant Administrator for Research and Development

Assistant Administrator for Research and Development

- Dr. Judith Curry (Georgia Tech)
- Dr. Michael Honeycutt (TX CEQ)
- Steven Milloy (PW)

Deputy Assistant Administrator for Research and Development (Science)

Deputy Assistant Administrator for Research and Development (Management)

Principal Deputy Assistant Administrator

Director for Sustainable Development
Senior Advisor
Associate Assistant Administrator for Research and Development
Senior Advisor
Director for Sustainable and Healthy Communities
Deputy Assistant Administrator for Research and Development and Science Advisor

REGIONAL OFFICES

Region 1- Boston, Massachusetts

Regional Administrator
Deputy Regional Administrator

Region 2 - New York, New York

Regional Administrator
Deputy Regional Administrator

Region 3 - Philadelphia, Pennsylvania

Deputy Regional Administrator
Regional Administrator
Director, Office of Information Analysis and Access
Director, Office of Technology Operations and Planning
Director, Cybersecurity Staff

Region 4 - Atlanta, Georgia

Deputy Regional Administrator
Regional Administrator
● Matt Leopold

Region 5 - Chicago, Illinois

Regional Administrator
Deputy Regional Administrator
Associate Director, Great Lakes National Program Office

Region 6 - Dallas, Texas

Regional Administrator
Deputy Regional Administrator

Region 7 - Lenexa, Kansas

Regional Administrator
Deputy Regional Administrator

Region 8 - Denver, Colorado

Regional Administrator

Deputy Regional Administrator

Assistant Regional Administrator for Enforcement, Compliance and Environmental Justice

Region 9 - San Francisco, California

Regional Administrator

Deputy Regional Administrator

Region 10 - Seattle, Washington

Deputy Regional Administrator

Regional Administrator

Office of Underground Storage Tanks

Director, Office of Underground Storage Tanks

Federal Facilities Restoration and Reuse Office

Director, Federal Facilities Restoration and Reuse Office

Office of Deputy General Counsel

Principal Deputy General Counsel

Office of Regional Operations

Director, Office of Regional Operations

- Ken Wagner

Office of Brownfields Cleanup and Redevelopment

Director, Office of Brownfields Cleanup and Redevelopment

Office of Science Coordination and Policy

Director, Office of Science Coordination and Policy

American Indian Environmental Office

Director, American Indian Environmental Office

Office of Regional and Bilateral Affairs

Director, Office of Regional and Bilateral Affairs

General Law Office

Associate General Counsel (General Law)

Office of the Executive Secretariat

Director, Office of the Executive Secretariat

Office of Science Policy

Director, Office of Science Policy

Office of Global Affairs and Policy

Director, Office of Global Affairs and Policy

Office of Deputy General Counsel

Principal Associate General Counsel

Ex. 6 - Personal Privacy

Professional Experience

Hess Corporation

Manager, Government Affairs & HessPAC

Washington, D.C.

June 2015-Present

- Serve as Hess' sole point of contact with the United States Congress in order to advocate on behalf of the company's legislative and regulatory priorities.
- Coordinate with senior executives to identify corporate priorities to effectively mitigate against legislative and regulatory risks to the company's license to operate.
- Represent Hess at relevant trade associations to initiate coalition building with like-minded companies to advance key industry initiatives.
- Launched Hess Corporation's political action committee, HessPAC, to enhance the political awareness of the company's employees.
- Develop and execute a strategic outreach and communications plan to recruit new HessPAC members.

BP America

Director, Communications & External Affairs

Washington, D.C.

March 2015 – June 2015

- Maintained responsibility for all initiatives created while serving as Associate Director of US Federal Government Affairs, while continuing to execute the responsibilities as outlined below.
- Managed BP's relationships with Members of the U.S. House of Representatives and advocated Congress on the company's legislative and regulatory priorities for all business units.

Associate Director, Communications & External Affairs

November 2011-March 2015

- Engaged on a day-to-day basis with key Congressional stakeholders to create opportunities and mitigate risks for BP's downstream business unit.
- Coordinated with Regulatory Affairs team to engage relevant regulatory agencies.
- Utilized sponsorships, trade associations, PAC contributions and community engagements in a strategic way to maximize value for the company.

United States Senator Kay Bailey Hutchison (R-TX)

Legislative Assistant

Washington, D.C.

January 2009-November 2011

- Served as senior staff and advised the Senator on a legislative portfolio consisting of energy, environment, agriculture, natural resources, and made policy recommendations to the Senator.
- Collaborated with Senate Leadership and the pertinent committees.
- Prepared talking points for Senator Hutchison's floor speeches, press interviews and speaking engagements, based on thorough research and firsthand knowledge of policy issues.
- Prepared Senator Hutchison for meetings by writing event briefs for the Senator's reference.
- Met with Mayors, City Managers and local officials on behalf Senator Hutchison to discuss local appropriation and grant requests as well as the legislative agenda of Texas localities.

United States Small Business Administration (Presidential Appointee)

Washington, D.C.

- Appointed by President George W. Bush to serve at the U.S. Small Business Administration (SBA).

Policy Analyst

January 2008-January 2009

Office of Policy and Strategic Planning

- Advised the Administrator on the development of SBA's policies in the areas of energy, internal trade, health care and economic development.
- Attended weekly briefings with the National Economic Council to provide updates and offer input on Administration policies.
- Provide briefing material to White House staff; this information was used in press releases, website content and speeches by President Bush.
- Reviewed, commented and approved all SBA documents to ensure compliance with the administration's priorities.

- Prepared the Administrator and other SBA officials to testify before Congressional committees on SBA's program offices and initiatives.
- Analyzed and monitored legislation pertinent to small business concerns and wrote memos to the Administrator describing the scope of pending legislation.
- Approved documents from program offices and worked with the White House to have documents cleared and approved before leaving the Agency.

United States Senator George Allen (R-VA)
Legislative Correspondent

Washington, D.C.
July 2005-March 2007

- Assisted Senator Allen's Legislative Assistants in the areas of: energy, environment, agriculture, national defense, homeland security and veterans' affairs.
- Provided official responses to constituents, by letter, fax, email, phone call or in person meeting.
- Met with lobbyists, business organizations and constituent groups to discuss Senator Allen's legislative agenda.

Education

Randolph-Macon College, Ashland, Virginia
B.A. Political Science, Minor in Speech Communication
Student Body President

Ex. 6 - Personal
Privacy

Leadership Positions

- Board Member, National Energy Resources Organization
- Member, Randolph-Macon College Alumni Board of Directors

2016-Present
2014- Present

Professional Volunteer Experience

2016 Republican National Convention, Cleveland, Ohio
Professional Volunteer
Committee on Arrangements, Operations

July 2016

Ryan Jackson

Ex. 6 - Personal Privacy

MANAGEMENT AND POLICY EXPERIENCE

STAFF DIRECTOR, U.S. Senate Environment and Public Works Committee, Washington, D.C. (2015-present)

- Manage office with 20 Republican staff and administer two-year \$10.4 million budget with additional responsibility for nearly 50 total committee staff, personnel, equipment, and technology expenses.
- Develop, coordinate, and execute a targeted legislative, policy, oversight, and public outreach agenda for one of 20 committees in the U.S. Senate for the 114th Congress.
- Responsible for overseeing or conducting 72 hearings and business meetings, enacting over 40 new laws, confirming 7 Presidential nominations, and issuing 5 oversight reports.
- Offer legislative, policy, and procedural counsel to 11 Republican Senators of the committee and other Senators.
- Chief liaison to the Senate and House leadership and to the White House and work extensively with the U.S. Environmental Protection Agency, Department of Interior, U.S. Army Corps of Engineers, among other regulatory agencies.
- Direct involvement through writing or negotiating the following bipartisan legislation:
 - *Fixing America's Surface Transportation Act* (Public Law 114-94)
 - First 4 year plus highway bill enacted since 2005 investing \$305 billion in interstate building and modernization
 - *Frank R Lautenberg Chemical Safety for the 21st Century Act* (Public Law 114-182)
 - First major environmental legislation enacted since 1996
 - *Water Infrastructure Improvements for the Nation Act* (Public Law 114-332)
 - \$11 billion authorization for ports, navigation, and water infrastructure including assistance for lead contaminated drinking water infrastructure for Flint and similar communities
 - *BUILD Act – Brownfields Reauthorization* (S. 1476, passed U.S. Senate June 27, 2016)
 - *Coal Combustion Residuals State Regulation* (Public Law 114-332, Section 2301)
 - First time Congress has passed legislation allowing states to permit coal ash disposal
 - *Nuclear Energy Innovation and Modernization Act* (S. 2795, reported from committee with bipartisan 17-3 vote)

CHIEF OF STAFF, Office of U.S. Senator James M. Inhofe, Washington, D.C. (2011-present)

- Manage office with 35 staff among the Washington, D.C. and four Oklahoma offices and administer a \$3.2 million annual budget for total operations, personnel, travel, equipment, and technology.
- Develop, supervise, and coordinate the legislative agenda, public outreach, constituent services, and political coordination to implement a long-term strategic plan for the Senator's goals while also responding to time sensitive demands.
- Chief office liaison to Senate and House leadership and the White House other offices of the Oklahoma delegation and principal advisor on Presidential appointments to positions in Oklahoma.
- Principal advisor to the Senator on policy and procedure.
- Regularly write, edit, and approve staff drafts of the Senator's remarks and presentations.
- Negotiated a traditional publishing contract with a publishing house and assisted with editing and contributed to the Senator's book, *The Greatest Hoax*, published in February 2012.
- **DIRECTOR, Friends of Jim Inhofe (FOJI) Campaign Committee**
 - Plan and supervise regular fundraising events in Washington, D.C., Oklahoma, and other cities.
 - Hired 3 full-time campaign staff and 6 contract consultants responsible for fundraising, Internet activity, polling, and political advertising for 2014 re-election resulting in the highest primary (88%) and general (68%) election victories of Senator Inhofe's career.
 - Raised and supervised raising \$4.7 million for 2014 re-election.
 - Worked in various roles in Senator Inhofe's 1994, 1996, and 2008 U.S. Senate campaigns.

- **DIRECTOR**, Fund for a Conservative Future (FFCF) (political action committee)
 - Supervise regular fundraising events in Washington, D.C.
 - Raised and supervised raising over \$1.4 million since 2011.
 - Principal advisor to the Senator on the status of races and polling, provide counsel on contributions, and make contributions to candidates and political committees from FFCF and FOJI.

LEGISLATIVE DIRECTOR, *Office of U.S. Senator James M. Inhofe, Washington, D.C. (2007-2011)*

- Led nine member legislative team advising the Senator on votes and procedure, approved all official office correspondence, and initiated the office's annual office accomplishments report.
- Coordinated with the office communications director on weekly interviews and messaging.
- Approved, wrote, or negotiated legislative and amendment language.
- Surrogate for the Senator in Oklahoma and Washington, D.C.
- Principal Accomplishments:
 - *Tar Creek Superfund Site* – Responsible for provisions in 13 laws over 5 years appropriating \$100 million for remediation and relocation of residents in the #1 NPL superfund site.
 - *Water Resources Development Act, 2007* (Public Law 110-114) – Responsible for seven Oklahoma specific provisions and subsequent implementation by the Corps of Engineers.
 - *Appropriations* – Responsible for three staff team over three fiscal years resulting in approximately \$290 million in financial assistance to nearly 200 individual Oklahoma infrastructure, military, municipal, university, and other recipients in nine federal appropriations bills each year.

COUNSEL, *U.S. Senate Committee on Environment & Public Works, Washington, D.C. (2003-2007)*

- Drafted and negotiated legislation and coordinated Congressional hearings on the Committee's air policy priorities, EPA financial management oversight, and Oklahoma priorities.
- Represented the Committee to constituents, outside lobbyists, and Executive Branch employees in meetings and speeches and provided assistance to members of the Committee and the Senate.
- Principal Accomplishments:
 - *Oklahoma/Tribal Environmental Regulations* (Section 10211, Public Law 109-59) – Authored and negotiated legislation requiring cooperative agreements preventing checkerboard environmental regulation in Oklahoma.
 - *Partners for Fish and Wildlife Act* (Public Law 109-294) – First legislation to write, coordinate hearings, gain outside organization support, and negotiate to enactment.
 - *EPA Grants Oversight* – Conducted oversight of EPA grant awards by interviewing EPA personnel, coordinating a hearing, and producing a committee report.

ASSISTANT DISTRICT ATTORNEY, *14th Judicial District of Oklahoma, Tulsa, Oklahoma (2001 – 2003)*

- Represented the State of Oklahoma in negotiating felony and misdemeanor cases in daily court appearances, motion hearings, preliminary hearings, non-jury and jury trials.
- Surrogate for the District Attorney at domestic violence events.

CONSTITUENT AND FIELD REPRESENTATIVE, *Office of U.S. Senator James M. Inhofe, Oklahoma City, Oklahoma (1995 – 1999)*

- Responsible for constituent services involving the Social Security Administration, Medicaid, Medicare, and other state and federal health agencies and a surrogate for the Senator at events.

E D U C A T I O N _____

- **Juris Doctor**, *Oklahoma City University* Ex. 6 -
 - Member – Oklahoma Bar Association
- **Bachelor of Arts**, Public Administration, *University of Oklahoma* Ex. 6 -

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -

- Honors:** Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean’s Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions
- Moot Court:** Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.
- Activities:** Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 - Personal

- Honors:** President’s Honor Roll
Dean’s Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor’s office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General’s Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General’s language in the Oklahoma Supreme Court.

Assistant Solicitor General and Law Clerk

May 2012- August 2016

- Defended the constitutionality of state statutes by briefing and arguing original jurisdiction actions before the Oklahoma Supreme Court; briefed and argued high profile cases before state district and appellate courts, including issues regarding abortion regulations, school vouchers, and workers’ compensation reform.
- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA’s “Waters of the United States” Rule and the IRS’s Final Rule regarding tax credits under the Affordable Care Act.
- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC’s final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
- Gained a practical understanding of both Administrative and Health Law.

University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

May 2011-Sept. 2011

- Drafted substantive materials for utilization in legal texts such as “John Paul Stevens: In His Own Words” and a Supreme Court sourcebook, which discussed the inner workings of the United States Supreme Court.
- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -
Personal

- Honors:** Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean's Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions
- Moot Court:** Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.
- Activities:** Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 - Personal
Privacy

- Honors:** President's Honor Roll
Dean's Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

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- Facilitated the Attorney General's Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
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- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

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University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

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- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

(work)202-224-2829

(cell) Ex. 6 - Personal Privacy

SUSAN PARKER BODINE

susan_bodine@epw.senate.gov

SKILLS

Through twenty-eight years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Chief Counsel, Senate Environment and Public Works Committee

410 Senate Dirksen Office Building
Washington, DC 20510
January 2015-present

The Environment and Public Works Committee has jurisdiction over all environmental and fish and wildlife protection laws as well as the Federal Highway Program, the civil works program of the Army Corps of Engineers, and other infrastructure authorities.

As Chief Counsel my job is to help the Chairman advance his legislative and oversight agenda. In particular, I negotiated the environmental streamlining provisions of the Fixing America's Surface Transportation Act (P.L. 114-94). I oversaw the Senate legislative and oversight efforts relating the Waters of the United States (WOTUS) rule, including the Federal Water Quality Protection Act (S. 1140), numerous hearings, and a Majority Report on WOTUS implementation. I negotiated many provisions of the Water Infrastructure Improvements for the Nation (WIIN) Act (S. 612). I also help supervise the committee staff.

I have written numerous op-eds, articles, and press releases to communicate the Chairman's goals. I made presentations before many different groups and spoke to reporters on behalf of the Chairman.

I have worked with outside counsel to develop and file amicus briefs for members of Congress challenging the Clean Power Plan, the Chesapeake Bay Total Maximum Daily Load, and the WOTUS Rule.

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-January 2015

As a lawyer in private practice I used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on environmental legal and policy issues.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testified before Congress, wrote articles, gave frequent speeches to trade associations, and spoke to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC

January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste, the Clean Water Act Spill Prevention, Control and Countermeasure regulations, and the exemption reporting air releases from farms under both the Comprehensive Environmental Response, Compensation, and Liability Act and the Emergency Planning and Community Right to Know Act.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response (now Office of Land and Emergency Management) I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act (P.L. 107-118) ; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.

Associate, August 1988 – January 1995

As an associate, I represented clients involved in Superfund litigation and Clean Water Act permit appeals, counseled clients on compliance with the Resource Conservation and Recovery Act, drafted comments on proposed agency regulations, prepared clients for multi-media inspections, conducted environmental due diligence for real estate and corporate transactions, and drafted environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY

August 1983-July 1985

Paralegal in the legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law

Philadelphia, Pennsylvania

J.D., cum laude

Ex. 6 -
Personal

University of Pennsylvania Law Review, Editorial Board

Princeton University

Princeton, New Jersey

A.B., History, cum laude

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PROFESSIONAL:

Security Clearances (former):

Top Secret

Sensitive Compartmented Information access

Bar Admissions:

District of Columbia

Commonwealth of Pennsylvania (inactive)

U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

Married, David M. Bodine, IV. Two sons, Christopher (b. 1991) and Steven (b. 1994).



Sydney M. Hupp

Ex. 6 - Personal Privacy

Experience

Executive Assistant; Oklahoma Attorney General Scott Pruitt

January 2016-Present

- Proactively manage and direct the schedule for the Attorney General, in its entirety
- Primary interface between Attorney General and internal contacts, external contacts, and vendors
- Prepare detailed correspondence on behalf of the Attorney General
- Deploy exceptional organizational, logistical, and operational tactics to aid Attorney General in all endeavors

Deputy Director of Operations and Compliance; Attorney General Pruitt Political Team

June 2015-Present

- Directed annual budgeting and planning process for political team's budgets
- Contributed to organizational planning and fundraising strategy
- Executed and met financial and operational goals
- Required to meet stringent FEC and state ethics financial reporting standards and deadlines
- Managed data entry, accounts, payroll

Political Fundraising and Event Planning for Attorney General Scott Pruitt

May 2014-May 2015

- Planned and executed fundraising events to benefit Scott Pruitt for Attorney General efforts
- Wrote and edited marketing and campaign materials
- Converted handwritten donor records to Crimson Database to meet rigorous compliance standards

Server, Expediter Shift Leader & Trainer; Eskimo Joe's Restaurant

August 2011-November 2014

Education

Oklahoma State University

Ex. 6 - Personal Privacy

Bachelor of Science in Strategic Communications; Emphasis in Public Relations

Minor in Religious Studies

ELIZABETH TATE BENNETT

Ex. 6 - Personal Privacy

**National Rural Electric Cooperatives Association, Sr. Principal, Legislative Affairs
Lead Lobbyist on Environment & Appropriations Issues**

June 2015- Present

- Designated NRECA liaison in the Coal Utilization Research Council (CURC), Utility Solid Waste Activities Group (USWAG), Washington Coal Club, Women in Agriculture and Women in Government Relations
- Builds broad coalitions of industry stakeholders with common legislative interests
- Spearheaded plan to increase NRECA engagement with Congressional Offices on social media
- Works regularly with NRECA's regulatory and legal teams on in-depth policy issues
- Drafts op-eds for placement in local co-op magazines and newsletters
- Travels regularly throughout the Midwest and Southeast for speaking engagements at co-ops
- Responsible for designating campaign contributions for all EPW/E&C/Appropriations Committee Members
- Maintains strong relationships with individual Members of Congress & senior staff within Senate and House Leadership, Senate Environment and Public Works Committee, House Energy & Commerce, Senate/House Appropriations Committees/Subcommittees, House/Senate Agriculture Committees
- Maintains strong relationships with rural & D.C. stakeholders in policy arenas of energy, environment, telecomm & agriculture
- Assisted EPA Transition Team with General Pruitt's confirmation hearing process: identified and connected Team with Congressional allies from key states. Facilitated industry op-eds and social media placement
- Utilized industry coalitions and NRECA's grassroots network to build support for final passage of WIIN
- Obtained a record 38 Senate, 218 House signatures on annual Rural Utility Service letters for FY17

Majority Leader Mitch McConnell, Legislative Assistant for Energy & Agriculture

July 2013- June 2015

- Advised Leader on the Senate Floor for votes on relevant EPA, Interior, DOE, FERC & USDA nominations
- Advised the Leader on selecting GOP Conferees to 2014 Farm Bill
- Advised the Leader during Conference of the 2014 Farm Bill. Helped him insert personal leg priorities
- Regularly staffed the Leader in weekly meetings with D.C. and KY stakeholders
- Spearheaded innovative initiatives (both legislative and non-legislative) during busy political year, including the Leader's 2014 visit (with local coal miner) to EPA HQ for a Public Listening Session on the CPP. Worked with House Coal Caucus to organize press conference outside the Capitol immediately after
- Oversaw the 2015 Senate confirmation process of Jeff Hall for the Farm Credit Administration Board
- Drafted, whipped and passed McConnell-Merkley hemp amendment to the 2014 CJS Appropriations Bill
- Protected 2014 USDA tobacco buyout settlement payments from sequestration. Wrote Sec. Vilsack and OMB Director Burwell identifying specific Budget Control Act language exempting revolving trust dollars, which includes tobacco payments, as exempt from sequester
- Met with and successfully persuaded USDA Deputy Secretary Krysta Harden to reverse a 2013 RMA decision altering crop insurance rotation requirements for tobacco
- Secured speakers from the Administration for Senate briefings including CFTC Commissioner Giancarlo
- Managed efficient, timely mail and vote rec. programs for issues; oversaw small team of leg correspondents
- Initiated a plan to build relationships with Senate Democratic staff
- Represented the Leader's Office at Senate Western Caucus meetings
- Enhanced D.C./KY perceptions of the Leader's accessibility via strong interpersonal skills, open-door policy

**Congressman Andy Barr (KY-06), Senior Legislative Assistant
Congressman Brett Guthrie (KY-02), Legislative Assistant**

**January 2013- July 2013
June 2009-January 2013**

**EDUCATION: Georgetown University Washington, D.C., Master's in Public Relations & Communications
Centre College, Danville, KY, Bachelor of Arts, Government**

William L. Wehrum, Jr.

Ex. 6 - Personal Privacy

Partner and Head of the Administrative Law Group, Hunton & Williams LLP

Hunton & Williams LLP, Washington, DC
2007 to present.

Bill's practice focuses on air quality issues, including regulatory development and related litigation; compliance counseling and enforcement defense; legislative advice; and permitting. Bill is the head of Hunton's Administrative Law Group, which includes the Nation's premier environmental law practice.

Acting Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2005 to 2007

As EPA's senior official on air issues, Bill was responsible for all aspects of the Agency's air program – including stationary source regulations and permitting, motor vehicle and fuel standards, and a wide range of other Clean Air Act provisions.

Principal Deputy Assistant Administrator and Counsel to the Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2001 to 2005

Associate Attorney

Latham & Watkins and Swidler & Berlin, Washington, DC
1994 to 2001

BF₃ Production Team Leader and Supervisor – Health, Safety, and Environmental

Allied-Signal, Inc., Wilmington, DE
1988 to 1994

Environmental Engineer

Allied-Signal, Inc., Morristown, NJ
1986 to 1988

Education

JD, Widener University

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BS Chemical Engineering, Purdue University

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Professional Memberships/Certifications

Member of the DC Bar and numerous federal district and circuit courts.
Professional Engineer, State of Delaware (inactive).

Andrew R. Wheeler

Ex. 6 - Personal Privacy

MANAGEMENT & POLICY EXPERIENCE

Trump Campaign

Policy Staff

July 2016 –

- One of Two Policy Staff responsible for environmental, energy, agriculture, transportation and telecommunications policy.
- Drafted talking points for speeches, debate preparation, and policy documents.

FaegreBD Consulting

Washington, D.C.

Principal, Team Leader *Energy and Environment Practice*

2009 – present

- Serves as a Principal in a national consulting and government relations firm, assisting clients with federal regulatory and legislative issues. Provided business consulting, conducted federal affairs assessments and direct advocacy services for clients.
- Worked on behalf of business clients, local governmental bodies and not-for-profit organizations.
- Focused extensively on national energy, climate change, and environmental issues including fuels policies, air regulations, and coal issues.
- Team Leader of nine person team since 2014.
- *Of Counsel* with Faegre Baker Daniels Law Firm.
- Co-Chair of firm-wide Energy and Natural Resources Industry Team (50+ attorneys) since 2016.

U.S. Senate Committee on Environment and Public Works (EPW)

Washington, D.C.

Staff Director and Chief Counsel

2002 – 2009

- Served as both Staff Director (Chief of Staff) and Chief Counsel for one of eight authorizing committees in the United States Senate formulating and executing the legislative, oversight, policy and public outreach agenda
 - Jurisdiction encompasses seven Cabinet level departments and agencies
 - Responsible for the Senate confirmation of 52 Presidential nominated positions
 - Policy and procedural advice to members of the Committee and other Senators
 - Chief Liaison to Senate and House Leadership and the White House
- Direct Management:
 - Multi-layered policy and communication/public affairs organization
 - Develop and implement long-term strategic plan while also responding to time sensitive demands
 - More than 30 professional staff, additional responsibility of budget and administration of 60 staff
- Legislative, Policy and Subject Matter Responsibilities:
 - Managed the Senate floor debate and strategy for the Lieberman/Warner Climate Change Bill and other greenhouse gas and carbon constraint technology related legislation
 - Highway Bill reauthorization with over \$286 Billion in transportation funding in 2005.
 - Power plant multi-emissions (Clear Skies Act) and Clean Air Interstate Rule (CAIR)
 - Energy Policy Act of 2005 and 2007 with emphasis on Renewable Fuels Standard (RFS)
 - Policy and legislation involving offshore oil reserves, alternative fueled vehicles, biofuels, oil shell, tar sands, and the renewable portfolio standard
 - Work extensively with regulatory agencies such as the Environmental Protection Agency, Nuclear Regulatory Commission, and the Departments of Energy, Transportation, and Interior
- Public Communication:
 - Deliver public policy speeches to various organizations including the American Bar Association and various trade associations and industry conventions

- Conduct press interviews and media availabilities including on camera interviews
- Advocacy of Committee positions within Congress, the Administration and the general public
- Recognized by *National Journal* as one of the Top Congressional Staff Leaders for 2005

U.S. Senate Subcommittee for Clean Air, Wetlands and Nuclear Safety

Washington, D.C.

Staff Director and Counsel

1997-2002

- Served under the Chairmanships of both Senators Jim Inhofe (R-OK) and George Voinovich (R-OH)
 - Drafted and negotiated legislation involving clean air issues, nuclear energy, and FEMA
 - Developed policy on full range of energy and environmental issues
 - Organized over 30 Subcommittee oversight and legislative hearings
- Represented the Subcommittee to constituents, outside lobbyists, and Executive Branch employees
- Guided numerous bills through the Committee, Senate floor, and conference committee process

Office of United States Senator James Inhofe

Washington, D.C.

General Counsel

1995-1996

- Lead staff person for Commerce and Judiciary issues
- Managed Senator's agenda on environmental issues before the Environmental and Public Works Committee (Superfund, Safe Drinking Water Act, Clean Air Act, and Resources Conservation Recovery Act)

United States Environmental Protection Agency (EPA)

Washington, D.C.

Special Assistant, Information Management Division,

1991-1995

Office of Pollution Prevention and Toxics

- Reported to Division Director and worked as liaison to other Divisions and Offices within the EPA and outside constituent groups
- Coordinated Division working groups and special projects including annual conference attended by over 500 participants
- Worked on the Toxic Release Inventory and the Toxic Substances Control Act

A C T I V I T I E S & A W A R D S _____

- National Energy Resources Organization, former President and Chairman
- Washington Coal Club, President 2016
- John C. Stennis Congressional Staff Fellow – 106th Congress
- EPA Bronze Medal – 1993, twice in 1994
- Phi Delta Phi
- Alpha Chi Sigma, President – 1986
- Eagle Scout

E D U C A T I O N _____

George Mason University School of Business, M.B.A.

Washington University School of Law, J.D.

Member - District of Columbia Bar

Case Western Reserve University, B.A.

Major: English, Biology

Ex. 6 - Personal
Privacy

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/16/2017 6:15:22 PM
To: Munoz, Charles [munoz.charles@epa.gov]; Jackson, Ryan [jackson.ryan@epa.gov]
Subject: FW: E&E: Questions trail agency critic's exit

You probably need to read this, ASAP.

From: Kenny, Shannon
Sent: Thursday, March 16, 2017 2:14 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Fwd: E&E: Questions trail agency critic's exit

Sent from my iPhone

Begin forwarded message:

From: "Torma, Tim" <Torma.Tim@epa.gov>
Date: March 16, 2017 at 2:12:28 PM EDT
To: "Kenny, Shannon" <Kenny.Shannon@epa.gov>
Subject: E&E: Questions trail agency critic's exit

EPA

Questions trail agency critic's exit

Kevin Bogardus, E&E News reporter

Published: Thursday, March 16, 2017

David Schnare, a member of President Trump's "beachhead" team for U.S. EPA, is resigning from the agency, according to an internal email obtained by E&E News.

"Transitions begin and they end. I have been honored to have had the opportunity to serve the Trump Administration, but I have completed as much as I am able. Thus it is time for me to move on," Schnare said in the email sent to senior agency and transition officials yesterday afternoon. "I wish each of you the best."



David Schnare. Photo courtesy of E&E Legal.

Schnare said his resignation would be effective by close of business tomorrow. He served on Trump's EPA transition before becoming a member of the beachhead team after the inauguration.

In a separate email today to E&E News, Schnare said there was more to why he resigned from EPA.

"The backstory to my resignation is extremely complex. I will be writing about it myself. It is a story not about me, but about a much more interesting set of events involving misuse of federal funds, failure to honor oaths of office, and a lack of loyalty to the President," Schnare said.

Beachhead teams are made up of temporary government posts meant to help settle a new administration at different agencies.

Its members, however, may remain past their 120-day appointments. Don Benton, who led EPA's beachhead team, is expected to stay on as the agency's senior White House adviser.

EPA Administrator Scott Pruitt, confirmed last month by the Senate, has begun to slowly staff up the agency. Pruitt has brought on several former aides to Sen. Jim Inhofe (R-Okla.), including Ryan Jackson as his chief of staff.

Schnare is a former longtime EPA employee who worked as an attorney in the agency's enforcement office. After leaving EPA, he was general counsel for the Energy and Environmental Legal Institute. He has also directed the Free Market Environmental Law Clinic.

In those roles, Schnare accused the Obama administration of colluding with green groups to set policy. He also often sued EPA as well as universities under public records laws to seek information from climate scientists and government officials.

Twitter: [@KevinBogardus](#) Email: kbogardus@eenews.net

Albert C. Kelly, Jr. "Kell"

Ex. 6 - Personal Privacy

EXECUTIVE MANAGEMENT / COMMUNITY LEADER

PROFESSIONAL SUMMARY

High energy, hardworking executive who builds winning teams by motivating to high levels of performance. Leads by example. Experience successfully leading companies, local, state and national organizations. Strategic thinker. Created a business culture which emphasizes the importance of relationships with both customers and employees.

CORE COMPETENCIES

Organization, Communication, Motivational Speaker, Strategic Planning, Business Planning, Business Development, Relationship Development, Sales Training, Incentive Planning and Implementing, Team Leadership, Government Relations, Issue Advocacy, Political Activity

CAREER OVERVIEW

SPIRITBANK BRISTOW, OK

1984-PRESENT

Chairman 2012-Present; President and CEO 1990-2014; Vice President 1984-1990

Lead the bank and affiliates, to align with the board's vision. Guide executives and high level officers through daily operations, special projects, and problem management. Balance objectives internally and externally to strengthen and sustain the bank. Provide the bank a local and national presence by representing the bank at public meetings, conferences, legislative events, and sponsored events. Work in tandem with the CFO to ensure financial reporting accuracy, efficiency, asset liability management and overall profitability of the organization. Grew the bank from one location with \$35 million in assets to a multiple location, multi city bank reaching \$1.5 billion at its peak.

MCMILLAN, VASSAR & KELLY BRISTOW, OK

1980-1985

Partner

General practice of law including work in banking, domestic relationship law, contracts, personal injury, oil and gas, and real estate.

ASSISTANT DISTRICT ATTORNEY, CREEK & OKFUSKEE COUNTIES, OK

1982-1984

Assistant District Attorney

Responsible for prosecution of all types of criminal violations including docket management, jury and non-jury trials and office administration.

BENCHMARKS & MILESTONES

EXECUTIVE MANAGEMENT/LEADERSHIP

- Co-founder and Co-Chairman of TRUST (Transportation Revenue Used Strictly For Transportation) Statewide transportation coalition, chiefly responsible for dramatic increase instate transportation revenue being expended on roadways and bridges
- Chairman of the Oklahoma Turnpike Authority: Responsible for administration of 606 miles of turnpike system in Oklahoma. The bond rating for the Oklahoma Turnpike Authority is one the highest in the nation and the value provided its customer is one of the -least costly in the country
- Founded and led the SpiritBank Ambassador Program which educated selected SpiritBankers on the legislative process and provided issue advocacy on strategically important legislation for the state
- Founding director of Retired Educators for Agriculture Program; a statewide program to provide high school and college students with hands-on agriculture-related internships
- Served on City of Bristow Park Board and helped lead a \$4 million renovation of Bristow's City Park by raising all money from private sources
- Completed Board terms on the Oklahoma State Chamber of Commerce, Tulsa Chamber Of Commerce, Oklahoma Institute for Child Advocacy, Salvation Army, Oklahoma Policy Institute, Opportunity

Oklahoma, Oklahoma Center for Non-Profits, Bristow Park Board.

- Manager of Family Cattle Ranch responsible for daily care of approximately 200 head of cattle

BANKING/FINANCE

- Past Chairman of the American Bankers Association which represents over 5,000 banks nationwide
- Past Chairman of American Bankers Association Community Bankers Council which is the arm or the American Bankers Association Grass Roots Advocacy effort which organized and energized the rank and file bankers into a national lobby effort
- Served on American Bankers Association Board of Director for 8 years
- Past Chairman of the Oklahoma Bankers Association responsible for the representation of the over 250 banks then in Oklahoma

OTHER ASSOCIATIONS

Young Presidents Organization
Oklahoma Bar Association
American Bar Association
Bristow Rotary Club
NAACP Life Member
American Bankers Association
Oklahoma Bankers Association
Bristow Chamber of Commerce
Tulsa Chamber of Commerce
Bristow Historical Society

EDUCATION

Juris Doctorate, University of Oklahoma, Bachelor of Business Administration, University of Oklahoma



SUMMARY

Strategic communications professional with more than eight years of experience working with high-level media, campaigns and elected officials in both the private and public sectors.

EDUCATION

Florida State University
Tallahassee, Fla.

MS | *Applied American Politics and Policy*

BS | *Communications, Public Relations, Magna Cum Laude*

ACTIVITIES

November 2016 | GOTV and election day operations volunteer for the New Hampshire Republican Party.

July 2016 | Professional volunteer at the 2016 Republican National Convention responsible for booking surrogates on NBC, MSNBC and CNBC.

2015 - 2016 | Member of the Senate Press Secretaries Association.

2013 - 2014 | Tutor for Horton's Kids, a mentoring organization that empowers at-risk children in Washington, D.C.

PROFESSIONAL EXPERIENCE

U.S. SENATE, OFFICE OF SENATOR SHELLEY MOORE CAPITO (R-W.Va.) | Washington, D.C.

Deputy Communications Director, January 2015 – Present

- Established the press office for an incoming member of the U.S. Senate.
- Spokesperson and key strategist for all communications activities.
- Helped write and prepare Senator Capito's prime-time speech in support of President-elect Donald Trump at the 2016 Republican National Convention in Cleveland.
- Developed and executed a 360 degree communication program to successfully advance Senator Capito's legislation to repeal the Clean Power Plan.
- Conceived and implemented the *WV Girls Rise Up* program to empower young women through fitness, education and confidence building activities, resulting in extensive positive media coverage.
- Write press releases, op-eds, speeches, talking points, social media plans and briefing materials.

SHELLEY MOORE CAPITO FOR U.S. SENATE | Charleston, W.Va.

Communications Director, May 2014 – December 2014

- Served as chief spokesperson and communications strategist in nationally targeted Senate race.
- Successfully pitched opposition research resulting in statewide and national media coverage.
- Briefed and staffed the candidate for major media events, including debate preparation and appearances on national public affairs programs.
- Conceived message-driven earned media tactics, including the *West Virginia Works Plan* highlighting the candidate's jobs platform during a statewide bus tour.
- Designed and implemented the campaign's social media and rapid response strategy.

CRC PUBLIC RELATIONS | Alexandria, Va.

Senior Account Executive, April 2013 – April 2014

- Provided media relations counsel to Fortune 500 corporations, political and non-profit clients.
- Crafted and executed a communications plan for the launch of Newt Gingrich's book *Breakout: Pioneers of the Future, Prison Guards of the Past, and the Epic Battle That Will Decide America's Fate*.
- Conducted media training and secured national print, TV and radio interviews for clients.

U.S. HOUSE OF REPRESENTATIVES, OFFICE OF REP. RON DESANTIS (FL-06) | Washington, D.C.

Communications Director, December 2012 – April 2013

- Served as primary spokesperson and social media strategist for Rep. Ron DeSantis.
- Established the press office and created a long-term communications strategy.
- Generated national, statewide and regional media hits.

MITT ROMNEY FOR PRESIDENT | Boston, Mass.

Surrogate and Media Affairs Manager, May 2012 – November 2012

- Led the Romney-Ryan campaign's surrogate operations, including overseeing strategic planning, media booking and managing relationships with top surrogates.
- Arranged broadcast interviews for Gov. Romney; aided campaign rapid response and bracketing.

FLORIDA GOVERNOR RICK SCOTT | Tallahassee, Fla.

Traveling Press Secretary and Deputy Communications Director, November 2010 – May 2012

- Traveled with and advised Governor Scott at state, national and international appearances.
- Provided media relations counsel on breaking news and ongoing issues.
- Served as spokesperson and coordinated all media appearances, events and press conferences.
- Created and executed radio, weekly newspaper and specialty media outreach programs.

FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION | Tallahassee, Fla.

Press Secretary, December 2007 - November 2010

- Primary media spokesperson for the agency and lead communicator for the state of Florida during the BP Deepwater Horizon oil spill in 2010.
- Led a multi-agency crisis communications team that provided emergency response updates and ensured correct information was reported about the oil spill's impact in Florida.

LEGAL EXPERIENCE

American Chemistry Council (September 2009 – present)

Deputy General Counsel (July 2014 – present)

Associate General Counsel (September 2009 – July 2014)

- Advise clients regarding legal and advocacy options regarding Responsible Care[®], transportation and distribution, chemical management, and environmental, health and safety issues relevant to the chemical industry.
- Advise clients and implement risk management procedures and training regarding general corporate compliance matters relevant to the chemical industry.
- Advise clients on legal aspects of advocacy, research, and corporate governance, including disclosure requirements, the Administrative Procedures Act, and antitrust obligations.
- Provide strategic advice and counseling regarding significant research programs; advocacy regarding product claims, disclosure requirements; regulatory requirements; and data compensation.

U.S. Environmental Protection Agency (August 2006 – January 2009)

Deputy General Counsel/Associate Deputy General Counsel; Office of General Counsel (OGC)

Environmental Law Counseling

- Advised the Administrator and other senior political and career officials on a wide array of high profile environmental policy, regulatory, enforcement, and litigation matters.
- Provided counsel relating to the Clean Air Act including: New Source Review and Prevention of Significant Deterioration (NSR/PSD) regulatory development and litigation, permitting, permit defense, and enforcement actions; National Ambient Air Quality Standard development, designations, and litigation including particulate matter, ozone, and lead; State Implementation Plan analysis and approval; Title V permitting; greenhouse gas regulatory issues; and applicability determinations.
- Provided advice relating to the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), Resource Conservation and Recovery Act (RCRA), Federal Insecticide, Fungicide and Rodenticide Act (FIFRA), and Toxic Substances Control Act (TSCA) including: Supreme Court litigation regarding potentially responsible party liability issues and enforcement matters, extraterritorial liability, solid waste regulatory development and spill prevention issues, and registration matters.
- Advised clients regarding regulatory development, docketing, and Freedom of Information Act issues.

U.S. Environmental Protection Agency (May 2004 – August 2006)

Enforcement Counsel to the Assistant Administrator; Office of Enforcement and Compliance Assurance

- Counseled Administrator, Assistant Administrator for Enforcement, and senior EPA officials regarding all aspects of enforcement matters, including particularly enforcement priorities, civil Clean Air Act enforcement of NSR and PSD requirements, Superfund enforcement, TSCA enforcement, and criminal enforcement of Clean Water Act matters.
- Advised Assistant Administrator for Enforcement regarding settlement agreements, enforcement strategy and communication, applicability determinations, enforcement discretion, supplemental environmental projects, penalty policy, and audit policy matters involving all major environmental statutes.
- Provided advice to press officers and congressional affairs personnel regarding enforcement matters.

Winston & Strawn, LLP (August 1998 – May 2004)

Associate

Environmental Law Litigation

- Represented PSD permittee in third party permit challenge before the Environmental Appeals Board.
- Represented municipality enforcing its sewer use ordinance against an industrial user.
- Represented Potentially Responsible Parties (PRPs) in responding to CERCLA 104(e) requests from EPA. Represented PRPs in CERCLA contribution actions.
- Represented corporations in insurance recovery suits for environmental damage.

Environmental Law Transactional Counseling

- Reviewed transactions, corporate changes, and project development for environmental implications. Reviewed prospective transactions involving BRAC issues. Assisted clients in obtaining necessary environmental permits and approvals for project development.
- Analyzed due diligence documents including environmental compliance and condition information for acquisitions, divestitures, mergers, consolidations, and other reorganizations.
- Prepared transaction documents regarding environmental matters, including representations, warranties, and indemnities. Prepared legal opinions regarding environmental permitting. Provided advice regarding environmental insurance.

Environmental Law Regulatory Counseling

- Advised clients and researched issues regarding compliance with the Clean Water Act, including concentrated animal feeding operations regulations, section 401 certifications, and wetland matters; Clean Air Act, including obtaining permits and permit compliance; Endangered Species Act; RCRA, including manifesting, universal waste, and landfill closure obligations; and TSCA import/export obligations.
- Advised clients regarding evaluation of and disclosures of potential environmental violations, including EPA Audit Policy concerns and SEC disclosure issues.

OTHER RELEVANT EXPERIENCE

Global Environmental Engineering/Advanced Environmental, Inc. (October 1993 – August 1995)

Project Consultant/Research Assistant

- Directed and/or prepared over 200 environmental site assessments, including project estimates, budget oversight and cost tracking; prepared regulatory correspondence and reports for state hazardous waste sites and leaking underground storage tank sites.

EDUCATION

Notre Dame Law School, Notre Dame, Indiana
Juris Doctor, May Ex. 6 - with honors

University of Notre Dame, Notre Dame, Indiana
Bachelor of Science, May Ex. 6 - - Science Pre-Professional, Business Sequence

LICENSES

State Bar of Illinois - November 1998 (Inactive); District of Columbia Bar - October 2003

Brittany A. Bolen

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EXPERIENCE:

U.S. Senate Republican Policy Committee

Policy Counsel, Chairman John Barrasso (R-Wyo.)

Jan. 2017-Present

- Responsible for providing in-depth analysis, strategic guidance, and policy resources related to energy, environment, agriculture and regulatory reform issues as a function of the Senate Republican leadership
- Authored policy papers on presidential nominees and regulatory issues; promoted Republican legislative priorities

U.S. Senate Committee on Environment and Public Works

Majority Counsel, Chairman James M. Inhofe (R-Okla.)

Jan. 2015-Jan. 2017

- Developed policy and conducted oversight on cross-cutting environmental, economic, and regulatory matters
- Advanced expertise in the Clean Air Act, Administrative Procedure Act, Information Quality Act, Regulatory Flexibility Act, and the Environmental Research, Development, and Demonstration Authorization Act
- Worked on the consideration of several presidential nominees for the Environmental Protection Agency (EPA)
- Responsible for the preparation of Committee hearings on EPA's science, risk assessments and advisory panels; litigation activities; cost-benefit tools; approach to cooperative federalism; consultation with small businesses; unfunded mandates; enforcement actions; and unimplemented IG and GAO recommendations
- Co-author and researcher of the following comprehensive Committee staff reports:
 - *Obama's Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*
 - *Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*
 - *Lessons from Kyoto: Paris Agreement Will Fail National Economies and the Climate*

Republican Counsel, Ranking Member David Vitter (R-La.)

Jan. 2013-Dec. 2014

- Conducted oversight of and investigations into EPA management, regulatory and litigation activities, and grants
- Contributed to the consideration of presidential nominees for EPA Administrator, General Counsel, Chief Financial Officer, and Offices of Air and Radiation, Research and Development, and Environmental Information
- Co-author and primary researcher of the following comprehensive Committee staff oversight reports:
 - *A Call for Sunshine: EPA's FOIA and Federal Records Failures Uncovered*
 - *EPA's Playbook Unveiled: A Story of Fraud, Deceit, and Secret Science*
 - *The Chain of Environmental Command: How a Club of Billionaires and Their Foundations Control the Environmental Movement and Obama's EPA*
 - *Setting the Record Straight: Hydraulic Fracturing and America's Energy Revolution*

U.S. House of Representatives Committee on the Judiciary

Legal Fellow, Chairman Lamar Smith (R-Tex.)

Sept. 2012-Dec. 2012

- Worked exclusively with the Subcommittee on Courts, Commercial and Administrative Law
- Contributed to regulatory reform efforts and oversight of agencies' compliance with regulatory process
- Researched, drafted, and revised Subcommittee letters, legislative materials, memoranda, and hearing questions

U.S. House of Representatives Committee on Oversight and Government Reform

Legal Intern, Chairman Darrell Issa (R-Calif.)

Jan. 2012-Aug. 2012

- Worked with the Committee's oversight team and specialized in its energy and regulatory affairs portfolio
- Contributed to Member briefings, witness outreach, memoranda, and questions for Committee hearings
- Researched, drafted, and revised Committee letters and sections of the following Committee staff reports:
 - *Continuing Oversight of Regulatory Impediments to Job Creation: Job Creators Still Buried by Red Tape*
 - *The Department of Energy's Weatherization Program: Taxpayer Money Spent, Taxpayer Money Lost*
 - *Government Motors: A Preliminary Report on the Effects of Bailouts and Politics on the Obama Administration's Ability to Protect American Consumers*

EDUCATION:

George Mason University Antonin Scalia Law School, J.D.

- Mason Law Scholarship Recipient; completed coursework within the Regulatory Law Concentration

University of Florida, B.A. Political Science and Criminology

- *Cum Laude* Distinction; University of Florida Anderson Scholar; Certificate in Public Affairs

BAR ADMISSION: State of Florida

Oct. 2013

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BYRON R. BROWN

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Bar Membership: Massachusetts (active since 1999) ❖ Security Clearance: "Top Secret" since 2012; "Secret" since 2005

CONGRESSIONAL & LEGAL EXPERIENCE

Committee on Environment and Public Works (EPW), U.S. Senate, Chairman James Inhofe

Senior Counsel

Jan. 2015 – Present

- ❖ Manage all legislation and policy issues involving Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) and Resource Conservation and Recovery Act (RCRA) for EPW Committee:
 - Drafted and negotiated compromise legislation amending RCRA to authorize permit programs for coal ash management (Sec. 2301 of P.L. 114-322, Water Infrastructure Improvements for the Nation Act);
 - Lead Republican Senate staffer on bill to reauthorize federal Brownfields program (S. 1479);
 - Brokered compromise solid waste legislation to promote waste-to-energy and paper recycling; and
 - Assisted drafting of bipartisan legislation to promote cleanup of abandoned mines by Good Samaritans.
- ❖ Organize and staff multiple full Committee and Superfund, Waste Management and Regulatory Oversight Subcommittee hearings on U.S. Environmental Protection Agency (EPA) programs and policies, including preparing statements and questions for Chairman and Senators, drafting background memoranda, and selecting witnesses.
- ❖ Conduct high-profile oversight investigations on various topics under EPW Committee jurisdiction, including:
 - EPA's use of social media to promote Clean Water Rule in violation of lobbying and propaganda laws;
 - The role of environmental groups in developing EPA's Clean Power Plan;
 - Compliance with Federal Vacancies Reform Act by EPA and the Council on Environmental Quality;
 - EPA's oversight of Superfund sediment sites and adherence to internal policies; and
 - EPA's role in causing and its response to the Gold King Mine blowout.

Committee on Natural Resources, U.S. House of Representatives, Chairman Doc Hastings

Director and Senior Counsel, Office of Oversight and Investigations

April 2013 – Jan. 2015

Managed four-attorney staff office that conducted high-profile oversight investigations into energy, natural resource, environmental, and science issues involving the Department of the Interior (DOI), other agencies, and the private sector.

- ❖ Advised Chairman and Chief of Staff about oversight priorities, strategies, and legal authorities.
- ❖ Staffed more than a dozen full Committee and Subcommittee oversight hearings.
- ❖ Conducted investigative interviews with witnesses and negotiated with counsel for witnesses.
- ❖ Prepared staff reports and document requests; served as lead negotiator with executive branch officials and private sector representatives for Committee investigations; and prepared and issued subpoenas.
- ❖ Coordinated with communications staff on public relations strategies for oversight investigations, including drafting content for Committee website, press releases, and talking points.

Senior Counsel for Oversight, Office of Oversight and Investigations

Dec. 2011 – April 2013

- ❖ Conducted oversight investigations with minimal supervision on diverse natural resource and environmental topics, including:
 - White House role in 2010 Gulf of Mexico offshore drilling moratorium;
 - Lack of independence by DOI Office of Inspector General; and
 - Mismanagement of law enforcement asset forfeiture program for fisheries management agency.
- ❖ Drafted document request letters; prepared and issued subpoenas; drafted staff reports and briefing memoranda about pending investigations; negotiated with agency officials over scope of request letters and interviews; and conducted interviews and meetings with witnesses and whistleblowers.
- ❖ Staffed full Committee and Subcommittee hearings, including briefing Chairman and Members, drafting background memoranda, and preparing questions for witnesses.

U.S. Environmental Protection Agency, Office of General Counsel (OGC)

Senior Attorney, Air and Radiation & Cross-Cutting Issues Law Offices

Feb. 2011 – Dec. 2011

- ❖ Counseled Office of Air and Radiation programs on legal issues arising under Clean Air Act (CAA) and the Administrative Procedure Act, including NSR/PSD permits for power plants, Title V operating permits, climate change public trust doctrine litigation, biomass deferral rule, and air transport rulemakings.
- ❖ Advised senior agency officials on Congressional Review Act; Information Quality Act; the development of EPA's scientific integrity policy; and requirements for regulatory reviews by Science Advisory Board.

Associate Deputy General Counsel/Senior Advisor, Immediate Office of the General Counsel *Nov. 2006 – Feb. 2011*

Advised General Counsel and other senior EPA officials on management of OGC and Congressional relations.

- ❖ Served as liaison for legal and policy issues between OGC and Office of Solid Waste and Energy Response; Office of Pollution Prevention and Toxic Substances; and Office of Environmental Information.
- ❖ Coordinated litigation filings, regulatory reviews, policy briefings, cross-office projects, and other matters requiring General Counsel involvement under CERCLA, RCRA, Endangered Species Act, National Environmental Policy Act (NEPA), and other environmental and information laws. Representative matters included two Supreme Court cases involving CERCLA; EPA's response to contaminated Chinese drywall; and NEPA reviews of nationally significant energy and infrastructure projects.
- ❖ Managed EPA response to oversight investigations by Senate and House committees, the Government Accountability Office, and the EPA Office of Inspector General. Representative matters included denial of California's request for a waiver under CAA and endangerment finding to regulate greenhouse gas emissions from vehicles, the impact of recent Supreme Court decisions on Clean Water Act enforcement cases, environmental cleanups at Superfund sites, and regulation of a proposed offshore liquefied natural gas facility.
- ❖ Served as Brookings Institution Legislative Fellow working on energy and environmental issues (2010).
- ❖ Coordinated recruitment, hiring, and training of staff attorneys, legal fellows, and interns for OGC.
- ❖ Served as OGC's staff lead for the 2008 Presidential Transition.

Assistant General Counsel for Information Law, General Law Office

Nov. 2003 – Nov. 2006

Managed nine attorneys and paraprofessional staff in OGC's Information Law Practice Group.

- ❖ Issued final decisions on behalf of General Counsel for Freedom of Information Act (FOIA) administrative appeals, fee waiver requests, and confidential business information (CBI) and trade secret claims under all EPA statutes.
- ❖ Oversaw practice group's FOIA and Privacy Act litigation docket.

Attorney, Information Law Practice Group, General Law Office

Jan. 2001 – Nov. 2003

Counseled and litigated issues involving FOIA, privacy, oversight, records, information security, and Internet projects.

- ❖ Served as agency counsel for FOIA litigation involving Vice President's energy task force; coordinated development of privacy, CBI, and copyright policies for regulations.gov website (e-rulemaking portal); and counseling agency officials on CBI and confidentiality issues associated with agency's emergency responses to terrorist attacks.

The Reporters Committee for Freedom of the Press, Arlington, VA.

Jack Nelson Legal Fellow

Sept. 1999 – Aug. 2000

Drafted *amicus curiae* briefs for federal and state appellate litigation involving federal and state open record laws.

EDUCATION & OTHER QUALIFICATIONS

J.D. College of Law, University of Iowa, Iowa City, IA.

M.A. School of Journalism and Mass Communication, University of Iowa, Iowa City, IA.

B.A. English/Journalism (*cum laude*), University of New Hampshire, Durham, NH.

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The Daily Tribune, the Pulitzer Prize winning daily newspaper in Ames, IA.

Jan. 1995 – June 1996

News reporter covering county government. Copy editor for front page, daily news, and weekly feature sections.

The Daily Iowan, the daily newspaper in Iowa City, IA.

Oct. 1996 – May 1999

Editorial page editor, opinion writer, and local news reporter.

SAMPLE OVERSIGHT LETTERS

- ❖ Letter to Gina McCarthy, Administrator, and Environmental Protection Agency re: Deputy Administrator Vacancy, March 8, 2016: <http://www.epw.senate.gov/public/cache/files/0da0f6d1-1eed-43f5-aa11-9dec604fa31d/meiburg-030816-letter-to-epa.pdf>.
- ❖ Letter to Gina McCarthy, Administrator, Environmental Protection Agency re: Gold King Mine, Feb. 3, 2016: <http://www.epw.senate.gov/public/cache/files/c229fb2e-5868-434d-8792-bf47ae5fae63/epw-to-epa-re-gold-king-020316-2-.pdf>.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Dec. 18, 2015: <http://www.epw.senate.gov/public/cache/files/a2d487ef-dedb-4a4d-9285-a33b20e9b08e/121815-letter-from-chairman-inhofe.pdf>.
- ❖ Letter to President Obama re: Chairman Vacancy at Council on Environmental Quality, Nov. 20, 2015: <http://www.epw.senate.gov/public/cache/files/311ab91a-7e71-4139-bbcc-c9ed9a221da8/ceq-letter-to-obama-112015-final.pdf>.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Nov. 20, 2015: <http://www.epw.senate.gov/public/cache/files/5524f18c-19bf-484f-a916-c176bbcd2aa3/ceq-letter-to-goldfuss-112015-final.pdf>.

PUBLICATIONS

- ❖ “*Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*,” Committee on Environment and Public Works, Majority Staff Report (co-author) Dec. 1, 2015: <http://www.epw.senate.gov/public/cache/files/82ad22e2-c7d4-43db-a5a3-a596571f76d0/white-paper-combined-120315-final.pdf>.
- ❖ “*Obama’s Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*,” Committee on Environment and Public Works, Majority Staff Report (co-author), Aug. 4, 2015: <http://www.epw.senate.gov/public/cache/files/386eb25d-b723-4ffd-9fcf-218425a33191/epw-staff-report-obama-carbon-mandate.pdf>.
- ❖ “*Under the Microscope: An Examination of the Questionable Science and Lack of Independent Peer Review in Endangered Species Act Listing Decisions*,” Committee on Natural Resources, Majority Staff Report (co-author), Dec. 15, 2014: http://naturalresources.house.gov/uploadedfiles/esa_peer_review_science-staff_report.pdf.
- ❖ “*A Five-Star Folly: An Investigation into the Cost Increases, Construction Delays, and Design Problems That Have Been a Diservice to the Effort to Memorialize Dwight D. Eisenhower*,” Committee on Natural Resources, Majority Staff Report (co-author), July 25, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-eisenhowermemorial.pdf>.
- ❖ “*Ethics Under Review: An Oversight Investigation into the Department of the Interior’s Ethics Program and How Recusals are Managed for Senior Officials*,” Committee on Natural Resources, Majority Staff Report (lead author), Sept. 9, 2014: <http://naturalresources.house.gov/uploadedfiles/ethics09091staffreport.pdf>.
- ❖ “*A Less Secure Future for Rural Schools: An Investigation into the Obama Administration’s Questionable Application of the Sequester to the Secure Rural Schools Program*,” Committee on Natural Resources, Majority Staff Report (co-author), January 14, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-alesssecurefutureforruralschools.pdf>.
- ❖ “*Holding Interior Watchdog Accountable: Oversight of the Department of the Interior’s Office of Inspector General*,” Committee on Natural Resources, Majority Staff Report (lead author), Feb. 21, 2013: <http://naturalresources.house.gov/uploadedfiles/oversightreportdepartmentofinterior.pdf>.

Craig W. Butler

Ex. 6 - Personal Privacy

- Key Skills

Strategic Policy Direction - Proven track record in successfully providing key advice to Governor of Ohio, the Ohio General Assembly, and others with sound, strategic advice on energy, environmental, and infrastructure issues to ensure Ohio is positioned to be a nationally respected leader.

Balancing Environmental with Business Development - More than twenty-four years of experience assisting Ohio companies balance protecting public health and meeting environmental requirements, while at same time and expanding business operations in Ohio. Fully committed to idea environmental and economic development priorities are not mutually exclusive, but are complimentary.

Managing Complex Organizations - Success in managing several large projects and organizations. Capable of providing direct management oversight, setting strategic priorities, tracking results, and providing a high level of customer service by bringing diverse staff together to work in teams.

Strong Legislative Experience - Proven track record of navigating complex legislative priorities to formalize policy initiatives through legislation and providing cogent advice to state and national legislators and Congress.

Professional Experience

Director, Ohio Environmental Protection Agency

Appointed to serve as director of Ohio EPA on February, 2014, by Governor John R. Kasich, transformed the fully delegated agency with a 200 million-dollar budget and 1,100 employees to be customer driven and focused on using technical and financial tools to protect public health, while at the same time advancing business development goals. Strong experience and success in managing complex environmental problems and finding common sense solutions, providing strong leadership and guidance to USEPA on national policy.

- Transformed business assistance services by developing a one-stop-shop for any businesses to find answers to questions, seek help with permitting, or find financing tools for projects.
- Established director-level business development director to coordinate all agency actions for high-level business development projects.
- Transformed environmental award program to champion Ohio companies that go beyond compliance and embrace principles sustainability and key business objective.
- Negotiated multi-state/international agreement to cut phosphorous by 40% to Lake Erie to combat harmful algae blooms.
- Developed state-wide comprehensive response to algae crisis to protect drinking water supplies in Ohio. Directing over 3.5 billion dollars to improve drinking and water infrastructure and expanded options for communities to advantage of these funds.
- Providing guidance to federal agencies on fixing significant deficiencies in national drinking water program.
- Testified in Congress in support of changes to protect drinking water supplies, and on multiple occasions, strongly against the Clean Power Plan.

Environmental, Energy, Natural Resource, and Agriculture Policy Advisor, Governor John R. Kasich

Appointed to serve as Governor Kasich's energy, environmental, public utility, and agriculture policy director shortly after Kasich took office. Responsible for providing direct policy and regulatory guidance to Governor, Cabinet Directors, and senior staff on issues including: shale development, underground injection, wildlife, water quality and harmful algae, merchant power plant development, solid waste, air quality and permitting, energy, animal welfare, dangerous wild animals, and other related issues.

Select Accomplishments:

- Developed Governor's world-class energy summit leading to a broad based energy strategy for Ohio including modifications to state Alternative Energy Portfolio to include waste heat capture and cogeneration and forms of renewable energy and energy efficiency.
- Led regulatory analysis across state government and use as model to streamline permit and inspection processes for shale companies. Cut permit review time significantly and eliminated duplicate services
- Coordinated passage of new common sense regulations for emerging shale gas industry in Ohio, including well construction standards, the most comprehensive registry of drilling chemicals in the US, standards for gathering pipelines, and air and water general permits.
- Led negotiations with other shale states, including Pennsylvania and West Virginia, to build on best practices and sign Memorandum of Agreement committing to work together on advancing development of shale across multi-state region.
- Led effort to join multi-state Memorandum of Understanding to purchase Compressed Natural Gas vehicles, expand CNG refueling opportunities, and build regional and cross- state opportunities to use natural gas for vehicles.
- Coordinated development and passage of landmark legislation to strictly regulate exotic animals.
- Led drought task force and coordinated response with federal Department of Agriculture.
- Coordinated response to Hurricane Sandy impacts to state resources along Lake Erie with state and federal emergency management officials.

District Director, Ohio Environmental Protection Agency, Southeast District Office

Served as District Chief of Southeast District Office, Ohio EPA's largest geographic district covering 23 SE Ohio counties with a staff of over 100 scientists and support personnel with an annual budget of five million dollars. Responsible for successfully implementing these programs, managing all staff and administrative office operations, coordinating multimedia/multi program projects, and interfacing with local government officials, industries and citizen groups.

Select Accomplishments:

- Led team to identify alternatives for managing coal slurry for Ohio's largest coal producer and coordinated policy discussions with USEPA and ACOE and all state agencies.
- Managed and directed all oil and gas and horizontal drilling, midstream, and downstream regulatory and policy and permitting activities.
- Developed agreement with U.S. Department of Energy to invest six billion dollars to clean up the uranium enrichment plant in Southeast Ohio.

Directed permitting large industrial projects including a large integrated steel mill, merchant and utility gas and coal electric generation facilities, and several other large industrial projects bringing critical jobs to Southeast Ohio.

District Director, Ohio Environmental Protection Agency, Central District Office

The Central District is Ohio EPA's most urban district covering central Ohio with a staff of over 100 scientists and support personnel with an annual budget of five million dollars.

Select Accomplishments:

- Recruited by Ohio Environmental Protection Agency's Director to transform district to a high performance workplace by realigning staff and work priorities and goals.
- Developed new office culture focused on success, measurement and accountability.
- Streamlined all administrative functions for significant financial savings.

Directed important development projects including restart of steel making operation at major steel facility, and methane recovery and beneficial use programs

Assistant District Director, Ohio Environmental Protection Agency

Select Accomplishments:

- Liaison to the federal Department of Energy charged with successful construction of facility to recycle uranium byproducts.

Coordinated regional rural economic development directors and mayors to expedite environmental permitting.

Industrial and Government Relations Director, Ohio Environmental Protection Agency

Primary lead in assisting companies with environmental requirements considering expanding or locating in Ohio. Identify agency process improvements to Director based on unparalleled understanding of agency multimedia program requirements. Work with state economic development staff to recruit companies.

Education and Other Credentials

Ohio University Master of Science – Environmental Studies
Mansfield University, Bachelor of Arts- Geography- Environmental Studies
Co-Chairman of Ohio's State Emergency Response Commission
Commissioner on the Great Lakes Commission and Council of Great Lakes Governors
Chair of Ohio's Lake Erie Commission
Member Ohio Power Siting Board
Member of Board, Air Quality Development Authority
Member of Board, Ohio Water Development Authority
Executive Committee of the Environmental Council of States for all Midwest states
National co-chair of water programs for the Environmental Council of States.
Select Senate Committee on telecommunications member
USEPA Steel Industry Common Sense Initiative Subcommittee Chair

Curriculum Vitae

Kenneth E. Wagner

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EXPERIENCE

1998 to Present

Attorney, Shareholder/Director & Managing Partner - Latham, Stall, Wagner, Steele & Lehman, P.C.

Founding/Managing Partner in 25+ attorney law firm with offices in Tulsa and Oklahoma City. My practice concentrated on representing and advising businesses of all sizes in transactions, litigation and administrative matters. In addition to my managerial duties, my practice areas included civil rights, partnerships, corporate and securities law, business transactions, bankruptcy, energy and environment, healthcare, employment, class actions, corporation commission matters and other general commercial matters.

1995 to 1998

Attorney - Feldman, Franden, Woodard & Farris

Associate attorney specializing in commercial law, including financial institutions, energy and environmental matters, defense of professionals including physicians, nursing homes, lawyers and financial institutions. Work included litigation, administrative and transactional matters.

1992-1995

Attorney - Best & Sharp

Associate research attorney for the firm after being promoted from legal intern after successfully passing state bar exam. My focus was defense of civil rights cases and representing physicians in malpractice actions.

EDUCATION

University of Tulsa, College of Law Juris Doctor
University of Oklahoma Bachelor of Arts, Public Administration

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MEMBERSHIP

Federal Bar Association, Oklahoma Bar Association, Arkansas Bar Association, American Bar Association, Defense Research Institute, American Association, Cherokee County Bar Association, Tulsa County Bar Association, Founding Board Member of Maverick PAC – Oklahoma Chapter, Board Member – Oklahoma Strong Leadership PAC, Young President’s Organization – Strategic Partner, University of Oklahoma Alumni Association; Sooner Club, University of Tulsa Alumni Association, Golden Hurricane Club, Fellowship Bible Church and Republican Party of Oklahoma. Named to the List of SuperLawyers 2008-2016. Peer reviewed as Preeminent for being in Top 5% of all lawyers for Competence and Ethics by Martindale-Hubbell. Named as a “Best Lawyers in Oklahoma.”

LICENSES & ADMISSIONS

United States Supreme Court
Oklahoma Supreme Court
Arkansas Supreme Court
United States Court of Appeals – 10th Circuit
United States Court of Appeals – 9th Circuit
United States District Court – Northern District of Oklahoma
United States District Court – Eastern District of Oklahoma
United States District Court – Western District of Oklahoma
United States District Court – Eastern District of Arkansas
United States District Court – Western District of Arkansas
United States District Court – District of Kansas
United States District Court – District of Middle Tennessee
United States District Court – Southern District of Mississippi

References upon request.

DAISY C. LETENDRE
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EXPERIENCE

U.S. Senator Jim Inhofe (R-Okla.) Washington, D.C.
U.S. Senate Majority Committee on Environment and Public Works
Communications Director November 2016 – Present

- Serving as primary on-record spokesperson for Sen. Inhofe
- Overseeing messaging and press strategy for personal office and EPW Committee, staffing interviews and backgrounders
- Writing, editing and/or clearing all press content including releases, social media, op-eds, floor speeches and e-newsletters
- Initial lead press office contact with other Congressional offices, leadership offices and outside groups
- Lead project manager in the press shop for both EPW and Inhofe annual reports

Press Secretary July 2016 – November 2016

- Writing and distributing press content including releases, statements, media advisories, ICYMI memos, and talking points
- Developing relationships with national and Hill press, EPW beat reporters, Oklahoma print, radio, and TV contacts
- Arranging off-the-record briefings prior to EPW hearings, working with policy staff to draft off-the record materials

U.S. Senate Majority Committee on Environment and Public Works Washington, D.C.
Digital Director July 2015 – July 2016

- Managing committee website, social media, and online presence for the committee and the Chairman
- Developing aggressive and comprehensive online communications strategies for major legislation, hearings and events
- Executing all digital outreach on committee objectives, including coordinating with outside groups and other members
- Curating content for messaging memos, digital material, and graphics for use by the entire Senate Republican Conference
- Drafting op-eds, talking points, speeches, statements and event presentations for the Chairman on a wide portfolio of issues

Communications Assistant February 2015 – July 2015

- Drafting press releases, media advisories and ICYMI memos
- Performing day-to-day press tasks as pertaining to hearings, press conferences, mark-ups, and media appearances
- Formatting and designing layouts for committee reports, assisting with the writing and editing of report executive summaries

Generation Opportunity Arlington, VA
Communications and Writing Associate February 2014 – February 2015

- lead writer producing creative written content and opinion pieces based on a monthly editorial calendar
- Fostering relationships with state and national opinion editors and members of the media
- Generating a daily internal email to streamline org-wide messaging, synthesizing news, and highlighting earned media
- Coordinating with regional Press Secretaries and State Directors to develop state-specific media strategies

The Cato Institute Washington, D.C.
Government Affairs Intern September 2013 – December 2013

- Preparing congressional notifications detailing Cato policy positions and announcing events and conferences
- Conducting research for Cato scholars and the government affairs team on domestic and foreign policy

EDUCATION

Trinity College Hartford, CT
Bachelor of Arts with Honors in Political Science, Minor in Philosophy
Concentration in Political Philosophy and American Government
Honors Thesis: "Federalism and the Modern Presidency from Eisenhower to Obama: *If All Men Were Angels*"

LEADERSHIP & ACTIVITIES

Northfield Mount Hermon School – *Class Gift Chair, Class Secretary* May 2009 – Present
DC Triathlon Club – *Member and Masters Swim Program Coach* January 2015 – Present
Off The Bench Baseball (.com) – *Contributing Writer* November 2015 – Present
Yale University – *Guest Lecturer* June 2013
Teaching Assistant – *History of Political Thought, Early Modern Political Thought* September 2012 – May 2013
Trinity Tripod – *Contributing Writer* January 2013 – May 2013
Trinity College Swimming and Diving – *Captain, Entertainment Chair* September 2009 – May 2013

- Susan B. Scott Award Winner, Brian Foy Captains Award Winner

SKILLS

Writing, Editing, Research, Microsoft Office, Photoshop, InDesign, Adobe Creative Cloud, Social Media, Meltwater, Public Speaking, Digital Marketing, Qualitative Data Analysis, Fantasy Baseball, Fantasy Football

Dave Ross

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EXPERIENCE

Wisconsin Department of Justice, June 2016 to present (Director; Assistant Attorney General)
Madison, WI

- Director of the Environmental Protection Unit.
- Responsible for managing the environmental litigation unit of the Wisconsin Department of Justice, which prosecutes violations of Wisconsin's environmental and natural resources laws and defends administrative decisions and rules issued by the Wisconsin Department of Natural Resources.
- Representative matters include: establishing enforcement priorities for the environmental protection unit; developing professional growth and training objectives for unit members; managing all human and technical resource matters for the unit; working with the Department of Natural Resources to modernize case management and referral processes; developing case assessment protocols to promote uniformity and consistency in prosecutions; determining objectives and success criteria for all new prosecutions; negotiating resolutions of complex agency defense matters; serving on environmental crimes task force with various federal and state agencies; advising the Wisconsin Solicitor General on federal environmental and natural resource litigation strategy; coordinating multi-state litigation challenging rule promulgated by U.S. Environmental Protection Agency expanding scope of the federal Clean Water Act; and serving as technical advisor to the legal work group of the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.

Wyoming Attorney General's Office, 2014-2016 (Senior Assistant Attorney General)
Cheyenne, WY

- Member of Water and Natural Resources Division.
- Responsible for representing the Water Quality Division of the Wyoming Department of Environmental Quality in all environmental and natural resources legal matters.
- Selected to represent the State of Wyoming on the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.
- Representative matters included: water quality standard development; enforcement counseling; evaluation and litigation of proposed federal regulations affecting groundwater and surface water programs; counseling related to total maximum daily loads, use attainability analyses, water quality permitting, data quality programs, and nonpoint source projects; development of public records and related policies; enforcement and evidence training; legislative analysis; and rulemaking.

Sedgwick LLP, 2013-2014 (Partner)
Washington, DC

- Member of Land Use and Natural Resources Group.
- Practice focused on Clean Water Act, Endangered Species Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, and project permitting.
- Representative matters included: peer review evaluation of offshore wind development projects for the U.S. Department of Energy; advising developers on the creation of wetland mitigation and endangered species conservation banks; managing a litigation team defending the issuance of an Endangered Species Act incidental take permit to a wind energy facility; advising developers on wetland permitting strategies; providing storm water compliance counseling to large national homebuilders; and performing environmental due diligence for investors in wind energy projects.

Crowell & Moring LLP, 2003-2013 (Counsel)
Washington, DC

- Member of Environment, Energy and Resources Group.
- Practice focused on Clean Water Act, Clean Air Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, contaminated sites and hazardous material regulation (CERCLA/RCRA), and environmental aspects of transactions.
- Representative matters included: endangered species and wetland permitting counseling for renewable energy developers; legislative and regulatory Clean Water Act counseling for natural resources-based trade associations; managing NSR/PSD Clean Air Act litigation for cement manufacturer; litigation involving water quality standards for Florida, Chesapeake Bay, and Mississippi River Basin; strategic permitting counseling for mining companies and other large-scale project developers, focusing on Clean Water Act, Endangered Species Act, and National Environmental Policy Act compliance; species conservation and wetland mitigation bank development; counseling related to Clean Water Act and Rivers and Harbors Act jurisdiction; nationwide enforcement defense of major homebuilders involving storm water compliance; counseling related to state assumption of Clean Water Act regulatory programs; development of new source performance standards under the Clean Air Act; defense of RCRA enforcement actions; management of National Environmental Policy Act litigation for project developers; and evaluating environmental compliance audits as a third-party neutral in federal enforcement action.

Kelley Drye & Warren LLP, 2002-2003 (Associate)
Washington, DC

- Member of Environmental Group.
- Practice focused on contaminated site remediation, brownfield transactions, due diligence, RCRA compliance counseling, CERCLA litigation, and Endangered Species Act counseling.

Foley & Lardner LLP, 2001-2002 (Associate)
Milwaukee, WI

- Member of Regulatory Department.
- Practice focused on Clean Water Act counseling and wetland permitting, contaminated sediment remediation and litigation, brownfield redevelopment, and environmental due diligence.

Sharon Planning Commission, 1999-2000 (Clerk)
Sharon, VT

- Evaluated subdivision plans, revised subdivision ordinance, drafted zoning regulation, provided testimony at state environmental board hearings, and kept records of public hearings.

Professor Stephen J. Dycus, 1999-2000 (Research Assistant – Vermont Law School)
South Royalton, VT

- Research focused on water rights, public trust doctrine, institutional controls, national security issues, and nuclear waste disposal.

Ross Environmental Consulting, 1994-1998 (Principal)
San Diego, CA

- Provided project management and environmental consulting services to the City of San Diego, Western Consortium for Public Health, and Montgomery Watson.
- Focused on designing, installing, and testing wastewater reclamation and repurification technologies (wastewater to drinking water), including drafting and implementing experimental plans, analyzing and modeling data, installing and operating equipment, performing public health studies, developing economic analyses of comparative water supplies and treatment systems, participating in technical advisory committee meetings, and drafting technical reports.

EDUCATION

Vermont Law School, J.D. Ex. 6 - Personal *magna cum laude*

- Dean's Scholar
- Class Rank 4/170
- *Vermont Law Review* – Editor-in-Chief

Vermont Law School, Master of Studies in Environmental Law Ex. 6 - *summa cum laude*

University of Wisconsin – Madison, B.A. – International Relations Ex. 6 -

University of Wisconsin – Madison, Certificate in Environmental Studies, Ex. 6 -

PROFESSIONAL AFFILIATIONS

Admitted to practice law in the District of Columbia, Wisconsin and Wyoming. Member of the Environmental, Energy, and/or Natural Resources Law Sections of the American Bar Association (ABA-SEER), District of Columbia Bar Association, Wisconsin Bar Association, and Wyoming Bar Association.

SPEECHES AND PUBLICATIONS

- Presenter, “An Update on the Nutrient Wars: Cooperative Federalism or Continued Conflict?” Wisconsin Department of Natural Resources Continuing Legal Education Seminar (October 2016).
- Instructor, Energy, Environmental and Natural Resources Law Clinic, Center for Law and Energy Resources in the Rockies, University of Wyoming College of Law (Fall 2014; Spring and Fall 2015).
- Presenter, “Application of Federal Wildlife Laws to Wind Energy Projects,” Federal Wildlife Course, University of Wyoming College of Law (April 2015).
- Presenter, “Federal Regulatory Developments in 2014: Implications for Oil and Gas,” Oil & Gas Development and Water Issues Conference Hosted by the American Institute of Professional Geologists and the American Ground Water Trust (March 2014).
- Presenter, “Challenging Agency Use of Environmental Models,” American Farm Bureau Federation, Legal Information and Networking Committee Annual Conference (September 2012).
- Presenter, “Endangered Species Act: Section 10 Incidental Take Permits,” Special Institute on Federal Regulation of Cultural Resources, Wildlife, and Waters of the U.S. Sponsored by the Rocky Mountain Mineral Law Foundation (April 2012).
- Presenter, “Clean Water Act,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Presenter, “Regulatory Programs Affecting Coal Mining,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Coauthor, “Nanotechnology and the National Environmental Policy Act,” *Nanotechnology: Environmental Law, Policy and Business Considerations*, Ch. 12 (2010).
- Coauthor, “Clean Water Act Compliance and Enforcement: EPA Targets the Coal Industry,” *Energy & Mineral Law Institute*, Vol. 29, Ch. 7 (2008).

- Coauthor, “When Sacred Sites Are Deemed More Precious Than Gold: The Glamis Gold Ltd. Claim For Compensation Under NAFTA,” *Rocky Mountain Mineral Law Institute*, Vol. 58, Ch. 27 (2008).
- Coauthor, “Clean Water Act Enforcement Settlement May Be Harbinger For Rest Of Coal Industry,” *Crowell & Moring Mining Law Monitor*, Vol. 24, No. 1 (Summer 2008).
- Presenter, “Enforcement Initiatives (and how to respond if you become the initiative),” Current Issues in Storm Water Regulation, Lorman Education Seminars (September and December 2005).
- Presenter, “Regulatory Runoff: Responding to a Storm Water Enforcement Action,” National Stone, Sand & Gravel Association Environment, Safety & Health Forum (October 2005).
- Coauthor, “Nonpoint Source Pollution Control,” in *The Clean Water Act Handbook*, Ch. 9 (2nd Ed. 2003).
- Coauthor, “A State of Change: Wisconsin Implements Wetland Mitigation Rules and Hastily Crafts Post *SWANCC* Wetland Protection Laws,” *ABA SEER Water Quality and Wetlands Committee Newsletter*, Vol. 4, No. 1 (December 2001).
- Author, “Yucca Mountain and Reversing the Irreversible: The Need for Monitored Retrievable Storage in a Permanent Repository,” *Vermont Law Review*, Vol. 25, No. 3 (Spring 2001).

EDUCATION

Harvard Law School, Cambridge, Massachusetts

Juris Doctor, May Ex. 6 -

Honors: Dean's Award for Community Leadership Ex. 6 - P

Involvement: Harvard Federalist Society (President) Ex. 6 - ; *Harvard Law Record* student newspaper;
Harvard Journal of Law & Public Policy (Executive Editor) Ex. 6 -

Vanderbilt University, Nashville, Tennessee

Bachelor of Arts in History and Political Science, summa cum laude, Ex. 6 -

Honors: Phi Alpha Theta History Honor Society; Pi Sigma Alpha Political Science Honor Society

Involvement: Vanderbilt Student Communications Board of Directors; Undergraduate Conduct Committee;
Vanderbilt College Republicans; *The Vanderbilt Torch* conservative commentary magazine;
Vanderbilt Undergraduate Research Journal; Alpha Phi Omega National Service Fraternity

EXPERIENCE

Gibson, Dunn & Crutcher LLP, Washington, D.C.

Environmental Litigation and Mass Tort Associate

September 2011–present

Representative matters include:

- Defending a major government contractor in a RCRA civil enforcement and False Claims Act action in federal district court arising from the operation of a Department of Energy facility;
- Prosecuting multiple CERCLA actions against the United States on behalf of major defense contractors for recovery of costs incurred remediating soil and groundwater contamination at former defense installations and manufacturing facilities, including one action which involved examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Defending a pulp and paper manufacturer in a Clean Air Act enforcement action, which included examining expert and fact witnesses during a multi-week bench trial in federal district court;
- Challenging a state's application for a Clean Air Act preemption waiver for its zero-emission vehicle regulations on behalf of a transportation trade association;
- Defending a pulp and paper manufacturer in state court against a mass tort action alleging that air emissions from the manufacturer's facility caused property damage and personal injuries;
- Defending in state trial and appellate courts a paper manufacturer in a multi-million dollar civil penalties action and two mass tort actions regarding alleged waterborne dioxin releases from a legacy disposal facility;
- Challenging a Surface Transportation Board rule in the Eighth Circuit on behalf of a railroad trade association;
- Defending a Class I freight railroad against a complaint filed with the Surface Transportation Board alleging statutory violations and substandard performance.

United States Court of Appeals for the Eighth Circuit, St. Louis, Missouri

Law Clerk to the Honorable Raymond W. Gruender

August 2010–August 2011

Drafted bench memoranda and assisted with drafting of legal opinions.

BAR ADMISSIONS

Texas; District of Columbia; U.S. District Court for the District of Columbia

PUBLICATIONS

- "Do CERCLA Cost Recovery And Contribution Rights Overlap?" (with M. Murphy), *Law360* (Aug. 7, 2015)
- "11th Circuit's Message: Be Careful With *Lone Pine* Orders" (with M. Murphy), *Law360* (Nov. 10, 2014)
- "CERCLA Recoveries Have A New Limit For Subcontractors," *Law360* (May 6, 2014)
- "6th Circuit's Impact On EPA Review Of Source Modifications" (with S. Fletcher), *Law360* (Apr. 8, 2014)
- "More CERCLA Recovery Hurdles For 'Compelled' Costs" (with M. Murphy), *Law360* (Apr. 12, 2012)

INTERESTS

International travel, craft beer, American political history, aviation, college football

Samantha Kathleen Dravis
Ex. 6 - Personal Privacy

WORK EXPERIENCE

Republican Attorneys General Association

Washington DC

Policy Director/General Counsel

2015-Present

- Brief attorneys general and advise their staffs on state and federal policy issues, multistate litigation, amicus brief requests, coordinate coalition responses and messaging
- Manage all compliance and legal issues for organization
- Serve as President of affiliated 501(c)(4) organization, Rule of Law Defense Fund

Freedom Partners Chamber of Commerce

Arlington, VA

Legal Counsel

2013-2015

- Conduct due diligence, ensure compliance with FEC rules and IRS regulations for tax exempt organization
- Approve broadcast television and digital advertisements, grassroots lobbying and other issue advocacy activity
- Write and execute contracts, agreements, policies and training materials for organization
- Advise on public policy initiatives and priorities for organization

Taft, Stettinius & Hollister LLP

Indianapolis, IN

Associate Attorney

2012-2013

- Represented clients in firm's litigation and intellectual property practice groups
- Write briefs, pleadings and client memos; attend trials and depositions; served as Summer Associate in 2011

Romney for President 2012

Lansing, MI

Michigan Election Day Operations Director

2012

- Managed all election day operations in Michigan; supervised high profile projects in other states, including a major ballot duplication process in Palm Beach, Fla.
- Advised Romney for President headquarters on state election law issues
- Recruited, trained, and managed a team of hundreds of volunteer attorneys and staff for election day
- Oversaw the preparation of election day and post-election day litigation plans and strategies

The White House

Washington, DC

Associate Director, Office of Political Affairs

2007-2008

- Drafted briefings and memos for the President, First Lady, Vice President, and other senior White House officials
- Conducted strategic research on legislative and domestic policy issues for Director
- Assisted the President's personnel office with appointments to Presidential boards and commissions
- Planned and executed State Arrival of Pope Benedict XVI, other dignitaries with White House Social Office

John McCain for President 2008

Arlington, VA

Regional Political Coordinator and Director of Surrogate Operations

2007

- Developed grassroots political organization and organized delegate recruitment in California, Nevada and Utah
- Worked with campaign attorneys to facilitate placement of John McCain on the ballot in key primary states

Office of U.S. Representative Daniel Lungren (R-CA)

Washington, DC

Executive Assistant/Legislative Assistant

2006-2007

- Manage legislative portfolio and advise Congressman on issues including national defense, social security and labor issues
- Handled Congressman's calendar, speaking engagements, correspondence, and other administrative matters

EDUCATION

University of Notre Dame Law School

Notre Dame, IN

Juris Doctor, cum laude

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Executive Solicitation Editor, *The Notre Dame Journal of Law, Ethics, and Public Policy*; Legal Internships: Pacific Legal Foundation; U.S. District Court for the Eastern District of Michigan; U.S. Attorney for the District of Kansas

University of Kansas

Lawrence, KS

Bachelor of Arts, Political Science

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James and Alice Phelps Memorial Scholarship Recipient; Intern, Office of U.S. Senator Sam Brownback (R-KS)

Senior speechwriter, editor, communications strategist, and coalitions lead with experience running public affairs campaigns against regulatory overreach; Work has appeared in the *Wall Street Journal*, the *Washington Post*, the *New York Times*, and *Forbes*; Experience on camera as well as managing teams of writers and communicators and overseeing digital production and outreach; Consulted for corporate clients, conservative and libertarian groups, and candidates on regulatory, energy, conservation, land, and environmental issues; Current work includes policy messaging for Senate leadership and managing staff; Background includes successful work in conservative journalism, campaigns, congressional affairs, and crisis communications

EXPERIENCE

OFFICE OF SENATOR ORRIN HATCH, PRESIDENT PRO TEMPORE November 2014 – Present **Director of Communications**

Lead communications efforts for the longest serving Republican member of the Senate and Chairman of the Senate Finance Committee; Position senator as a leader on lands and energy issues facing western states; Originate and edit written communications and guide national media coverage; Successfully renewed Senator Hatch's media footprint among Utah outlets and strengthened key relationships nationwide; Coordinate outreach for all committee and personal office work (Finance, HELP, Judiciary)

U.S. HOUSE OF REPRESENTATIVES December 2012 – October 2014 **Director of Communications and Speechwriter**

Established Rep. Mike Pompeo, R-Kansas, as a leader on environmental and energy issues on the House Committee on Energy and Commerce; Prepped for hearings with EPA Administrator Gina McCarthy that led to breakthrough news coverage; Led policy work on Intelligence, and Benghazi Committees; Expanded national, local, and trade coverage of a sophomore member by building out media relationships; Wrote speeches and op-eds for member as well as supporters and stakeholder groups

Campaign Communications Adviser February 2014 – November 2014 Successfully ran communications operation for **POMPEO FOR CONGRESS** reelection effort

SELF-EMPLOYED June 2012 – December 2012

Led advocacy efforts for corporate and grassroots organizations on a contract basis; Drafted op-eds, directed social media strategy; Defended clients in energy industry against regulatory overreach

NEW MEDIA STRATEGIES March 2011 – November 2012

Award-winning crisis communications and marketing firm

Senior Communications Strategist/Lead Writer in Public Affairs

Developed comprehensive media strategy, analysis, and editorial services that penetrated top-tier outlets; Advised well-known international corporations in the energy sector affected by export-import regulations, energy markets, land issues, and global conflict

RICK PERRY FOR PRESIDENT September 2011 – January 2012

Foreign Policy Communications Strategist

Established candidate's credibility among major foreign policy outlets by writing on breaking news topics for mainstream audiences

THE WASHINGTON EXAMINER June 2009 – March 2011

Associate Editorial Page Editor

Wrote daily editorials in addition to regular collaborative editing and reporting work; Focused on regulatory overreach; Interviewed on Fox News, NBC, CNN, among others; Breakthrough investigative work cited in a House Oversight and Government Reform Committee report on Financial Crisis Inquiry Commission

THE AMERICAN SPECTATOR

January 2008 – June 2009

Managing Editor

Led editorial meetings, achieved numerous milestones for online and print editions; Recruited and mentored interns, writers, and artists who have gone on to contribute to major business and political outlets including *The Atlantic*, Reuters, and *Forbes*; Remain a contributing editor

Collegiate Network Journalism Fellow/Editorial Assistant

June 2005 – January 2006

Deputy to managing editor providing copyediting, web management, and writing

OTHER EXPERIENCE

REPUBLICAN NATIONAL CONVENTION, Writer	Cleveland, OH	2016
HOUSE FINANCIAL SERVICES COMMITTEE, Speechwriter	Washington, DC	2013
HARIDOPOLOS FOR SENATE, Communications Adviser, Speechwriter	Tallahassee, FL	2011
EVANS-NOVAK POLITICAL REPORT, Researcher (Temporary)	Washington, DC	2007
THE NEW YORK TIMES, Researcher/Writer	Washington, DC	2006 – 2007
THE CORNELL REVIEW, Senior Editor/Writer	Ithaca, NY	2003 – 2005

EDUCATION

CORNELL UNIVERSITY, Ithaca, New York

Bachelor of Arts, English (Renaissance literature and medieval studies) and a minor in government (emphasis on political rhetoric and history)

Graduate work: Shakespeare studies

Languages: Conversational Spanish

U.S. NAVAL WAR COLLEGE, Washington, DC

Currently enrolled and taking classes towards a Master of Arts Degree in Defense and Strategic Studies

Coursework: Joint Maritime Operations, Strategy and Warfare, Theater Security Decision Making

HONORS, MEMBERSHIPS, VOLUNTEER WORK

EUROPEAN UNION VISITORS PROGRAM	2016 Visiting Fellow to Brussels
CLAREMONT INSTITUTE	2015 Lincoln Fellow
HERITAGE FOUNDATION	Madison Fellow
NATIONAL REVIEW INSTITUTE	2013 Washington Fellow
FOREIGN POLICY INITIATIVE	2011 Future Leader
SENATE PRESS SECRETARIES ASSOCIATION	Director of Membership
REPUBLICAN COMMUNICATIONS ASSOCIATION	Member
AMERICAN CONSERVATIVE UNION	CPAC 2009 Journalist of the Year
NAVY SEA CADETS (Nov. 2013 - Nov. 2014)	Volunteer Instructor, Public Affairs Officer
INTERCOLLEGIATE STUDIES INSTITUTE	2005 Foreign Correspondent Fellow
INSTITUTE FOR POLITICAL JOURNALISM	Board Member

CAREER PROFILE

Experienced campaign development and event management professional with a proven track record of fostering and nurturing long-term relationships. Superior ability to plan, organize and quickly implement strategies to ensure the viability and eventual success of significant events. Able to consistently drive and oversee grass-roots organizational efforts while working closely with business and community groups to maximize positive impact.

AREAS OF STRENGTH AND EXPERTISE

- Management
- Coordination
- Auditing
- Major Project Planning
- Strategic Planning & Analysis
- Cross-Functional Skills
- Oversight
- Compliance
- Event Operations

PROFESSIONAL EXPERIENCE

Republican Attorneys General Association, Washington D.C.

September 2013 - Present

Director of Operation

- Planned and coordinated logistical needs for all RAGA events.
- Prepared budgets; responsible for financial management for events, forecasting final results versus expectations.
- Led contract negotiations with vendors to maximize return on investment.

Romney for President, Boston, Massachusetts

May 2012-December 2012

Lead Advance

- Led and deployed campaign staff and coordinated logistical support for Governor Romney.
- Liaised with and provided crisis communication to local law enforcement, state officials and the United States Secret Service.
- Coordinated various Romney and Ryan events with budgets of \$100k and attendance of 20k.
- Arranged contract details with venues, configured audio/visual needs, and promoted campaign events.

Bernier for Congress, Plainville, Connecticut

October 2011-May 2012

Political Director

- Developed a political plan to cultivate, motivate and mobilize a volunteer base for election success.
- Oversaw the operation of phone banks, direct mail campaign and scheduled meetings.
- Coordinated and executed the political strategy for the Connecticut State Convention.
- Organized and supervised grassroots volunteer phone banks, mailers, and coordinated door to door efforts.
- Spearheaded plan to facilitate the micro-targeting of delegates.

Jon Huntsman for President 2012, Manchester, New Hampshire

April 2011-September 2011

New Hampshire Director of Operations

- Staffed, directed and ensured successful execution of a wide variety of events.
- Oversaw and audited all campaign events contracts.
- Successfully created unifying national campaign events.
- Consulted and advised Huntsman Florida Headquarters concerning national efforts in New Hampshire.

Linda McMahon for Senate 2010, West Hartford, CT

September 2009-December 2010

Director of Operations

- Managed advance personnel, field representatives and schedulers.
- Defined and directed the appropriate logistical and technical production requirements for various events.
- Consulted with communications department in order to conceptualize and create day-to-day messages.
- Responsible for overall management of Linda McMahon's schedule, events and budgets.

Jason M. Heath, page 2

McCain-Palin Campaign, 2008, Arlington, VA

May 2008-November 2008

Senior Advance and Press Advance Representative

- Managed and executed events and logistics for Senator John McCain and Governor Sarah Palin.
- Coordinated international, national and local media coverage of campaign events.
- Directed media logistics, media advisories, and the creation and management of press filing centers.
- Created and managed event teams of 50 to 100 event volunteers.
- Successfully arranged for and managed crowd control, transportation, and medical support services.

The White House, Washington D.C.

January 2008-May 2008

Advance Representative

- Planned and organized foreign and domestic events for the President of the United States.
- Coordinated services with the Secret Service and the White House Military Office in support of President.

The United States Department of the Treasury, Washington D.C.

June 2007- May 2008

Advance Representative

- Coordinated Secretary's meetings with foreign heads of states and partnered with foreign services.
- Acted as a liaison between the Treasury Office of Operations and the United States Secret Service.
- Consulted with the United States Department of State and foreign governments.

EDUCATION AND TRAINING

Bachelor of Arts, Communications

The University of Connecticut May 2004

Office of the Administrator – (all non-Senate confirmed unless designated)

- Michelle Hale, Executive Assistant to the Administrator
- Kevin Turner, Senior Advisor to the Administrator for Federalism
- Samantha Davis, Senior Policy Counsel to the Administrator/Assoc. Administrator for Policy
- Albert “Kell” Kelly, Senior Advisor to the Administrator
- Ryan Jackson, Chief of Staff
- Mandy Gunasekara, Deputy Chief of Staff for Policy
- Sydney Hupp, Special Assistant to the Chief of Staff
- Jason Heath, Director for Advance and Scheduling
- Millan Hupp, Deputy Director for Advance
- Preston Doerflinger, Deputy Chief of Staff for Operations
- Ken Wagner, Director of Regional Operations, Office of Regional Operations

Office of the Deputy Administrator

- Andrew Wheeler, Deputy Administrator (Senate confirmed)
- Craig Butler, Associate Deputy Administrator (non-Senate confirmed)

Office of the Associate Administrator for Congressional and Intergovernmental Relations

- Troy Lyons, Associate Administrator for Congressional and Intergovernmental Relations
- Tate Bennett, Deputy Associate Administrator for Congressional Affairs
- Sarah Greenwalt, Special Advisor to the Associate Administrator for Congressional and Intergovernmental Relations (from his Oklahoma Attorney General’s office)

Office of Public Affairs

- JP Freire, Associate Administrator for Public Affairs
- John Konkus, Deputy Associate Administrator for Public Affairs and Environmental Education
- Amy Graham
- Lincoln Ferguson, Deputy Press Secretary (from his Oklahoma Attorney General’s office)
- Lauren Zelt, Press Secretary
- Jahan Wilcox, Deputy Associate Administrator for Public Affairs
- Daisy Letendre, Deputy Director of Speechwriting
- Molly Block, Deputy Press Secretary

Office of the Associate Administrator for Policy

- Samantha Dravis, Associate Administrator for Policy
- Brittany Bolen, Deputy Associate Administrator for Policy

Office of the Chief Financial Officer

- Chief Financial Officer
- Holly Greaves, Deputy Chief Financial Officer

PROGRAM OFFICES

Office of the Assistant Administrator for Enforcement and Compliance Assurance
Susan Bodine, Assistant Administrator for Enforcement and Compliance Assurance

Office of the General Counsel

- Allison Starmann, General Counsel
- George Fibbee, Deputy General Counsel (non-Senate confirmed)
- Kevin O'Scannlain, Deputy General Counsel (non-Senate confirmed)

Associate General Counsels for the program areas or division in the OGC (all non-Senate confirmed)

- David Fotouhi (Cross Cutting or Air or OECA deputy)
- Kamila Lis-Coughlin
- Justin Schwab (PTT)
- Mary Thomas (Water)
- Elizabeth Horner (Solid Waste and Emergency Response)

Office of the Assistant Administrator for International and Tribal Affairs

Tina Neville, Assistant Administrator for International and Tribal Affairs

Office of the Assistant Administrator for Water

Dave Ross, Assistant Administrator for Water

Office of the Assistant Administrator for Land and Emergency Management

Byron Brown, Assistant Administrator for Solid Waste and Emergency Response

Office of the Assistant Administrator for Air and Radiation

Bill Wehrum, Assistant Administrator for Air and Radiation

Office of Chemical Safety and Pollution Prevention

Assistant Administrator for Chemical Safety and Pollution Prevention

- Dennis Devlin
- Mike Dourson
- Mike Witt

Assistant Administrator for Research and Development

- Dr. Judith Curry (Georgia Tech)
- Dr. Michael Honeycutt (TX CEQ)
- Steven Milloy

REGIONAL OFFICES

Region 4 - Atlanta, Georgia

Matt Leopold, Regional Administrator (non-Senate confirmed)

KAMILA LIS-COGLAN
Ex. 6 - Personal Privacy

EDUCATION

Yale Law School, New Haven, Connecticut

J.D. **Ex. 6 -**

Honors: Florence M. Kelly Family Law Prize
Activities: Yale Law School Federalist Society (treasurer)
Yale Journal of Law & the Humanities (co-editor-in-chief)

University of Virginia, Charlottesville, Virginia

Ph.D., English, **Ex. 6 - P**

Honors: Presidential Fellowship · Academy of American Poets Prize

Harvard University, Cambridge, Massachusetts

A.B., magna cum laude with highest honors in English and American Literature **Ex. 6 -**

Honors: Phi Beta Kappa · Thomas T. Hoopes Prize for Outstanding Thesis ·
Le Baron Russell Briggs Traveling and Thesis Prize ·
Edward Eager Memorial Fund Prize for Poetry

EXPERIENCE

Associate, Covington & Burling LLP, Washington, D.C. (2013-present)

Represent and advise clients on a variety of environmental issues, including those arising under NEPA, CERCLA, the Clean Air Act, the Clean Water Act, and OSHA. Draft memoranda, briefs, dispositive motions, and discovery responses in federal and state litigation.

Law Clerk, Honorable Thomas M. Hardiman, U.S. Court of Appeals for the Third Circuit (2011-2012)

Student Director, Jerome N. Frank Legal Services Organization, Yale Law School (2009-2011)

Represented clients in housing, immigration, and employment cases. Represented minors in neglect and termination of parental rights proceedings.

U.S. Attorney's Office for the Southern District of New York, Civil Division (Summer 2009)

Drafted motions on subject matter jurisdiction, summary judgment, and discovery. Wrote memoranda about tort, habeas, medical malpractice, and employment discrimination claims.

Department of English, University of Virginia (2007–2008, 2012-2013)

Designed and taught seminars on “Law and Literature” and “Gothic Fiction.” Worked as a teaching assistant for courses in Professional Writing, Twentieth-Century Literature, Shakespearian Drama, and Cinema.

PUBLICATIONS

Coalitions in the Jungle: Advancing Animal Welfare Through Challenges to Concentration in the Meat Industry, 19 ANIMAL LAW REVIEW 63 (2012).

INTERESTS

Poetry, marksmanship, tin whistle, travel

KEVIN S. O'SCANNLAIN

Ex. 6 - Personal Privacy

LAW AND POLICY PROFESSIONAL

Law and policy expert with over 20 years experience in corporate, law-firm and government positions. Proven ability to manage issues at the intersection of law and policy in a variety of settings.

CORE COMPETENCIES

- *Legal Counseling*
- *Regulatory & Gov't Affairs*
- *Legislative Process*
- *Lobbying/Gifts/Contributions*
- *Compliance*
- *Ethics Law*

ACHIEVEMENT HIGHLIGHTS

- Developing / implementing comprehensive political law compliance program for Fortune 20 company.
- Developing and managing lobbying campaigns involving advocacy groups, think tanks, and other third-party organizations on high-profile public policy matters.
- Directly negotiating high-stakes legislation as a senior counsel in the U.S. Senate.

PROFESSIONAL EXPERIENCE

Chevron Corporation, Washington, DC (Jan., 2012 – present)

Senior Counsel, Legal Department

Provide expert counsel in two roles:

- (1) *Political Law Counsel.* Legal subject matter expert concerning lobbying laws, gift/ethics for US public officials, and federal/state/local political contributions (PAC and corporate, direct and independent expenditure), including:
 - Building and leading a comprehensive political law compliance program
 - Conducting internal investigations concerning political activities
- (2) *International Policy Counsel.* Advise the Public Policy & Corporate Responsibility department concerning business & human rights laws and guidelines as they affect:
 - Corporate governance and enterprise risk management
 - Contracts and dispute settlement mechanisms

DLA Piper LLP, Washington, DC (Aug., 2005 – Jan., 2012)

Of Counsel, Regulatory & Government Affairs

Maintained full accountability for providing expert legal and lobbying work at a top-rated law/lobby firm for a diverse range of clients, including corporations and associations.

- Lobbied legislative and executive branches (incl. Depts. of State and Justice, White House, and USTR), and developed a strong comprehension on policy areas involving international trade, intellectual property and technology, healthcare, financial services, and energy, among others.
- Counseled and advised corporations on international trade laws, including the Export Administration Regulations (EAR), International Trafficking in Arms Regulations (ITAR), and Committee on Foreign Investment in the U.S. (CFIUS)

U.S. Senate Judiciary Committee, Washington, DC (Jan., 2003-Aug., 2005)

Senior Counsel to Chairman Orrin Hatch

Played an integral role by applying expert legal skills in counseling Chairman Orrin Hatch on complex legal matters involving civil issues. Researched, drafted, and negotiated legislation on tort reform and other areas.

- Created and implemented targeted legislative strategies with Senate/House leadership, and drafted hearing and floor statements.

PROFESSIONAL EXPERIENCE*-Continued-***Hagen Dye and Dunn Carney, Portland, OR (1998-2002)****Associate**

Successfully worked with various clients on high-exposure commercial, insurance coverage, political and other litigation matters as an associate at two mid-sized law firms.

- Spearheaded all facets of litigation from inception through resolution, including trying five cases as first or second chair.

Career Note: Additional experience as a Legislative Assistant for the American Bar Association from 1993-1995.

EDUCATION & PROFESSIONAL DEVELOPMENT

J.D. – Notre Dame Law School, South Bend, IN

Articles Editor, The Journal of College and University Law

Moot Court Board Member; National Moot Court Competitor

President, The Federalist Society for Law and Public Policy Studies

B.A. – College of the Holy Cross, Worcester, MA

Founder / Editor-in-Chief, The Fenwick Review, a monthly political journal (circ. 3,500) with a staff of 30 students who wrote/edited articles and solicited ads; still in operation 25 years later

Squash, Rugby and Debate Clubs

PANELIST

Political Activities Compliance Seminar, Google, Washington, DC (2016)

Financial Regulatory Reform Legislation Seminar at REACH/CPCU Seminar, Chicago, IL (2010)

Intellectual Property Legislation Update, Association of Corporate Counsel Seminar, San Francisco, CA (2008)

Presentation on the Alien Tort Statute of 1789, Washington Legal Foundation Webcast, Washington, DC (2007)

Litigation Reform Legislation Presentation at Financial Markets Association Seminar, Washington, DC (2005)

Legislative Update for U.S. Chamber of Commerce Annual Legal Reform Summit, Washington, DC (2004)

PUBLICATIONS

“Playing Hardball on Soft IP Legislation,” IP Alert (2010)

“Foreign Governments Misuse of Civil RICO: The Case for Reform,” Washington Legal Foundation (2006)

MEMBERSHIPS

District of Columbia Bar

Oregon Bar

Supreme Court of the United States Bar

The Federalist Society for Law and Public Policy Studies

(President, Portland, Ore. Lawyers Chapter, 1999-2000)

Ex. 6 - Personal Privacy

EXPERIENCE

Venable LLP Counsel

Washington, DC
May 2015 – Present

- Represent corporate clients in multistate and individual state Attorney General investigations and enforcement actions related to unfair or deceptive acts or practices, marketing and advertising representations, statutory disclosures, consumer finance laws and regulations, and data security breaches
- Advise corporate clients on the intersection of state law and federal government enforcement actions by the DOJ, CFPB, FTC and FCC
- Represent corporate clients in state antitrust reviews
- Serve as national client representative to state Attorneys General through involvement with the Republican Attorneys General Association, National Association of Attorneys General and the Conference of Western Attorneys General

Office of the Alabama Attorney General

Chief Deputy Attorney General
Chief Counsel
Special Deputy Attorney General

Montgomery, AL
January 2012 – April 2015
July 2011 – December 2011
January 2011 – July 2011

Legal

- Served as the principal adviser to current Alabama Attorney General Luther Strange on all legal matters
- Approved and oversaw civil and criminal investigations handled by the office
- Managed litigation on behalf of the State of Alabama, including appointing and managing outside counsel, directing litigation strategy, and negotiating, reviewing, and approving settlements
- Reviewed, developed, and approved all Attorney General official opinions
- Participated in complex multi-state investigations and litigation
- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
- Drafted legislation and managed state legislative affairs for the office

Administrative/Operations/Management

- Managed day-to-day operations of the office with 185 employees, a \$23 million annual budget, and 20 direct reports
- Developed, implemented, and managed communications strategy for the office, including print, digital, TV, and radio
- Oversaw budgeting, strategic planning, contracting, and ethics compliance

Bradley Arant Boult Cummings LLP

Associate Attorney

Birmingham, AL
September 2007 – January 2011

- Represented clients in connection with mergers, acquisitions and divestitures, venture capital investments, private equity transactions, and business entity formation and capitalization
- Advised clients on various governmental affairs issues, including political action committee formation and compliance, campaign finance regulations, and federal and state legislative analysis and strategy

EDUCATION

J.D. / M.B.A., *summa cum laude*, University of Alabama School of Law and Manderson Graduate School of Business Ex. 6 -

Activities and Honors: Order of the Coif; Dean M. Leigh Harrison Award; Acquisitions Editor and Member of the Managing Board, *Alabama Law Review*; Hugo Black Scholar; Federalist Society; Christian Legal Society

Publications: *Settling the Debate: A Response to Professor Bebchuk's Proposed Reforms of Hostile Takeover Defenses*, 57 ALA. L. REV. 907.

B.A., Political Science and Economics, *summa cum laude*, Hampden-Sydney College Ex. 6 -

Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

Hampden-Sydney College: Past Member, Board of Trustees; Advisory Board Member, Wilson Center for Leadership in the Public Interest; Past President, Alabama Alumni Club

University of Alabama: Advisory Board Member, Blackburn Institute; Member, Farrah Law Society; Member, Commerce Executives Society

Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council

Federalist Society for Law and Public Policy Madison Club

National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

Ex. 6 - Personal Privacy

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Washington, DC
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- Reviewed, developed, and approved all Attorney General official opinions
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- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
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Publications: *Settling the Debate: A Response to Professor Bebchuk's Proposed Reforms of Hostile Takeover Defenses*, 57 ALA. L. REV. 907.

B.A., Political Science and Economics, *summa cum laude*, Hampden-Sydney College **Ex. 6 - P**

Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

Hampden-Sydney College: Past Member, Board of Trustees; Advisory Board Member, Wilson Center for Leadership in the Public Interest; Past President, Alabama Alumni Club

University of Alabama: Advisory Board Member, Blackburn Institute; Member, Farrah Law Society; Member, Commerce Executives Society

Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council

Federalist Society for Law and Public Policy Madison Club

National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

L. Mary Thomas

Ex. 6 - Personal Privacy

PROFILE

- Seasoned attorney, experienced negotiator, proven leader and expert communicator with over ten years of experience in land use, growth management, and administrative law and an LL.M. in Real Property Development. Former top land use attorney and Agency General Counsel to Governor Rick Scott, serving as the Governor's negotiator with BP, Department of Justice and affected states following the Deep Water Horizon Oil Spill. Served as an attorney to the Florida Governor and Cabinet, advising them on issues such as compliance with the Public Records Act, Sunshine Law, and the Code of Ethics. Experience dealing with military base encroachment issues and testifying before the Florida Legislature. Managed staffs in legal and political offices. Extensive private practice experience. Former candidate for Congress who earned the endorsement of and currently maintains ongoing personal contact with over 30 current or former members of the U.S. House, Senate and Florida Legislature.

WORK EXPERIENCE

Candidate for Congress

Florida's Second Congressional District, Tallahassee, Florida, September 2015-September 2016

- At 38 years old, as a first time candidate and first generation Indian-American, came within 1% of winning very competitive Republican Primary after gaining over 33,000 votes and winning 11 of 19 counties.
- Over the course of 13 months, refined media and interpersonal communications skills by conducting over 100 media interviews, over 200 public speaking engagements and a dozen multi-candidate debates.
- Developed a deep and high-level network of contacts. Endorsed by over 30 current or former Members of Congress and the Florida Legislature.
- Raised over \$1 million and managed those finances, campaign staff and office and finished the campaign with zero debt.

General Counsel

Florida Department of Elder Affairs, Tallahassee, Florida, May 2013-September 2015

- As a key member of senior management provided advice to the Department's Secretary, senior staff, and other employees regarding legal issues and compliance with state and federal laws, such as the Public Records Act, the Sunshine Law, the Code of Ethics, and HIPAA.
- Contract development and negotiation. Reviewed and drafted procurements.
- Oversaw Department's administrative rulemaking.
- Drafted Department policies. Developed and conducted mandatory training regarding the same.
- Served as Department's representative at meetings with other state agencies, the Governor's Office, and the Legislature, including testifying before legislative committees.
- Participated in and managed all Department litigation, including appearing at hearings and mediations and drafting pleadings.

L. Mary Thomas

Page 2 of 4

- Drafted and reviewed proposed legislation.
- Managed and supervised attorneys, support staff, and outside counsel.
- Prepared responses to complaints of discrimination and/or retaliation filed with the Florida Commission on Human Relations and the Equal Employment Opportunity Commission.

Assistant General Counsel

Executive Office of the Governor, Tallahassee, Florida, June 2011- May 2013

- Attorney for the Governor and the Florida Cabinet: provided legal advice to the Governor and other Cabinet members regarding land use, growth management, administrative, and environmental law issues. Presented legal recommendations to and drafted final orders for the Governor and Cabinet.
- Revised and updated administrative rules of Cabinet agencies, including the Administration Commission and the Florida Land and Water Adjudicatory Commission.
- Advised the Governor and the Governor's Office on the Public Records Act, Sunshine Law, and the Code of Ethics.
- Drafted Executive Orders for the Governor, including the Executive Order for the 2012 Republican National Convention.
- Provided advice to Governor and Lieutenant Governor regarding military base encroachment issues, and participated in negotiations to secure the acquisition of property integral to the buffering of Florida's military bases. Worked with the Florida Department of Environmental Protection and the Florida Department of Economic Opportunity to identify and strategize regarding military base buffering opportunities.
- Advised the Florida Legislature regarding language for proposed growth management legislation that would aid in reducing incompatible uses near military bases.
- Staff attorney for Florida Defense Support Task Force, an entity established by the legislature to preserve, protect, and enhance Florida's military missions and installations.
- Governor's representative in negotiations with U.S. Department of Justice regarding the BP Oil Spill.
- Reviewed proposed legislation, assisted in drafting of legislation, and provided advice to the Governor and the Governor's office on legal issues regarding bills, including constitutional issues.
- Reviewed, revised, and negotiated leases and contracts.
- Advisor to Governor on judicial nominations and on legal issues related to gubernatorial appointments.
- Recipient of Davis Productivity Award for serving on a legal team that saved the state \$12.6 million dollars in a settlement with a software company regarding alleged licensing violations by state agencies.
- Presented speeches regarding mediation and the Florida Public Records' Act to various parties.

Assistant General Counsel

Florida Department of Community Affairs, Tallahassee, Florida, April 2009-June 2011

- Provided legal advice to the Department regarding land use, growth management, and administrative law issues.
- Lead attorney for the Department in administrative hearings before the Division of Administrative Hearings.
- Drafted: Final Orders; Determinations in land development regulation consistency challenges; Settlement Agreements; Petitions for Formal Administrative Hearing; and various other land use and administrative law documents.

L. Mary Thomas

Page 3 of 4

Associate Attorney

Baker and Hostetler, LLP, Orlando, Florida, May 2007-August 2008

- Prepared for land use hearings on variance requests, comprehensive plan amendments, rezonings, and various other land use approvals and challenges.
- Drafted: easements, school capacity enhancement agreements, request for variances, leases, option agreements, sale and purchase agreements, and other land use and real estate documents.
- Gained significant experience with Developments of Regional Impact, including drafting development orders.
- Drafted condominium filing documents for State of Florida and U.S. Department of Housing and Urban Development filings.

Associate Attorney

Guemmer and Seymour, Tampa, Florida, January 2006-June 2006

- Drafted pleadings, memoranda of law, and deposition summaries.
- Participated in trial preparation, including drafting motions in limine.

Associate Attorney

Cobb and Cole, P.A., Daytona Beach, Florida, May 2005-November 2005

- Drafted easements and various other land use and real estate documents.
- Prepared for zoning and land use hearings.
- Drafted opinion letters for proposed developments' compliance with state, county, and municipal requirements.
- Met and negotiated with state, city, and county officials in order to enable clients to develop properties in compliance with applicable laws and regulations and in order to ascertain the likelihood of governmental staffs' support of development projects.
- Determined applicability of CERCLA, RCRA, and various other federal, state, and local environmental laws and regulations to particular development projects and properties.

Law Clerk to Administrative Law Judge

Florida Division of Administrative Hearings, Tallahassee, Florida, January 2005-May 2005

- Analyzed administrative complaints, attended administrative hearings, and drafted final orders.

Research Assistant to Professor of Property Law J.B. Ruhl

Florida State University College of Law, Tallahassee, Florida, August 2003-May 2004

EDUCATION

LL.M. in Real Property Development

University of Miami School of Law, Coral Gables, Florida, Ex. 6 - Personal

Academic Honors:

- One of the top 5 students in the LL.M. Program.
- Recipient of Attorney's Title Insurance Fund Award for Academic Excellence

L. Mary Thomas

Page 4 of 4

Juris Doctor, Cum Laude

Florida State University College of Law, Tallahassee, Florida,

Ex. 6 -
Personal

Academic Honors:

- Top 16% of class
- Dean's List
- Book Award for highest grade in Property II Class
- Recipient of FSU Graduate Fellowship (full merit-based scholarship and stipend)

Bachelor of Arts, Political Science

University of South Florida, Tampa, Florida,

Ex. 6 - Personal
Privacy

Academic Honors:

- University Provost Scholar (3.98 GPA)
- Dean's List
- Florida Bright Future's Scholarship
- University Honor's Scholarship

FOREIGN LANGUAGES

- Malayalam (South Indian language)



LINCOLN FERGUSON

CONTACT

LINCOLN FERGUSON

Ex. 6 - Personal Privacy

QUALIFICATIONS

- *Thorough knowledge of media communications*
- *Excellent people skills*
- *Extensive knowledge/understanding of state and local hot button issues*
- *Adept at using Adobe Creative Suite and Microsoft Office*
- *Experience dealing with quick deadlines and high-pressured environments*

EDUCATION

BACHELOR OF ARTS

Journalism

Minor in Political Science

University of Oklahoma

Ex. 6 - Personal

RECENT EXPERIENCE

PRESS SECRETARY

Attorney General's Office | Oklahoma City, OK | July 2016 - Current

Serve as a liaison between the media, the public, and government. Lead the efforts of the Attorney General's Office communications team in speech and column writing and operating all social media platforms. Actively plan opportunities for the Attorney General to speak around the state and country to various organizations. Serve as the official spokesperson for Attorney General Pruitt and the Attorney General's Office.

DEPUTY PRESS SECRETARY

Attorney General's Office | Oklahoma City, OK | Sept. 2014 - June 2016

Assisted in writing speeches, opinion editorials, social media posts and organizing press events. Worked closely with newspaper, television and radio reporters. Assisted in open records requests.

PRODUCER

KFOR, Newschannel 4 | Oklahoma City, OK | May 2013 - August 2014

Created, organized and wrote three hours of content as the producer of Newschannel Four's morning newscast. Part of the Emmy Award-winning team that brought Oklahomans around-the-clock coverage of the 2013 tornado outbreak.

EXPERIENCE

WRITER

KFOR, Newschannel 4 | Oklahoma City, OK | Aug. 2011 - May 2013

Assisted producers with all nightly newscasts. This includes writing content, dispersing scripts, and operating the TelePrompter.

PUBLIC RELATIONS/MARKETING INTERN

Gaylord College, University of Oklahoma | Norman, OK | Jan. 2013 - May 2013

Created a weekly newsletter for all Gaylord students, staff and alumni. Designed numerous posters and promotional materials for various events. Assisted PR director with various tasks.

NEWS INTERN

KFOR, Newschannel 4 | Oklahoma City, OK | May 2011 - Aug. 2011

Observed and participated in daily duties including producing, reporting, directing and editing.

AWARDS / ACCOMPLISHMENTS

- LOYAL, Class XII
 - 30 Under 30 Award - *presented by ionOklahoma magazine*
 - President, University of Oklahoma JayMac Alumni Association Board
 - Brothers Under Christ Alumni Association Board Member
 - Heartland Emmy for Breaking News Coverage
 - Heartland Emmy for Continuing Coverage
- (Both were awarded to the KFOR team in 2014 for coverage of the May 2013 Moore tornado.)*

Liz Bowman

Ex. 6 - Personal Privacy

LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

Public Affairs and Strategic Communications Professional

Strategic communications professional with advanced writing, messaging and media relations expertise. Hard-working leader who builds and executes tactics to meet policy, regulatory and advocacy goals.

AREAS OF EXPERTISE

- Strategic communications and planning
- Message development
- Media relations and management; media training
- Crisis communications
- Writing and editing
- Issue and advocacy communications

PROFESSIONAL EXPERIENCE

American Chemistry Council (ACC), Washington, D.C.

Oct.2012 - Present

Director, Issue/Advocacy Communications

- Provides strategic counsel and media relations for ACC's ongoing chemicals management advocacy
- Seeks opportunities to communicate the benefits of chemical products to key audiences, including: members, value chain, elected officials, press, regulatory bodies, coalitions and partner organizations

HDMK, Washington, D.C.

March 2010- Oct.2012

Vice President

- Manages public affairs campaigns and strategic communications for clients, including: corporations, trade associations, nonprofits, coalitions, individuals, advocacy campaigns and political campaigns
- Works with clients to develop strategy and messaging on public policy issues to inform and educate: opinion leaders, partners, allies, legislators, the media and the public
- Provides media relations by building on extensive contacts and coordination of responses and statements

The Pew Charitable Trusts, Washington, D.C.

Sept. 2008 - March 2010

Senior Associate for Media Relations, The Pew Center on the States

- Managed strategic communications for advocates and policymakers for multiple Pew campaigns and projects to achieve campaigns' policy goals, specifically Pew's Pre-K Now Campaign
- Wrote and placed news releases, FAQs, talking points, statements, letters and op-eds
- Developed strategic communications plans and messaging for national public opinion polls
- Prepared Pew executives, allies and partners for media interviews and public speaking opportunities

Strong American Schools' ED in '08 Campaign, Washington, D.C.

Aug. 2007 - Sept. 2008

Deputy Press Secretary

- Managed media outreach during the 2008 presidential election for ED in 08, a 501(c)3 Rockefeller project of the Bill and Melinda Gates Foundation and the Eli and Edythe Broad Foundation
- Managed field staff in the campaign's presidential primary states and general election states
- Worked directly with elected officials, business leaders and community activists who served on the campaign's leadership/steering committee to disseminate the campaign's messages
- Served as the on-ground field coordinator and media contact at presidential debates and campaign events

DynCorp International, Falls Church, Va.

Sept. 2005-Aug.2007

Manager, Media and Government Relations

- Managed national and international media access to the company and its national/international work sites; provided crisis communications and defended the company's interests with external stakeholders
- Helped build and maintain the company's relationship with key media, government and elected officials
- Directed all internal communication to inform employees of corporate developments

CTIA - The Wireless Association, Washington, D.C.

Sept. 2004-Sept. 2005

Coordinator, Policy and Research

- Assisted in the research and writing of industry papers for issues, such as: taxes, hearing aid compatibility, disability access, child safety, wireless end-of-life management and health effects
- Assisted the vice president of policy in various administrative, scheduling and proofreading tasks

Liz Bowman

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• LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

VOLUNTEER EXPERIENCE

- Junior League of Washington, active member
- Junior Friends of The Campagna Center, active member
- Professional Volunteer, 2012 Republican National Convention (surrogate media team)
- Romney/Ryan 2012, volunteer (GOTV, phone bank)
- Right NOW PAC (fundraising event co-host)
- McCain/Palin 2008, volunteer

EDUCATION

Johns Hopkins University: MA in government (focus in political communication)

Virginia Polytechnic Institute and State University: BA in communication studies

- Minor in political science, minor in business leadership

MANDY M. GUNASEKARA

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BAR MEMBERSHIP

October 2010 **Colorado State Bar** (Inactive as of 2015)
April 2010 **Mississippi State Bar** (Inactive as of 2011)

LEGISLATIVE EXPERIENCE

January 2015 - **U.S. Senate Committee on Environment and Public Works** **Washington, D.C.**
Present *Majority Counsel, Chairman Jim Inhofe*
Responsibilities: Manage Clean Air Act and climate change portfolios for Chairman. Plan full and subcommittee hearings and develop related legislative strategies. Coordinate efforts with Leadership, other key committees, EPW Member offices and stakeholders. Represent committee perspective before administrative agencies, state officials, industry groups, environmental organizations, and international entities.

October 2014 - **National Association of Chemical Distributors** **Arlington, VA**
January 2015 *Senior Director, Legislative Affairs*
Responsibilities: Engage key congressional leaders and staff on environment, energy, tax, and transportation issues impacting member companies. Coordinate association priorities with coalition efforts. Expand member companies' participation in PAC activities and manage political contributions.

March 2014 - **U.S. House of Representatives** **Washington, D.C.**
October 2014 *Senior Counsel, Office of Congressman Bob Latta*
Responsibilities: Prepare Congressman for Energy and Power Subcommittee hearings and markups. Oversee Environment and Economy Legislative Assistant work product. Analyze floor votes and strategize amendment opportunities. Work with committee staff and interest groups on legislative initiatives important to the Congressman and the constituency.

June 2012 - **U.S. House of Representatives** **Washington, D.C.**
February 2014 *Legislative Counsel, Office of Congressman Bob Latta*
Responsibilities: Manage energy, environment, trade, agriculture, immigration, labor, and homeland security issues for Congressman. Prepare Congressman for Energy and Commerce Subcommittee activity. Draft legislation relative to issue responsibility. Coordinate district trips and interface with major energy entities, manufacturers, and the agriculture community.

June 2011 - **U. S. Senate Committee on Health, Education, Labor and Pensions** **Washington, D.C.**
June 2012 *Labor Research Assistant, Office of Ranking Member Mike Enzi*
Responsibilities: Update Senator and staff on current labor issues. Perform legal and policy research. Provide vote recommendations. Prepare floor documents for Senator and committee staff. Research, analyze, and draft memos regarding administrative actions. Participate in all facets of labor and disability hearings, including: developing key talking points; negotiating scope of hearings with Democrat staff; vetting potential witnesses; and preparing committee staff during prehearing briefings.

March - **U.S. House of Representatives** **Washington, D.C.**
June 2011 *Legal Intern, Office of Congressman Mike Coffman*
Responsibilities: Correspond with constituents on a number of issues. Draft co-sponsorship memos. Facilitate stakeholder meetings for Legislative Director. Lead Capitol tours. Provide supplemental policy and legal research for legislative staff. Attend relevant hearings. Assist with general administrative tasks.

EDUCATION

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University of Mississippi Law School **Oxford, MS**
Juris Doctor
Activities: Research Assistant to Prof. Serrao, Mississippi Innocence Project, Student Hurricane Legal Network for the New Orleans City Attorney's Office, Law School Student Body Public - Relations Committee Chair, Environmental Law Society - Treasurer, Public Interest Law Foundation - Member.

Mississippi College **Clinton, MS**
Bachelors of Arts, *Magna Cum Laude*
Major: Communications
Honors: President's List Scholar, Dean's List Scholar, All-Academic Sportsman, All-Conference Runner, ASC Runner of the Week, SAAC Representative, Choctaw Soccer Pride Award.

Megan Sweeney

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EXPERIENCE

Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2013-Present

- Developed and oversaw the communications strategy for the successful Presidential campaign
- Served as the primary, on-the-ground spokesperson for 23 Trump-Pence campaign events
- Created media plans for Presidential, Senatorial, Congressional, gubernatorial, legislative and other statewide races
- Coordinated media efforts for the 2015 Northeast Republican Leadership Conference—including press requests for 7 Presidential candidates
- Designed and executed plan for 54 press events across the state in one day
- Managed social media accounts that have received positive accolades from statewide media
- Wrote press releases, speeches, talking points and op-eds for national and state officials
- Named to the “Who’s Next Politics” list for key people in PA politics by BillyPenn.com

Special Assistant to the Secretary, PA Department of State, Harrisburg, PA 2011-2013

- Acted as project manager for the \$5 million Voter ID public education campaign—serving as a primary liaison to 11 government agencies, 500 non-profits and advertising vendors
- Spoke at 55 public events on the Voter ID law, and oversaw a total of 200 events
- Represented the Department of State on 28 professional licensing boards
- Served as Acting Deputy Commissioner for a bureau with a \$50 million budget and 200 staff
- Helped prepare the 2012-13 and 2013-14 budget requests
- Wrote the Department’s Continuity of Operations plan

Press Secretary, Congressman Lou Barletta, Washington, DC 2011

- Served as spokesperson for the Congressman and managed national and local media outreach

Deputy Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2008-2011

- Coordinated more than 100 press conferences with national, state and local officials
- Named one of the “30 Under 30” rising stars by PoliticsPA.com

Speaker, Anne B. Anstine Excellence in Public Service Program, Indiana, PA 2009-2010

- Elected as Speaker by the class of 2010

Confidential Assistant, US Department of Education, Washington, DC 2008

- Conducted research on the National Math Panel and the No Child Left Behind Act

EDUCATION

BA, Government & History, Cornell University, Ithaca, NY

- College Republicans, Chair

Undergraduate Honors Program, La Salle University, Philadelphia, PA

- Atlantic 10 Conference Commissioner’s Basketball Honor Roll (Winter 2005)

SKILLS

- LexisNexis, Adobe InDesign, Adobe Photoshop, SharePoint

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Government Relations

Organizational Management, Training, & Planning

Public Relations & Communications

Coalition Building Advocacy

Profile

- ❖ An individual with proven ability to adapt skill sets to meet the organizational goals of any organization.
- ❖ An administrator with solid leadership experience in advocacy and coalition building, including training and strategic planning to achieve organizational goals.
- ❖ An effective communications professional with a successful record of public relations achievements in non-profit and public sector communications spanning twenty-five years.

Education

Oklahoma State University, Stillwater, Oklahoma

Bachelor of Science, May Ex. 6 -

Major: Political Science/Pre-Law/Paralegal Option

Special Emphasis in Public Affairs, Policy Analysis, and Public Personnel Administration

University of Oklahoma, Norman, Oklahoma

Course requirements towards Master of Public Administration,

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Professional Experience

Executive Assistant to the Attorney General

March 2016 to Present

Executive Unit

Office of the Oklahoma Attorney General

Oklahoma City, Oklahoma

The OAG's Executive Unit provides direction and management for the agency as a whole. The unit houses the centralized functions of the agency essential to all (14) units and sections of the office. This unit ensures that the day to day needs of the agency are met by ensuring the agency has the proper support and staffing to carry out its missions and goals.

As a member of the Executive Unit, duties include assisting with these responsibilities. Daily, a large number of meeting and speaking requests are made to have the Attorney General meet with external constituents and internal staff. The Executive Assistant position is solely responsible for responding to these requests and maintaining a complex scheduling calendar. Additional duties include the review of communications directed to the Attorney General and determining appropriate response and/or referral.

**Director of Executive Relations
& Board Professional
Office of the President
Oklahoma City University**

August 2010 to January 2016

Served as a senior administrator and the board professional for a private, non-profit university. Duties included daily communications and problem solving with and for the OCU Board of Trustees and University President. Responsibility included communicating on behalf of the president with prospective donors, trustees, legislators, and other university constituents. Assisted the board chairman with communications to the board. Directed and coordinated special events providing logistical and representative support to the University Advancement and External Relations Office. Responsible for writing reports on behalf of the university president, editing university materials, and social media communications. Responsible for the university president's communications with the campus community and the board of trustees. Compiled research and assisted with composition of speeches for the president. Prepared and provided orientation materials to board members and coordinate all aspects of board and trustee committee meetings. Reviewed all communications directed to the president and determined appropriate response and/or referral. Served as the president's representative on multiple campus committees. Supervised and managed the president's support staff including recruitment, hiring, and training. Administered the department budget.

**Support Staff
Woodward County District Attorney's Office
Woodward, Oklahoma**

July 2009 to June 2010

Disposition of constituent and defendant-related inquiries not requiring the official action of the district attorney. Used interpersonal skills to conciliate issues with defense attorneys, defendants, victims of crimes and law enforcement personnel.

**Director of Tourism and Public Relations
Woodward Tourism and Convention Bureau
Woodward, Oklahoma**

September 2008 to June 2009

Developed a comprehensive strategic plan for tourism development for the City of Woodward, implementing all facets in a timely manner with notable successful achievements. Responsible for a market analysis of the area's tourism potential and development of slogans and marketing materials to enhance tourism targeting specific outcomes. Marketing efforts included augmenting Woodward area listings in marketing materials, web content development, brochure development, on-line web advertising, print and radio advertisements, ghostwriting for tourism publications, and press release development and distribution. Spoke on behalf of Woodward Tourism before community groups, etc. Worked to grow area tourism and enhance tourism partner facilities and

special events by creating dynamic partnerships utilizing resources, talents, and skills of community volunteers and professionals. Awarded the Friend of the Museum Award from the Plains Indians and Pioneers Museum for efforts to enhance their facilities and programs. Recognized as an up and coming tourism director by the Oklahoma Department of Tourism.

Legal Assistant
Woodward Co. District Attorney's Juvenile Division
Woodward, Oklahoma

September 2007- September 2008

Attended all juvenile court proceedings, recording the outcome of the hearings for the district judge. Liaison with district judges, law enforcement, the Department of Human Services, and the Office of Juvenile Affairs. Responsible for preparing a multitude of legal documents for the Juvenile Division of the District Court, as well as preparation of cases for hearings and trials.

Director, Tulsa Division
Office of Governor Brad Henry
Tulsa, Oklahoma

February 2003 to June 2007

Responsibilities included all aspects of running the operations of the Governor's field office in Tulsa. The primary focus of the position entailed constituent services and community relations in northeast Oklahoma. The position required strong interpersonal, trust-building skills in order to effectively carry out the duties required of the position which included establishing a leadership role in the community, establishing rapport with local media and community leaders, and networking with public assistance organizations. Responsibilities included serving as liaison with all sectors of the community which included business groups, education professionals, emergency managers, state legislators and employees, social service nonprofits, faith organizations, state and federal agencies, Oklahoma's congressional delegation, etc. Served as spokesperson for the governor at media events and as the official representative of the governor at a wide range of public events, organization meetings, and constituent meetings. Additional responsibilities were the planning and coordination of advocacy efforts for multiple community groups. While in the position the most comprehensive special project completed was the oversight, planning, and beginning implementation of Governor Henry's Strong and Healthy Oklahoma Wellness Initiative.

Executive Director
Ada Regional United Way
Ada, Oklahoma

1999 to 2002

Duties involved running the area's largest charity and fundraising organization. Responsible for recruiting and training volunteers and developing campaign strategy, promotional materials and advertising for the annual fund drive, as well as planning and coordinating multiple special events and media events. Responsible for coordinating and overseeing the annual allocations process for United Way member agencies. Skills required to successfully carry out the position were building board relations, establishing a leadership role in the community, establishing rapport with local media and community leaders, networking with public assistance organizations, as well as managing day to day office operations which included financial bookkeeping and reporting. Upon taking the position, the organization began to exceed its community fundraising goals after several years of not reaching its

annual goals. Responsible for Ada obtaining a Success by Six program, the forerunner of Smart Start Oklahoma.

**Executive Assistant to the Attorney General
Office of the Oklahoma Attorney General
Oklahoma City, Oklahoma**

1987 to 1994

Duties included the disposition of office details and correspondence not requiring the official action or decision of the Attorney General. Served as a key public relations contact for media inquiries, legislators, and the general public. Screened meeting and speech requests and maintained the Attorney General's scheduling calendar. Special projects included serving as staff assistant to the Governor's Commission on the Status of Women.

**Paralegal
Office of the Attorney General, Tort Defense Division
Oklahoma City, Oklahoma**

1985 to 1987

**Public Affairs Officer
Oklahoma Tax Commission, Ad Valorem Division
Oklahoma City, Oklahoma**

1984 to 1985

Professional and Volunteer Activities

Woodward Regional Hospital, Board of Trustees

Northwest Oklahoma CASA, Board of Directors, President

Northwest Oklahoma Chapter of the American Red Cross, Board of Directors (Board Member of the Year 2010)

United Fund of Woodward, Board of Directors

Oklahoma Chapter of the Great Western Trail Association, Board of Directors (2009)

Oklahoma Fit Kids Coalition, Board of Directors (2006-2007)

Systems of Care, Tulsa Community Team Member (2003-2007)

JumpStart Tulsa, Steering Committee Member (2003-2007)

Oklahoma Afterschool Network, Leadership Team (2006-2007)

State Employees Charitable Campaign, NE Oklahoma Chairman 2003, 2004, 2005

REFERENCES

The Honorable Scott Pruitt, Oklahoma Attorney General

The Honorable Brad Henry, Governor of Oklahoma (2003-2011)

Gerald Adams, Chief of Staff, Office of Governor Brad Henry (2003-2011)

Terry Cline, Ph.D., Secretary of Health, State of Oklahoma

The Honorable Robert Butkin, Oklahoma State Treasurer (1995-2005)

MaryAnn White, Director, American Red Cross (NW Oklahoma)

Lavah Lowe, CEO, Woodward Regional Hospital (2008-2010)

Vicki Patton, Board Chairman, Ada Regional United Way (2000)

Millan N. Hupp

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Education

Oklahoma State University
Bachelor of Science: Hotel and Restaurant Administration. Minor: Political Science

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Experience

Political Fundraising and Operations – Attorney General Scott Pruitt
Tulsa, OK February 2015 – present

- Primary contact/liaison for Attorney General Pruitt's political team
 - Main interface between AG Pruitt and Republican Attorneys General Association
 - Main interface between AG Pruitt and donors and political contacts
- Execution of fundraising strategies for 501c3 and Leadership PAC
 - Aided in developing and executing fundraising plans and was responsible for collection of funds
 - Prepared briefings and messaging
- Staffing and scheduling for an elected official
- Relationship cultivation and management
 - Donors, organizations, lobbyists, constituents, principals
- Managed every aspect of a campaign operation
 - Donor file
 - Record keeping
 - Finance management/ compliance with state ethics and FEC
- Inception to dissolution of two federal PACs and dissolution of a state committee
- Experience in communications, social media, general consulting, solicitation and prospecting, and polling

Embassy Suites Nashville-Airport (Aimbridge Hospitality) July 2014-February 2015

10 Century Boulevard, Nashville, TN 37214 615-871-0033

- Business Travel Sales Manager
 - Contract negotiation and RFP bids for local and national accounts
 - Responsible for meeting quarterly sales goals
 - Relationship building through community involvement and sales blitzes
 - Work with local contacts, Hilton national account owners, and utilize available resources to move market share
 - Act as liaison between the hotel and the community
 - Weekend Manager on Duty shifts

Oklahoma City Convention and Visitor's Bureau August 2013-December 2013

123 Park Avenue OKC, OK 73012 405-297-8912

- Intern: Convention Services
 - Tasked with attending to walk-in and call-in orders for visitor information
 - Accompanied supervisors on site visits for potential conventions
 - Assigned many projects involving local and national organizations
 - Researched various methods for promoting tourism and city attractions

Westin San Francisco Market Street (Highgate Hotels) June-July 2012

50 3rd Street San Francisco, CA 94103 415-974-6400

- Intern: Human Resources
 - Dealt in Microsoft Operating Systems, EV5, ADP Timesaver
 - Assisted in organization of associate appreciation events as well as hotel's participation in a city wide fundraiser (Leukemia & Lymphoma Society: Million Dollar Mission)
 - Assisted in hotel wide communication through various methods including emails and postings
 - Attended operational meetings including union grievances, mediations, workers compensation, and safety

Eskimo Joes Restaurant August 2010-May 2014

501 West Elm Avenue Stillwater, OK 74074 405-372-8896

- Server Shift Leader
 - Worked my way to this position first starting out as host, then expeditor, then server, and finally server shift leader

Leadership/Activities/Service

Oklahoma Federation of Young Republicans April 2016 - present

First District Vice-Chair

Liaison between county chapters and the executive team

Tulsa Republican Women's Club March 2016 - present

Member

Oklahoma House PAC

Volunteered to assist with fundraisers during election cycle

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Objective: To advance the goals of the Trump-Pence Administration in a press or communications role using media relations, innovative digital communications and creative speechwriting skills developed in Congressional offices and federal agencies.

Experience

Committee on Natural Resources, Chairman Rob Bishop, Washington, D.C

April 2016 - Present

Deputy Press Secretary

- Create media plans for legislation including Puerto Rico's economic crisis and comprehensive mining reform to streamline messaging, engage stakeholders and boost the Committee's profile
- Draft speeches and place op-eds for the Chairman on issues including EPA methane regulations and Arctic energy development to generate national and regional news coverage
- Travel with the Chairman and military personnel to manage field hearing press operations and develop firsthand knowledge and expertise in energy and mineral resources issue areas
- Cultivate relationships with reporters, industry groups, and press and policy staff in the 26 Republican Member offices to promote national and regional coverage of Committee policy objectives

Press Assistant and Media Relations Coordinator

September 2015 - April 2016

- Pitched and booked Congressmen and surrogates for national television and radio appearances
- Wrote and distributed media advisories for hearings on issues including the EPA's Animas River spill and offshore energy production in the Gulf of Mexico to shape the national narrative
- Increased exposure and highlighted key legislation in targeted markets by expanding press lists 30% to reach more than 1,200 national and local reporters and producers organized by outlet and issue area

Republican National Committee, Cleveland, OH

July 2016

Republican National Convention Regional Media Outreach Team – West At-Large Professional Volunteer

- Booked 23 surrogates for over 75 media appearances in 24 outlets over 4 days of convention
- Coordinated in-person satellite interviews for delegates through GOP-TV and distributed convention communication documents with regional outlets in OR, UT, MT, WA, and WY

United States Senate, Washington, D.C.

May - August 2015

Paid Intern

- Strengthened constituent outreach through weekly meetings with interest groups about policy developments, the legislative agenda and day-to-day responsibilities on Capitol Hill
- Compiled morning, midday and evening television, radio and print news clips using specialty online research tools and distributed clips to Republican senate staffers

Legislative Intern

May - July 2014

- Completed extensive oversight research on critical issues such as the Inspector General's audits of Veterans Affairs' Hospitals regarding manipulated wait times

U.S. Department of Education, Washington, D.C.

July - August 2014

Web Team and Social Media Intern, Office of Communication and Outreach

- Coded online content using HTML to advance national education initiatives and edited Department-wide communications to enhance message consistency and cohesion
- Crafted strategic communications plan for the Under Secretary's national college visits to establish connections with higher education administrators and engage with college students

Skills: Proficient in Spanish, Adobe Creative Suite, Basic HTML

Education

University of Michigan, Ann Arbor, MI

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- B.A. in Political Science, International Studies and Spanish – Honors Program
- Thesis: Fact or Fiction: Media's Tale of an Ideologically and Affectively Polarized Society
- Pi Beta Phi Fraternity, External Relations Co-Chair

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PRESTON L. DOERFLINGER

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FOCUS...

A dynamic, result oriented professional extremely dedicated to identifying and implementing efficiencies to improve the fiscal health, operational functionality, and accountability of governments.

IN BRIEF....

- Entrepreneur with 20 years management experience encompassing medical supplies, patient service, hospice, and pharmacy operations with extensive background creating innovative solutions to health care issues while providing outstanding patient care:
 - Health Care Management
 - Policies/Procedures
 - Training Management
 - Employee Relations
 - Multi-Unit Management
 - Acquisitions/Mergers
 - JCAHO Compliance
 - Supervision
 - Audits and Controls
 - Budget/Financials
 - Strategic Planning
 - Due Diligence
 - Project Management
 - Profit & Loss
 - Resource Management
 - Vendor Relations
 - Business Start-ups
 - Exit Strategies
- Broad-based management and strategic planning skills for developing programs, selecting team members and managing resources
- Budgeting, forecasting, vendor sourcing, agreement negotiation and resource management necessary for driving profits
- Extensive experience with accounting, auditing, and broad and specific financial oversight of various types of businesses
- Proven expertise developing teams, coordinating employees, developing objectives, establishing priorities and overseeing operations
- Human resource management experience with highly effective employee relation skills necessary for interviewing, hiring, training, motivating and evaluating staff members
- Specialized expertise in analyzing operations, developing strategies, streamlining processes, assessing the strengths/weaknesses of team members and facilitating change
- In-depth sales and marketing expertise necessary for turning around underperforming operations, capturing market share and driving profits in a patient-focused environment
- Skilled in pioneering programs, creating strategic plans serving as liaison between partners, investors, medical service providers while ensuring regulatory compliance

EDUCATION...

Southern Nazarene University

Bachelor of Science; Organizational Leadership

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Cum Laude Graduate

Received Distinguished Achievement Award

Tulsa Community College; **Associate of Applied Science, Respiratory Therapy,**

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CERTIFICATIONS/TRAINING...

Dale Carnegie Course, Sales Advantage Certificate

Birthing Giants Program*, The Entrepreneurs Organization and MIT 2006-2008

*One of 60 entrepreneurs, under the age of 40, internationally chosen to participate.

PROFESSIONAL EXPERIENCE...

Secretary of Finance, Administration and Information Technology

- State of Oklahoma

(2011 to present)

Doerflinger was appointed by Governor Mary Fallin on January 19, 2011. He also serves as the director of the Office of Management and Enterprise Services (OMES), the state's central finance and operations agency.

Prior to his state appointment, Doerflinger founded and served as chief executive officer of PLD Management, a business consulting and investment firm, in addition to founding several health care and supply companies. In 2009, he was elected city auditor of Tulsa. He received a bachelor's degree in organizational leadership from Southern Nazarene University.

Since joining the Fallin administration, Doerflinger has become known as the governor's chief problem solver and a leader of her efforts to modernize state government. He is also the governor's lead budget negotiator with the Legislature.

As director of OMES, Doerflinger is the state's chief non-elected finance, administrative, and operations officer. OMES, formerly the Office of State Finance, is comprised of multiple former state agencies that were consolidated into one agency under legislation enacted in 2011 and 2012. As director, Doerflinger plays an important role in maintaining the broad focus of the newly-consolidated agency while also sustaining the core missions of each division. Doerflinger's cabinet duties were expanded in summer 2013 to reflect the widened responsibilities of the newly-consolidated agency under the new cabinet position of secretary of finance, administration and information technology.

Between March 21, 2012 and November 1, 2012, Doerflinger temporarily served as interim director of the Department of Human Services. At DHS, Doerflinger was instrumental in implementing the beginning stages of the Pinnacle Plan, the largest child welfare reform in recent state history.

Elected City Auditor- City of Tulsa

(2009 to 2011)

Ensure accountability of city government. Determine that resources are safeguarded and efficiently and effectively applied to the intended purposes. Recommend adequate controls. Assess compliance with regulations, statutes, ordinances and established practices. Assist management in improving operations and reducing risk of loss and waste. Focused on developing performance and results-based government financial management practices.

CEO/Founder- PLD Management, LLC

(Present)

Combining vast knowledge and experience to operate a business consulting and investment firm. Conduct complete audit of business entities to include examination of all financial records and make recommendations for cost-saving measures based on findings. Determine for client whether the financial records, accounts and inventories for the entity are being kept and maintained in accord with applicable laws and generally accepted accounting principles.

Co-Founder/Director- RSI HEALTHCARE

(1996 to Present)

Founded RSI Healthcare with locations in Tulsa and Oklahoma City. Supervise 12 employees for company generating \$1.2 million in annual revenue with accountability for business development, marketing, administration, budgeting, and long-term growth. Set up the processes and systems that facilitate growth and ensure regulatory compliance. Negotiate contracts to provide oxygen and medical equipment to nursing homes along with consulting services in order to ensure optimum patient care. Created and execute business plans as well as develop exit strategies for business. Solely responsible for all aspects of financial oversight of this entity.

Co-Founder/Director- PHARMCARE

(2000 to Present)

Durant, Enid, Hydro, Oklahoma City, Tulsa

Serve on the management team for a 5-unit closed-door pharmacy with 100+ employees providing pharmacy services to long-term healthcare facilities statewide. Implement software applications for nursing homes to control prescription drugs. Provide financial oversight of this entity including assisting with internal auditing and coordinating external audits. Company generates approximately \$100million in annual revenues.

Co-Founder/Director- MEDICAL SUPPLY SOLUTIONS, INC. (2004 to 2005-sold to partners)

Serve on the management team for medical supply company selling in retail and outside sales environments to individuals and long-term healthcare facilities. Primary responsibility is to enact financial controls to assist day-to-day managers and provide them with firm financial footing. Company employees 10 individuals.

Co-Founder/Director- SERENITY HOSPICE OF CLAREMORE (2006 to 2012-sold to partners)

The most recent venture as an investor with accountability for advising working partners on operational controls, technology implementation and compliance issues. Develop systems that provide the foundation for ongoing growth. Direct marketing programs, supervise sales associations and implement strategic marketing strategies to capture market share. Company generates over \$1million in annual revenues and employees over 20 individuals.

VENCARE, a division of VENCOR HOSPITALS, Oklahoma City, OK: (1996 to 1998)

Area Manager- Eastern Oklahoma/Arkansas

THRIFTY MEDICAL, Tulsa, OK: *Coordinator of Respiratory Services* (1993 to 1996)

LINCARE, INC., Tulsa, OK: *Healthcare Specialist I* (1993)

TULSA REGIONAL MEDICAL CENTER, Tulsa, OK: *Respiratory Therapist* (1992 to 1993)

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Professional Experience

Hess Corporation

Manager, Government Affairs & HessPAC

**Washington, D.C.
June 2015-Present**

- Serve as Hess' sole point of contact with the United States Congress in order to advocate on behalf of the company's legislative and regulatory priorities.
- Coordinate with senior executives to identify corporate priorities to effectively mitigate against legislative and regulatory risks to the company's license to operate.
- Represent Hess at relevant trade associations to initiate coalition building with like-minded companies to advance key industry initiatives.
- Launched Hess Corporation's political action committee, HessPAC, to enhance the political awareness of the company's employees.
- Develop and execute a strategic outreach and communications plan to recruit new HessPAC members.

BP America

Director, Communications & External Affairs

**Washington, D.C.
March 2015 – June 2015**

- Maintained responsibility for all initiatives created while serving as Associate Director of US Federal Government Affairs, while continuing to execute the responsibilities as outlined below.
- Managed BP's relationships with Members of the U.S. House of Representatives and advocated Congress on the company's legislative and regulatory priorities for all business units.

Associate Director, Communications & External Affairs

November 2011-March 2015

- Engaged on a day-to-day basis with key Congressional stakeholders to create opportunities and mitigate risks for BP's downstream business unit.
- Coordinated with Regulatory Affairs team to engage relevant regulatory agencies.
- Utilized sponsorships, trade associations, PAC contributions and community engagements in a strategic way to maximize value for the company.

United States Senator Kay Bailey Hutchison (R-TX)

Legislative Assistant

**Washington, D.C.
January 2009-November 2011**

- Served as senior staff and advised the Senator on a legislative portfolio consisting of energy, environment, agriculture, natural resources, and made policy recommendations to the Senator.
- Collaborated with Senate Leadership and the pertinent committees.
- Prepared talking points for Senator Hutchison's floor speeches, press interviews and speaking engagements, based on thorough research and firsthand knowledge of policy issues.
- Prepared Senator Hutchison for meetings by writing event briefs for the Senator's reference.
- Met with Mayors, City Managers and local officials on behalf Senator Hutchison to discuss local appropriation and grant requests as well as the legislative agenda of Texas localities.

United States Small Business Administration (Presidential Appointee)

Washington, D.C.

- Appointed by President George W. Bush to serve at the U.S. Small Business Administration (SBA).

Policy Analyst

January 2008-January 2009

Office of Policy and Strategic Planning

- Advised the Administrator on the development of SBA's policies in the areas of energy, internal trade, health care and economic development.
- Attended weekly briefings with the National Economic Council to provide updates and offer input on Administration policies.
- Provide briefing material to White House staff; this information was used in press releases, website content and speeches by President Bush.
- Reviewed, commented and approved all SBA documents to ensure compliance with the administration's priorities.

- Prepared the Administrator and other SBA officials to testify before Congressional committees on SBA's program offices and initiatives.
- Analyzed and monitored legislation pertinent to small business concerns and wrote memos to the Administrator describing the scope of pending legislation.
- Approved documents from program offices and worked with the White House to have documents cleared and approved before leaving the Agency.

United States Senator George Allen (R-VA)
Legislative Correspondent

Washington, D.C.
July 2005-March 2007

- Assisted Senator Allen's Legislative Assistants in the areas of: energy, environment, agriculture, national defense, homeland security and veterans' affairs.
- Provided official responses to constituents, by letter, fax, email, phone call or in person meeting.
- Met with lobbyists, business organizations and constituent groups to discuss Senator Allen's legislative agenda.

Education

Randolph-Macon College, Ashland, Virginia
B.A. Political Science, Minor in Speech Communication
Student Body President

Ex. 6 - Personal
Privacy

Leadership Positions

- Board Member, National Energy Resources Organization
- Member, Randolph-Macon College Alumni Board of Directors

2016-Present
2014- Present

Professional Volunteer Experience

2016 Republican National Convention, Cleveland, Ohio
Professional Volunteer
Committee on Arrangements, Operations

July 2016

Ryan Jackson

Ex. 6 - Personal Privacy

MANAGEMENT AND POLICY EXPERIENCE

STAFF DIRECTOR, U.S. Senate Environment and Public Works Committee, Washington, D.C. (2015-present)

- Manage office with 20 Republican staff and administer two-year \$10.4 million budget with additional responsibility for nearly 50 total committee staff, personnel, equipment, and technology expenses.
- Develop, coordinate, and execute a targeted legislative, policy, oversight, and public outreach agenda for one of 20 committees in the U.S. Senate for the 114th Congress.
- Responsible for overseeing or conducting 72 hearings and business meetings, enacting over 40 new laws, confirming 7 Presidential nominations, and issuing 5 oversight reports.
- Offer legislative, policy, and procedural counsel to 11 Republican Senators of the committee and other Senators.
- Chief liaison to the Senate and House leadership and to the White House and work extensively with the U.S. Environmental Protection Agency, Department of Interior, U.S. Army Corps of Engineers, among other regulatory agencies.
- Direct involvement through writing or negotiating the following bipartisan legislation:
 - *Fixing America's Surface Transportation Act* (Public Law 114-94)
 - First 4 year plus highway bill enacted since 2005 investing \$305 billion in interstate building and modernization
 - *Frank R Lautenberg Chemical Safety for the 21st Century Act* (Public Law 114-182)
 - First major environmental legislation enacted since 1996
 - *Water Infrastructure Improvements for the Nation Act* (Public Law 114-332)
 - \$11 billion authorization for ports, navigation, and water infrastructure including assistance for lead contaminated drinking water infrastructure for Flint and similar communities
 - *BUILD Act – Brownfields Reauthorization* (S. 1476, passed U.S. Senate June 27, 2016)
 - *Coal Combustion Residuals State Regulation* (Public Law 114-332, Section 2301)
 - First time Congress has passed legislation allowing states to permit coal ash disposal
 - *Nuclear Energy Innovation and Modernization Act* (S. 2795, reported from committee with bipartisan 17-3 vote)

CHIEF OF STAFF, Office of U.S. Senator James M. Inhofe, Washington, D.C. (2011-present)

- Manage office with 35 staff among the Washington, D.C. and four Oklahoma offices and administer a \$3.2 million annual budget for total operations, personnel, travel, equipment, and technology.
- Develop, supervise, and coordinate the legislative agenda, public outreach, constituent services, and political coordination to implement a long-term strategic plan for the Senator's goals while also responding to time sensitive demands.
- Chief office liaison to Senate and House leadership and the White House other offices of the Oklahoma delegation and principal advisor on Presidential appointments to positions in Oklahoma.
- Principal advisor to the Senator on policy and procedure.
- Regularly write, edit, and approve staff drafts of the Senator's remarks and presentations.
- Negotiated a traditional publishing contract with a publishing house and assisted with editing and contributed to the Senator's book, *The Greatest Hoax*, published in February 2012.
- **DIRECTOR**, Friends of Jim Inhofe (FOJI) Campaign Committee
 - Plan and supervise regular fundraising events in Washington, D.C., Oklahoma, and other cities.
 - Hired 3 full-time campaign staff and 6 contract consultants responsible for fundraising, Internet activity, polling, and political advertising for 2014 re-election resulting in the highest primary (88%) and general (68%) election victories of Senator Inhofe's career.
 - Raised and supervised raising \$4.7 million for 2014 re-election.
 - Worked in various roles in Senator Inhofe's 1994, 1996, and 2008 U.S. Senate campaigns.

- **DIRECTOR**, Fund for a Conservative Future (FFCF) (political action committee)
 - Supervise regular fundraising events in Washington, D.C.
 - Raised and supervised raising over \$1.4 million since 2011.
 - Principal advisor to the Senator on the status of races and polling, provide counsel on contributions, and make contributions to candidates and political committees from FFCF and FOJI.

LEGISLATIVE DIRECTOR, *Office of U.S. Senator James M. Inhofe, Washington, D.C. (2007-2011)*

- Led nine member legislative team advising the Senator on votes and procedure, approved all official office correspondence, and initiated the office's annual office accomplishments report.
- Coordinated with the office communications director on weekly interviews and messaging.
- Approved, wrote, or negotiated legislative and amendment language.
- Surrogate for the Senator in Oklahoma and Washington, D.C.
- Principal Accomplishments:
 - *Tar Creek Superfund Site* – Responsible for provisions in 13 laws over 5 years appropriating \$100 million for remediation and relocation of residents in the #1 NPL superfund site.
 - *Water Resources Development Act, 2007* (Public Law 110-114) – Responsible for seven Oklahoma specific provisions and subsequent implementation by the Corps of Engineers.
 - *Appropriations* – Responsible for three staff team over three fiscal years resulting in approximately \$290 million in financial assistance to nearly 200 individual Oklahoma infrastructure, military, municipal, university, and other recipients in nine federal appropriations bills each year.

COUNSEL, *U.S. Senate Committee on Environment & Public Works, Washington, D.C. (2003-2007)*

- Drafted and negotiated legislation and coordinated Congressional hearings on the Committee's air policy priorities, EPA financial management oversight, and Oklahoma priorities.
- Represented the Committee to constituents, outside lobbyists, and Executive Branch employees in meetings and speeches and provided assistance to members of the Committee and the Senate.
- Principal Accomplishments:
 - *Oklahoma/Tribal Environmental Regulations* (Section 10211, Public Law 109-59) – Authored and negotiated legislation requiring cooperative agreements preventing checkerboard environmental regulation in Oklahoma.
 - *Partners for Fish and Wildlife Act* (Public Law 109-294) – First legislation to write, coordinate hearings, gain outside organization support, and negotiate to enactment.
 - *EPA Grants Oversight* – Conducted oversight of EPA grant awards by interviewing EPA personnel, coordinating a hearing, and producing a committee report.

ASSISTANT DISTRICT ATTORNEY, *14th Judicial District of Oklahoma, Tulsa, Oklahoma (2001 – 2003)*

- Represented the State of Oklahoma in negotiating felony and misdemeanor cases in daily court appearances, motion hearings, preliminary hearings, non-jury and jury trials.
- Surrogate for the District Attorney at domestic violence events.

CONSTITUENT AND FIELD REPRESENTATIVE, *Office of U.S. Senator James M. Inhofe, Oklahoma City, Oklahoma (1995 – 1999)*

- Responsible for constituent services involving the Social Security Administration, Medicaid, Medicare, and other state and federal health agencies and a surrogate for the Senator at events.

E D U C A T I O N _____

- **Juris Doctor**, *Oklahoma City University* Ex. 6 -
 - Member – Oklahoma Bar Association
- **Bachelor of Arts**, Public Administration, *University of Oklahoma*, Ex. 6 -

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -

Honors:

Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean's Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions

Moot Court:

Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.

Activities:

Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 -

Honors:

President's Honor Roll
Dean's Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor's office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General's Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General's language in the Oklahoma Supreme Court.

Assistant Solicitor General and Law Clerk

May 2012- August 2016

- Defended the constitutionality of state statutes by briefing and arguing original jurisdiction actions before the Oklahoma Supreme Court; briefed and argued high profile cases before state district and appellate courts, including issues regarding abortion regulations, school vouchers, and workers' compensation reform.
- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA's "Waters of the United States" Rule and the IRS's Final Rule regarding tax credits under the Affordable Care Act.
- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC's final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
- Gained a practical understanding of both Administrative and Health Law.

University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

May 2011-Sept. 2011

- Drafted substantive materials for utilization in legal texts such as "John Paul Stevens: In His Own Words" and a Supreme Court sourcebook, which discussed the inner workings of the United States Supreme Court.
- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -

- Honors:** Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean’s Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions
- Moot Court:** Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.
- Activities:** Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 -

- Honors:** President’s Honor Roll
Dean’s Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor’s office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General’s Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General’s language in the Oklahoma Supreme Court.

Assistant Solicitor General and Law Clerk

May 2012- August 2016

- Defended the constitutionality of state statutes by briefing and arguing original jurisdiction actions before the Oklahoma Supreme Court; briefed and argued high profile cases before state district and appellate courts, including issues regarding abortion regulations, school vouchers, and workers’ compensation reform.
- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA’s “Waters of the United States” Rule and the IRS’s Final Rule regarding tax credits under the Affordable Care Act.
- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC’s final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
- Gained a practical understanding of both Administrative and Health Law.

University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

May 2011-Sept. 2011

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- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

(work)202-224-2829

(cell) Ex. 6 - Personal Privacy

SUSAN PARKER BODINE

susan_bodine@epw.senate.gov

SKILLS

Through twenty-eight years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Chief Counsel, Senate Environment and Public Works Committee

410 Senate Dirksen Office Building
Washington, DC 20510
January 2015-present

The Environment and Public Works Committee has jurisdiction over all environmental and fish and wildlife protection laws as well as the Federal Highway Program, the civil works program of the Army Corps of Engineers, and other infrastructure authorities.

As Chief Counsel my job is to help the Chairman advance his legislative and oversight agenda. In particular, I negotiated the environmental streamlining provisions of the Fixing America's Surface Transportation Act (P.L. 114-94). I oversaw the Senate legislative and oversight efforts relating the Waters of the United States (WOTUS) rule, including the Federal Water Quality Protection Act (S. 1140), numerous hearings, and a Majority Report on WOTUS implementation. I negotiated many provisions of the Water Infrastructure Improvements for the Nation (WIIN) Act (S. 612). I also help supervise the committee staff.

I have written numerous op-eds, articles, and press releases to communicate the Chairman's goals. I made presentations before many different groups and spoke to reporters on behalf of the Chairman.

I have worked with outside counsel to develop and file amicus briefs for members of Congress challenging the Clean Power Plan, the Chesapeake Bay Total Maximum Daily Load, and the WOTUS Rule.

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-January 2015

As a lawyer in private practice I used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on environmental legal and policy issues.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testified before Congress, wrote articles, gave frequent speeches to trade associations, and spoke to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC

January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste, the Clean Water Act Spill Prevention, Control and Countermeasure regulations, and the exemption reporting air releases from farms under both the Comprehensive Environmental Response, Compensation, and Liability Act and the Emergency Planning and Community Right to Know Act.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response (now Office of Land and Emergency Management) I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act (P.L. 107-118) ; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.

Associate, August 1988 – January 1995

As an associate, I represented clients involved in Superfund litigation and Clean Water Act permit appeals, counseled clients on compliance with the Resource Conservation and Recovery Act, drafted comments on proposed agency regulations, prepared clients for multi-media inspections, conducted environmental due diligence for real estate and corporate transactions, and drafted environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY

August 1983-July 1985

Paralegal in the legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law

Philadelphia, Pennsylvania

J.D., cum laude [Ex. 6 - Personal]

University of Pennsylvania Law Review, Editorial Board [Ex. 6 -]

Princeton University

Princeton, New Jersey

A.B, History, cum laude [Ex. 6 -]

PROFESSIONAL:

Security Clearances (former):

Top Secret

Sensitive Compartmented Information access

Bar Admissions:

District of Columbia

Commonwealth of Pennsylvania (inactive)

U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

Married, David M. Bodine, IV. Two sons, Christopher (b. 1991) and Steven (b. 1994).



Sydney M. Hupp

Ex. 6 - Personal Privacy

Experience

Executive Assistant; Oklahoma Attorney General Scott Pruitt

January 2016-Present

- Proactively manage and direct the schedule for the Attorney General, in its entirety
- Primary interface between Attorney General and internal contacts, external contacts, and vendors
- Prepare detailed correspondence on behalf of the Attorney General
- Deploy exceptional organizational, logistical, and operational tactics to aid Attorney General in all endeavors

Deputy Director of Operations and Compliance; Attorney General Pruitt Political Team

June 2015-Present

- Directed annual budgeting and planning process for political team's budgets
- Contributed to organizational planning and fundraising strategy
- Executed and met financial and operational goals
- Required to meet stringent FEC and state ethics financial reporting standards and deadlines
- Managed data entry, accounts, payroll

Political Fundraising and Event Planning for Attorney General Scott Pruitt

May 2014-May 2015

- Planned and executed fundraising events to benefit Scott Pruitt for Attorney General efforts
- Wrote and edited marketing and campaign materials
- Converted handwritten donor records to Crimson Database to meet rigorous compliance standards

Server, Expediter Shift Leader & Trainer; Eskimo Joe's Restaurant

August 2011-November 2014

Education

Oklahoma State University

Ex. 6 - Personal Privacy

Bachelor of Science in Strategic Communications; Emphasis in Public Relations

Minor in Religious Studies

ELIZABETH TATE BENNETT

Ex. 6 - Personal Privacy

National Rural Electric Cooperatives Association, Sr. Principal, Legislative Affairs
Lead Lobbyist on Environment & Appropriations Issues

June 2015- Present

- Designated NRECA liaison in the Coal Utilization Research Council (CURC), Utility Solid Waste Activities Group (USWAG), Washington Coal Club, Women in Agriculture and Women in Government Relations
- Builds broad coalitions of industry stakeholders with common legislative interests
- Spearheaded plan to increase NRECA engagement with Congressional Offices on social media
- Works regularly with NRECA's regulatory and legal teams on in-depth policy issues
- Drafts op-eds for placement in local co-op magazines and newsletters
- Travels regularly throughout the Midwest and Southeast for speaking engagements at co-ops
- Responsible for designating campaign contributions for all EPW/E&C/Appropriations Committee Members
- Maintains strong relationships with individual Members of Congress & senior staff within Senate and House Leadership, Senate Environment and Public Works Committee, House Energy & Commerce, Senate/House Appropriations Committees/Subcommittees, House/Senate Agriculture Committees
- Maintains strong relationships with rural & D.C. stakeholders in policy arenas of energy, environment, telecomm & agriculture
- Assisted EPA Transition Team with General Pruitt's confirmation hearing process: identified and connected Team with Congressional allies from key states. Facilitated industry op-eds and social media placement
- Utilized industry coalitions and NRECA's grassroots network to build support for final passage of WIIN
- Obtained a record 38 Senate, 218 House signatures on annual Rural Utility Service letters for FY17

Majority Leader Mitch McConnell, Legislative Assistant for Energy & Agriculture

July 2013- June 2015

- Advised Leader on the Senate Floor for votes on relevant EPA, Interior, DOE, FERC & USDA nominations
- Advised the Leader on selecting GOP Conferees to 2014 Farm Bill
- Advised the Leader during Conference of the 2014 Farm Bill. Helped him insert personal leg priorities
- Regularly staffed the Leader in weekly meetings with D.C. and KY stakeholders
- Spearheaded innovative initiatives (both legislative and non-legislative) during busy political year, including the Leader's 2014 visit (with local coal miner) to EPA HQ for a Public Listening Session on the CPP. Worked with House Coal Caucus to organize press conference outside the Capitol immediately after
- Oversaw the 2015 Senate confirmation process of Jeff Hall for the Farm Credit Administration Board
- Drafted, whipped and passed McConnell-Merkley hemp amendment to the 2014 CJS Appropriations Bill
- Protected 2014 USDA tobacco buyout settlement payments from sequestration. Wrote Sec. Vilsack and OMB Director Burwell identifying specific Budget Control Act language exempting revolving trust dollars, which includes tobacco payments, as exempt from sequester
- Met with and successfully persuaded USDA Deputy Secretary Krysta Harden to reverse a 2013 RMA decision altering crop insurance rotation requirements for tobacco
- Secured speakers from the Administration for Senate briefings including CFTC Commissioner Giancarlo
- Managed efficient, timely mail and vote rec. programs for issues; oversaw small team of leg correspondents
- Initiated a plan to build relationships with Senate Democratic staff
- Represented the Leader's Office at Senate Western Caucus meetings
- Enhanced D.C./KY perceptions of the Leader's accessibility via strong interpersonal skills, open-door policy

Congressman Andy Barr (KY-06), Senior Legislative Assistant
Congressman Brett Guthrie (KY-02), Legislative Assistant

January 2013- July 2013
June 2009-January 2013

EDUCATION: Georgetown University Washington, D.C., Master's in Public Relations & Communications
Centre College, Danville, KY, Bachelor of Arts, Government

William L. Wehrum, Jr.

Ex. 6 - Personal Privacy

Partner and Head of the Administrative Law Group, Hunton & Williams LLP

Hunton & Williams LLP, Washington, DC
2007 to present.

Bill's practice focuses on air quality issues, including regulatory development and related litigation; compliance counseling and enforcement defense; legislative advice; and permitting. Bill is the head of Hunton's Administrative Law Group, which includes the Nation's premier environmental law practice.

Acting Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2005 to 2007

As EPA's senior official on air issues, Bill was responsible for all aspects of the Agency's air program – including stationary source regulations and permitting, motor vehicle and fuel standards, and a wide range of other Clean Air Act provisions.

Principal Deputy Assistant Administrator and Counsel to the Assistant Administrator for Air and Radiation

U.S. Environmental Protection Agency, Washington, DC
2001 to 2005

Associate Attorney

Latham & Watkins and Swidler & Berlin, Washington, DC
1994 to 2001

BF₃ Production Team Leader and Supervisor – Health, Safety, and Environmental

Allied-Signal, Inc., Wilmington, DE
1988 to 1994

Environmental Engineer

Allied-Signal, Inc., Morristown, NJ
1986 to 1988

Education

JD, Widener University **Ex. 6 - P**
BS Chemical Engineering, Purdue University **Ex. 6 -**

Professional Memberships/Certifications

Member of the DC Bar and numerous federal district and circuit courts.
Professional Engineer, State of Delaware (inactive).

Andrew R. Wheeler

Ex. 6 - Personal Privacy

MANAGEMENT & POLICY EXPERIENCE

Trump Campaign Policy Staff

July 2016 –

- One of Two Policy Staff responsible for environmental, energy, agriculture, transportation and telecommunications policy.
- Drafted talking points for speeches, debate preparation, and policy documents.

FaegreBD Consulting

Washington, D.C.

Principal, Team Leader *Energy and Environment Practice*

2009 – present

- Serves as a Principal in a national consulting and government relations firm, assisting clients with federal regulatory and legislative issues. Provided business consulting, conducted federal affairs assessments and direct advocacy services for clients.
- Worked on behalf of business clients, local governmental bodies and not-for-profit organizations.
- Focused extensively on national energy, climate change, and environmental issues including fuels policies, air regulations, and coal issues.
- Team Leader of nine person team since 2014.
- *Of Counsel* with Faegre Baker Daniels Law Firm.
- Co-Chair of firm-wide Energy and Natural Resources Industry Team (50+ attorneys) since 2016.

U.S. Senate Committee on Environment and Public Works (EPW)

Washington, D.C.

Staff Director and Chief Counsel

2002 – 2009

- Served as both Staff Director (Chief of Staff) and Chief Counsel for one of eight authorizing committees in the United States Senate formulating and executing the legislative, oversight, policy and public outreach agenda
 - Jurisdiction encompasses seven Cabinet level departments and agencies
 - Responsible for the Senate confirmation of 52 Presidential nominated positions
 - Policy and procedural advice to members of the Committee and other Senators
 - Chief Liaison to Senate and House Leadership and the White House
- Direct Management:
 - Multi-layered policy and communication/public affairs organization
 - Develop and implement long-term strategic plan while also responding to time sensitive demands
 - More than 30 professional staff, additional responsibility of budget and administration of 60 staff
- Legislative, Policy and Subject Matter Responsibilities:
 - Managed the Senate floor debate and strategy for the Lieberman/Warner Climate Change Bill and other greenhouse gas and carbon constraint technology related legislation
 - Highway Bill reauthorization with over \$286 Billion in transportation funding in 2005.
 - Power plant multi-emissions (Clear Skies Act) and Clean Air Interstate Rule (CAIR)
 - Energy Policy Act of 2005 and 2007 with emphasis on Renewable Fuels Standard (RFS)
 - Policy and legislation involving offshore oil reserves, alternative fueled vehicles, biofuels, oil shell, tar sands, and the renewable portfolio standard
 - Work extensively with regulatory agencies such as the Environmental Protection Agency, Nuclear Regulatory Commission, and the Departments of Energy, Transportation, and Interior
- Public Communication:
 - Deliver public policy speeches to various organizations including the American Bar Association and various trade associations and industry conventions

- Conduct press interviews and media availabilities including on camera interviews
- Advocacy of Committee positions within Congress, the Administration and the general public
- Recognized by *National Journal* as one of the Top Congressional Staff Leaders for 2005

U.S. Senate Subcommittee for Clean Air, Wetlands and Nuclear Safety

Washington, D.C.

Staff Director and Counsel

1997-2002

- Served under the Chairmanships of both Senators Jim Inhofe (R-OK) and George Voinovich (R-OH)
 - Drafted and negotiated legislation involving clean air issues, nuclear energy, and FEMA
 - Developed policy on full range of energy and environmental issues
 - Organized over 30 Subcommittee oversight and legislative hearings
- Represented the Subcommittee to constituents, outside lobbyists, and Executive Branch employees
- Guided numerous bills through the Committee, Senate floor, and conference committee process

Office of United States Senator James Inhofe

Washington, D.C.

General Counsel

1995-1996

- Lead staff person for Commerce and Judiciary issues
- Managed Senator's agenda on environmental issues before the Environmental and Public Works Committee (Superfund, Safe Drinking Water Act, Clean Air Act, and Resources Conservation Recovery Act)

United States Environmental Protection Agency (EPA)

Washington, D.C.

Special Assistant, Information Management Division,

1991-1995

Office of Pollution Prevention and Toxics

- Reported to Division Director and worked as liaison to other Divisions and Offices within the EPA and outside constituent groups
- Coordinated Division working groups and special projects including annual conference attended by over 500 participants
- Worked on the Toxic Release Inventory and the Toxic Substances Control Act

A C T I V I T I E S & A W A R D S _____

- National Energy Resources Organization, former President and Chairman
- Washington Coal Club, President 2016
- John C. Stennis Congressional Staff Fellow – 106th Congress
- EPA Bronze Medal – 1993, twice in 1994
- Phi Delta Phi
- Alpha Chi Sigma, President – 1986
- Eagle Scout

E D U C A T I O N _____

George Mason University School of Business, M.B.A.

Washington University School of Law, J.D.

Member - District of Columbia Bar

Case Western Reserve University, B.A.

Major: English, Biology

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Privacy

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/26/2017 5:13:38 PM
To: Munoz, Charles [munoz.charles@epa.gov]
Subject: Aaron Ringel
Attachments: Aaron E. Ringel - Resume.pdf

Let's get Aaron an offer and in helping with congressional affairs on the House side.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency
(202) 564-6999

Ex. 6 - Personal Privacy

PROFESSIONAL EXPERIENCE

Congressman Mike Pompeo (KS-04)

Legislative Director (April 2014 - Present) Washington, D.C.

- ◆ Chief policy advisor on legislative matters, with specific focus on handling all work related to Rep. Pompeo's position on the House Committee on Energy and Commerce, Subcommittees on Energy and Power and Communication and Technology
- ◆ Crafted legislative strategy that led to the Congressman's "Natural Gas Pipeline Permitting Reform Act" being passed by a bi-partisan majority of the House within the first month of the 114th Congress
- ◆ Directly manage five legislative staffers to execute the Congressman's legislative agenda and work related to his position on the House Permanent Select Committee Intelligence

Congressman Michael Grimm (NY-13/11)

Legislative Director (January 2011 - April 2014) Washington, D.C.

- ◆ Chief policy advisor on all legislative matters with specific focus on Energy, Environment, Labor, Transportation, Taxes, Trade, and Appropriations as well as Rep. Grimm's work as co-chair of the Congressional Maritime and Public Transportation Caucuses
- ◆ Successfully crafted and executed bi-partisan legislative campaign that led to passage of "The New York City Natural Gas Supply Enhancement Act" in the House and Senate, which the President signed into law
- ◆ Designed and implemented a legislative strategy for the 112th Congress that directly led to the Congressman passing and having signed into law the most legislation of any first term member of Congress

Michael Grimm for Congress

Campaign Manager, NY-13 (2010) & NY-11 (2012) Staten Island, N.Y.

- ◆ Managed primary and general election campaigns to elect Michael Grimm (R) to New York's 13th & 11th Congressional District (Staten Island and parts of southern Brooklyn) and his successful re-election in 2012
- ◆ Directed all aspects of the campaign, including over \$1.5 million in expenditures for both 2010 & 2012, staff hiring and oversight, volunteer training, policy development, fundraising, strategy and preparation for all direct mail, research, budgeting, internal/external polling, and voter outreach
- ◆ Won both a contested primary and general election versus a well-funded incumbent and challenger

Dynetics, Inc.

Congressional Analyst (July 2009 - June 2010) Arlington, V.A.

- ◆ Produced and guided Congressional engagement and funding strategies for DoD clients with program appropriations totaling over \$8 billion in the FY10 defense spending bill
- ◆ Leveraged professional contacts on Capitol Hill to obtain both information and Congressional products regarding current and future legislation impacting client programs

Congressman Vito Fossella (NY-13)

Legislative Assistant (January 2008 – January 2009) Washington, D.C.

- ◆ Provided analysis and legislative guidance on issue relating to Energy, Climate Change, Environment Defense, International Relations, Homeland Security, and Intelligence
- ◆ Lead all work related to Rep. Fossella's position on the House Committee on Energy and Commerce related to oil and natural gas supply and distribution
- ◆ Designed and implemented strategic plan to advance the Congressman's natural gas alternative vehicle fuel supply initiative

Bracewell & Giuliani LLP

Legislative Assistant, Government Relations (May 2006 – January 2008) Washington, D.C.

- ◆ Provided detailed legislative planning and research regarding energy, oil and gas supply and generation, climate change, environment, and appropriations
- ◆ Composed op-ed pieces, coalition newsletters, press research, media monitoring and web site development for several major oil and gas as well as electric generation coalitions
- ◆ Conducted Arabic translation and editing of documents for a Pro Bono client involved in the creation of future Iraqi Telecommunications laws

United States Marine Corps Reserve (May 2001 – January 2009)

Platoon Sergeant, Surgical Company Bravo, Bolling Air Force Base
Washington, D.C.

- ◆ Established and organized the training of a combined Navy/Marine Corps Platoon while also ensuring proper leadership growth and development of the Marines under my command

Arabic Linguist, C Company 2nd Military Police Battalion
Ar Ramadi, Iraq

- ◆ Responsible for ensuring mission success by conducting Company and Platoon level liaison support with Iraqi citizens and foreign contractors on a daily basis
- ◆ Conducted meetings between U.S./Iraqi Police training teams and local military and civilian leadership

EDUCATION

M.A., U.S. Foreign Policy (U.S. Energy Security) *magna cum laude* Ex. 6 - Personal Privacy
American University, School of International Service, Washington, D.C.

B.A., Political Science & International Studies Ex. 6 - Personal Privacy
The University of Kansas, Lawrence, K.S.

A.A., Political Science Ex. 6 - Personal Privacy
New Mexico Military Institute, Roswell, N.M.

AWARDS AND SKILLS

- ◆ Received a Fulbright grant to lecture on American campaign strategy at Masaryk University, Brno, Czech Republic (2010)
- ◆ Certificate of Commendation (U.S. Marine Corps)
- ◆ Able to read/write/converse in Arabic (Iraqi dialect) and Hebrew

Albert C. Kelly, Jr. "Kell"

Ex. 6 - Personal Privacy

EXECUTIVE MANAGEMENT / COMMUNITY LEADER

PROFESSIONAL SUMMARY

High energy, hardworking executive who builds winning teams by motivating to high levels of performance. Leads by example. Experience successfully leading companies, local, state and national organizations. Strategic thinker. Created a business culture which emphasizes the importance of relationships with both customers and employees.

CORE COMPETENCIES

Organization, Communication, Motivational Speaker, Strategic Planning, Business Planning, Business Development, Relationship Development, Sales Training, Incentive Planning and Implementing, Team Leadership, Government Relations, Issue Advocacy, Political Activity

CAREER OVERVIEW

SPIRITBANK BRISTOW, OK

1984-PRESENT

Chairman 2012-Present; President and CEO 1990-2014; Vice President 1984-1990

Lead the bank and affiliates, to align with the board's vision. Guide executives and high level officers through daily operations, special projects, and problem management. Balance objectives internally and externally to strengthen and sustain the bank. Provide the bank a local and national presence by representing the bank at public meetings, conferences, legislative events, and sponsored events. Work in tandem with the CFO to ensure financial reporting accuracy, efficiency, asset liability management and overall profitability of the organization. Grew the bank from one location with \$35 million in assets to a multiple location, multi city bank reaching \$1.5 billion at its peak.

MCMILLAN, VASSAR & KELLY BRISTOW, OK

1980-1985

Partner

General practice of law including work in banking, domestic relationship law, contracts, personal injury, oil and gas, and real estate.

ASSISTANT DISTRICT ATTORNEY, CREEK & OKFUSKEE COUNTIES, OK

1982-1984

Assistant District Attorney

Responsible for prosecution of all types of criminal violations including docket management, jury and non-jury trials and office administration.

BENCHMARKS & MILESTONES

EXECUTIVE MANAGEMENT/LEADERSHIP

- Co-founder and Co-Chairman of TRUST (Transportation Revenue Used Strictly For Transportation) Statewide transportation coalition, chiefly responsible for dramatic increase instate transportation revenue being expended on roadways and bridges
- Chairman of the Oklahoma Turnpike Authority: Responsible for administration of 606 miles of turnpike system in Oklahoma. The bond rating for the Oklahoma Turnpike Authority is one the highest in the nation and the value provided its customer is one of the -least costly in the country
- Founded and led the SpiritBank Ambassador Program which educated selected SpiritBankers on the legislative process and provided issue advocacy on strategically important legislation for the state
- Founding director of Retired Educators for Agriculture Program; a statewide program to provide high school and college students with hands-on agriculture-related internships
- Served on City of Bristow Park Board and helped lead a \$4 million renovation of Bristow's City Park by raising all money from private sources
- Completed Board terms on the Oklahoma State Chamber of Commerce, Tulsa Chamber Of Commerce, Oklahoma Institute for Child Advocacy, Salvation Army, Oklahoma Policy Institute, Opportunity

Oklahoma, Oklahoma Center for Non-Profits, Bristow Park Board.

- Manager of Family Cattle Ranch responsible for daily care of approximately 200 head of cattle

BANKING/FINANCE

- Past Chairman of the American Bankers Association which represents over 5,000 banks nationwide
- Past Chairman of American Bankers Association Community Bankers Council which is the arm or the American Bankers Association Grass Roots Advocacy effort which organized and energized the rank and file bankers into a national lobby effort
- Served on American Bankers Association Board of Director for 8 years
- Past Chairman of the Oklahoma Bankers Association responsible for the representation of the over 250 banks then in Oklahoma

OTHER ASSOCIATIONS

Young Presidents Organization
Oklahoma Bar Association
American Bar Association
Bristow Rotary Club
NAACP Life Member
American Bankers Association
Oklahoma Bankers Association
Bristow Chamber of Commerce
Tulsa Chamber of Commerce
Bristow Historical Society

EDUCATION

Juris Doctorate, University of Oklahoma, Bachelor of Business Administration, University of Oklahoma

**SUMMARY**

Strategic communications professional with more than eight years of experience working with high-level media, campaigns and elected officials in both the private and public sectors.

EDUCATION

Florida State University
Tallahassee, Fla.

MS | *Applied American Politics and Policy*

BS | *Communications, Public Relations, Magna Cum Laude*

ACTIVITIES

November 2016 | GOTV and election day operations volunteer for the New Hampshire Republican Party.

July 2016 | Professional volunteer at the 2016 Republican National Convention responsible for booking surrogates on NBC, MSNBC and CNBC.

2015 - 2016 | Member of the Senate Press Secretaries Association.

2013 - 2014 | Tutor for Horton's Kids, a mentoring organization that empowers at-risk children in Washington, D.C.

PROFESSIONAL EXPERIENCE**U.S. SENATE, OFFICE OF SENATOR SHELLEY MOORE CAPITO (R-W.Va.) | Washington, D.C.**

Deputy Communications Director, January 2015 – Present

- Established the press office for an incoming member of the U.S. Senate.
- Spokesperson and key strategist for all communications activities.
- Helped write and prepare Senator Capito's prime-time speech in support of President-elect Donald Trump at the 2016 Republican National Convention in Cleveland.
- Developed and executed a 360 degree communication program to successfully advance Senator Capito's legislation to repeal the Clean Power Plan.
- Conceived and implemented the *WV Girls Rise Up* program to empower young women through fitness, education and confidence building activities, resulting in extensive positive media coverage.
- Write press releases, op-eds, speeches, talking points, social media plans and briefing materials.

SHELLEY MOORE CAPITO FOR U.S. SENATE | Charleston, W.Va.

Communications Director, May 2014 – December 2014

- Served as chief spokesperson and communications strategist in nationally targeted Senate race.
- Successfully pitched opposition research resulting in statewide and national media coverage.
- Briefed and staffed the candidate for major media events, including debate preparation and appearances on national public affairs programs.
- Conceived message-driven earned media tactics, including the *West Virginia Works Plan* highlighting the candidate's jobs platform during a statewide bus tour.
- Designed and implemented the campaign's social media and rapid response strategy.

CRC PUBLIC RELATIONS | Alexandria, Va.

Senior Account Executive, April 2013 – April 2014

- Provided media relations counsel to Fortune 500 corporations, political and non-profit clients.
- Crafted and executed a communications plan for the launch of Newt Gingrich's book *Breakout: Pioneers of the Future, Prison Guards of the Past, and the Epic Battle That Will Decide America's Fate*.
- Conducted media training and secured national print, TV and radio interviews for clients.

U.S. HOUSE OF REPRESENTATIVES, OFFICE OF REP. RON DESANTIS (FL-06) | Washington, D.C.

Communications Director, December 2012 – April 2013

- Served as primary spokesperson and social media strategist for Rep. Ron DeSantis.
- Established the press office and created a long-term communications strategy.
- Generated national, statewide and regional media hits.

MITT ROMNEY FOR PRESIDENT | Boston, Mass.

Surrogate and Media Affairs Manager, May 2012 – November 2012

- Led the Romney-Ryan campaign's surrogate operations, including overseeing strategic planning, media booking and managing relationships with top surrogates.
- Arranged broadcast interviews for Gov. Romney; aided campaign rapid response and bracketing.

FLORIDA GOVERNOR RICK SCOTT | Tallahassee, Fla.

Traveling Press Secretary and Deputy Communications Director, November 2010 – May 2012

- Traveled with and advised Governor Scott at state, national and international appearances.
- Provided media relations counsel on breaking news and ongoing issues.
- Served as spokesperson and coordinated all media appearances, events and press conferences.
- Created and executed radio, weekly newspaper and specialty media outreach programs.

FLORIDA DEPARTMENT OF ENVIRONMENTAL PROTECTION | Tallahassee, Fla.

Press Secretary, December 2007 - November 2010

- Primary media spokesperson for the agency and lead communicator for the state of Florida during the BP Deepwater Horizon oil spill in 2010.
- Led a multi-agency crisis communications team that provided emergency response updates and ensured correct information was reported about the oil spill's impact in Florida.

AUSTIN MICHAEL LIPARI, ESQ.

Ex. 6 - Personal Privacy

Admitted in Maryland

EDUCATION

The Catholic University of America, Columbus School of Law, Washington, DC, *Juris Doctor* Ex. 6 - P

- Highest *Pro Bono* Honors for seventy-six hours of volunteer legal service during law school.
- Recipient of Faculty Merit Award for 2010-2011 academic year.
- Federalist Society Chapter President, 2012-2013 academic year.
- *Harvard Journal of Law and Public Policy*, Symposium Edition Editor, 2011

The Catholic University of America, School of Philosophy, Washington, DC, Bachelor of Arts, May Ex. 6 - P

- *Magna cum laude*, Phi Beta Kappa, University Scholar

EXPERIENCE

THE FEDERALIST SOCIETY FOR LAW & PUBLIC POLICY STUDIES

Deputy Director of the Student Division, Washington, DC, February 2015-Present

Trains and mentors the leadership of about 200 student chapter leaders pursuing the Federalist Society's mission to foster debate countering the tide of the progressive orthodoxy on law school campuses. Guides student leaders in the planning and execution of over 1200 events a year.

THE THOMAS MORE SOCIETY OF AMERICA

President Elect, Board Member for 2013-2016 Term.

Plan and execute events to further the Society's mission of promoting interest in the life and works of Sir Thomas More, while encouraging discussion of contemporary issues in the light of the moral, religious, and philosophical significance of More's thought. Volunteer position.

LEGAL CONSULTANT

January 2014-February 2015

- Contract associate for Greenburg Traurig shareholder Joe R. Reeder on a portfolio of matters that included international business disputes, an effort to restore former head of state's B1/B2 visa, dissolving a foreign subsidiary of a US LLC, and an international estate dispute. Responsibilities included project management, fact investigation, legal drafting, legal research, and coordination with counsel in non-US jurisdictions.
- Attorney on *Susan B. Anthony List v. Driehaus* litigation team, challenging speech suppressive Ohio election law. Worked directly under the supervision of Robert A. Destro.

THE RAMOS GROUP, LLC

Associate Attorney, Bethesda, MD, September-December 2013

Project manager for multi-million dollar leveraged buyout; drafted acquisition instruments; conducted investigation and review of due-diligence documents. Drafted complaint for complex business dispute. Wrote business case analysis for energy project in the Midwest.

COMMITTEE ON ENERGY & COMMERCE

THE UNITED STATES HOUSE OF REPRESENTATIVES

Law Clerk, Washington, DC, January-May 2013

Conducted oversight of the federal government's spending on mental health research and services. Investigated whether programs were evidence-based and met stated objectives. Facilitated a public forum, "After Newtown: A National Conversation on Violence and Severe Mental Illness," and prepared an oversight hearing, "Does HIPAA Help or Hinder Patient Care and Public Safety"

**COMMITTEE ON OVERSIGHT & GOVERNMENT REFORM
THE UNITED STATES HOUSE OF REPRESENTATIVES**

Law Clerk, Washington, DC, January-May 2012

Investigated whistleblower complaints. Drafted questions and conducted research for full committee hearings, including investigative hearing with Attorney General Holder on Operation Fast & Furious. Researched executive privilege and congressional immunity. Researched constitutional law issues and potential expert witnesses for hearing on the PPACA contraceptive mandate.

THE HERITAGE FOUNDATION

Law Clerk, Washington, DC, September-December 2011

Provided research assistance on over criminalization project for former Attorney General Ed Meese and Senior Fellow Paul Larkin. Research published as Edwin Meese III & Paul J. Larkin, Jr., *Reconsidering the Mistake of Law Defense*, 102 J. Crim. L. & Criminology 725 (2012).

**THE HONORABLE MICHAEL COCCOMA, Supreme Court Justice, Deputy Chief Administrative Judge
THE HONORABLE JOHN LAMBERT, Acting Supreme Court Justice**

Law Clerk, Cooperstown, NY, May-August 2011

Conducted legal research for Judge Cocomma on matters related to his responsibilities as administrative head of New York's court system outside of New York City. Drafted orders and memoranda for Judge Lambert's docket that included matrimonial, property, and criminal litigation.

THE HERTOG POLITICAL STUDIES PROGRAM

Fellow, Washington, DC, June-August 2010

Fellowship for six-week seminar on the relationship between political theory and public policy. Topics included the American Founding, drug control policy, healthcare reform, and national security. Seminar leaders included Henry Kissinger, Yuval Levin, William Galston, and others.

THE JOHN TEMPLETON FOUNDATION

Templeton Enterprise Award, April 2010, New York, NY

Received thousand-dollar prize for essay on the topic: "Can Character and Community Survive in an Age of Globalization?"

LIBERTY FUND COLLOQUIA

- "The Rules of War: An Appraisal of Just War Theory," Baltimore, MD, April 2009
- "Federalism and Constitutionalism," Lawrence, KS, March 2008
- "Liberty and the Rise & Fall of Civilizations," Richmond, VA, November 2007

LEHRMAN AMERICAN STUDIES CENTER

Summer Fellow, May-August 2008, Wilmington, DE

Provided research and support for professional development program aimed at building a network of university faculty dedicated to promoting ideals of the American Founding.

RESEARCH ASSISTANT FOR ANDREW ABELA

Research Assistant, January 2007-August 2008.

Provided research assistance to Andrew Abela for project on Catholic Social Thought. Research was the basis for *A Catechism for Business: Tough Ethical Questions and Insights from Catholic Teaching*, CUA Press, 2014

INTERCOLLEGIATE STUDIES INSTITUTE

Honors Fellow, Quebec, Canada, Summer 2007

LEGAL EXPERIENCE

American Chemistry Council (September 2009 – present)

Deputy General Counsel (July 2014 – present)

Associate General Counsel (September 2009 – July 2014)

- Advise clients regarding legal and advocacy options regarding Responsible Care[®], transportation and distribution, chemical management, and environmental, health and safety issues relevant to the chemical industry.
- Advise clients and implement risk management procedures and training regarding general corporate compliance matters relevant to the chemical industry.
- Advise clients on legal aspects of advocacy, research, and corporate governance, including disclosure requirements, the Administrative Procedures Act, and antitrust obligations.
- Provide strategic advice and counseling regarding significant research programs; advocacy regarding product claims, disclosure requirements; regulatory requirements; and data compensation.

U.S. Environmental Protection Agency (August 2006 – January 2009)

Deputy General Counsel/Associate Deputy General Counsel; Office of General Counsel (OGC)

Environmental Law Counseling

- Advised the Administrator and other senior political and career officials on a wide array of high profile environmental policy, regulatory, enforcement, and litigation matters.
- Provided counsel relating to the Clean Air Act including: New Source Review and Prevention of Significant Deterioration (NSR/PSD) regulatory development and litigation, permitting, permit defense, and enforcement actions; National Ambient Air Quality Standard development, designations, and litigation including particulate matter, ozone, and lead; State Implementation Plan analysis and approval; Title V permitting; greenhouse gas regulatory issues; and applicability determinations.
- Provided advice relating to the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), Resource Conservation and Recovery Act (RCRA), Federal Insecticide, Fungicide and Rodenticide Act (FIFRA), and Toxic Substances Control Act (TSCA) including: Supreme Court litigation regarding potentially responsible party liability issues and enforcement matters, extraterritorial liability, solid waste regulatory development and spill prevention issues, and registration matters.
- Advised clients regarding regulatory development, docketing, and Freedom of Information Act issues.

U.S. Environmental Protection Agency (May 2004 – August 2006)

Enforcement Counsel to the Assistant Administrator; Office of Enforcement and Compliance Assurance

- Counseled Administrator, Assistant Administrator for Enforcement, and senior EPA officials regarding all aspects of enforcement matters, including particularly enforcement priorities, civil Clean Air Act enforcement of NSR and PSD requirements, Superfund enforcement, TSCA enforcement, and criminal enforcement of Clean Water Act matters.
- Advised Assistant Administrator for Enforcement regarding settlement agreements, enforcement strategy and communication, applicability determinations, enforcement discretion, supplemental environmental projects, penalty policy, and audit policy matters involving all major environmental statutes.
- Provided advice to press officers and congressional affairs personnel regarding enforcement matters.

Winston & Strawn, LLP (August 1998 – May 2004)

Associate

Environmental Law Litigation

- Represented PSD permittee in third party permit challenge before the Environmental Appeals Board.
- Represented municipality enforcing its sewer use ordinance against an industrial user.
- Represented Potentially Responsible Parties (PRPs) in responding to CERCLA 104(e) requests from EPA. Represented PRPs in CERCLA contribution actions.
- Represented corporations in insurance recovery suits for environmental damage.

Environmental Law Transactional Counseling

- Reviewed transactions, corporate changes, and project development for environmental implications. Reviewed prospective transactions involving BRAC issues. Assisted clients in obtaining necessary environmental permits and approvals for project development.
- Analyzed due diligence documents including environmental compliance and condition information for acquisitions, divestitures, mergers, consolidations, and other reorganizations.
- Prepared transaction documents regarding environmental matters, including representations, warranties, and indemnities. Prepared legal opinions regarding environmental permitting. Provided advice regarding environmental insurance.

Environmental Law Regulatory Counseling

- Advised clients and researched issues regarding compliance with the Clean Water Act, including concentrated animal feeding operations regulations, section 401 certifications, and wetland matters; Clean Air Act, including obtaining permits and permit compliance; Endangered Species Act; RCRA, including manifesting, universal waste, and landfill closure obligations; and TSCA import/export obligations.
- Advised clients regarding evaluation of and disclosures of potential environmental violations, including EPA Audit Policy concerns and SEC disclosure issues.

OTHER RELEVANT EXPERIENCE

Global Environmental Engineering/Advanced Environmental, Inc. (October 1993 – August 1995)

Project Consultant/Research Assistant

- Directed and/or prepared over 200 environmental site assessments, including project estimates, budget oversight and cost tracking; prepared regulatory correspondence and reports for state hazardous waste sites and leaking underground storage tank sites.

EDUCATION

Notre Dame Law School, Notre Dame, Indiana

Juris Doctor, May [Ex. 6 -] with honors

University of Notre Dame, Notre Dame, Indiana

Bachelor of Science, May [Ex. 6 -] Science Pre-Professional, Business Sequence

LICENSES

State Bar of Illinois - November 1998 (Inactive); District of Columbia Bar - October 2003

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WORK EXPERIENCE

National Association of Chemical Distributors, Washington, DC

Senior Director, Government Affairs November 2013- present

- Lead association membership in advancing a pro-business policy agenda before Congress
- Develop and implement direct lobbying strategies in the issue areas of energy, environment, transportation, trade, tax, labor, and homeland security
 - Successful in drafting legislative language and advocating for inclusion in passed legislation
- Cultivate and maintain relationships with key Members of Congress and legislative staff, with a particular focus on members of the House Committee on Energy and Commerce, Senate Committee on Environment and Public Works, House Committee on Transportation and Infrastructure, Senate Committee on Commerce, Science, and Transportation, and the House Committee on Ways and Means
- Lead and coordinate with advocacy coalitions comprised of other companies and associations in the supply chain
- Supervise support staff for legislative communications and administration of PAC and grassroots operations
- Manage state-level advocacy program; coordinate with state consultants
- Manage the Responsible Distribution PAC, including solicitation campaigns, disbursement strategy, and budgeting
- Direct grassroots advocacy for all association issues, including grassroots action alerts and association member facility tours with Members of Congress
- Coordinate with the regulatory and communications teams at NACD to maintain consistency in messaging toward Congress, agencies, and media outlets
- Lead the planning and organization of the association's annual Washington Fly-In
 - Effected the first Annual PAC Dinner in 2015, headlined by Senator Cory Gardner (R-CO)
 - Oversaw and assisted in the scheduling of more than 130 meetings with Members of Congress and their staff for more than 80 association members in both 2014 and 2015

Printing Industries of America, Washington, DC

Coordinator, Government Affairs April 2012-November 2013

- Tracked and analyzed pending legislation; Developed and communicated association's position on small business-related issues; Assisted in drafting testimony for and preparing an association member for a Congressional hearing
- Advocated for federal paper policy issues on behalf of the association as the primary coalition contact for Consumers for Paper Options
- Assisted in management of PrintPAC, Printing Industries of America's Political Action Committee
- Spearheaded grassroots lobbying efforts for all association issues, including postal policy, tax policy, labor and employee relations policy, health care policy, consumer rights and other industry-specific issues
- Developed strategy and managed all internal and external government affairs communications, including the weekly government affairs newsletter, press releases, social media, and policy communications with Capitol Hill
- Assisted in planning and organizing the association's annual Washington Fly-In

Senate Committee on Veterans Affairs, Republican Office, Washington, D.C.

Legal/Legislative Intern, January 2012- April 2012

Congressman Rob Wittman (R-VA-1), Washington, D.C.

Intern, December 2011

Senator Lindsey Graham (R-SC), Washington, D.C.

Legislative Fellow, August 2011-November 2011

HomeStyles, LLC, Richmond, VA

Owner and Co-Founder, December 2010-October 2011

- Co-founded and managed mobile food truck and catering business

EDUCATION

J.D., University of Richmond School of Law, Richmond, Virginia, Ex. 6 -

Bar Admission: Commonwealth of Virginia, April Ex. 6 -

B.A., International Relations/Spanish, Auburn University, Auburn, Alabama, Ex. 6 -

Brittany A. Bolen

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EXPERIENCE:

U.S. Senate Republican Policy Committee

Policy Counsel, Chairman John Barrasso (R-Wyo.)

Jan. 2017-Present

- Responsible for providing in-depth analysis, strategic guidance, and policy resources related to energy, environment, agriculture and regulatory reform issues as a function of the Senate Republican leadership
- Authored policy papers on presidential nominees and regulatory issues; promoted Republican legislative priorities

U.S. Senate Committee on Environment and Public Works

Majority Counsel, Chairman James M. Inhofe (R-Okla.)

Jan. 2015-Jan. 2017

- Developed policy and conducted oversight on cross-cutting environmental, economic, and regulatory matters
- Advanced expertise in the Clean Air Act, Administrative Procedure Act, Information Quality Act, Regulatory Flexibility Act, and the Environmental Research, Development, and Demonstration Authorization Act
- Worked on the consideration of several presidential nominees for the Environmental Protection Agency (EPA)
- Responsible for the preparation of Committee hearings on EPA's science, risk assessments and advisory panels; litigation activities; cost-benefit tools; approach to cooperative federalism; consultation with small businesses; unfunded mandates; enforcement actions; and unimplemented IG and GAO recommendations
- Co-author and researcher of the following comprehensive Committee staff reports:
 - *Obama's Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions*
 - *Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again*
 - *Lessons from Kyoto: Paris Agreement Will Fail National Economies and the Climate*

Republican Counsel, Ranking Member David Vitter (R-La.)

Jan. 2013-Dec. 2014

- Conducted oversight of and investigations into EPA management, regulatory and litigation activities, and grants
- Contributed to the consideration of presidential nominees for EPA Administrator, General Counsel, Chief Financial Officer, and Offices of Air and Radiation, Research and Development, and Environmental Information
- Co-author and primary researcher of the following comprehensive Committee staff oversight reports:
 - *A Call for Sunshine: EPA's FOIA and Federal Records Failures Uncovered*
 - *EPA's Playbook Unveiled: A Story of Fraud, Deceit, and Secret Science*
 - *The Chain of Environmental Command: How a Club of Billionaires and Their Foundations Control the Environmental Movement and Obama's EPA*
 - *Setting the Record Straight: Hydraulic Fracturing and America's Energy Revolution*

U.S. House of Representatives Committee on the Judiciary

Legal Fellow, Chairman Lamar Smith (R-Tex.)

Sept. 2012-Dec. 2012

- Worked exclusively with the Subcommittee on Courts, Commercial and Administrative Law
- Contributed to regulatory reform efforts and oversight of agencies' compliance with regulatory process
- Researched, drafted, and revised Subcommittee letters, legislative materials, memoranda, and hearing questions

U.S. House of Representatives Committee on Oversight and Government Reform

Legal Intern, Chairman Darrell Issa (R-Calif.)

Jan. 2012-Aug. 2012

- Worked with the Committee's oversight team and specialized in its energy and regulatory affairs portfolio
- Contributed to Member briefings, witness outreach, memoranda, and questions for Committee hearings
- Researched, drafted, and revised Committee letters and sections of the following Committee staff reports:
 - *Continuing Oversight of Regulatory Impediments to Job Creation: Job Creators Still Buried by Red Tape*
 - *The Department of Energy's Weatherization Program: Taxpayer Money Spent, Taxpayer Money Lost*
 - *Government Motors: A Preliminary Report on the Effects of Bailouts and Politics on the Obama Administration's Ability to Protect American Consumers*

EDUCATION:

George Mason University Antonin Scalia Law School, J.D.

- Mason Law Scholarship Recipient; completed coursework within the Regulatory Law Concentration

University of Florida, B.A. Political Science and Criminology

- *Cum Laude* Distinction; University of Florida Anderson Scholar; Certificate in Public Affairs

Ex. 6 -
Personal
Privacy

BAR ADMISSION: State of Florida

Oct. 2013

BYRON R. BROWN

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Bar Membership: Massachusetts (active since 1999) ❖ Security Clearance: "Top Secret" since 2012; "Secret" since 2005

CONGRESSIONAL & LEGAL EXPERIENCE

Committee on Environment and Public Works (EPW), U.S. Senate, Chairman James Inhofe

Senior Counsel

Jan. 2015 – Present

- ❖ Manage all legislation and policy issues involving Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) and Resource Conservation and Recovery Act (RCRA) for EPW Committee:
 - Drafted and negotiated compromise legislation amending RCRA to authorize permit programs for coal ash management (Sec. 2301 of P.L. 114-322, Water Infrastructure Improvements for the Nation Act);
 - Lead Republican Senate staffer on bill to reauthorize federal Brownfields program (S. 1479);
 - Brokered compromise solid waste legislation to promote waste-to-energy and paper recycling; and
 - Assisted drafting of bipartisan legislation to promote cleanup of abandoned mines by Good Samaritans.
- ❖ Organize and staff multiple full Committee and Superfund, Waste Management and Regulatory Oversight Subcommittee hearings on U.S. Environmental Protection Agency (EPA) programs and policies, including preparing statements and questions for Chairman and Senators, drafting background memoranda, and selecting witnesses.
- ❖ Conduct high-profile oversight investigations on various topics under EPW Committee jurisdiction, including:
 - EPA's use of social media to promote Clean Water Rule in violation of lobbying and propaganda laws;
 - The role of environmental groups in developing EPA's Clean Power Plan;
 - Compliance with Federal Vacancies Reform Act by EPA and the Council on Environmental Quality;
 - EPA's oversight of Superfund sediment sites and adherence to internal policies; and
 - EPA's role in causing and its response to the Gold King Mine blowout.

Committee on Natural Resources, U.S. House of Representatives, Chairman Doc Hastings

Director and Senior Counsel, Office of Oversight and Investigations

April 2013 – Jan. 2015

Managed four-attorney staff office that conducted high-profile oversight investigations into energy, natural resource, environmental, and science issues involving the Department of the Interior (DOI), other agencies, and the private sector.

- ❖ Advised Chairman and Chief of Staff about oversight priorities, strategies, and legal authorities.
- ❖ Staffed more than a dozen full Committee and Subcommittee oversight hearings.
- ❖ Conducted investigative interviews with witnesses and negotiated with counsel for witnesses.
- ❖ Prepared staff reports and document requests; served as lead negotiator with executive branch officials and private sector representatives for Committee investigations; and prepared and issued subpoenas.
- ❖ Coordinated with communications staff on public relations strategies for oversight investigations, including drafting content for Committee website, press releases, and talking points.

Senior Counsel for Oversight, Office of Oversight and Investigations

Dec. 2011 – April 2013

- ❖ Conducted oversight investigations with minimal supervision on diverse natural resource and environmental topics, including:
 - White House role in 2010 Gulf of Mexico offshore drilling moratorium;
 - Lack of independence by DOI Office of Inspector General; and
 - Mismanagement of law enforcement asset forfeiture program for fisheries management agency.
- ❖ Drafted document request letters; prepared and issued subpoenas; drafted staff reports and briefing memoranda about pending investigations; negotiated with agency officials over scope of request letters and interviews; and conducted interviews and meetings with witnesses and whistleblowers.
- ❖ Staffed full Committee and Subcommittee hearings, including briefing Chairman and Members, drafting background memoranda, and preparing questions for witnesses.

U.S. Environmental Protection Agency, Office of General Counsel (OGC)

Senior Attorney, Air and Radiation & Cross-Cutting Issues Law Offices

Feb. 2011 – Dec. 2011

- ❖ Counseled Office of Air and Radiation programs on legal issues arising under Clean Air Act (CAA) and the Administrative Procedure Act, including NSR/PSD permits for power plants, Title V operating permits, climate change public trust doctrine litigation, biomass deferral rule, and air transport rulemakings.
- ❖ Advised senior agency officials on Congressional Review Act; Information Quality Act; the development of EPA's scientific integrity policy; and requirements for regulatory reviews by Science Advisory Board.

Associate Deputy General Counsel/Senior Advisor, Immediate Office of the General Counsel *Nov. 2006 – Feb. 2011*

Advised General Counsel and other senior EPA officials on management of OGC and Congressional relations.

- ❖ Served as liaison for legal and policy issues between OGC and Office of Solid Waste and Energy Response; Office of Pollution Prevention and Toxic Substances; and Office of Environmental Information.
- ❖ Coordinated litigation filings, regulatory reviews, policy briefings, cross-office projects, and other matters requiring General Counsel involvement under CERCLA, RCRA, Endangered Species Act, National Environmental Policy Act (NEPA), and other environmental and information laws. Representative matters included two Supreme Court cases involving CERCLA; EPA's response to contaminated Chinese drywall; and NEPA reviews of nationally significant energy and infrastructure projects.
- ❖ Managed EPA response to oversight investigations by Senate and House committees, the Government Accountability Office, and the EPA Office of Inspector General. Representative matters included denial of California's request for a waiver under CAA and endangerment finding to regulate greenhouse gas emissions from vehicles, the impact of recent Supreme Court decisions on Clean Water Act enforcement cases, environmental cleanups at Superfund sites, and regulation of a proposed offshore liquefied natural gas facility.
- ❖ Served as Brookings Institution Legislative Fellow working on energy and environmental issues (2010).
- ❖ Coordinated recruitment, hiring, and training of staff attorneys, legal fellows, and interns for OGC.
- ❖ Served as OGC's staff lead for the 2008 Presidential Transition.

Assistant General Counsel for Information Law, General Law Office

Nov. 2003 – Nov. 2006

Managed nine attorneys and paraprofessional staff in OGC's Information Law Practice Group.

- ❖ Issued final decisions on behalf of General Counsel for Freedom of Information Act (FOIA) administrative appeals, fee waiver requests, and confidential business information (CBI) and trade secret claims under all EPA statutes.
- ❖ Oversaw practice group's FOIA and Privacy Act litigation docket.

Attorney, Information Law Practice Group, General Law Office

Jan. 2001 – Nov. 2003

Counseled and litigated issues involving FOIA, privacy, oversight, records, information security, and Internet projects.

- ❖ Served as agency counsel for FOIA litigation involving Vice President's energy task force; coordinated development of privacy, CBI, and copyright policies for regulations.gov website (e-rulemaking portal); and counseling agency officials on CBI and confidentiality issues associated with agency's emergency responses to terrorist attacks.

The Reporters Committee for Freedom of the Press, Arlington, VA.

Jack Nelson Legal Fellow

Sept. 1999 – Aug. 2000

Drafted *amicus curiae* briefs for federal and state appellate litigation involving federal and state open record laws.

EDUCATION & OTHER QUALIFICATIONS

J.D. College of Law, University of Iowa, Iowa City, IA.

M.A. School of Journalism and Mass Communication, University of Iowa, Iowa City, IA.

B.A. English/Journalism (*cum laude*), University of New Hampshire, Durham, NH.

Ex. 6 -
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The Daily Tribune, the Pulitzer Prize winning daily newspaper in Ames, IA.

Jan. 1995 – June 1996

News reporter covering county government. Copy editor for front page, daily news, and weekly feature sections.

The Daily Iowan, the daily newspaper in Iowa City, IA.

Oct. 1996 – May 1999

Editorial page editor, opinion writer, and local news reporter.

SAMPLE OVERSIGHT LETTERS

- ❖ Letter to Gina McCarthy, Administrator, and Environmental Protection Agency re: Deputy Administrator Vacancy, March 8, 2016: http://www.epw.senate.gov/public/_cache/files/0da0f6d1-1eed-43f5-aa11-9dec604fa31d/meiburg-030816-letter-to-epa.pdf.
- ❖ Letter to Gina McCarthy, Administrator, Environmental Protection Agency re: Gold King Mine, Feb. 3, 2016: http://www.epw.senate.gov/public/_cache/files/c229fb2e-5868-434d-8792-bf47ae5fae63/epw-to-epa-re-gold-king-020316-2-.pdf.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Dec. 18, 2015: http://www.epw.senate.gov/public/_cache/files/a2d487ef-dedb-4a4d-9285-a33b20e9b08e/121815-letter-from-chairman-inhofe.pdf.
- ❖ Letter to President Obama re: Chairman Vacancy at Council on Environmental Quality, Nov. 20, 2015: http://www.epw.senate.gov/public/_cache/files/311ab91a-7e71-4139-bbcc-c9ed9a221da8/ceq-letter-to-obama-112015-final.pdf.
- ❖ Letter to Christy Goldfuss, Managing Director, Council on Environmental Quality re: Chairman Vacancy, Nov. 20, 2015: http://www.epw.senate.gov/public/_cache/files/5524f18c-19bf-484f-a916-c176bbcd2aa3/ceq-letter-to-goldfuss-112015-final.pdf.

PUBLICATIONS

- ❖ *“Forecast for COP-21: Senate Predicts Obama Climate Promises to Come Up Short Again,”* Committee on Environment and Public Works, Majority Staff Report (co-author) Dec. 1, 2015: http://www.epw.senate.gov/public/_cache/files/82ad22e2-c7d4-43db-a5a3-a596571f76d0/white-paper-combined-120315-final.pdf.
- ❖ *“Obama’s Carbon Mandate: An Account of Collusion, Cutting Corners, and Costing Americans Billions,”* Committee on Environment and Public Works, Majority Staff Report (co-author), Aug. 4, 2015: http://www.epw.senate.gov/public/_cache/files/386eb25d-b723-4ffd-9fcf-218425a33191/epw-staff-report-obama-carbon-mandate.pdf.
- ❖ *“Under the Microscope: An Examination of the Questionable Science and Lack of Independent Peer Review in Endangered Species Act Listing Decisions,”* Committee on Natural Resources, Majority Staff Report (co-author), Dec. 15, 2014: http://naturalresources.house.gov/uploadedfiles/esa_peer_review_science-staff_report.pdf.
- ❖ *“A Five-Star Folly: An Investigation into the Cost Increases, Construction Delays, and Design Problems That Have Been a Diservice to the Effort to Memorialize Dwight D. Eisenhower,”* Committee on Natural Resources, Majority Staff Report (co-author), July 25, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-eisenhowermemorial.pdf>.
- ❖ *“Ethics Under Review: An Oversight Investigation into the Department of the Interior’s Ethics Program and How Recusals are Managed for Senior Officials,”* Committee on Natural Resources, Majority Staff Report (lead author), Sept. 9, 2014: <http://naturalresources.house.gov/uploadedfiles/ethics09091staffreport.pdf>.
- ❖ *“A Less Secure Future for Rural Schools: An Investigation into the Obama Administration’s Questionable Application of the Sequester to the Secure Rural Schools Program,”* Committee on Natural Resources, Majority Staff Report (co-author), January 14, 2014: <http://naturalresources.house.gov/uploadedfiles/oversightreport-113-alesssecurefutureforruralschools.pdf>.
- ❖ *“Holding Interior Watchdog Accountable: Oversight of the Department of the Interior’s Office of Inspector General,”* Committee on Natural Resources, Majority Staff Report (lead author), Feb. 21, 2013: <http://naturalresources.house.gov/uploadedfiles/oversightreportdepartmentofinterior.pdf>.

Curriculum Vitae

Kenneth E. Wagner

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EXPERIENCE

1998 to Present

Attorney, Shareholder/Director & Managing Partner - Latham, Stall, Wagner, Steele & Lehman, P.C.

Founding/Managing Partner in 25+ attorney law firm with offices in Tulsa and Oklahoma City. My practice concentrated on representing and advising businesses of all sizes in transactions, litigation and administrative matters. In addition to my managerial duties, my practice areas included civil rights, partnerships, corporate and securities law, business transactions, bankruptcy, energy and environment, healthcare, employment, class actions, corporation commission matters and other general commercial matters.

1995 to 1998

Attorney - Feldman, Franden, Woodard & Farris

Associate attorney specializing in commercial law, including financial institutions, energy and environmental matters, defense of professionals including physicians, nursing homes, lawyers and financial institutions. Work included litigation, administrative and transactional matters.

1992-1995

Attorney - Best & Sharp

Associate research attorney for the firm after being promoted from legal intern after successfully passing state bar exam. My focus was defense of civil rights cases and representing physicians in malpractice actions.

EDUCATION

University of Tulsa, College of Law Juris Doctor
University of Oklahoma Bachelor of Arts, Public Administration

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MEMBERSHIP

Federal Bar Association, Oklahoma Bar Association, Arkansas Bar Association, American Bar Association, Defense Research Institute, American Association, Cherokee County Bar Association, Tulsa County Bar Association, Founding Board Member of Maverick PAC – Oklahoma Chapter, Board Member – Oklahoma Strong Leadership PAC, Young President’s Organization – Strategic Partner, University of Oklahoma Alumni Association; Sooner Club, University of Tulsa Alumni Association, Golden Hurricane Club, Fellowship Bible Church and Republican Party of Oklahoma. Named to the List of SuperLawyers 2008-2016. Peer reviewed as Preeminent for being in Top 5% of all lawyers for Competence and Ethics by Martindale-Hubbell. Named as a “Best Lawyers in Oklahoma.”

LICENSES & ADMISSIONS

United States Supreme Court
Oklahoma Supreme Court
Arkansas Supreme Court
United States Court of Appeals – 10th Circuit
United States Court of Appeals – 9th Circuit
United States District Court – Northern District of Oklahoma
United States District Court – Eastern District of Oklahoma
United States District Court – Western District of Oklahoma
United States District Court – Eastern District of Arkansas
United States District Court – Western District of Arkansas
United States District Court – District of Kansas
United States District Court – District of Middle Tennessee
United States District Court – Southern District of Mississippi

References upon request.

DAISY C. LETENDRE

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EXPERIENCE

U.S. Senator Jim Inhofe (R-Okla.)

Washington, D.C.

U.S. Senate Majority Committee on Environment and Public Works

Communications Director

November 2016 – Present

- Serving as primary on-record spokesperson for Sen. Inhofe
- Overseeing messaging and press strategy for personal office and EPW Committee, staffing interviews and backgrounders
- Writing, editing and/or clearing all press content including releases, social media, op-eds, floor speeches and e-newsletters
- Initial lead press office contact with other Congressional offices, leadership offices and outside groups
- Lead project manager in the press shop for both EPW and Inhofe annual reports

Press Secretary

July 2016 – November 2016

- Writing and distributing press content including releases, statements, media advisories, ICYMI memos, and talking points
- Developing relationships with national and Hill press, EPW beat reporters, Oklahoma print, radio, and TV contacts
- Arranging off-the-record briefings prior to EPW hearings, working with policy staff to draft off-the record materials

U.S. Senate Majority Committee on Environment and Public Works

Washington, D.C.

Digital Director

July 2015 – July 2016

- Managing committee website, social media, and online presence for the committee and the Chairman
- Developing aggressive and comprehensive online communications strategies for major legislation, hearings and events
- Executing all digital outreach on committee objectives, including coordinating with outside groups and other members
- Curating content for messaging memos, digital material, and graphics for use by the entire Senate Republican Conference
- Drafting op-eds, talking points, speeches, statements and event presentations for the Chairman on a wide portfolio of issues

Communications Assistant

February 2015 – July 2015

- Drafting press releases, media advisories and ICYMI memos
- Performing day-to-day press tasks as pertaining to hearings, press conferences, mark-ups, and media appearances
- Formatting and designing layouts for committee reports, assisting with the writing and editing of report executive summaries

Generation Opportunity

Arlington, VA

Communications and Writing Associate

February 2014 – February 2015

- lead writer producing creative written content and opinion pieces based on a monthly editorial calendar
- Fostering relationships with state and national opinion editors and members of the media
- Generating a daily internal email to streamline org-wide messaging, synthesizing news, and highlighting earned media
- Coordinating with regional Press Secretaries and State Directors to develop state-specific media strategies

The Cato Institute

Washington, D.C.

Government Affairs Intern

September 2013 – December 2013

- Preparing congressional notifications detailing Cato policy positions and announcing events and conferences
- Conducting research for Cato scholars and the government affairs team on domestic and foreign policy

EDUCATION

Trinity College

Hartford, CT

Bachelor of Arts with Honors in Political Science, Minor in Philosophy

May Ex. 6 -
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- Concentration in Political Philosophy and American Government
- Honors Thesis: "Federalism and the Modern Presidency from Eisenhower to Obama: *If All Men Were Angels*"

LEADERSHIP & ACTIVITIES

Northfield Mount Hermon School – Class Gift Chair, Class Secretary

May 2009 – Present

DC Triathlon Club – Member and Masters Swim Program Coach

January 2015 – Present

Off The Bench Baseball (.com) – Contributing Writer

November 2015 – Present

Yale University – Guest Lecturer

June 2013

Teaching Assistant – History of Political Thought, Early Modern Political Thought

September 2012 – May 2013

Trinity Tripod – Contributing Writer

January 2013 – May 2013

Trinity College Swimming and Diving – Captain, Entertainment Chair

September 2009 – May 2013

- Susan B. Scott Award Winner, Brian Foy Captains Award Winner

SKILLS

Writing, Editing, Research, Microsoft Office, Photoshop, InDesign, Adobe Creative Cloud, Social Media, Meltwater, Public Speaking, Digital Marketing, Qualitative Data Analysis, Fantasy Baseball, Fantasy Football

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EXPERIENCE

Wisconsin Department of Justice, June 2016 to present (Director; Assistant Attorney General)
Madison, WI

- Director of the Environmental Protection Unit.
- Responsible for managing the environmental litigation unit of the Wisconsin Department of Justice, which prosecutes violations of Wisconsin's environmental and natural resources laws and defends administrative decisions and rules issued by the Wisconsin Department of Natural Resources.
- Representative matters include: establishing enforcement priorities for the environmental protection unit; developing professional growth and training objectives for unit members; managing all human and technical resource matters for the unit; working with the Department of Natural Resources to modernize case management and referral processes; developing case assessment protocols to promote uniformity and consistency in prosecutions; determining objectives and success criteria for all new prosecutions; negotiating resolutions of complex agency defense matters; serving on environmental crimes task force with various federal and state agencies; advising the Wisconsin Solicitor General on federal environmental and natural resource litigation strategy; coordinating multi-state litigation challenging rule promulgated by U.S. Environmental Protection Agency expanding scope of the federal Clean Water Act; and serving as technical advisor to the legal work group of the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.

Wyoming Attorney General's Office, 2014-2016 (Senior Assistant Attorney General)
Cheyenne, WY

- Member of Water and Natural Resources Division.
- Responsible for representing the Water Quality Division of the Wyoming Department of Environmental Quality in all environmental and natural resources legal matters.
- Selected to represent the State of Wyoming on the Assumable Waters Subcommittee of the National Advisory Council for Environmental Policy and Technology.
- Representative matters included: water quality standard development; enforcement counseling; evaluation and litigation of proposed federal regulations affecting groundwater and surface water programs; counseling related to total maximum daily loads, use attainability analyses, water quality permitting, data quality programs, and nonpoint source projects; development of public records and related policies; enforcement and evidence training; legislative analysis; and rulemaking.

Sedgwick LLP, 2013-2014 (Partner)
Washington, DC

- Member of Land Use and Natural Resources Group.
- Practice focused on Clean Water Act, Endangered Species Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, and project permitting.
- Representative matters included: peer review evaluation of offshore wind development projects for the U.S. Department of Energy; advising developers on the creation of wetland mitigation and endangered species conservation banks; managing a litigation team defending the issuance of an Endangered Species Act incidental take permit to a wind energy facility; advising developers on wetland permitting strategies; providing storm water compliance counseling to large national homebuilders; and performing environmental due diligence for investors in wind energy projects.

Crowell & Moring LLP, 2003-2013 (Counsel)
Washington, DC

- Member of Environment, Energy and Resources Group.
- Practice focused on Clean Water Act, Clean Air Act, National Environmental Policy Act, federal wildlife, wetlands, storm water regulation and control, contaminated sites and hazardous material regulation (CERCLA/RCRA), and environmental aspects of transactions.
- Representative matters included: endangered species and wetland permitting counseling for renewable energy developers; legislative and regulatory Clean Water Act counseling for natural resources-based trade associations; managing NSR/PSD Clean Air Act litigation for cement manufacturer; litigation involving water quality standards for Florida, Chesapeake Bay, and Mississippi River Basin; strategic permitting counseling for mining companies and other large-scale project developers, focusing on Clean Water Act, Endangered Species Act, and National Environmental Policy Act compliance; species conservation and wetland mitigation bank development; counseling related to Clean Water Act and Rivers and Harbors Act jurisdiction; nationwide enforcement defense of major homebuilders involving storm water compliance; counseling related to state assumption of Clean Water Act regulatory programs; development of new source performance standards under the Clean Air Act; defense of RCRA enforcement actions; management of National Environmental Policy Act litigation for project developers; and evaluating environmental compliance audits as a third-party neutral in federal enforcement action.

Kelley Drye & Warren LLP, 2002-2003 (Associate)
Washington, DC

- Member of Environmental Group.
- Practice focused on contaminated site remediation, brownfield transactions, due diligence, RCRA compliance counseling, CERCLA litigation, and Endangered Species Act counseling.

Foley & Lardner LLP, 2001-2002 (Associate)
Milwaukee, WI

- Member of Regulatory Department.
- Practice focused on Clean Water Act counseling and wetland permitting, contaminated sediment remediation and litigation, brownfield redevelopment, and environmental due diligence.

Sharon Planning Commission, 1999-2000 (Clerk)
Sharon, VT

- Evaluated subdivision plans, revised subdivision ordinance, drafted zoning regulation, provided testimony at state environmental board hearings, and kept records of public hearings.

Professor Stephen J. Dycus, 1999-2000 (Research Assistant – Vermont Law School)
South Royalton, VT

- Research focused on water rights, public trust doctrine, institutional controls, national security issues, and nuclear waste disposal.

Ross Environmental Consulting, 1994-1998 (Principal)
San Diego, CA

- Provided project management and environmental consulting services to the City of San Diego, Western Consortium for Public Health, and Montgomery Watson.
- Focused on designing, installing, and testing wastewater reclamation and repurification technologies (wastewater to drinking water), including drafting and implementing experimental plans, analyzing and modeling data, installing and operating equipment, performing public health studies, developing economic analyses of comparative water supplies and treatment systems, participating in technical advisory committee meetings, and drafting technical reports.

EDUCATION

Vermont Law School, J.D. Ex. 6 - *magna cum laude*

- Dean's Scholar
- Class Rank 4/170
- *Vermont Law Review* – Editor-in-Chief

Vermont Law School, Master of Studies in Environmental Law, Ex. 6 - *summa cum laude*

University of Wisconsin – Madison, B.A. – International Relations, Ex. 6 -

University of Wisconsin – Madison, Certificate in Environmental Studies, Ex. 6 -

PROFESSIONAL AFFILIATIONS

Admitted to practice law in the District of Columbia, Wisconsin and Wyoming. Member of the Environmental, Energy, and/or Natural Resources Law Sections of the American Bar Association (ABA-SEER), District of Columbia Bar Association, Wisconsin Bar Association, and Wyoming Bar Association.

SPEECHES AND PUBLICATIONS

- Presenter, “An Update on the Nutrient Wars: Cooperative Federalism or Continued Conflict?” Wisconsin Department of Natural Resources Continuing Legal Education Seminar (October 2016).
- Instructor, Energy, Environmental and Natural Resources Law Clinic, Center for Law and Energy Resources in the Rockies, University of Wyoming College of Law (Fall 2014; Spring and Fall 2015).
- Presenter, “Application of Federal Wildlife Laws to Wind Energy Projects,” Federal Wildlife Course, University of Wyoming College of Law (April 2015).
- Presenter, “Federal Regulatory Developments in 2014: Implications for Oil and Gas,” Oil & Gas Development and Water Issues Conference Hosted by the American Institute of Professional Geologists and the American Ground Water Trust (March 2014).
- Presenter, “Challenging Agency Use of Environmental Models,” American Farm Bureau Federation, Legal Information and Networking Committee Annual Conference (September 2012).
- Presenter, “Endangered Species Act: Section 10 Incidental Take Permits,” Special Institute on Federal Regulation of Cultural Resources, Wildlife, and Waters of the U.S. Sponsored by the Rocky Mountain Mineral Law Foundation (April 2012).
- Presenter, “Clean Water Act,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Presenter, “Regulatory Programs Affecting Coal Mining,” Coal Law Short Course Sponsored by the Energy & Mineral Law Foundation at West Virginia Law School (August 2010).
- Coauthor, “Nanotechnology and the National Environmental Policy Act,” *Nanotechnology: Environmental Law, Policy and Business Considerations*, Ch. 12 (2010).
- Coauthor, “Clean Water Act Compliance and Enforcement: EPA Targets the Coal Industry,” *Energy & Mineral Law Institute*, Vol. 29, Ch. 7 (2008).

- Coauthor, “When Sacred Sites Are Deemed More Precious Than Gold: The Glamis Gold Ltd. Claim For Compensation Under NAFTA,” *Rocky Mountain Mineral Law Institute*, Vol. 58, Ch. 27 (2008).
- Coauthor, “Clean Water Act Enforcement Settlement May Be Harbinger For Rest Of Coal Industry,” *Crowell & Moring Mining Law Monitor*, Vol. 24, No. 1 (Summer 2008).
- Presenter, “Enforcement Initiatives (and how to respond if you become the initiative),” Current Issues in Storm Water Regulation, Lorman Education Seminars (September and December 2005).
- Presenter, “Regulatory Runoff: Responding to a Storm Water Enforcement Action,” National Stone, Sand & Gravel Association Environment, Safety & Health Forum (October 2005).
- Coauthor, “Nonpoint Source Pollution Control,” in *The Clean Water Act Handbook*, Ch. 9 (2nd Ed. 2003).
- Coauthor, “A State of Change: Wisconsin Implements Wetland Mitigation Rules and Hastily Crafts Post *SWANCC* Wetland Protection Laws,” *ABA SEER Water Quality and Wetlands Committee Newsletter*, Vol. 4, No. 1 (December 2001).
- Author, “Yucca Mountain and Reversing the Irreversible: The Need for Monitored Retrievable Storage in a Permanent Repository,” *Vermont Law Review*, Vol. 25, No. 3 (Spring 2001).

Samantha Kathleen Dravis

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WORK EXPERIENCE

Republican Attorneys General Association

Washington DC

Policy Director/General Counsel

2015-Present

- Brief attorneys general and advise their staffs on state and federal policy issues, multistate litigation, amicus brief requests, coordinate coalition responses and messaging
- Manage all compliance and legal issues for organization
- Serve as President of affiliated 501(c)(4) organization, Rule of Law Defense Fund

Freedom Partners Chamber of Commerce

Arlington, VA

Legal Counsel

2013-2015

- Conduct due diligence, ensure compliance with FEC rules and IRS regulations for tax exempt organization
- Approve broadcast television and digital advertisements, grassroots lobbying and other issue advocacy activity
- Write and execute contracts, agreements, policies and training materials for organization
- Advise on public policy initiatives and priorities for organization

Taft, Stettinius & Hollister LLP

Indianapolis, IN

Associate Attorney

2012-2013

- Represented clients in firm's litigation and intellectual property practice groups
- Write briefs, pleadings and client memos; attend trials and depositions; served as Summer Associate in 2011

Romney for President 2012

Lansing, MI

Michigan Election Day Operations Director

2012

- Managed all election day operations in Michigan; supervised high profile projects in other states, including a major ballot duplication process in Palm Beach, Fla.
- Advised Romney for President headquarters on state election law issues
- Recruited, trained, and managed a team of hundreds of volunteer attorneys and staff for election day
- Oversaw the preparation of election day and post-election day litigation plans and strategies

The White House

Washington, DC

Associate Director, Office of Political Affairs

2007-2008

- Drafted briefings and memos for the President, First Lady, Vice President, and other senior White House officials
- Conducted strategic research on legislative and domestic policy issues for Director
- Assisted the President's personnel office with appointments to Presidential boards and commissions
- Planned and executed State Arrival of Pope Benedict XVI, other dignitaries with White House Social Office

John McCain for President 2008

Arlington, VA

Regional Political Coordinator and Director of Surrogate Operations

2007

- Developed grassroots political organization and organized delegate recruitment in California, Nevada and Utah
- Worked with campaign attorneys to facilitate placement of John McCain on the ballot in key primary states

Office of U.S. Representative Daniel Lungren (R-CA)

Washington, DC

Executive Assistant/Legislative Assistant

2006-2007

- Manage legislative portfolio and advise Congressman on issues including national defense, social security and labor issues
- Handled Congressman's calendar, speaking engagements, correspondence, and other administrative matters

EDUCATION

University of Notre Dame Law School

Notre Dame, IN

Juris Doctor, cum laude

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Executive Solicitation Editor, *The Notre Dame Journal of Law, Ethics, and Public Policy*; Legal Internships: Pacific Legal Foundation; U.S. District Court for the Eastern District of Michigan; U.S. Attorney for the District of Kansas

University of Kansas

Lawrence, KS

Bachelor of Arts, Political Science

Ex. 6 -

James and Alice Phelps Memorial Scholarship Recipient; Intern, Office of U.S. Senator Sam Brownback (R-KS)

Office of the Administrator

Executive Assistant to the Administrator

- Michelle Hale (Pruitt's executive assistant in Oklahoma coming to D.C.)

Senior Climate Policy Counsel (we propose changing this to Senior Advisor for Federalism)

- Kevin Turner

Deputy Chief of Staff

Senior Policy Counsel to the Administrator

- Samantha Dravis

Senior Advisor for Environmental Education

Counselor to the Administrator for Agriculture Policy

- Chip Bowling (National Corn Growers Association)

Senior Advisor to the Administrator

- Kell Kelly

Chief of Staff

- Ryan Jackson

Deputy Chief of Staff for Policy

- Mandy Gunasekara

Senior Advisor to the Administrator

Deputy Chief of Staff for Programs and Strategic Initiatives

- Austin Lipari

White House Liaison

Special Assistant to the Chief of Staff

- Sydney Hupp

Deputy White House Liaison

Deputy Chief of Staff for Operations

Director for Advance and Scheduling

Advance Staff

Advance Specialist

Deputy Director for Advance

- Millan Hupp

Operations Staff

Deputy Chief of Staff for Operations

- Preston Doerflinger

Scheduling Staff

Deputy Director of Scheduling

Scheduler

Office of the Deputy Administrator

Deputy Administrator

- Andrew Wheeler

Associate Deputy Administrator

- Craig Butler

Senior Advisor to the Deputy Administrator

Office of Children's Health Protection

Director, Office of Children's Health Protection

Office of Homeland Security

Deputy Associate Administrator for Homeland Security

Administrator for Homeland Security

Office of Civil Rights

Director, Office of Civil Rights

Deputy Director, Office of Civil Rights

Office of Small Business Programs

Director, Office of Small Business Programs

Office of the Associate Administrator for Congressional and Intergovernmental Relations

Associate Administrator for Congressional and Intergovernmental Relations

- Ben Traynham (Chemical Distributors)

Principal Deputy Associate Administrator for Congressional and Intergovernmental Relations

- Tate Bennett (NRECA, former McConnell staffer)

Deputy Associate Administrator for Congressional Affairs

Deputy Associate Administrator for Intergovernmental Relations

Special Assistant

- Sarah Greenwalt

Special Advisor to the Associate Administrator for Congressional and Intergovernmental Relations

Science Advisory Board

Director, Science Advisory Board Staff Office

Office of Public Affairs

Associate Administrator for Public Affairs

- JP Freire

Principal Deputy Associate Administrator for Public Affairs and Environmental Education

- John Konkus (PTT) on beachhead

Director, Office of Environmental Education

- Amy Graham

Deputy Press Secretary

- Lincoln Ferguson

Press Secretary

- Lauren Zelt

Deputy Associate Administrator for Public Affairs

- Jahan Wilcox

Deputy Director of Speechwriting

- Daisy Letendre

Deputy Press Secretary

- Molly Block

Office of Public Engagement and Environmental Education

Associate Administrator for Public Engagement and Environmental Education

Deputy Director for Public Engagement and Public Health Based Initiatives

Deputy Associate Administrator for Public Engagement and Environmental Education

Office of the Associate Administrator for Policy

Associate Administrator for Policy

- Samantha Dravis (dual title)

Deputy Associate Administrator for Policy

- Brittany Bolen

Principal Deputy Associate Administrator for Policy

Director, National Center for Environmental Economics.

Director, Office of Regulatory Policy and Management

Director, Office of Strategic Environmental Management

Special Assistant to the Associate Administrator for Policy, Economics and Innovation Deputy

Associate Administrator for Policy

Data Analyst

Office of the Chief Financial Officer

Chief Financial Officer
Director, E-Enterprise for the Environment Program.

Office of Environmental Information

Assistant Administrator for Environmental Information
Principal Deputy Assistant Administrator for Environmental Information
Deputy Assistant Administrator for Environmental Information
Director, Office of Information Collection
Chief Information Officer

Office of the Assistant Administrator for Administration and Resource Management

Assistant Administrator for Administration and Resources Management
Federal Chief Sustainability Officer
Principal Deputy Assistant Administrator for Administration and Resources Management.
Deputy Assistant Administrator for Administration and Resources Management
Senior Policy Advisor

Office of the Assistant Administrator for Enforcement and Compliance Assurance

Assistant Administrator for Enforcement and Compliance Assurance

- Susan Bodine

Principal Deputy Assistant Administrator for Enforcement and Compliance Assurance
Deputy Assistant Administrator for Enforcement and Compliance Assurance

Office of Administration and Policy

Director, Office of Administration and Policy

Office of Federal Activities

Director, Office of Federal Activities

Office of the General Counsel

General Counsel

- Allison Starmann

Deputy General Counsel

- Kevin O'Scannlain (LL)(PW)

Senior Counsel

- George Fibbe (would also work as a Deputy CoS) (LL)(PW)
- David Fotouhi (LL)(PW) (if not here, in an Associate GC position)

- Kamila Lis-Coughlin (LL)(PW) (if not here, in an Associate GC position)

Air and Radiation Law Office

Associate General Counsel (Air and Radiation)

Alternative Dispute Resolution Law Office

Director, Alternative Dispute Resolution Law Office

Civil Rights and Finance Law Office

Associate General Counsel (Civil Rights/Finance)

Cross-Cutting Law Office

Associate General Counsel (Cross- Cutting Issues)

Pesticides and Toxic Substances Law Office

Associate General Counsel (Pesticides and Toxic Substances)

Solid Waste and Emergency Response Law Office

Associate General Counsel (Solid Waste and Emergency Response)

Water Law Office

Associate General Counsel (Water)

Office of the Assistant Administrator for International and Tribal Affairs

Assistant Administrator for International and Tribal Affairs

- Tina Neville

Principal Deputy Assistant Administrator for International and Tribal Affairs

Deputy Assistant Administrator for International and Tribal Affairs

Deputy Assistant Administrator for International Affairs.

Office of Management Operations

Director, Office of Management and International Services

Office of the Assistant Administrator for Water

Assistant Administrator for Water

- Dave Ross (Wisconsin AG)

Deputy Assistant Administrator for Water

- Laura Atcheson (Senator Cornyn)

Associate Assistant Administrator for Water

Senior Advisor

Office of GroundWater and Drinking Water

Director, Office of GroundWater and Drinking Water.

Deputy Director, Office of GroundWater and Drinking Water.

Senior Advisor

Office of Science and Technology

Director, Office of Science and Technology

Deputy Director, Office of Science and Technology

Office of Waste Water Management

Director, Office of Wastewater Management.

Deputy Director, Office of Waste Water Management

Office of Wetlands, Oceans and Watersheds

Director, Office of Wetlands, Oceans and Watersheds

Deputy Director, Office of Wetlands, Oceans and Watersheds

Office of the Assistant Administrator for Land and Emergency Management

Assistant Administrator for Solid Waste and Emergency Response

- Byron Brown

Principal Deputy Assistant Administrator for Solid Waste and Emergency Response

Deputy Assistant Administrator for the Office of Solid Waste and Emergency Response

Associate Assistant Administrator

Special Assistant to the Assistant Administrator

Office of Emergency Management

Director, Emergency Management
Deputy Director, Office of Emergency Management

Office of Program Management

Director, Office of Program Management.

Office of Superfund Remediation and Technology Innovation

Director, Office of Superfund Remediation and Technology Innovation
Deputy Director, Office of Superfund Remediation and Technology Innovation

Office of the Assistant Administrator for Air and Radiation

Assistant Administrator for Air and Radiation

- Bill Wehrum (former Bush acting Air Assistant Administrator, private practice)

Office of Resource Conservation and Recovery

Deputy Director, Office of Resource Conservation and Recovery

Office of the Assistant Administrator for Air and Radiation

Principle Deputy Assistant Administrator for Air and Radiation

Office of Resource Conservation and Recovery

Director, Office of Resource Conservation and Recovery

Office of the Assistant Administrator for Air and Radiation

Assistant Administrator for Air and Radiation
Deputy Assistant Administrator for Air and Radiation
Senior Advisor to the Assistant Administrator for Air and Radiation
Associate Assistant Administrator and Senior Counsel

Office of Air Quality Planning and Standards

Director, Office of Air Quality Planning and Standards

Office of Transportation and Air Quality

Director, Office of Transportation and Air Quality
Deputy Director, Office of Transportation and Air Quality

Office of Radiation and Indoor Air

Director, Office of Radiation and Indoor Air

Office of Atmospheric Programs

Director, Office of Atmospheric Programs

Office of Chemical Safety and Pollution Prevention

Assistant Administrator for Chemical Safety and Pollution Prevention

- Dennis Devlin (Exxon)
- Mike Dourson (University of Cincinnati)
- Mike Witt (Dow)
- Amy Ferrell (API)

Principal Deputy Assistant Administrator for Chemical Safety and Pollution Prevention

Deputy Assistant Administrator for Chemical Safety and Pollution Prevention

Office of Pesticide Programs

Deputy Director (Programs), Office of Pesticides Programs

Director, Office of Pesticides Programs

Deputy Director, Office of Pesticides Programs (Management)

Office of Pollution Prevention and Toxics

Director, Office of Pollution Prevention and Toxics

Deputy Director, Office of Pollution Prevention and Toxics (Program Management)

Deputy Director (Programs), Office of Pollution Prevention and Toxics

Office of the Assistant Administrator for Research and Development

Assistant Administrator for Research and Development

- Dr. Judith Curry (Georgia Tech)
- Dr. Michael Honeycutt (TX CEQ)
- Steven Milloy

Deputy Assistant Administrator for Research and Development (Science)

Deputy Assistant Administrator for Research and Development (Management)

Principal Deputy Assistant Administrator

Director for Sustainable Development
Senior Advisor
Associate Assistant Administrator for Research and Development
Senior Advisor
Director for Sustainable and Healthy Communities
Deputy Assistant Administrator for Research and Development and Science Advisor

REGIONAL OFFICES

Region 1- Boston, Massachusetts

Regional Administrator
Deputy Regional Administrator

Region 2 - New York, New York

Regional Administrator
Deputy Regional Administrator

Region 3 - Philadelphia, Pennsylvania

Deputy Regional Administrator
Regional Administrator
Director, Office of Information Analysis and Access
Director, Office of Technology Operations and Planning
Director, Cybersecurity Staff

Region 4 - Atlanta, Georgia

Deputy Regional Administrator
Regional Administrator
• Matt Leopold

Region 5 - Chicago, Illinois

Regional Administrator
Deputy Regional Administrator
Associate Director, Great Lakes National Program Office

Region 6 - Dallas, Texas

Regional Administrator
Deputy Regional Administrator

Region 7 - Lenexa, Kansas

Regional Administrator
Deputy Regional Administrator

Region 8 - Denver, Colorado

Regional Administrator
Deputy Regional Administrator
Assistant Regional Administrator for Enforcement, Compliance and Environmental Justice

Region 9 - San Francisco, California

Regional Administrator
Deputy Regional Administrator

Region 10 - Seattle, Washington

Deputy Regional Administrator
Regional Administrator

Office of Underground Storage Tanks

Director, Office of Underground Storage Tanks

Federal Facilities Restoration and Reuse Office

Director, Federal Facilities Restoration and Reuse Office

Office of Deputy General Counsel

Principal Deputy General Counsel

Office of Regional Operations

Director, Office of Regional Operations

- Ken Wagner

Office of Brownfields Cleanup and Redevelopment

Director, Office of Brownfields Cleanup and Redevelopment

Office of Science Coordination and Policy

Director, Office of Science Coordination and Policy

American Indian Environmental Office

Director, American Indian Environmental Office

Office of Regional and Bilateral Affairs

Director, Office of Regional and Bilateral Affairs

General Law Office

Associate General Counsel (General Law)

Office of the Executive Secretariat

Director, Office of the Executive Secretariat

Office of Science Policy

Director, Office of Science Policy

Office of Global Affairs and Policy

Director, Office of Global Affairs and Policy

Office of Deputy General Counsel

Principal Associate General Counsel

Senior speechwriter, editor, communications strategist, and coalitions lead with experience running public affairs campaigns against regulatory overreach; Work has appeared in the *Wall Street Journal*, the *Washington Post*, the *New York Times*, and *Forbes*; Experience on camera as well as managing teams of writers and communicators and overseeing digital production and outreach; Consulted for corporate clients, conservative and libertarian groups, and candidates on regulatory, energy, conservation, land, and environmental issues; Current work includes policy messaging for Senate leadership and managing staff; Background includes successful work in conservative journalism, campaigns, congressional affairs, and crisis communications

EXPERIENCE

OFFICE OF SENATOR ORRIN HATCH, PRESIDENT PRO TEMPORE November 2014 – Present **Director of Communications**

Lead communications efforts for the longest serving Republican member of the Senate and Chairman of the Senate Finance Committee; Position senator as a leader on lands and energy issues facing western states; Originate and edit written communications and guide national media coverage; Successfully renewed Senator Hatch's media footprint among Utah outlets and strengthened key relationships nationwide; Coordinate outreach for all committee and personal office work (Finance, HELP, Judiciary)

U.S. HOUSE OF REPRESENTATIVES December 2012 – October 2014 **Director of Communications and Speechwriter**

Established Rep. Mike Pompeo, R-Kansas, as a leader on environmental and energy issues on the House Committee on Energy and Commerce; Prepped for hearings with EPA Administrator Gina McCarthy that led to breakthrough news coverage; Led policy work on Intelligence, and Benghazi Committees; Expanded national, local, and trade coverage of a sophomore member by building out media relationships; Wrote speeches and op-eds for member as well as supporters and stakeholder groups

Campaign Communications Adviser February 2014 – November 2014 Successfully ran communications operation for **POMPEO FOR CONGRESS** reelection effort

SELF-EMPLOYED June 2012 – December 2012

Led advocacy efforts for corporate and grassroots organizations on a contract basis; Drafted op-eds, directed social media strategy; Defended clients in energy industry against regulatory overreach

NEW MEDIA STRATEGIES March 2011 – November 2012

Award-winning crisis communications and marketing firm

Senior Communications Strategist/Lead Writer in Public Affairs

Developed comprehensive media strategy, analysis, and editorial services that penetrated top-tier outlets; Advised well-known international corporations in the energy sector affected by export-import regulations, energy markets, land issues, and global conflict

RICK PERRY FOR PRESIDENT September 2011 – January 2012

Foreign Policy Communications Strategist

Established candidate's credibility among major foreign policy outlets by writing on breaking news topics for mainstream audiences

THE WASHINGTON EXAMINER June 2009 – March 2011

Associate Editorial Page Editor

Wrote daily editorials in addition to regular collaborative editing and reporting work; Focused on regulatory overreach; Interviewed on Fox News, NBC, CNN, among others; Breakthrough investigative work cited in a House Oversight and Government Reform Committee report on Financial Crisis Inquiry Commission

THE AMERICAN SPECTATOR

January 2008 – June 2009

Managing Editor

Led editorial meetings, achieved numerous milestones for online and print editions; Recruited and mentored interns, writers, and artists who have gone on to contribute to major business and political outlets including *The Atlantic*, Reuters, and *Forbes*; Remain a contributing editor

Collegiate Network Journalism Fellow/Editorial Assistant

June 2005 – January 2006

Deputy to managing editor providing copyediting, web management, and writing

OTHER EXPERIENCE

REPUBLICAN NATIONAL CONVENTION, Writer	Cleveland, OH	2016
HOUSE FINANCIAL SERVICES COMMITTEE, Speechwriter	Washington, DC	2013
HARIDOPOLOS FOR SENATE, Communications Adviser, Speechwriter	Tallahassee, FL	2011
EVANS-NOVAK POLITICAL REPORT, Researcher (Temporary)	Washington, DC	2007
THE NEW YORK TIMES, Researcher/Writer	Washington, DC	2006 – 2007
THE CORNELL REVIEW, Senior Editor/Writer	Ithaca, NY	2003 – 2005

EDUCATION

CORNELL UNIVERSITY, Ithaca, New York

Bachelor of Arts, English (Renaissance literature and medieval studies) and a minor in government (emphasis on political rhetoric and history)

Graduate work: Shakespeare studies

Languages: Conversational Spanish

U.S. NAVAL WAR COLLEGE, Washington, DC

Currently enrolled and taking classes towards a Master of Arts Degree in Defense and Strategic Studies

Coursework: Joint Maritime Operations, Strategy and Warfare, Theater Security Decision Making

HONORS, MEMBERSHIPS, VOLUNTEER WORK

EUROPEAN UNION VISITORS PROGRAM	2016 Visiting Fellow to Brussels
CLAREMONT INSTITUTE	2015 Lincoln Fellow
HERITAGE FOUNDATION	Madison Fellow
NATIONAL REVIEW INSTITUTE	2013 Washington Fellow
FOREIGN POLICY INITIATIVE	2011 Future Leader
SENATE PRESS SECRETARIES ASSOCIATION	Director of Membership
REPUBLICAN COMMUNICATIONS ASSOCIATION	Member
AMERICAN CONSERVATIVE UNION	CPAC 2009 Journalist of the Year
NAVY SEA CADETS (Nov. 2013 - Nov. 2014)	Volunteer Instructor, Public Affairs Officer
INTERCOLLEGIATE STUDIES INSTITUTE	2005 Foreign Correspondent Fellow
INSTITUTE FOR POLITICAL JOURNALISM	Board Member

KEVIN L. TURNER

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EXPERIENCE

Venable LLP
Counsel

Washington, DC
May 2015 – Present

- Represent corporate clients in multistate and individual state Attorney General investigations and enforcement actions related to unfair or deceptive acts or practices, marketing and advertising representations, statutory disclosures, consumer finance laws and regulations, and data security breaches
- Advise corporate clients on the intersection of state law and federal government enforcement actions by the DOJ, CFPB, FTC and FCC
- Represent corporate clients in state antitrust reviews
- Serve as national client representative to state Attorneys General through involvement with the Republican Attorneys General Association, National Association of Attorneys General and the Conference of Western Attorneys General

Office of the Alabama Attorney General

Chief Deputy Attorney General
Chief Counsel
Special Deputy Attorney General

Montgomery, AL
January 2012 – April 2015
July 2011 – December 2011
January 2011 – July 2011

Legal

- Served as the principal adviser to current Alabama Attorney General Luther Strange on all legal matters
- Approved and oversaw civil and criminal investigations handled by the office
- Managed litigation on behalf of the State of Alabama, including appointing and managing outside counsel, directing litigation strategy, and negotiating, reviewing, and approving settlements
- Reviewed, developed, and approved all Attorney General official opinions
- Participated in complex multi-state investigations and litigation
- Served as a voting member of the Alabama Securities Commission as the Attorney General's designee

Policy

- Developed, reviewed, and analyzed Attorneys General policy letters related to federal legislation and regulations in various areas, including financial services, energy/environment, Indian gaming, data privacy, food, drugs, and tobacco
- Collaborated on legal and policy issues with national associations, think tanks and trade groups, such as the National Association of Attorneys General, Republican Attorneys General Association, U.S. Chamber of Commerce Institute for Legal Reform, Heritage Foundation Legal Center, and American Tort Reform Association
- Drafted legislation and managed state legislative affairs for the office

Administrative/Operations/Management

- Managed day-to-day operations of the office with 185 employees, a \$23 million annual budget, and 20 direct reports
- Developed, implemented, and managed communications strategy for the office, including print, digital, TV, and radio
- Oversaw budgeting, strategic planning, contracting, and ethics compliance

Bradley Arant Boult Cummings LLP

Associate Attorney

Birmingham, AL
September 2007 – January 2011

- Represented clients in connection with mergers, acquisitions and divestitures, venture capital investments, private equity transactions, and business entity formation and capitalization
- Advised clients on various governmental affairs issues, including political action committee formation and compliance, campaign finance regulations, and federal and state legislative analysis and strategy

EDUCATION

J.D. / M.B.A., *summa cum laude*, University of Alabama School of Law and Manderson Graduate School of Business **Ex. 6 -**

Activities and Honors: Order of the Coif; Dean M. Leigh Harrison Award; Acquisitions Editor and Member of the Managing Board, *Alabama Law Review*; Hugo Black Scholar; Federalist Society; Christian Legal Society

Publications: *Settling the Debate: A Response to Professor Bebchuk's Proposed Reforms of Hostile Takeover Defenses*, 57 ALA. L. REV. 907.

B.A., Political Science and Economics, *summa cum laude*, Hampden-Sydney College **Ex. 6 -**

Activities and Honors: *Wall Street Journal* Award for Student Achievement in Economics; Phi Beta Kappa; Omicron Delta Kappa; Pi Sigma Alpha; Omicron Delta Epsilon; graduate of the Wilson Center for Leadership in the Public Interest Public Service Certificate Program; Chairman, Hampden-Sydney College Republicans; Virginia state certified volunteer firefighter

ACTIVITIES

Hampden-Sydney College: Past Member, Board of Trustees; Advisory Board Member, Wilson Center for Leadership in the Public Interest; Past President, Alabama Alumni Club

University of Alabama: Advisory Board Member, Blackburn Institute; Member, Farrah Law Society; Member, Commerce Executives Society

Former Member, George Mason University Attorneys General Education Program Chief Deputies Advisory Council

Federalist Society for Law and Public Policy Madison Club

National Eagle Scout Association Life Member

BAR ADMISSIONS

District of Columbia and Alabama

Liz Bowman

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LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

Public Affairs and Strategic Communications Professional

Strategic communications professional with advanced writing, messaging and media relations expertise. Hard-working leader who builds and executes tactics to meet policy, regulatory and advocacy goals.

AREAS OF EXPERTISE

- Strategic communications and planning
- Message development
- Media relations and management; media training
- Crisis communications
- Writing and editing
- Issue and advocacy communications

PROFESSIONAL EXPERIENCE

American Chemistry Council (ACC), Washington, D.C.

Oct.2012 - Present

Director, Issue/Advocacy Communications

- Provides strategic counsel and media relations for ACC's ongoing chemicals management advocacy
- Seeks opportunities to communicate the benefits of chemical products to key audiences, including: members, value chain, elected officials, press, regulatory bodies, coalitions and partner organizations

HDMK, Washington, D.C.

March 2010- Oct.2012

Vice President

- Manages public affairs campaigns and strategic communications for clients, including: corporations, trade associations, nonprofits, coalitions, individuals, advocacy campaigns and political campaigns
- Works with clients to develop strategy and messaging on public policy issues to inform and educate: opinion leaders, partners, allies, legislators, the media and the public
- Provides media relations by building on extensive contacts and coordination of responses and statements

The Pew Charitable Trusts, Washington, D.C.

Sept. 2008 - March 2010

Senior Associate for Media Relations, The Pew Center on the States

- Managed strategic communications for advocates and policymakers for multiple Pew campaigns and projects to achieve campaigns' policy goals, specifically Pew's Pre-K Now Campaign
- Wrote and placed news releases, FAQs, talking points, statements, letters and op-eds
- Developed strategic communications plans and messaging for national public opinion polls
- Prepared Pew executives, allies and partners for media interviews and public speaking opportunities

Strong American Schools' ED in '08 Campaign, Washington, D.C.

Aug. 2007 - Sept. 2008

Deputy Press Secretary

- Managed media outreach during the 2008 presidential election for ED in 08, a 501(c)3 Rockefeller project of the Bill and Melinda Gates Foundation and the Eli and Edythe Broad Foundation
- Managed field staff in the campaign's presidential primary states and general election states
- Worked directly with elected officials, business leaders and community activists who served on the campaign's leadership/steering committee to disseminate the campaign's messages
- Served as the on-ground field coordinator and media contact at presidential debates and campaign events

DynCorp International, Falls Church, Va.

Sept. 2005-Aug.2007

Manager, Media and Government Relations

- Managed national and international media access to the company and its national/international work sites; provided crisis communications and defended the company's interests with external stakeholders
- Helped build and maintain the company's relationship with key media, government and elected officials
- Directed all internal communication to inform employees of corporate developments

CTIA - The Wireless Association, Washington, D.C.

Sept. 2004-Sept. 2005

Coordinator, Policy and Research

- Assisted in the research and writing of industry papers for issues, such as: taxes, hearing aid compatibility, disability access, child safety, wireless end-of-life management and health effects
- Assisted the vice president of policy in various administrative, scheduling and proofreading tasks

Liz Bowman

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• LinkedIn: <http://www.linkedin.com/in/lizsnyderbowman>

VOLUNTEER EXPERIENCE

- Junior League of Washington, active member
- Junior Friends of The Campagna Center, active member
- Professional Volunteer, 2012 Republican National Convention (surrogate media team)
- Romney/Ryan 2012, volunteer (GOTV, phone bank)
- Right NOW PAC (fundraising event co-host)
- McCain/Palin 2008, volunteer

EDUCATION

Johns Hopkins University: MA in government (focus in political communication)

Virginia Polytechnic Institute and State University: BA in communication studies

- Minor in political science, minor in business leadership

MANDY M. GUNASEKARA

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BAR MEMBERSHIP

October 2010 **Colorado State Bar** (Inactive as of 2015)
April 2010 **Mississippi State Bar** (Inactive as of 2011)

LEGISLATIVE EXPERIENCE

January 2015 - **U.S. Senate Committee on Environment and Public Works** **Washington, D.C.**
Present *Majority Counsel, Chairman Jim Inhofe*
Responsibilities: Manage Clean Air Act and climate change portfolios for Chairman. Plan full and subcommittee hearings and develop related legislative strategies. Coordinate efforts with Leadership, other key committees, EPW Member offices and stakeholders. Represent committee perspective before administrative agencies, state officials, industry groups, environmental organizations, and international entities.

October 2014 - **National Association of Chemical Distributors** **Arlington, VA**
January 2015 *Senior Director, Legislative Affairs*
Responsibilities: Engage key congressional leaders and staff on environment, energy, tax, and transportation issues impacting member companies. Coordinate association priorities with coalition efforts. Expand member companies' participation in PAC activities and manage political contributions.

March 2014 - **U.S. House of Representatives** **Washington, D.C.**
October 2014 *Senior Counsel, Office of Congressman Bob Latta*
Responsibilities: Prepare Congressman for Energy and Power Subcommittee hearings and markups. Oversee Environment and Economy Legislative Assistant work product. Analyze floor votes and strategize amendment opportunities. Work with committee staff and interest groups on legislative initiatives important to the Congressman and the constituency.

June 2012 - **U.S. House of Representatives** **Washington, D.C.**
February 2014 *Legislative Counsel, Office of Congressman Bob Latta*
Responsibilities: Manage energy, environment, trade, agriculture, immigration, labor, and homeland security issues for Congressman. Prepare Congressman for Energy and Commerce Subcommittee activity. Draft legislation relative to issue responsibility. Coordinate district trips and interface with major energy entities, manufacturers, and the agriculture community.

June 2011 - **U. S. Senate Committee on Health, Education, Labor and Pensions** **Washington, D.C.**
June 2012 *Labor Research Assistant, Office of Ranking Member Mike Enzi*
Responsibilities: Update Senator and staff on current labor issues. Perform legal and policy research. Provide vote recommendations. Prepare floor documents for Senator and committee staff. Research, analyze, and draft memos regarding administrative actions. Participate in all facets of labor and disability hearings, including: developing key talking points; negotiating scope of hearings with Democrat staff; vetting potential witnesses; and preparing committee staff during prehearing briefings.

March - **U.S. House of Representatives** **Washington, D.C.**
June 2011 *Legal Intern, Office of Congressman Mike Coffman*
Responsibilities: Correspond with constituents on a number of issues. Draft co-sponsorship memos. Facilitate stakeholder meetings for Legislative Director. Lead Capitol tours. Provide supplemental policy and legal research for legislative staff. Attend relevant hearings. Assist with general administrative tasks.

EDUCATION

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University of Mississippi Law School **Oxford, MS**
Juris Doctor
Activities: Research Assistant to Prof. Serrao, Mississippi Innocence Project, Student Hurricane Legal Network for the New Orleans City Attorney's Office, Law School Student Body Public - Relations Committee Chair, Environmental Law Society - Treasurer, Public Interest Law Foundation - Member.

Mississippi College **Clinton, MS**
Bachelors of Arts, *Magna Cum Laude*
Major: Communications
Honors: President's List Scholar, Dean's List Scholar, All-Academic Sportsman, All-Conference Runner, ASC Runner of the Week, SAAC Representative, Choctaw Soccer Pride Award.

Megan Sweeney

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EXPERIENCE

Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2013-Present

- Developed and oversaw the communications strategy for the successful Presidential campaign
- Served as the primary, on-the-ground spokesperson for 23 Trump-Pence campaign events
- Created media plans for Presidential, Senatorial, Congressional, gubernatorial, legislative and other statewide races
- Coordinated media efforts for the 2015 Northeast Republican Leadership Conference—including press requests for 7 Presidential candidates
- Designed and executed plan for 54 press events across the state in one day
- Managed social media accounts that have received positive accolades from statewide media
- Wrote press releases, speeches, talking points and op-eds for national and state officials
- Named to the “Who’s Next Politics” list for key people in PA politics by BillyPenn.com

Special Assistant to the Secretary, PA Department of State, Harrisburg, PA 2011-2013

- Acted as project manager for the \$5 million Voter ID public education campaign—serving as a primary liaison to 11 government agencies, 500 non-profits and advertising vendors
- Spoke at 55 public events on the Voter ID law, and oversaw a total of 200 events
- Represented the Department of State on 28 professional licensing boards
- Served as Acting Deputy Commissioner for a bureau with a \$50 million budget and 200 staff
- Helped prepare the 2012-13 and 2013-14 budget requests
- Wrote the Department’s Continuity of Operations plan

Press Secretary, Congressman Lou Barletta, Washington, DC 2011

- Served as spokesperson for the Congressman and managed national and local media outreach

Deputy Communications Director, Republican Party of Pennsylvania, Harrisburg, PA 2008-2011

- Coordinated more than 100 press conferences with national, state and local officials
- Named one of the “30 Under 30” rising stars by PoliticsPA.com

Speaker, Anne B. Anstine Excellence in Public Service Program, Indiana, PA 2009-2010

- Elected as Speaker by the class of 2010

Confidential Assistant, US Department of Education, Washington, DC 2008

- Conducted research on the National Math Panel and the No Child Left Behind Act

EDUCATION

BA, Government & History, Cornell University, Ithaca, NY

- College Republicans, Chair

Undergraduate Honors Program, La Salle University, Philadelphia, PA

- Atlantic 10 Conference Commissioner’s Basketball Honor Roll (Winter 2005)

SKILLS

- LexisNexis, Adobe InDesign, Adobe Photoshop, SharePoint

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Government Relations

Organizational Management, Training, & Planning

Public Relations & Communications

Coalition Building Advocacy

Profile

- ❖ An individual with proven ability to adapt skill sets to meet the organizational goals of any organization.
- ❖ An administrator with solid leadership experience in advocacy and coalition building, including training and strategic planning to achieve organizational goals.
- ❖ An effective communications professional with a successful record of public relations achievements in non-profit and public sector communications spanning twenty-five years.

Education

Oklahoma State University, Stillwater, Oklahoma

Bachelor of Science, May 1992

Major: Political Science/Pre-Law/Paralegal Option

Special Emphasis in Public Affairs, Policy Analysis, and Public Personnel Administration

University of Oklahoma, Norman, Oklahoma

Course requirements towards Master of Public Administration, 1990-1992

Professional Experience

Executive Assistant to the Attorney General

March 2016 to Present

Executive Unit

Office of the Oklahoma Attorney General

Oklahoma City, Oklahoma

The OAG's Executive Unit provides direction and management for the agency as a whole. The unit houses the centralized functions of the agency essential to all (14) units and sections of the office. This unit ensures that the day to day needs of the agency are met by ensuring the agency has the proper support and staffing to carry out its missions and goals.

As a member of the Executive Unit, duties include assisting with these responsibilities. Daily, a large number of meeting and speaking requests are made to have the Attorney General meet with external constituents and internal staff. The Executive Assistant position is solely responsible for responding to these requests and maintaining a complex scheduling calendar. Additional duties include the review of communications directed to the Attorney General and determining appropriate response and/or referral.

**Director of Executive Relations
& Board Professional
Office of the President
Oklahoma City University**

August 2010 to January 2016

Served as a senior administrator and the board professional for a private, non-profit university. Duties included daily communications and problem solving with and for the OCU Board of Trustees and University President. Responsibility included communicating on behalf of the president with prospective donors, trustees, legislators, and other university constituents. Assisted the board chairman with communications to the board. Directed and coordinated special events providing logistical and representative support to the University Advancement and External Relations Office. Responsible for writing reports on behalf of the university president, editing university materials, and social media communications. Responsible for the university president's communications with the campus community and the board of trustees. Compiled research and assisted with composition of speeches for the president. Prepared and provided orientation materials to board members and coordinate all aspects of board and trustee committee meetings. Reviewed all communications directed to the president and determined appropriate response and/or referral. Served as the president's representative on multiple campus committees. Supervised and managed the president's support staff including recruitment, hiring, and training. Administered the department budget.

**Support Staff
Woodward County District Attorney's Office
Woodward, Oklahoma**

July 2009 to June 2010

Disposition of constituent and defendant-related inquiries not requiring the official action of the district attorney. Used interpersonal skills to conciliate issues with defense attorneys, defendants, victims of crimes and law enforcement personnel.

**Director of Tourism and Public Relations
Woodward Tourism and Convention Bureau
Woodward, Oklahoma**

September 2008 to June 2009

Developed a comprehensive strategic plan for tourism development for the City of Woodward, implementing all facets in a timely manner with notable successful achievements. Responsible for a market analysis of the area's tourism potential and development of slogans and marketing materials to enhance tourism targeting specific outcomes. Marketing efforts included augmenting Woodward area listings in marketing materials, web content development, brochure development, on-line web advertising, print and radio advertisements, ghostwriting for tourism publications, and press release development and distribution. Spoke on behalf of Woodward Tourism before community groups, etc. Worked to grow area tourism and enhance tourism partner facilities and

special events by creating dynamic partnerships utilizing resources, talents, and skills of community volunteers and professionals. Awarded the Friend of the Museum Award from the Plains Indians and Pioneers Museum for efforts to enhance their facilities and programs. Recognized as an up and coming tourism director by the Oklahoma Department of Tourism.

Legal Assistant
Woodward Co. District Attorney's Juvenile Division
Woodward, Oklahoma

September 2007- September 2008

Attended all juvenile court proceedings, recording the outcome of the hearings for the district judge. Liaison with district judges, law enforcement, the Department of Human Services, and the Office of Juvenile Affairs. Responsible for preparing a multitude of legal documents for the Juvenile Division of the District Court, as well as preparation of cases for hearings and trials.

Director, Tulsa Division
Office of Governor Brad Henry
Tulsa, Oklahoma

February 2003 to June 2007

Responsibilities included all aspects of running the operations of the Governor's field office in Tulsa. The primary focus of the position entailed constituent services and community relations in northeast Oklahoma. The position required strong interpersonal, trust-building skills in order to effectively carry out the duties required of the position which included establishing a leadership role in the community, establishing rapport with local media and community leaders, and networking with public assistance organizations. Responsibilities included serving as liaison with all sectors of the community which included business groups, education professionals, emergency managers, state legislators and employees, social service nonprofits, faith organizations, state and federal agencies, Oklahoma's congressional delegation, etc. Served as spokesperson for the governor at media events and as the official representative of the governor at a wide range of public events, organization meetings, and constituent meetings. Additional responsibilities were the planning and coordination of advocacy efforts for multiple community groups. While in the position the most comprehensive special project completed was the oversight, planning, and beginning implementation of Governor Henry's Strong and Healthy Oklahoma Wellness Initiative.

Executive Director
Ada Regional United Way
Ada, Oklahoma

1999 to 2002

Duties involved running the area's largest charity and fundraising organization. Responsible for recruiting and training volunteers and developing campaign strategy, promotional materials and advertising for the annual fund drive, as well as planning and coordinating multiple special events and media events. Responsible for coordinating and overseeing the annual allocations process for United Way member agencies. Skills required to successfully carry out the position were building board relations, establishing a leadership role in the community, establishing rapport with local media and community leaders, networking with public assistance organizations, as well as managing day to day office operations which included financial bookkeeping and reporting. Upon taking the position, the organization began to exceed its community fundraising goals after several years of not reaching its

annual goals. Responsible for Ada obtaining a Success by Six program, the forerunner of Smart Start Oklahoma.

**Executive Assistant to the Attorney General
Office of the Oklahoma Attorney General
Oklahoma City, Oklahoma**

1987 to 1994

Duties included the disposition of office details and correspondence not requiring the official action or decision of the Attorney General. Served as a key public relations contact for media inquiries, legislators, and the general public. Screened meeting and speech requests and maintained the Attorney General's scheduling calendar. Special projects included serving as staff assistant to the Governor's Commission on the Status of Women.

**Paralegal
Office of the Attorney General, Tort Defense Division
Oklahoma City, Oklahoma**

1985 to 1987

**Public Affairs Officer
Oklahoma Tax Commission, Ad Valorem Division
Oklahoma City, Oklahoma**

1984 to 1985

Professional and Volunteer Activities

Woodward Regional Hospital, Board of Trustees

Northwest Oklahoma CASA, Board of Directors, President

Northwest Oklahoma Chapter of the American Red Cross, Board of Directors (Board Member of the Year 2010)

United Fund of Woodward, Board of Directors

Oklahoma Chapter of the Great Western Trail Association, Board of Directors (2009)

Oklahoma Fit Kids Coalition, Board of Directors (2006-2007)

Systems of Care, Tulsa Community Team Member (2003-2007)

JumpStart Tulsa, Steering Committee Member (2003-2007)

Oklahoma Afterschool Network, Leadership Team (2006-2007)

State Employees Charitable Campaign, NE Oklahoma Chairman 2003, 2004, 2005

REFERENCES

The Honorable Scott Pruitt, Oklahoma Attorney General

The Honorable Brad Henry, Governor of Oklahoma (2003-2011)

Gerald Adams, Chief of Staff, Office of Governor Brad Henry (2003-2011)

Terry Cline, Ph.D., Secretary of Health, State of Oklahoma

The Honorable Robert Butkin, Oklahoma State Treasurer (1995-2005)

MaryAnn White, Director, American Red Cross (NW Oklahoma)

Lavah Lowe, CEO, Woodward Regional Hospital (2008-2010)

Vicki Patton, Board Chairman, Ada Regional United Way (2000)

Millan N. Hupp

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Education

Oklahoma State University
Bachelor of Science: Hotel and Restaurant Administration. Minor: Political Science

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Experience

Political Fundraising and Operations – Attorney General Scott Pruitt
Tulsa, OK February 2015 – present

- Primary contact/liason for Attorney General Pruitt's political team
 - Main interface between AG Pruitt and Republican Attorneys General Association
 - Main interface between AG Pruitt and donors and political contacts
- Execution of fundraising strategies for 501c3 and Leadership PAC
 - Aided in developing and executing fundraising plans and was responsible for collection of funds
 - Prepared briefings and messaging
- Staffing and scheduling for an elected official
- Relationship cultivation and management
 - Donors, organizations, lobbyists, constituents, principals
- Managed every aspect of a campaign operation
 - Donor file
 - Record keeping
 - Finance management/ compliance with state ethics and FEC
- Inception to dissolution of two federal PACs and dissolution of a state committee
- Experience in communications, social media, general consulting, solicitation and prospecting, and polling

Embassy Suites Nashville-Airport (Aimbridge Hospitality) July 2014-February 2015

10 Century Boulevard, Nashville, TN 37214 615-871-0033

- Business Travel Sales Manager
 - Contract negotiation and RFP bids for local and national accounts
 - Responsible for meeting quarterly sales goals
 - Relationship building through community involvement and sales blitzes
 - Work with local contacts, Hilton national account owners, and utilize available resources to move market share
 - Act as liaison between the hotel and the community
 - Weekend Manager on Duty shifts

Oklahoma City Convention and Visitor's Bureau August 2013-December 2013

123 Park Avenue OKC, OK 73012 405-297-8912

- Intern: Convention Services
 - Tasked with attending to walk-in and call-in orders for visitor information
 - Accompanied supervisors on site visits for potential conventions
 - Assigned many projects involving local and national organizations
 - Researched various methods for promoting tourism and city attractions

Westin San Francisco Market Street (Highgate Hotels) June-July 2012

50 3rd Street San Francisco, CA 94103 415-974-6400

- Intern: Human Resources
 - Dealt in Microsoft Operating Systems, EV5, ADP Timesaver
 - Assisted in organization of associate appreciation events as well as hotel's participation in a city wide fundraiser (Leukemia & Lymphoma Society: Million Dollar Mission)
 - Assisted in hotel wide communication through various methods including emails and postings
 - Attended operational meetings including union grievances, mediations, workers compensation, and safety

Eskimo Joes Restaurant August 2010-May 2014

501 West Elm Avenue Stillwater, OK 74074 405-372-8896

- Server Shift Leader
 - Worked my way to this position first starting out as host, then expeditor, then server, and finally server shift leader

Leadership/Activities/Service

Oklahoma Federation of Young Republicans April 2016 - present

First District Vice-Chair

Liaison between county chapters and the executive team

Tulsa Republican Women's Club March 2016 - present

Member

Oklahoma House PAC

Volunteered to assist with fundraisers during election cycle

Molly Block
Ex. 6 - Personal Privacy

Objective: To advance the goals of the Trump-Pence Administration in a press or communications role using media relations, innovative digital communications and creative speechwriting skills developed in Congressional offices and federal agencies.

Experience

Committee on Natural Resources, Chairman Rob Bishop, Washington, D.C. April 2016 - Present
Deputy Press Secretary

- Create media plans for legislation including Puerto Rico's economic crisis and comprehensive mining reform to streamline messaging, engage stakeholders and boost the Committee's profile
- Draft speeches and place op-eds for the Chairman on issues including EPA methane regulations and Arctic energy development to generate national and regional news coverage
- Travel with the Chairman and military personnel to manage field hearing press operations and develop firsthand knowledge and expertise in energy and mineral resources issue areas
- Cultivate relationships with reporters, industry groups, and press and policy staff in the 26 Republican Member offices to promote national and regional coverage of Committee policy objectives

Press Assistant and Media Relations Coordinator September 2015 - April 2016

- Pitched and booked Congressmen and surrogates for national television and radio appearances
- Wrote and distributed media advisories for hearings on issues including the EPA's Animas River spill and offshore energy production in the Gulf of Mexico to shape the national narrative
- Increased exposure and highlighted key legislation in targeted markets by expanding press lists 30% to reach more than 1,200 national and local reporters and producers organized by outlet and issue area

Republican National Committee, Cleveland, OH July 2016

Republican National Convention Regional Media Outreach Team – West At-Large Professional Volunteer

- Booked 23 surrogates for over 75 media appearances in 24 outlets over 4 days of convention
- Coordinated in-person satellite interviews for delegates through GOP-TV and distributed convention communication documents with regional outlets in OR, UT, MT, WA, and WY

United States Senate, Washington, D.C. May - August 2015

Paid Intern

- Strengthened constituent outreach through weekly meetings with interest groups about policy developments, the legislative agenda and day-to-day responsibilities on Capitol Hill
- Compiled morning, midday and evening television, radio and print news clips using specialty online research tools and distributed clips to Republican senate staffers

Legislative Intern May - July 2014

- Completed extensive oversight research on critical issues such as the Inspector General's audits of Veterans Affairs' Hospitals regarding manipulated wait times

U.S. Department of Education, Washington, D.C. July - August 2014

Web Team and Social Media Intern, Office of Communication and Outreach

- Coded online content using HTML to advance national education initiatives and edited Department-wide communications to enhance message consistency and cohesion
- Crafted strategic communications plan for the Under Secretary's national college visits to establish connections with higher education administrators and engage with college students

Skills: Proficient in Spanish, Adobe Creative Suite, Basic HTML

Education

University of Michigan, Ann Arbor, MI

Ex. 6 - Personal

- B.A. in Political Science, International Studies and Spanish – Honors Program
- Thesis: Fact or Fiction: Media's Tale of an Ideologically and Affectively Polarized Society
- Pi Beta Phi Fraternity, External Relations Co-Chair

Ex. 6 - Personal Privacy

Ryan Jackson

Ex. 6 - Personal Privacy

MANAGEMENT AND POLICY EXPERIENCE

STAFF DIRECTOR, U.S. Senate Environment and Public Works Committee, Washington, D.C. (2015-present)

- Manage office with 20 Republican staff and administer two-year \$10.4 million budget with additional responsibility for nearly 50 total committee staff, personnel, equipment, and technology expenses.
- Develop, coordinate, and execute a targeted legislative, policy, oversight, and public outreach agenda for one of 20 committees in the U.S. Senate for the 114th Congress.
- Responsible for overseeing or conducting 72 hearings and business meetings, enacting over 40 new laws, confirming 7 Presidential nominations, and issuing 5 oversight reports.
- Offer legislative, policy, and procedural counsel to 11 Republican Senators of the committee and other Senators.
- Chief liaison to the Senate and House leadership and to the White House and work extensively with the U.S. Environmental Protection Agency, Department of Interior, U.S. Army Corps of Engineers, among other regulatory agencies.
- Direct involvement through writing or negotiating the following bipartisan legislation:
 - *Fixing America's Surface Transportation Act* (Public Law 114-94)
 - First 4 year plus highway bill enacted since 2005 investing \$305 billion in interstate building and modernization
 - *Frank R Lautenberg Chemical Safety for the 21st Century Act* (Public Law 114-182)
 - First major environmental legislation enacted since 1996
 - *Water Infrastructure Improvements for the Nation Act* (Public Law 114-332)
 - \$11 billion authorization for ports, navigation, and water infrastructure including assistance for lead contaminated drinking water infrastructure for Flint and similar communities
 - *BUILD Act – Brownfields Reauthorization* (S. 1476, passed U.S. Senate June 27, 2016)
 - *Coal Combustion Residuals State Regulation* (Public Law 114-332, Section 2301)
 - First time Congress has passed legislation allowing states to permit coal ash disposal
 - *Nuclear Energy Innovation and Modernization Act* (S. 2795, reported from committee with bipartisan 17-3 vote)

CHIEF OF STAFF, Office of U.S. Senator James M. Inhofe, Washington, D.C. (2011-present)

- Manage office with 35 staff among the Washington, D.C. and four Oklahoma offices and administer a \$3.2 million annual budget for total operations, personnel, travel, equipment, and technology.
- Develop, supervise, and coordinate the legislative agenda, public outreach, constituent services, and political coordination to implement a long-term strategic plan for the Senator's goals while also responding to time sensitive demands.
- Chief office liaison to Senate and House leadership and the White House other offices of the Oklahoma delegation and principal advisor on Presidential appointments to positions in Oklahoma.
- Principal advisor to the Senator on policy and procedure.
- Regularly write, edit, and approve staff drafts of the Senator's remarks and presentations.
- Negotiated a traditional publishing contract with a publishing house and assisted with editing and contributed to the Senator's book, *The Greatest Hoax*, published in February 2012.
- **DIRECTOR**, Friends of Jim Inhofe (FOJI) Campaign Committee
 - Plan and supervise regular fundraising events in Washington, D.C., Oklahoma, and other cities.
 - Hired 3 full-time campaign staff and 6 contract consultants responsible for fundraising, Internet activity, polling, and political advertising for 2014 re-election resulting in the highest primary (88%) and general (68%) election victories of Senator Inhofe's career.
 - Raised and supervised raising \$4.7 million for 2014 re-election.
 - Worked in various roles in Senator Inhofe's 1994, 1996, and 2008 U.S. Senate campaigns.

- **DIRECTOR**, Fund for a Conservative Future (FFCF) (political action committee)
 - Supervise regular fundraising events in Washington, D.C.
 - Raised and supervised raising over \$1.4 million since 2011.
 - Principal advisor to the Senator on the status of races and polling, provide counsel on contributions, and make contributions to candidates and political committees from FFCF and FOJI.

LEGISLATIVE DIRECTOR, *Office of U.S. Senator James M. Inhofe, Washington, D.C. (2007-2011)*

- Led nine member legislative team advising the Senator on votes and procedure, approved all official office correspondence, and initiated the office's annual office accomplishments report.
- Coordinated with the office communications director on weekly interviews and messaging.
- Approved, wrote, or negotiated legislative and amendment language.
- Surrogate for the Senator in Oklahoma and Washington, D.C.
- Principal Accomplishments:
 - *Tar Creek Superfund Site* – Responsible for provisions in 13 laws over 5 years appropriating \$100 million for remediation and relocation of residents in the #1 NPL superfund site.
 - *Water Resources Development Act, 2007* (Public Law 110-114) – Responsible for seven Oklahoma specific provisions and subsequent implementation by the Corps of Engineers.
 - *Appropriations* – Responsible for three staff team over three fiscal years resulting in approximately \$290 million in financial assistance to nearly 200 individual Oklahoma infrastructure, military, municipal, university, and other recipients in nine federal appropriations bills each year.

COUNSEL, *U.S. Senate Committee on Environment & Public Works, Washington, D.C. (2003-2007)*

- Drafted and negotiated legislation and coordinated Congressional hearings on the Committee's air policy priorities, EPA financial management oversight, and Oklahoma priorities.
- Represented the Committee to constituents, outside lobbyists, and Executive Branch employees in meetings and speeches and provided assistance to members of the Committee and the Senate.
- Principal Accomplishments:
 - *Oklahoma/Tribal Environmental Regulations* (Section 10211, Public Law 109-59) – Authored and negotiated legislation requiring cooperative agreements preventing checkerboard environmental regulation in Oklahoma.
 - *Partners for Fish and Wildlife Act* (Public Law 109-294) – First legislation to write, coordinate hearings, gain outside organization support, and negotiate to enactment.
 - *EPA Grants Oversight* – Conducted oversight of EPA grant awards by interviewing EPA personnel, coordinating a hearing, and producing a committee report.

ASSISTANT DISTRICT ATTORNEY, *14th Judicial District of Oklahoma, Tulsa, Oklahoma (2001 – 2003)*

- Represented the State of Oklahoma in negotiating felony and misdemeanor cases in daily court appearances, motion hearings, preliminary hearings, non-jury and jury trials.
- Surrogate for the District Attorney at domestic violence events.

CONSTITUENT AND FIELD REPRESENTATIVE, *Office of U.S. Senator James M. Inhofe, Oklahoma City, Oklahoma (1995 – 1999)*

- Responsible for constituent services involving the Social Security Administration, Medicaid, Medicare, and other state and federal health agencies and a surrogate for the Senator at events.

E D U C A T I O N _____

- **Juris Doctor**, *Oklahoma City University* Ex. 6 -
 - Member – Oklahoma Bar Association
- **Bachelor of Arts**, Public Administration, *University of Oklahoma*, Ex. 6 -

SARAH GREENWALT

Ex. 6 - Personal Privacy

EDUCATION

University of Oklahoma College of Law

Juris Doctor

Norman, OK

Ex. 6 -

- Honors:** Order of the Barristers
Academic Achievement Award – Legal Research and Writing
Dean’s Honor Roll
Cole E. Adwon Scholarship for Excellence in Moot Court Competitions
- Moot Court:** Top Speaker Award in Intra-school Moot Court Competition
Chicago Bar Association Moot Court Competition; Chicago, Illinois
First Amendment Moot Court Competition; Washington, D.C.
- Activities:** Federalist Society
Organization for the Advancement of Women in Law
Volunteer Income Tax Assistance (VITA)

University of Oklahoma

Bachelor of Arts, Psychology

Norman, OK

Ex. 6 -

- Honors:** President’s Honor Roll
Dean’s Honor Roll
OU Foundation Scholar, given to selected Honors College students

PROFESSIONAL EXPERIENCE

Office of the Oklahoma Attorney General

General Counsel to the Attorney General and Deputy General Counsel to the Attorney General

Oklahoma City, OK

August 2016-Present

- Provided legal counsel to the Attorney General, members of the Legislature, agency directors, and the Governor’s office regarding a variety of confidential and complicated issues.
- Facilitated the Attorney General’s Opinion process by composing and overseeing other attorneys in the drafting of official Opinions on a range of state and federal law questions.
- Reviewed and revised draft ballot title language for state questions and defended the Attorney General’s language in the Oklahoma Supreme Court.

Assistant Solicitor General and Law Clerk

May 2012- August 2016

- Defended the constitutionality of state statutes by briefing and arguing original jurisdiction actions before the Oklahoma Supreme Court; briefed and argued high profile cases before state district and appellate courts, including issues regarding abortion regulations, school vouchers, and workers’ compensation reform.
- Brought challenges on behalf of the State against federal regulations, including challenges to the EPA’s “Waters of the United States” Rule and the IRS’s Final Rule regarding tax credits under the Affordable Care Act.
- Drafted Petition for Certiorari and amicus brief in United States Supreme Court cases.

U.S. Department of Veterans Affairs

Law Clerk for the Office of Regional Counsel for Veterans Affairs Medical Center of OKC

Oklahoma City, OK

May 2012-Aug. 2012

- Prepared training materials on the EEOC’s final regulations regarding the Americans with Disabilities Act Amendments Act of 2008 and the Privacy and HIPPA regulations of the Department of Veterans Affairs.
- Gained a practical understanding of both Administrative and Health Law.

University of Oklahoma College of Law

Research Assistant to Professor Joseph Thai

Norman, OK

May 2011-Sept. 2011

- Drafted substantive materials for utilization in legal texts such as “John Paul Stevens: In His Own Words” and a Supreme Court sourcebook, which discussed the inner workings of the United States Supreme Court.
- Performed legal research on criminal and constitutional law issues including United States Supreme Court death penalty jurisprudence and the role of supreme courts in a democratic society.

(work)202-224-2829

(cell) Ex. 6 - Personal Privacy

SUSAN PARKER BODINE

susan_bodine@epw.senate.gov

SKILLS

Through twenty-eight years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Chief Counsel, Senate Environment and Public Works Committee

410 Senate Dirksen Office Building
Washington, DC 20510
January 2015-present

The Environment and Public Works Committee has jurisdiction over all environmental and fish and wildlife protection laws as well as the Federal Highway Program, the civil works program of the Army Corps of Engineers, and other infrastructure authorities.

As Chief Counsel my job is to help the Chairman advance his legislative and oversight agenda. In particular, I negotiated the environmental streamlining provisions of the Fixing America's Surface Transportation Act (P.L. 114-94). I oversaw the Senate legislative and oversight efforts relating the Waters of the United States (WOTUS) rule, including the Federal Water Quality Protection Act (S. 1140), numerous hearings, and a Majority Report on WOTUS implementation. I negotiated many provisions of the Water Infrastructure Improvements for the Nation (WIIN) Act (S. 612). I also help supervise the committee staff.

I have written numerous op-eds, articles, and press releases to communicate the Chairman's goals. I made presentations before many different groups and spoke to reporters on behalf of the Chairman.

I have worked with outside counsel to develop and file amicus briefs for members of Congress challenging the Clean Power Plan, the Chesapeake Bay Total Maximum Daily Load, and the WOTUS Rule.

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-January 2015

As a lawyer in private practice I used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on environmental legal and policy issues.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testified before Congress, wrote articles, gave frequent speeches to trade associations, and spoke to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC

January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste, the Clean Water Act Spill Prevention, Control and Countermeasure regulations, and the exemption reporting air releases from farms under both the Comprehensive Environmental Response, Compensation, and Liability Act and the Emergency Planning and Community Right to Know Act.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response (now Office of Land and Emergency Management) I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act (P.L. 107-118) ; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.
Associate, August 1988 – January 1995

As an associate, I represented clients involved in Superfund litigation and Clean Water Act permit appeals, counseled clients on compliance with the Resource Conservation and Recovery Act, drafted comments on proposed agency regulations, prepared clients for multi-media inspections, conducted environmental due diligence for real estate and corporate transactions, and drafted environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY
August 1983-July 1985
Paralegal in the legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law

Philadelphia, Pennsylvania
J.D., cum laude [Ex. 6 -]
University of Pennsylvania Law Review, Editorial Board [Ex. 6 -]

Princeton University

Princeton, New Jersey
A.B, History, cum laude [Ex. 6 -]

PROFESSIONAL:

Security Clearances (former):

Top Secret
Sensitive Compartmented Information access

Bar Admissions:

District of Columbia
Commonwealth of Pennsylvania (inactive)
U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

Married, David M. Bodine, IV. Two sons, Christopher (b. 1991) and Steven (b. 1994).

202-371-6364

(cell) Ex. 6 - Personal Privacy

SUSAN PARKER BODINE

susan.bodine@btlaw.com

SKILLS

Through twenty-six years of experience in managing environmental issues in the executive and legislative branches of government and in private practice:

- I have a thorough understanding of legislative and administrative processes;
- I am experienced in managing a staff and a budget to achieved desired outcomes;
- I am skilled at communicating both orally and in writing;
- I am experienced in negotiating with adverse parties to achieve legislative, administrative, and legal outcomes.

EXPERIENCE

Partner, Barnes & Thornburg.

1717 Pennsylvania Ave. N.W., Suite 500
Washington, DC 20006
March 2009-present.

As a lawyer in private practice I have used my skills to interact with Congress, the U.S. Environmental Protection Agency (EPA), the U.S. Department of Justice, and the White House, on legal and policy issues of interest to my trade association and company clients.

This interaction has included writing rulemaking comments; litigating final rulemakings; negotiating consent decrees and administrative settlements; drafting legislation, testimony, and position papers; and engaging with government officials on policy positions.

I also testify before Congress, write articles, give frequent speeches to trade associations, and speak to reporters on environmental issues.

Assistant Administrator, Office of Solid Waste and Emergency Response, U.S. Environmental Protection Agency.

1200 Pennsylvania Avenue, Washington, DC
January 2006-January 2009 (confirmed by the Senate on December 17, 2005).

As an EPA Assistant Administrator, I had twelve staff who reported directly to me. Through them I managed nearly 600 headquarters employees and an annual budget of \$1.3 billion to carry out EPA's programs related to brownfields revitalization, oil spill prevention and response, chemical accident prevention and preparedness, underground storage tanks; and emergency response (including Homeland Security); Superfund cleanup, and the management of hazardous waste.

During my tenure, I oversaw the development of significant rulemakings, including revisions to the Resource Conservation and Recovery Act Definition of Solid Waste and the Clean Water Act Spill Prevention, Control and Countermeasure regulations.

In carrying out EPA's missions, I placed a priority on voluntary resource conservation and materials management programs and facilitating the return of property to productive use.

As the political head of the Office of Solid Waste and Emergency Response, I testified before Congress frequently, and gave numerous speeches and interviews.

Committee on Transportation and Infrastructure, Subcommittee on Water Resources and Environment, U.S. House of Representatives, Washington, D.C.

Rayburn House Office Building, Washington, DC

February 2001-December 2005: Staff Director and Senior Counsel,

January 1995 – January 2001: Counsel

As a staff director, I managed a six person staff to carry out all oversight and legislative activities relating to water resources issues, including issues related to the control of water pollution, protection of wetlands, the cleanup of contaminated property, water supply, navigation, flood control and the related activities of EPA, the U.S. Army Corps of Engineers, the National Oceanic and Atmospheric Administration, the Natural Resources Conservation Service, and the Tennessee Valley Authority.

Our primary focus was on legislation and oversight related to the Clean Water Act (including the section 404 wetlands permitting program); the Comprehensive Environmental Response, Compensation, and Liability Act; the Small Business Liability Relief and Brownfields Revitalization Act; and various Water Resources Development Acts to authorize the civil works program of the U.S. Army Corps of Engineers.

I also managed Committee hearings and markups, the consideration of legislation on the floor of the House of Representatives, and Conference Committee and White House negotiations.

Covington & Burling.

1201 Pennsylvania Avenue, Washington, D.C.

Associate, August 1988 – January 1995

Environmental law practice representing clients involved in Superfund litigation, counseling clients on compliance with the Resource Conservation and Recovery Act, representing clients in Clean Water Act permit appeals, drafting comments on proposed agency regulations, preparing clients for multi-media inspections, conducting environmental due diligence for real estate and corporate transactions, and drafting environmental contract terms.

ASARCO, Inc.

180 Maiden Lane, NY, NY

August 1983-July 1985

Paralegal in legal department of Fortune 500 company.

EDUCATION:

University of Pennsylvania School of Law
Philadelphia, Pennsylvania

J.D., cum laude: Ex. 6 -

University of Pennsylvania Law Review, Editorial Board: Ex. 6 -

Princeton University
Princeton, New Jersey

A.B, History, cum laude: Ex. 6 -

PROFESSIONAL:**Security Clearances (former):**

Top Secret

Sensitive Compartmented Information access

Admissions:

District of Columbia

Commonwealth of Pennsylvania (inactive)

U.S. Court of Appeals for the District of Columbia Circuit

PERSONAL:

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Sydney M. Hupp

Ex. 6 - Personal Privacy

Experience

Executive Assistant; Oklahoma Attorney General Scott Pruitt

January 2016-Present

- Proactively manage and direct the schedule for the Attorney General, in its entirety
- Primary interface between Attorney General and internal contacts, external contacts, and vendors
- Prepare detailed correspondence on behalf of the Attorney General
- Deploy exceptional organizational, logistical, and operational tactics to aid Attorney General in all endeavors

Deputy Director of Operations and Compliance; Attorney General Pruitt Political Team

June 2015-Present

- Directed annual budgeting and planning process for political team's budgets
- Contributed to organizational planning and fundraising strategy
- Executed and met financial and operational goals
- Required to meet stringent FEC and state ethics financial reporting standards and deadlines
- Managed data entry, accounts, payroll

Political Fundraising and Event Planning for Attorney General Scott Pruitt

May 2014-May 2015

- Planned and executed fundraising events to benefit Scott Pruitt for Attorney General efforts
- Wrote and edited marketing and campaign materials
- Converted handwritten donor records to Crimson Database to meet rigorous compliance standards

Server, Expediter Shift Leader & Trainer; Eskimo Joe's Restaurant

August 2011-November 2014

Education

Oklahoma State University

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Bachelor of Science in Strategic Communications; Emphasis in Public Relations

Minor in Religious Studies

ELIZABETH TATE BENNETT

Ex. 6 - Personal Privacy

**National Rural Electric Cooperatives Association, Sr. Principal, Legislative Affairs
Lead Lobbyist on Environment & Appropriations Issues**

June 2015- Present

- Designated NRECA liaison in the Coal Utilization Research Council (CURC), Utility Solid Waste Activities Group (USWAG), Washington Coal Club, Women in Agriculture and Women in Government Relations
- Builds broad coalitions of industry stakeholders with common legislative interests
- Spearheaded plan to increase NRECA engagement with Congressional Offices on social media
- Works regularly with NRECA's regulatory and legal teams on in-depth policy issues
- Drafts op-eds for placement in local co-op magazines and newsletters
- Travels regularly throughout the Midwest and Southeast for speaking engagements at co-ops
- Responsible for designating campaign contributions for all EPW/E&C/Appropriations Committee Members
- Maintains strong relationships with individual Members of Congress & senior staff within Senate and House Leadership, Senate Environment and Public Works Committee, House Energy & Commerce, Senate/House Appropriations Committees/Subcommittees, House/Senate Agriculture Committees
- Maintains strong relationships with rural & D.C. stakeholders in policy arenas of energy, environment, telecomm & agriculture
- Assisted EPA Transition Team with General Pruitt's confirmation hearing process: identified and connected Team with Congressional allies from key states. Facilitated industry op-eds and social media placement
- Utilized industry coalitions and NRECA's grassroots network to build support for final passage of WIIN
- Obtained a record 38 Senate, 218 House signatures on annual Rural Utility Service letters for FY17

Majority Leader Mitch McConnell, Legislative Assistant for Energy & Agriculture

July 2013- June 2015

- Advised Leader on the Senate Floor for votes on relevant EPA, Interior, DOE, FERC & USDA nominations
- Advised the Leader on selecting GOP Conferees to 2014 Farm Bill
- Advised the Leader during Conference of the 2014 Farm Bill. Helped him insert personal leg priorities
- Regularly staffed the Leader in weekly meetings with D.C. and KY stakeholders
- Spearheaded innovative initiatives (both legislative and non-legislative) during busy political year, including the Leader's 2014 visit (with local coal miner) to EPA HQ for a Public Listening Session on the CPP. Worked with House Coal Caucus to organize press conference outside the Capitol immediately after
- Oversaw the 2015 Senate confirmation process of Jeff Hall for the Farm Credit Administration Board
- Drafted, whipped and passed McConnell-Merkley hemp amendment to the 2014 CJS Appropriations Bill
- Protected 2014 USDA tobacco buyout settlement payments from sequestration. Wrote Sec. Vilsack and OMB Director Burwell identifying specific Budget Control Act language exempting revolving trust dollars, which includes tobacco payments, as exempt from sequester
- Met with and successfully persuaded USDA Deputy Secretary Krysta Harden to reverse a 2013 RMA decision altering crop insurance rotation requirements for tobacco
- Secured speakers from the Administration for Senate briefings including CFTC Commissioner Giancarlo
- Managed efficient, timely mail and vote rec. programs for issues; oversaw small team of leg correspondents
- Initiated a plan to build relationships with Senate Democratic staff
- Represented the Leader's Office at Senate Western Caucus meetings
- Enhanced D.C./KY perceptions of the Leader's accessibility via strong interpersonal skills, open-door policy

**Congressman Andy Barr (KY-06), Senior Legislative Assistant
Congressman Brett Guthrie (KY-02), Legislative Assistant**

**January 2013- July 2013
June 2009-January 2013**

**EDUCATION: Georgetown University Washington, D.C., Master's in Public Relations & Communications
Centre College, Danville, KY, Bachelor of Arts, Government**

Andrew R. Wheeler

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MANAGEMENT & POLICY EXPERIENCE

Trump Campaign Policy Staff

July 2016 –

- One of Two Policy Staff responsible for environmental, energy, agriculture, transportation and telecommunications policy.
- Drafted talking points for speeches, debate preparation, and policy documents.

FaegreBD Consulting

Washington, D.C.

Principal, Team Leader *Energy and Environment Practice*

2009 – present

- Serves as a Principal in a national consulting and government relations firm, assisting clients with federal regulatory and legislative issues. Provided business consulting, conducted federal affairs assessments and direct advocacy services for clients.
- Worked on behalf of business clients, local governmental bodies and not-for-profit organizations.
- Focused extensively on national energy, climate change, and environmental issues including fuels policies, air regulations, and coal issues.
- Team Leader of nine person team since 2014.
- *Of Counsel* with Faegre Baker Daniels Law Firm.
- Co-Chair of firm-wide Energy and Natural Resources Industry Team (50+ attorneys) since 2016.

U.S. Senate Committee on Environment and Public Works (EPW)

Washington, D.C.

Staff Director and Chief Counsel

2002 – 2009

- Served as both Staff Director (Chief of Staff) and Chief Counsel for one of eight authorizing committees in the United States Senate formulating and executing the legislative, oversight, policy and public outreach agenda
 - Jurisdiction encompasses seven Cabinet level departments and agencies
 - Responsible for the Senate confirmation of 52 Presidential nominated positions
 - Policy and procedural advice to members of the Committee and other Senators
 - Chief Liaison to Senate and House Leadership and the White House
- Direct Management:
 - Multi-layered policy and communication/public affairs organization
 - Develop and implement long-term strategic plan while also responding to time sensitive demands
 - More than 30 professional staff, additional responsibility of budget and administration of 60 staff
- Legislative, Policy and Subject Matter Responsibilities:
 - Managed the Senate floor debate and strategy for the Lieberman/Warner Climate Change Bill and other greenhouse gas and carbon constraint technology related legislation
 - Highway Bill reauthorization with over \$286 Billion in transportation funding in 2005.
 - Power plant multi-emissions (Clear Skies Act) and Clean Air Interstate Rule (CAIR)
 - Energy Policy Act of 2005 and 2007 with emphasis on Renewable Fuels Standard (RFS)
 - Policy and legislation involving offshore oil reserves, alternative fueled vehicles, biofuels, oil shell, tar sands, and the renewable portfolio standard
 - Work extensively with regulatory agencies such as the Environmental Protection Agency, Nuclear Regulatory Commission, and the Departments of Energy, Transportation, and Interior
- Public Communication:
 - Deliver public policy speeches to various organizations including the American Bar Association and various trade associations and industry conventions

- Conduct press interviews and media availabilities including on camera interviews
- Advocacy of Committee positions within Congress, the Administration and the general public
- Recognized by *National Journal* as one of the Top Congressional Staff Leaders for 2005

U.S. Senate Subcommittee for Clean Air, Wetlands and Nuclear Safety

Washington, D.C.

Staff Director and Counsel

1997-2002

- Served under the Chairmanships of both Senators Jim Inhofe (R-OK) and George Voinovich (R-OH)
 - Drafted and negotiated legislation involving clean air issues, nuclear energy, and FEMA
 - Developed policy on full range of energy and environmental issues
 - Organized over 30 Subcommittee oversight and legislative hearings
- Represented the Subcommittee to constituents, outside lobbyists, and Executive Branch employees
- Guided numerous bills through the Committee, Senate floor, and conference committee process

Office of United States Senator James Inhofe

Washington, D.C.

General Counsel

1995-1996

- Lead staff person for Commerce and Judiciary issues
- Managed Senator's agenda on environmental issues before the Environmental and Public Works Committee (Superfund, Safe Drinking Water Act, Clean Air Act, and Resources Conservation Recovery Act)

United States Environmental Protection Agency (EPA)

Washington, D.C.

Special Assistant, Information Management Division,

1991-1995

Office of Pollution Prevention and Toxics

- Reported to Division Director and worked as liaison to other Divisions and Offices within the EPA and outside constituent groups
- Coordinated Division working groups and special projects including annual conference attended by over 500 participants
- Worked on the Toxic Release Inventory and the Toxic Substances Control Act

A C T I V I T I E S & A W A R D S _____

- National Energy Resources Organization, former President and Chairman
- Washington Coal Club, President 2016
- John C. Stennis Congressional Staff Fellow – 106th Congress
- EPA Bronze Medal – 1993, twice in 1994
- Phi Delta Phi
- Alpha Chi Sigma, President – 1986
- Eagle Scout

E D U C A T I O N _____

George Mason University School of Business, M.B.A.

Washington University School of Law, J.D.

Member - District of Columbia Bar

Case Western Reserve University, B.A.

Major: English, Biology

Ex. 6 - Personal
Privacy

Message

From: Dravis, Samantha [dravis.samantha@epa.gov]
Sent: 3/31/2017 9:55:05 PM
To: Schwab, Justin [schwab.justin@epa.gov]
CC: Rees, Sarah [rees.sarah@epa.gov]
Subject: RE: Energy EO review

Yes.

-----Original Message-----

From: Schwab, Justin
Sent: Friday, March 31, 2017 5:00 PM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Rees, Sarah <rees.sarah@epa.gov>
Subject: Energy EO review

Lorie has asked whether OP is running our response to the parts of the EO that require to do a general review of our rules, policies, etc, both as they relate to the Obama administration presidential actions/policies on climate that the EO itself directly rescinds, and as they may affect energy more generally

Sent from my iPhone

Message

From: Jackson, Ryan [jackson.ryan@epa.gov]
Sent: 3/26/2017 7:56:47 PM
To: Schwab, Justin [schwab.justin@epa.gov]
Subject: RE: Wyoming SIP/FIP

I need to check back in with you on the WY SIP.

-----Original Message-----

From: Schwab, Justin
Sent: Sunday, March 19, 2017 4:44 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Brown, Byron <brown.byron@epa.gov>
Subject: Re: Wyoming SIP/FIP

On it.

Sent from my iPhone

> On Mar 19, 2017, at 3:16 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>
> Authorization granted.
>
> Turning down SIPs is not what we are about. It's important to get this started yesterday.
>
> Ryan Jackson
> Chief of Staff
> U.S. EPA
> (202) 564-6999
>

>> On Mar 19, 2017, at 3:04 PM, Schwab, Justin <schwab.justin@epa.gov> wrote:

>>
>> Ryan,
>>
>> Our people in OCIR and Region 8 are ***waiting for authorization to reach out,*** respectively, to Senator Barrasso and to the State of Wyoming to renew a dialogue on this issue. Region 8 in particular has a meeting coming up to meet with the state for general purposes, and it would be great if they could start dialogue on the FIP/SIP issue at or before that meeting.
>>
>> Several weeks ago, I briefed Rick Dearborn on this issue. My understanding was he was going to give us the go-ahead to reach out to the Senator and the State, but I have not heard back from him since our conference call a few weeks back.
>>
>> Rundown of the state of play and high-level options:
>>
>> My understanding is that as of March 3rd, a limited disapproval of Wyoming's SIP became effective.
>>
>> This disapproval addresses a very narrow issue:
>>
>> it constitutes a finding that Wyoming has not adequately demonstrated that its emissions of ozone and ozone precursors do not threaten the Denver metro area's ability to maintain compliance with the 2008 Ozone NAAQS standard.
>>
>> (This area of the Clean Air Act is known as "interstate transport" or the "good neighbor" provision, because it requires upwind states to address emissions within their borders that interfere with air quality in downwind states.)
>>
>> The most important thing to convey to the Senator, if he is not already aware, is that NOTHING happens immediately as a result of the disapproval. No additional burdens have been placed on Wyoming, its local governments, or its businesses.
>>
>> Instead, a 2-year clock has started ticking, within which the statute requires EPA either to approve another SIP submission, or to issue a FIP to address the inadequacies EPA found in Wyoming's prior submission.
>>
>> Even at the end of those 2 years, environmental groups would have to sue EPA again to compel it to issue a FIP. So it is really well over 2 years before anything will happen to Wyoming.
>>
>> In the interim, EPA is ready and willing to work with Wyoming to find the best solution to the issue.
>>
>> The easiest fix is for Wyoming to submit a new SIP, taking credit for emissions reductions that are already occurring (for example, due to other regulatory programs), assuming such can be found.

>>
>> Alternatively, EPA could revisit the calculations involved in the disapproval, although this may be the most difficult to construct a scientific/legal record that will withstand an inevitable judicial challenge from environmental groups.
>>
>> Or, EPA could revisit how it approaches these "interstate transport" issues at a more programmatic/nationwide level. This would require the most time and buy-in from internal and external players, but if successful, would be the most harmonious with Administrator Pruitt's overall philosophy and agenda.
>>
>> Please let me know if you have any questions or concerns, if our people are authorized to conduct outreach through the appropriate channels, or if you want to discuss further.
>>
>> Best,
>>
>> Justin
>>
>>
>> Sent from my iPhone

Message

From: mike-jackson [Ex. 6 - Personal Privacy]
Sent: 1/26/2017 11:55:52 AM
To: Shapiro, Mike [Shapiro.Mike@epa.gov]
Subject: Fwd: Re: Water Monetary Policy
Attachments: removed.txt; water.pdf; water_standard_power_point.ppt

United States EPA
Scott Pruitt Director (tbd)
Catherine McCabe Acting Administrator
Mike Shapiro Acting Assistant Administrator for Water

The following is a letter to the Departments of the Treasury and Interior regarding my efforts to establish a new method of accounting our water and sewer usage; abandoning the user fee model. I am sending you this information in order that you may assist in aiding the Treasury to understand just how delinquent the abilities of the user fee model is in adequately funding operation, maintenance and point source water protection. Insofar as there is no "funding" source for point water sources; this aspect may be of unique interest to you and a particular reason for your input. Point source protection is not currently considered part of the infrastructure system but it should be considered best practice for it to be considered part and parcel of the system. As we can begin implementing a funding source for it under a water monetary standard exchange policy I am proposing. I am providing this opportunity for you to proactively aid in the adoption of this policy in order to establish communications between Departments with a vested interest in a sound water infrastructure and/or a sound economy while I wait on the Presidents appointment process to go down the list of priorities to reach my request for appointment. The urgency of the degradation of our Nations water infrastructure, caused by the inadequacies of the user fee model, can not be understated and should not be ignored.

My thesis and its slideshow are attached.

Sincerely

Michael Jackson
Annapolis, Maryland 21409

[Ex. 6 - Personal Privacy]

----- Original message -----

From: mike-jackson [Ex. 6 - Personal Privacy]
Date: 1/24/17 8:00 AM (GMT-05:00)
To: amy_holley@ios.doi.gov
Cc: christine.devlin@treasury.gov
Subject: Fwd: Re: Water Monetary Policy

Secretary of the Interior Zinke (tbd)
Assistant Secretary of Policy Management and Budget
Amy Holley

Secretary of the Treasury Mnuchin (tbd)
Office of Economic Policy
Christine Devlin

Ms Holley, Ms Devlin

I have attached my thesis on water and am contacting you by referral from the Bureau of Reclamation; also attached. I am sure you, Ms Holley, are aware of the poor state of affairs our water infrastructure. My thesis addresses this problem. The fundamental problem is our dependence upon the User Fee Model for financing. I am submitting this to the Departments of Treasury and Interior so you may advise the President and his Cabinet upon the fiscal change that would occur should we convert to a monetary exchange from the user fee model. My calculation from the US Geological survey data, with 1996 data, was a Constituent savings of approximately \$50 billion per year.

The fundamental belief that the user fee can be used to promote water conservation is flawed. The user fee model promotes waste in both our upper and lower classes for opposite reasons. One will use water as desired because they can afford it and the other because we are charging them anyway. It is a reverse psychological relationship.

Putting water at the center of everyones economic prosperity and growth creates a vested interest in conservation.

I have applied to the Trump Administration for a post that would work toward adopting my thesis into monetary policy and am working to create an environment of knowledge, familiarity and an ability to be proactive when President Trumps top tier appointments are clear.

My thesis will allow him to not only create a net neutral trillion dollar infrastructure investment but one in which the investment is a net gain.

I hope you will both take the time to discuss my agenda with each other but also with myself as well. I wrote my thesis in such a way as to prevent theft of intellectual property. It is my long term goal to create an intercontinental water infrastructure system with a foundation in solar powered Desalination and to provide Emerging Market Nations to create free and economically stable markets which promote the well being of the People. A true market opportunity for capital investment.

Sincerely

Michael Jackson

1185 Hampton Rd

Annapolis, Maryland

Ex. 6 - Personal Privacy

***** ATTACHMENT REMOVED *****

This message contained an attachment which the administrator has caused
to be removed.

***** ATTACHMENT REMOVED *****

Attachment name: [Re_ Water Monetary Policy_11917.eml]

Attachment type: [application/eml]



A Water Monetary Standard: An Economic Thesis

Jackson, Michael
UNSPECIFIED

May 1995

Online at <http://mpra.ub.uni-muenchen.de/924/>
MPRA Paper No. 924, posted 07. November 2007 / 01:24

A WATER MONETARY STANDARD AN ECONOMIC THESIS

M.P. Jackson

St. Johns College; Annapolis, Maryland, 21012, USA, mike-jackson@comcast.net

Abstract

In emerging markets and economies with limited supplies of potable water, the current monetary policy governing water distribution has failed or will eventually fail. Problems are not limited to developing nations but are magnified by tenuous circumstances. Historically, weaker economies suffer short falls in revenue for operation and proper maintenance of their respective water systems; however, even well funded systems are operating under potentially tenuous circumstances.

The goal of this thesis is to offer an alternative to current global policies, through a new paradigm, a water based monetary standard. The immediate benefit of this policy is the elimination of user fees for public water and to protect the ongoing operation through revenues created through recognized rules of sovereignty and fiscal policy. Elimination of fees or associated taxes will lower the daily cost of living, consumer price index (CPI), and the producer price index (PPI) within subject economies. Adoption of this new monetary standard will create an environment of encouraged growth in a more stable economy, thereby increasing tax revenues.

KEYWORDS

Economic theory; emerging markets; sustainable development; wastewater, water

WATER: AN ABSOLUTE VALUE

Water has a quantifiable market value and unlike gold is an absolute necessity for life. Currently water is treated as all other consumables in a free and open market. At the conclusion of production, the consumer water tap, the system is left with a fiscal deficit that is obtained from the consumer. The intrinsic relationship between water and life gives water an absolute value and any mathematical absolute value is a positive number. This computation, in being aggregated into the accounting and financing for a public water system, converts the deficit of production to a fiscal asset; a potential monetary standard. In converting to a water based monetary standard, the water community would be converted to a financially self-sustaining system. In doing this, the elimination of a user fee will eliminate economic status from the individuals access to water. This local economic system would be the foundational model of a nations economy and would enable the free enterprise system with an independent foundation. The model could

define the absolute bottom of an economic depression.

Just as water production has an absolute value so also does the purification of sewage and trash. History and current events show us that to fail to treat and sanitize these bi-products to life is deadly to both the community and the environment. This responsibility is clear. The value in doing so is absolute. The fiscal problems of our water systems are nearly identical to the problems of sewage and trash. All three systems, water, refuse and sewage shall be referred in this work as “water” or “the water system”.

The Source in Law

It is a sovereign right of a nation to set a standard or weight of an article and to set its monetary value. In the United States this authority is outlined within its Constitution: Article 1 Section 8 Clause 5. Unlike the typical standard, where currency may or may not be converted, solely at the discretion of the holder, all water is exchanged as it is consumed. Therefore, a nations GNP minimum value shall be equal to the value of the cost of the production of water. Water consumption would now be the impetus for economic growth. Currently, water consumption is dependant upon economic growth, which is dependant upon employees who are dependant upon water. This is a self-destructive economic cycle prone to failure specifically in any nation whose natural resources are inadequate for more than minimal activity. Inversely as is proposed, the production of water produces monies, which pay employees who spend and buy which creates job opportunities.

Because the volume of water is eighty percent of Earths surface the traditional danger in a monetary standard, where the international or national economy can grow beyond the known physical quantity of the standard being used, is eliminated. At all times, the gallon of water being consumed is biologically reintroduced into the ecosystem. Natural law will insure the fundamental stability of an economy using the proposed monetary standard.

Beyond Production

As the system grows, it will be incumbent for the governing body to maintain the equilibrium between the domestic product and circulated capital. This process currently maintained at the national level would need to be expanded to Regional and Local economies to prevent deflation of currency. This expanded process would need to function in such a way as to schedule regular maintenance of the system in such a way as to maintain a slow steady pace of maintenance to maintain this equilibrium between inflation and deflation.

In order to sustain production to the consumer the water system must be maintained in a safe and fiscally responsible manner. Maintenance is a normal part of daily operations and should be accounted as part of production. The true value of water will sustain these costs. Defined by the minimum value of water, as backed by the monetary standard, what will define the maintenance of this system will be the local economic conditions. The maintenance schedule, repairs and upgrades, can be used to boost economic stability and growth. Inversely, a too aggressive maintenance program can cause instability and

recession within an economy. Particularly in established water systems the maintenance should proceed cautiously and with a maximum economic monitoring program.

Currently this program, with the possible exception of emergency leak repairs, maintenance is done when funds become available through the tax structure. This practice further deteriorates the ability of tax revenues from doing their over all job. It is argued that the user fee is used to promote conservation of water. Conservation of water in areas poor in water cannot be over rated but it is education that is the key. The use of economics to deny or limit water use is a poor method and is dangerous due to the instinctual reactions caused by such a policy. The poor are forced to conserve or do without while the rich are able to use water indiscriminately. Removing the user fee from the conservation policy will enable the instinctual conservation of water by all consumers within such regions and allow an educational program by the service provider to reinforce the drive to conserve water. This educational program should be a normal part of the administration of water production. The cost in relationship to the system as a whole is negligible.

Ingenuity is the source of mankind's ability to pump water and treat sewage and trash. The cost of ingenuity has always been: blood, sweat, and tears. In other words: spending cold hard cash. Until water flows into a vessel to be used it is only potential. It has no value if it is undrinkable or impure. This value is achieved only when a system is complete. These construction costs must be paid as they are currently being done to overcome the inertia of potentiality that is water. It should be considered as the "buy in" to the system. It would be a joiner agreement between neighbours at the heart of the neighbourhood in cooperation with the whole nation.

Social Growth

Desalinated water will no longer be cost prohibitive to the consumer. A hundred million dollar facility will no longer push the cost of a gallon of water beyond the means of the consumer. It will be the impetus for economic growth in direct proportion to its water output. The fifty-year outlook will produce large ocean withdrawals (relatively speaking) lowering the volume of required cooling by the polar caps, lowering the ocean and continental temperatures, countering the global warming trend.

Sewage treatment becomes economically feasible. Sound urban sewage treatment will raise the health index and the increase in sanitized water discharge which will also contribute to a cooler land mass. Treatment plants can supply nutrients for soil reclamation in areas of desertification from the sanitizing process. This will lead to a greater area for agriculture use.

Raising the health index of a community will, in time, lower the instinctual over population trends we see now. With the high infant mortality rate, currently being experienced in some nations, an individual responds instinctually and will bare as many children as possible to insure the survival of one. Sound water, sewage and trash service systems will begin to reverse this trend.

FROM THEORY TO PRACTICE

A carefully considered adoption of this monetary policy change will lead to the economic viability of the global water system. The policy change will promote a healthy environment creating healthy communities. Emerging markets will no longer be trapped in a vicious cycle of poverty.

Elimination of any water user fee will uphold the traditional values of most if not all cultural beliefs. Whether the system in question is owned and operated by the government or contracted by the government to a private enterprise; access to a reliable water supply can be considered an unalienable right of all mankind.

REFERENCES

United States Declaration of Independence 1776 ad.

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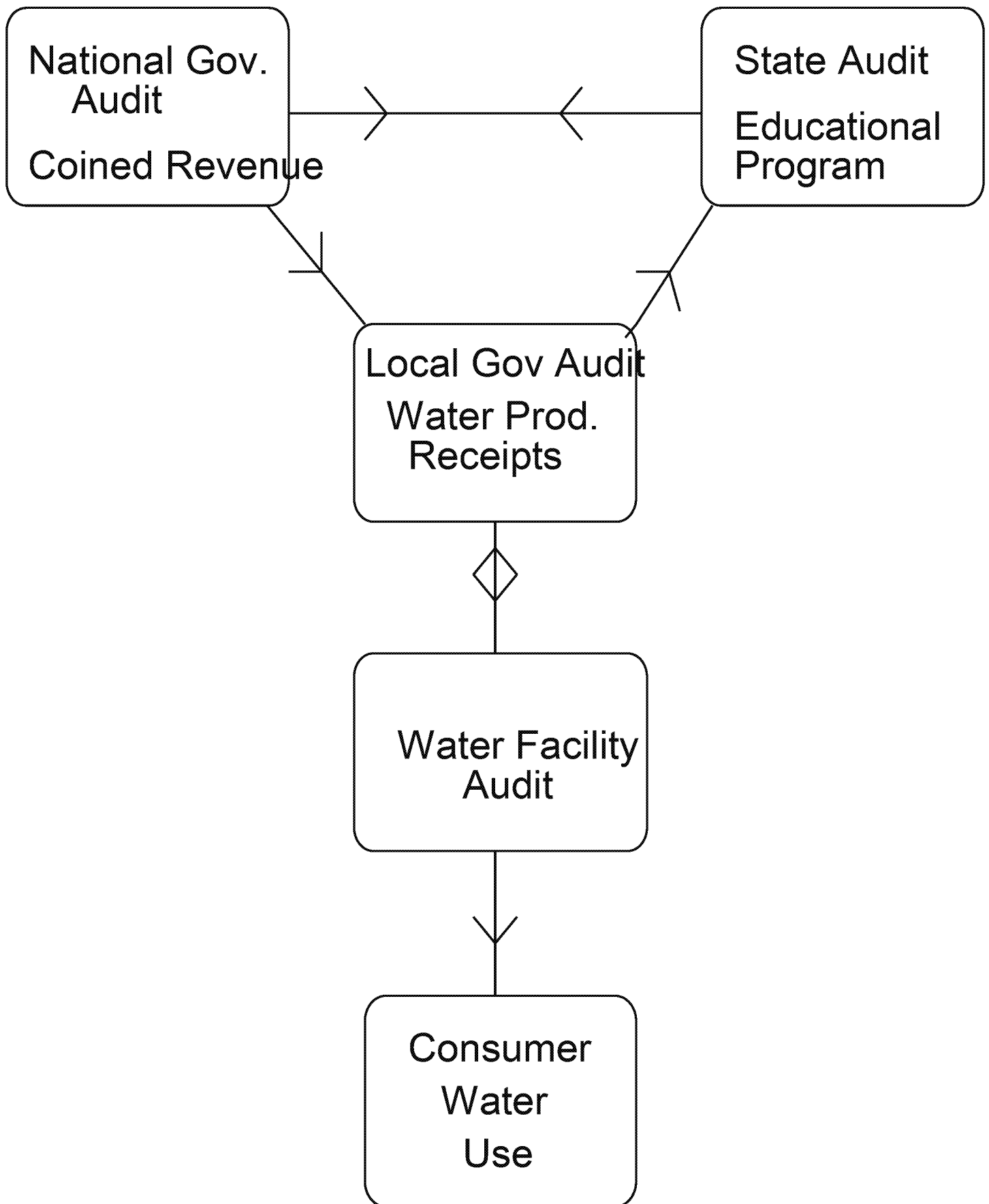












Message

From: mike-jackson [Ex. 6 - Personal Privacy]
Sent: 3/21/2017 1:45:36 PM
To: Shapiro, Mike [Shapiro.Mike@epa.gov]
CC: PolicyOffice [PolicyOffice@epa.gov]
Subject: Water Monetary Standard
Attachments: mpra_paper_924_0.pdf

US EPA
Office of Water
Mike Shapiro

Mr Shapiro

I am following up on my initiating a budget report for your Department in the EPA. I appreciated your letter. If the report was generated it should match the President's budget cuts to the EPA and I hoping it was forwarded back through Ms Kennys' office in Policy and Budget so that it could be forwarded along the chain of Command to cover these budget cuts if we adopt the use of a water monetary exchange standard. Given the President's comments yesterday of converting the EPA from an agency of burden upon the People to an agency of job creation; he is following this path. Under a water monetary standard any point source environmental protection work will become 100% tax deductible with an EPA Certification of Completion. Environmental Protection will become a path of profitability where fines outweigh adherence. Please feel free to submit your Department's budget at this time along with my last correspondence which will tie them together for Administrator Pruitt.

Sincerely

Mike Jackson

Ex. 6 - Personal Privacy

Applicant for Presidential Appointment
Economics and the Environment



A Water Monetary Standard: An Economic Thesis

Jackson, Michael

May 1995

Online at <http://mpra.ub.uni-muenchen.de/924/>
MPRA Paper No. 924, posted 07. November 2007 / 01:24

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